



## Special Called Meeting of the Board of Directors

City of Texarkana, Arkansas  
216 Walnut Street

**Agenda - Monday, December 23, 2024 - 5:00 PM**

Call to Order

Roll Call

Invocation and Pledge of Allegiance given by Mayor Allen Brown

### **REGULAR**

1. Adopt an Ordinance to abolish Ordinance No. 6-2022, for the Financial Policy of the City of Texarkana, Arkansas. (ADMIN) City Manager Tyler Richards

*The applicant requests an emergency clause. An emergency clause requires a separate and distinct vote of the board and is valid only if there is a two-thirds vote of approval by the board. (Hdbk. Const. Amend 7)*

2. Adopt a Resolution approving the FY2025 Budget. (ADMIN) City Manager Tyler Richards

**NEXT MEETING DATE: Monday, January 6, 2025**

**ADJOURN**

### **2024 City Calendar**

City Holiday - Tuesday & Wednesday - December 24 & 25

City Holiday - Tuesday - December 31

### **2025 City Calendar**

City Holiday - Wednesday - January 1

### **Texarkana Rec Center Calendar**

Live to the Beat - 9AM-10AM - Monday through Friday

Ageless Grace - Mondays & Thursdays – 2PM - 3PM

The Fabric Shop - Thursdays - 8AM - 2PM

Quilters - Fridays - 9AM - 3PM

Gym Open - Daily - 3PM - 5PM

Dance Fitness - Tuesdays - 6PM & Saturdays - 11AM



## CITY OF TEXARKANA, AR BOARD OF DIRECTORS

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**AGENDA TITLE:** Adopt an Ordinance to abolish Ordinance No. 6-2022, for the Financial Policy of the City of Texarkana, Arkansas. (ADMIN) City Manager Tyler Richards

*The applicant requests an emergency clause. An emergency clause requires a separate and distinct vote of the board and is valid only if there is a two-thirds vote of approval by the board. (Hdbk. Const. Amend 7)*

**AGENDA DATE:** December 23, 2024

**ITEM TYPE:** Ordinance ☒ Resolution ☐ Other ☐: \_\_\_\_\_

**DEPARTMENT:** Administration

**PREPARED BY:** Heather Soyars, City Clerk

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**REQUEST:** Adopt an Ordinance to abolish Ordinance No. 6-2022, for the Financial Policy of the City of Texarkana, Arkansas.

**EMERGENCY CLAUSE:** YES

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**SUMMARY:**

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**EXPENSE REQUIRED:**

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**AMOUNT BUDGETED:**

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**APPROPRIATION  
REQUIRED:**

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**RECOMMENDED  
ACTION:**

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**EXHIBITS:** Ordinance, Ord. No. 6-2022, Ord. No. M-123

# ORDINANCE NO. \_\_\_\_\_

## **AN ORDINANCE ABOLISHING ORDINANCE NO. 6-2022 TO DECREASE THE MINIMUM FUND BALANCE DAYS FROM SIXTY-FIVE DAYS TO SIXTY; FOR DECLARING AN EMERGENCY; AND FOR OTHER PURPOSES**

**WHEREAS**, Ordinance No. 6-2022 was passed on March 7, 2022, and amended the Financial Policy of the City of Texarkana, Arkansas, to increase the minimum fund balance days from sixty (60) to sixty-five (65), and now appears in Section 2-74 of the *City of Texarkana, Arkansas, Code of Ordinances*; and

**WHEREAS**, in order to effectuate a sound financial budget for the City, it is necessary that Ordinance No. 6-2022 be abolished to allow the minimum fund balance days to return to sixty (60) days;

**NOW, THEREFORE**, be it ordained, by the Board of Directors of the City of Texarkana, Arkansas, that:

**Section 1:** Ordinance No. 6-2022 is hereby abolished and accordingly, that “sixty-five (65) as appearing in Section 2-74(2)(a)(1) of the *City of Texarkana, Arkansas, Code of Ordinances*, is hereby deleted and “sixty (60)” is substituted, therefore.

**Section 2:** This action being necessary for the preservation of the public peace, health and safety (including the need to commence prompt budgetary practices), and a separate and distinct vote having been taken on this emergency clause, an emergency is therefore declared to exist, and this ordinance shall be in full force and effect from and after its passage and approval.

**PASSED AND APPROVED** this 23<sup>rd</sup> day of December, 2024.

\_\_\_\_\_  
Allen L. Brown, Mayor

**ATTEST:**

\_\_\_\_\_  
Jenny Narens, Deputy City Clerk

**APPROVED:**

\_\_\_\_\_  
Joshua L. Potter, City Attorney

# ORDINANCE NO. 6-2022

## AN ORDINANCE AMENDING THE FINANCIAL POLICY, AS ORIGINALLY ADOPTED BY ORDINANCE NO. M-123; AND FOR OTHER PURPOSES

**WHEREAS**, it is necessary to amend the Financial Policy of the City of Texarkana, Arkansas, as originally adopted as Ordinance No. M-123, and is thereafter amended and supplemented, and now appearing as Section 2-74 of the *City of Texarkana, Arkansas, Code of Ordinances*, in order to increase the minimum fund balance days from sixty (60) to sixty-five (65); and

**WHEREAS**, the City Manager and staff recommend approval;

**NOW THEREFORE**, be it ordained that “sixty (60)” as appearing in Section 2-74(2)(a)(1) of the *City of Texarkana, Arkansas, Code of Ordinances*, is hereby deleted and “sixty-five (65)” substituted, therefore.

**PASSED AND APPROVED** this 7<sup>th</sup> day of March, 2022.




Allen L. Brown, Mayor

**ATTEST:**

  
Heather Soyars, City Clerk

**APPROVED:**

  
George Matteson, City Attorney



# ORDINANCE NO. M-123

## AN ORDINANCE ADOPTING A FINANCIAL POLICY FOR THE CITY OF TEXARKANA, ARKANSAS; AND FOR OTHER PURPOSES.

**WHEREAS**, adoption of a uniform financial policy will assist the City's Finance Department in its efforts to assure that the City's financial resources are managed in a fiscally prudent manner; will direct the City's financial management and decision making practices; is designed to aid in cost containment of the City government, build City capacity to provide and maintain effective services, prevent the loss of financial flexibility, and maintain a sound financial reputation in the credit market; and further, will assure taxpayers that Texarkana, Arkansas' City government is maintained in sound fiscal condition; and

**WHEREAS**, it is the recommendation of the Acting City Manager and staff, and the desire of the Board of Directors to adopt the Financial Policy attached hereto as Exhibit A;

**NOW, THEREFORE, BE IT ORDAINED**, by the Board of Directors of the City of Texarkana, Arkansas, that the Financial Policy attached hereto and made a part hereof as Exhibit A is adopted.

**PASSED AND APPROVED** this 8<sup>th</sup> day of September, 2015.

  
Ruth Penney Bell, Mayor

**ATTEST:**

  
Heather Soyars, City Clerk

**APPROVED:**



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George M. Matteson, City Attorney

## **City of Texarkana, Arkansas**

### **Financial Policy**

The following financial policy is designed to establish important guidelines to direct the City's financial management and decision making practices. These policies will assist the City's Finance Department in their effort to assure that the City's financial resources are managed in a fiscally prudent manner. These policies are also designed to aid in cost containment of City government, build City capacity to provide and maintain effective services, prevent the loss of financial flexibility, and maintain a sound financial reputation in the credit market. It will assure taxpayers that Texarkana, Arkansas' City government is maintained in sound fiscal condition. This policy shall be reviewed as necessary for any revisions. Any proposed amendments are to be presented to the Board of Directors for consideration.

#### **General Policy**

With respect to the interpretation and application of these policies, the City shall comply with all applicable Federal and State laws, the City Charter and Code of City Ordinances, Governmental Accounting Standards Board (GASB) standards, and all bond covenants. In any conflict between these policies and such governing law, standards, or documents, such governing law, standards, or documents shall prevail. Any City procedure that will be in conflict of this policy will require justification and two-thirds vote of the Board of Directors.

#### **Fund Balances/Reserve Balances**

The City recognizes the need to establish and maintain a fund balance to have available in the event of emergency.

##### **A. General Fund**

1. The General Fund shall maintain an unassigned fund balance that represents at least 60 days of annual operating expenditures.
2. In the event a balanced budget is not attainable, that fund balance may be used for recurring expenditures and to achieve budget balance:
  - a) If the budget imbalance is expected to last for no more than one year and can be corrected with use of fund balance available in excess of the desired minimum.
  - b) If the budget imbalance is expected to continue beyond one year, provided that fund balance in excess of the desired minimum is used to achieve balance as part of a corresponding plan to close the gap through revenue increases and/or expenditure reductions. This will help the General Fund balance from going below the minimum.
3. The unassigned fund balance may be temporarily reduced below the desired minimum when required for response to major disasters. Any proposed use of fund balance which decreases fund balance below the desired minimum shall include a justification presented to the Board of Directors and shall require approval from two-thirds vote of the Board of

Directors. Once the event causing use of fund balance below the desired minimum has concluded, the City shall allocate sufficient funds to restore unassigned Fund Balance to at least 60 days of annual operating expenditures by the end of the second subsequent full fiscal year.

4. Annual surpluses in the General Fund may be placed in a restricted reserve account for discretion of Board of Directors if:
  - a) There are surplus balances remaining after all current expenditure obligations and reserve requirements are met.
  - b) The City has made a determination that revenues for the ensuing annual budget are sufficient to support budgeted General Fund operations.
5. Restricted reserves have been established in order to meet additional needs of the city. Additions/changes to restricted reserves may be needed in order to continue to meet the demands of the City.

**B. Public Works Fund**

1. The Public Works fund shall maintain a fund balance of no less than \$150,000.
2. Restricted reserve balances have been established in order to meet additional needs of the Public Works Department. Additions/changes to restricted reserves may be needed in order to continue to meet the demands of the Public Works Department.

**C. Grant/Special Revenue Funds**

1. Factors considered in determining minimum and maximum cash reserves include each fund's risk and revenue volatility and cash fund of capital projects.

**Revenue Policy**

- A. Because revenues are sensitive to both local and regional economic activities, revenue estimates shall be conservative.
- B. The City will establish user fees or rates at sufficient levels to recover the full cost of providing the services. Fees for services will be reviewed and adjusted, as needed, to meet increased costs for all funds of the City. The adjusted user fee or rates are subject to board approval.
- C. Grant funding should be considered to leverage City funds. Inconsistent grants should not be used to fund ongoing programs. In the event of reduced grant funding, City resources will be substituted only after all program priorities and alternatives are considered during the budget process.
- D. All grants and other Federal and State funds shall be managed to comply with the laws, regulations, and guidance of the grantor, and all gift and donations shall be managed and expended according to the wishes and instructions of the donor.
- E. The City will establish and maintain Special Revenue Funds which will be used to account for the proceeds of specific revenue sources to finance specified activities which are required by statute, ordinance, resolution, or executive order.

**Expenditure Policy**

- A. It will be the policy of the City to strive to eliminate the use of yearly budget carryover or other nonrecurring sources of revenue to meet recurring/operating expenses.

- B. The City will keep staffing at minimum levels without sacrificing quality of services.
- C. Regular evaluation and adjustment of wages and benefits will be considered in order to foster a stable and dedicated workforce and reduce the expense of employee turnover.
- D. The City will estimate expenditures on an objective and reasonable basis.
- E. The City shall strive to provide sufficient funding to cover annual retirement costs during the budget process. The Board of Directors shall be fully informed if sufficient funds are not allocated in the current budget.

### **Debt Policy**

- A. The general policy of the City is to fund capital projects (infrastructure) with voter-approved debt. However, non-voter approved debt may be used as an alternative to other financing options when the need is urgent, unanticipated, necessary to prevent economic loss to the City, or is the most cost-effective financing option. Short-term financing, recently made available by state constitution Amendment 78, may be considered as an option for the purchase of motor vehicles or heavy construction equipment.
- B. The City will not use long-term debt to finance current operations.
- C. The City will seek to maintain its current bond rating in order to minimize borrowing costs and preserve access to credit. The City will encourage and maintain good relations with financial bond rating agencies and will follow a policy of full and open disclosure.
- D. Interest earnings on bond proceeds will be limited to:
  - 1. Fund the improvements specified in the authorizing bond ordinance.
  - 2. Payment of debt service on the bonds.
- E. Proceeds from debt will be used in accordance with the purpose of the debt issue. Funds remaining after the project is completed will be used in accordance with the provisions stated in the bond ordinance that authorized the issuance of the debt.
- F. The City may initiate a refunding of outstanding debt when:
  - 1. A refinancing is expected to relieve the City of financially restrictive covenants.
  - 2. A refinancing is expected to significantly reduce the remaining term of the debt being refunded.
  - 3. The City's financial advisors project net present value savings of at least 5% for current refunding and advance refunding.
- G. A formal Request for Information (RFI) process shall be conducted by the Finance Working Group when selecting underwriters in order to promote fairness, objectivity, and transparency. The Finance Working Group shall report results of the RFI process to the Board of Directors.

### **Cash Management**

- A. The City will develop and maintain written guidelines on cash handling, accounting, segregation of duties, and other financial matters.
- B. The Finance department will conduct periodic reviews of internal controls and cash handling procedures and provide an update to the Board of Directors.

### **Accounting, Auditing, Budgeting, & Financial Reporting Policy**

- A. Single Audit Report or other audits of Federal and State grant funds will be performed in compliance with applicable provisions of the Single Audit Act, applicable Office of Management and Budget Circulars, and other relevant Federal, State, and Local rules and regulations.
- B. An annual audit will be performed by an independent public accounting firm in accordance with Generally Accepted Government Auditing Standards and the opinion will be included in the Comprehensive Annual Financial Report (CAFR).
- C. To the extent practicable, all Component Units of the City must follow all City accounting, auditing, and financial reporting policies.
- D. The CAFR shall be released to Board of Directors and published on the City's website within 30 days of receipt from the auditor.
- E. The Finance Working Group shall maintain a written disclosure policy consistent with federal securities law and the City's continuing disclosure undertakings with respect to the City's outstanding debt.
- F. The City's accounting and financial reporting systems will be maintained in conformance with Generally Accepted Accounting Principles (GAAP) and the standards set by GASB and the Government Finance Officers Association (GFOA).
- G. The City's CAFR will be submitted to the GFOA Certificate of Achievement for Excellence in Financial Reporting Program. The financial report should be in conformity with GAAP, demonstrate compliance with finance related legal and contractual provisions, provide full disclosure of all financial activities and related matters, and minimize ambiguities and potentials for misleading inference.
- H. Monthly financial reports shall be prepared and presented to the Board of Directors on a timely basis.
- I. The City will prepare an annual budget document that provides basic understanding of the City's planned financial operation for the coming fiscal year.
- J. The budget document will be released to the Board of Directors and published on the City's website within 30 days of approval by Board of Directors.
- K. The Board of Directors may amend or supplement the budget at any time after its adoption by majority vote of the Board of Directors. The City Manager has the authority to make administrative adjustments to the budget as long as those changes will not have a significant policy impact or affect budgeted year-end fund balances.



## CITY OF TEXARKANA, AR

### BOARD OF DIRECTORS

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**AGENDA TITLE:** Adopt a Resolution approving the FY2025 Budget. (ADMIN) City Manager Tyler Richards

**AGENDA DATE:** December 23, 2024

**ITEM TYPE:** Ordinance ☐ Resolution ☒ Other ☐: \_\_\_\_\_

**DEPARTMENT:** Administration

**PREPARED BY:** Heather Soyars, City Clerk

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**REQUEST:** Adopt FY2025 Budget

**EMERGENCY CLAUSE:** N/A

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**SUMMARY:** State law requires adoption of an annual budget. The General Fund, Public Works Fund, CDBG Fund, TWU Fund, Bi-State Fund, A&P Fund and other funds summaries are provided. This resolution proposes adoption of the FY2025 Budget and amendments of the FY2024 Budget to reflect year-end adjustments for the 2024 audit.

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**EXPENSE REQUIRED:**

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**AMOUNT BUDGETED:**

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**APPROPRIATION  
REQUIRED:**

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**RECOMMENDED  
ACTION:**

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**EXHIBITS:** Resolution and FY2025 Budget

# RESOLUTION NO. \_\_\_\_\_

**WHEREAS**, the FY2025 Budget has been submitted to the Board of Directors for review and approval; and

**WHEREAS**, the law of the State of Arkansas requires adoption of an annual budget; and

**WHEREAS**, the proposed FY2025 Budget has been reviewed by the Board of Directors in a workshop session on December 16, 2024, that was open to the public;

**NOW, THEREFORE, BE IT RESOLVED**, by the Board of Directors of the City of Texarkana, Arkansas, that:

**Section 1:** The FY2025 Budget attached hereto and made a part hereof, along with amendments of the FY2024 Budget to reflect year-end adjustments for the 2024 audit, is hereby approved.

**Section 2:** The respective amounts of money allocated to each of the funds in the FY2025 Budget, including 2024 revised amounts are hereby allowed and appropriated.

**Section 3:** Unless otherwise specifically required by separate ordinance or applicable law, the City Manager is authorized to select and hire individuals to fill all budgeted positions (now or hereafter coming vacant) contained in the FY2025 Budget.

**PASSED AND APPROVED** this 23<sup>rd</sup> day of December 2024.

\_\_\_\_\_  
Allen L. Brown, Mayor

**ATTEST:**

\_\_\_\_\_  
Jenny Narens, Deputy City Clerk

**APPROVED:**

\_\_\_\_\_  
Joshua L. Potter, City Attorney





# 2025

# Annual Budget

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## **Message from the City Manager, Mr. Tyler Richards**

### **December 22, 2024**

Welcome to our 2025 operations and capital budgets. The City's overall 2025 proposed budget is \$61,573,065. The City's General Fund makes up \$25,527,348 of this amount, followed by the Public Works Fund at \$11,211,906. Our current revenue levels have allowed us to maintain our facilities, our infrastructure, and to promote and clean our community. All citizens of Texarkana, Arkansas will benefit from the current expenditure allocations.

Over the past several years, the City has attempted to operate in a conservative, responsible manner. For example, the City moved to levelize the Bi-State contribution in an effort to control costs. Any increases greater than 15% would come directly from fund balance and any increase less than 15% would be set aside in a restricted reserve to be used toward future year contributions. A collective effort with the Police Department has allowed the City to accumulate a restricted reserve of \$761,635 as of year-end 2023. The City has previously issued debt which has allowed us to be able to finance a new Animal Care and Adoption Center, rehabilitate the Texarkana Recreation Center, and lease property from the Public Facilities Board for Economic Development.

In terms of the economy, Texarkana has been fortunate in comparison to the rest of the nation even though total General Fund expenditures continue to rise at a faster rate than revenues. When projecting current budget year revenues, we consider prior year actuals up to 5 years and current market conditions. Sales and other taxes are the City's largest source of revenue and account for 53% of the City's General Fund proposed revenue for 2025. The City has seen an general increase in sales tax collections due to sales tax on the sale of motor vehicles, the remittance of sales tax from online businesses, and an increase in sales tax generated from restaurants. Unfortunately, sales tax increases are trending downward and we are projecting a decrease in sales tax for YE24 of 0.5%, but current market conditions have allowed us to project a 0.4% increase in sales tax for 2025. The City's second largest revenue source, franchise fees, account for 13% of the City's General Fund proposed revenue for 2025, followed by property taxes which also account for 13% of proposed revenue.

The City is at a point where it has become difficult to generate additional revenue as expenditures continue to grow. Cities across the state of Arkansas have experienced similar problems that have led to reduced operating expenditures. Thus far, Texarkana has been fortunate enough to maintain staffing levels. In 2024, due to an emergent staffing issue within the police department, the City gave significant raises to boost recruiting and retention efforts. Proposed in the 2025 budget are significant raises to achieve the same goal as the police department. It is important to remember that Personnel costs make up 66% of the General Fund budget and it is impossible to make substantial changes without affecting personnel.

The City's financial policy recommends that unrestricted fund balance does not fall below a minimum of 60 days of expenditures. At the end of 2024, the City is estimated to have a fund balance of \$4.54 million, which is equivalent to 86 days of expenditures. The proposed 2025 budget reflects a fund balance of the minimum of 60 days.

The General Fund budget presented shows expenditures to exceed revenues by approximately \$1.9 million in 2025. In 2025, approximately 64% of General Fund expenditures are attributed to public safety services provided by Police and Fire.

Several things were accomplished during the development of the 2025 budget. The following are the highlights of the City Manager's budget:

- Personnel
  - City will cover the nearly 10% increase in employee health insurance premiums
- General Fund
  - Fire Department raises
- Public Works Fund
  - Capital Outlay
    - \$420,00 for Tennessee Road Rehabilitation
  - Increase of \$650,000 in PW revenue due to increase in road millage from property taxes

The General Fund Budget represents 60 days in fund balance. This exceeds the 60-day minimum as outlined in the fiscal policy by 7 days.

City staff and I are willing to meet with you to discuss any questions or recommendations you might have with the budget and our services to the citizens.

**Tyler E. Richards, City Manager**



# **City of Texarkana, Arkansas**

## **City Manager's Goals for Economic Growth, Development, and Community Enhancement 2025-2029**

### **1) Foster a mutual relationship with developers, specifically targeting retail sales Businesses to promote economic growth in Texarkana, Arkansas**

- Target four or five businesses and aggressively attempt to locate them inside Crossroads Business Park in the short-term. This means team visits to their Corporate Headquarters.
- Leverage Advertising and Promotion resources, so that the return on investment pays a yearly dividend to the Citizens of Texarkana, Arkansas.

### **2) Develop and sustain economic growth and development capabilities in Texarkana, Arkansas**

- Always be proactive about economic growth and development, seeking business that adds value to the community.
- Ensure that the retail developers have a full understanding of the tax advantages of relocating a business to Texarkana, Arkansas.
- Promote an Economic Marketing Strategy using all forms of media, especially magazines and articles that help to recruit new businesses.
- Promote building and code enforcement standards that enhance growth, public safety, and protection of investments.

### **3) Provide persistent situation awareness of economic development opportunities**

- Develop recruitment tools to promote the advantages of doing business in Texarkana, Arkansas.
- Expand and develop our WEB Site to include appropriate economic and demographic data for those who desire to relocate businesses to our City.

### **4) Develop, organize, and train the organization to anticipate economic growth and development opportunities**

- An Economic Growth and Development Team will be formed to include the City Manager, Public Works Director, Water & Sewer Director, and Planning Director.
- Develop policies related to funding streets, roads, and utilities for economic growth.
- Policy considerations will be explored in order to make the new business location experience friendly and efficient.



# **City of Texarkana, Arkansas**

## **City Manager's Goals for Economic Growth, Development, and Community Enhancement 2025-2029**

- If one Public/Private business opportunity does not materialize, then seize the moment to cultivate five other opportunities.
- Consider development of a partnership arrangement with the Four States Fair on a public/private venture.
- Begin the process to reissue the City's Comprehensive Plan.

### **5) Promote economic growth opportunities that improves the quality of life for our citizens**

- Promote retail excellence through surrounding leisure activities involving trails, parks, water theme park, I-Max Theater, and other diverse event activities.
- Develop a City in-fill housing program

### **6) Implement open and transparent economic business practices that keep the Board of Directors fully informed**

- Transparency in our processes and practices is a linchpin to producing sound economic growth and development decisions.
- Board Members should be kept fully informed on all economic growth activities.
- Board Members should be advised of the required economic development financing tools required to succeed.

### **7) Foster and develop smart operations across the city to reflect a visible commitment of staff in sustaining future economic growth for Texarkana, Arkansas**

- Efficient processes are critical for us to capitalize on economic growth and development.
- Smart operations for the City will streamline administrative processes that make the entire building development process more flexible and responsive to the developer and builder without harming the public.
- Smart operations mean business competitiveness through the avoidance of red tape.
- Develop City gateways and build entrance right of ways.
- Update garbage, trash, and cleanup services.



# 2025 Statement of Management Policy

## **Mission of the City** *(Broad Philosophy)*

"The Mission of the City of Texarkana, Arkansas Board of Directors and City Staff is to work together to create and implement strategies necessary to turn the City's Core Values and Vision into reality"

## **Core Values** *(Vision that is more focused)*

Promote active citizen involvement and participation in the planning and decision-making process.

Aggressively pursue economic development and growth initiatives with the private sector.

Commitment to learn and change at all levels within the organization in order to pursue excellence through continuous improvement, innovation, and creativity in delivering services to the community.

Commitment by the Board of Directors and staff to build relationships with citizens and community partners in order to achieve goals.

Promote fiscal responsibility and accountability for our citizens in all we do through a high level of public accountability.

Promote the health, safety, and general well being of our citizens to create a vibrant community.

Promote and foster regional partnerships with all public sector agencies to create a growing Texarkana that will improve the quality of life for our Citizens.

## **Core Services**

We will promote a strong and diverse economic environment.

We will provide infrastructure, with the capacity to meet current and projected needs.

We will provide streets and other traffic systems.

We will rehabilitate and maintain infrastructure as needed.

We will promote public safety and health.

We will promote effective communication with one voice to the community.

We will provide a workplace that fosters creative ideas for delivery of core services.

We will provide high quality customer focused basic services at a reasonable cost.

We will promote safe, decent, and affordable housing.





## City of Texarkana, Arkansas Fiscal Policies

The following fiscal policy is designed to establish important guidelines to direct the City's financial management and decision-making practices. These policies will assist the City's Finance Department in their effort to assure that the City's financial resources are managed in a fiscally prudent manner. These policies are also designed to aid in cost containment of City government, build City capacity to provide and maintain effective services, prevent the loss of financial flexibility, and maintain a sound financial reputation in the credit market. This policy will provide a financial base sufficient to sustain municipal services to maintain the social well-being and physical conditions of the City. It will assure taxpayers that Texarkana, Arkansas' City government is maintained in sound fiscal condition. This policy shall be reviewed as necessary for any revisions. Any proposed amendments are to be presented to the Board of Directors for consideration.

### **General Policy**

With respect to the interpretation and application of these policies, the City shall comply with all applicable federal and state laws, the City Charter and Code of City Ordinances, Financial Accounting Standards Board (FASB) and Governmental Accounting Standards Board (GASB) standards, all bond covenants, and associated ordinances relating to all budget, accounting, reporting, disclosure, finance activities, and financial policies. In any conflict between these policies and such governing law, standards, or documents, such governing law, standards, or documents shall prevail. Any City procedure that will be in conflict of this policy will require justification and two-thirds vote of the Board of Directors.

### **Fund Balances/Reserve Balances**

The City recognizes the need to establish and maintain a fund balance to have available in the event of emergency.

#### **A. General Fund**

1. The General Fund shall maintain an unassigned fund balance that represents at least 60 days of annual operating expenditures.
2. In the event a balanced budget is not attainable, that Fund Balance may be used for Recurring Expenditures and to achieve budget balance:
  - a) If the budget imbalance is expected to last for no more than one year and can be corrected with use of Fund Balance available in excess of the desired minimum; or
  - b) If the budget imbalance is expected to continue beyond one year, provided that Fund Balance in excess of the desired minimum is used to achieve balance as part of a corresponding plan to close the gap through revenue increases and/or expenditure reductions. This will help the General Fund balance from going below the minimum.

3. The unassigned Fund Balance may be temporarily reduced below the desired minimum when required for response to major disasters. Any proposed use of Fund Balance which decreases Fund Balance below the desired minimum shall include a justification presented to the City Council and shall require approval from two-thirds of the City Council present and voting. Once the event causing use of Fund Balance below the desired minimum has concluded, the City shall allocate sufficient funds to restore the unassigned Fund Balance to at least 60 days of annual operating expenditures by the end of the second subsequent full fiscal year.
  4. Annual surpluses in the General Fund will be used to fund capital expenditures or placed in a restricted reserve account if:
    - a) There are surplus balances remaining after all current expenditure obligations and reserve requirements are met.
    - b) The City has made a determination that revenues for the ensuing annual budget are sufficient to support budgeted General Fund operations.
  5. The following restricted reserve balances have been established in order to meet additional needs of the city. Additions/changes to restricted reserves may be needed in order to continue to meet the demands of the City.
    - a) Stateline Signals Reserve
    - b) TAPD DOJ JAG Grant Reserve
    - c) Miscellaneous Reserve
    - d) Fireworks Permit Reserve
    - e) Drug Seizure Reserve
- B. Public Works Fund
1. The Public Works fund shall maintain a fund balance of no less than \$150,000.
  2. The following restricted reserve balances have been established in order to meet additional needs of the Public Works Department. Additions/changes to restricted reserves may be needed in order to continue to meet the demands of the Public Works Department.
    - a) Bramble Park Reserve
    - b) Refuse Storm Water
    - c) AR/TX Boulevard Signal
- C. Grant/Special Revenue Funds
1. Factors considered in determining minimum and maximum cash reserves include each fund's risk and revenue volatility and cash fund of capital projects.

### **Revenue Policy**

- A. Because revenues are sensitive to both local and regional economic activities, revenue estimates shall be conservative.
- B. The City will establish user fees or rates at sufficient levels to recover the full cost of providing the services. Fees for services will be reviewed and adjusted, as needed, to meet increased costs for all funds of the City.
- C. One-time revenue will not be used to support ongoing operational needs.
- D. Grant funding should be considered to leverage City funds. Inconsistent grants should not be used to fund on-going programs. In the event of reduced grant funding, City resources will be substituted only after all program priorities and alternatives are considered during the budget process.

- E. All grants and other Federal and State funds shall be managed to comply with the laws, regulations, and guidance of the grantor, and all gift and donations shall be managed and expended according to the wishes and instructions of the donor.
- F. The City will establish and maintain Special Revenue Funds which will be used to account for the proceeds of specific revenue sources to finance specified activities which are required by statute, ordinance, resolution, or executive order.

### **Expenditure Policy**

- A. It will be the policy of the City to strive to eliminate the use of operating revenues, yearly budget carry-over, or other non-recurring sources of revenue to meet recurring/operating expenditures.
- B. City recurring, operating expenditures will not exceed annual revenues.
- C. The City will keep staffing at minimum levels without sacrificing quality of services.
- D. Regular evaluation and adjustment of wages and benefits will be considered in order to foster a stable and dedicated workforce and reduce the expenditure of employee turnover.
- E. The budget will provide sufficient funding to cover annual debt retirement costs. The Board of Directors shall be fully informed if sufficient funds are not allocated in the current budget.
- F. Maintenance of infrastructure and other capital items will be an expenditure priority. New spending programs will not be funded by deferring capital maintenance.

### **Debt Policy**

- A. The general policy of the City is to fund capital projects (infrastructure) with voter-approved debt. However, non-voter approved debt may be used as an alternative to other financing options when the need is urgent, unanticipated, necessary to prevent economic loss to the City, or is the most cost-effective financing option. Short-term financing, recently made available by state constitution Amendment 78, may be considered as an option for the purchase of motor vehicles or heavy construction equipment.
- B. The City will not use long-term debt to finance current operations.
- C. The City will seek to maintain and, if possible, improve its current bond rating in order to minimize borrowing costs and preserve access to credit. The City will encourage and maintain good relations with financial bond rating agencies and will follow a policy of full and open disclosure.
- D. Interest earnings on bond proceeds will be limited to:
  - 1. Fund the improvements specified in the authorizing bond ordinance; or
  - 2. Payment of debt service on the bonds.
- E. The City shall use a competitive bidding process in the sale of debt unless the use of a negotiated process is warranted due to market timing requirements (refunding), or a unique pledge or debt structure. The City will award competitively issued debt on a true interest cost (TIC) basis.
- F. Proceeds from debt will be used in accordance with the purpose of the debt issue. Funds remaining after the project is completed will be used in accordance with the provisions stated in the bond ordinance that authorized the issuance of the debt.
- G. The City may initiate a refunding of outstanding debt when:
  - 1. A refinancing is expected to relieve the City of financially restrictive covenants;
  - 2. A refinancing is expected to significantly reduce the remaining term of the debt being refunded; or

3. The City's financial advisors project net present value savings of at least 5% for current refunding and advance refunding.
- H. A formal Request for Information (RFI) process shall be conducted by the Finance Working Group when selecting underwriters in order to promote fairness, objectivity, and transparency. The selection committee shall report results of the RFI process to the Board of Directors. RFIs shall include questions related to the areas listed below to distinguish firm's qualifications and experience, including but not limited to:
1. Relevant experience of the firm and the individuals assigned to the issuer, and the identification and experience of the individual in charge of day-to-day management of the bond sale, including both the investment banker(s) and the underwriter(s);
  2. A description of the firm's bond distribution capabilities including the experience of the individual primarily responsible for underwriting the proposed bonds. The firm's ability to access both retail and institutional investors should be described;
  3. Demonstration of the firm's understanding of the issuer's financial situation, including ideas on how the issuer should approach financing issues such as bond structures, credit rating strategies, and investor marketing strategies;
  4. Demonstration of the firm's knowledge of local political, economic, legal, or other issues that may affect the proposed financing;
  5. Documentation of the underwriter's participation in the issuer's recent competitive sales or the competitive sales of other issuers in the same state;
  6. Analytic capability of the firm and assigned investment banker(s);
  7. Access to sources of current market information to provide bond pricing data before, during, and after the sale;
  8. Any finder's fees, fee splitting, or other contractual arrangements of the firm that could present a real or perceived conflict of interest, as well as any pending investigation of the firm or enforcement or disciplinary actions taken within the past three years by the Securities and Exchange Commission, the Municipal Securities Rulemaking Board, or any other regulatory agency.

### **Cash Management**

City funds will be managed in a prudent and diligent manner with an emphasis on safety of principal, liquidity, and financial return on principal, in that order.

- A. The City will develop and maintain written guidelines on cash handling, accounting, segregation of duties, and other financial matters.
- B. The City will conduct periodic reviews of its internal controls and cash handling procedures.

### **Accounting, Auditing, Budgeting, & Financial Reporting Policy**

- A. Single Audit Report or other audits of Federal and State grant funds will be performed in compliance with applicable provisions of the Single Audit Act, applicable Office of Management and Budget Circulars, and other relevant federal, state, and local rules and regulations.
- B. An annual audit will be performed by an independent public accounting firm in accordance with Generally Accepted Government Auditing Standards and the opinion will be included in the Comprehensive Annual Financial Report.

- C. To the extent practicable, all Component Units of the City must follow all City accounting, audit, and financial reporting policies.
- D. The Single Audit Report (annual audit) and the accompanying auditor's letter to management shall be released to City Council and published prominently on the City's website within 30 days of receipt from the auditor.
- E. The Finance Working Group shall maintain a written disclosure policy consistent with federal securities law and the City's continuing disclosure undertakings with respect to the City's outstanding debt.
- F. The City's accounting and financial reporting systems will be maintained in conformance with Generally Accepted Accounting Principles (GAAP) and the standards set by the Governmental Accounting Standards Board (GASB) and the Government Finance Officers Association (GFOA).
- G. The City's CAFR will be submitted to the GFOA Certification of Achievement for Excellence in Financial Reporting Program. The financial report should be in conformity with GAAP, demonstrate compliance with finance related legal and contractual provisions provide full disclosure of all financial activities and related matters, and minimize ambiguities and potentials for misleading inference.
- H. Financial systems will be maintained to monitor revenues, expenditures, and program performance on an ongoing basis.
- I. Monthly Reports shall be prepared and presented to the Board of Directors on a timely basis.
- J. The Council may amend or supplement the budget at any time after its adoption by majority vote of the Council members. The City Manager has the authority to make administrative adjustments to the budget as long as those changes will not have a significant policy impact nor affect budgeted year-end fund balances.

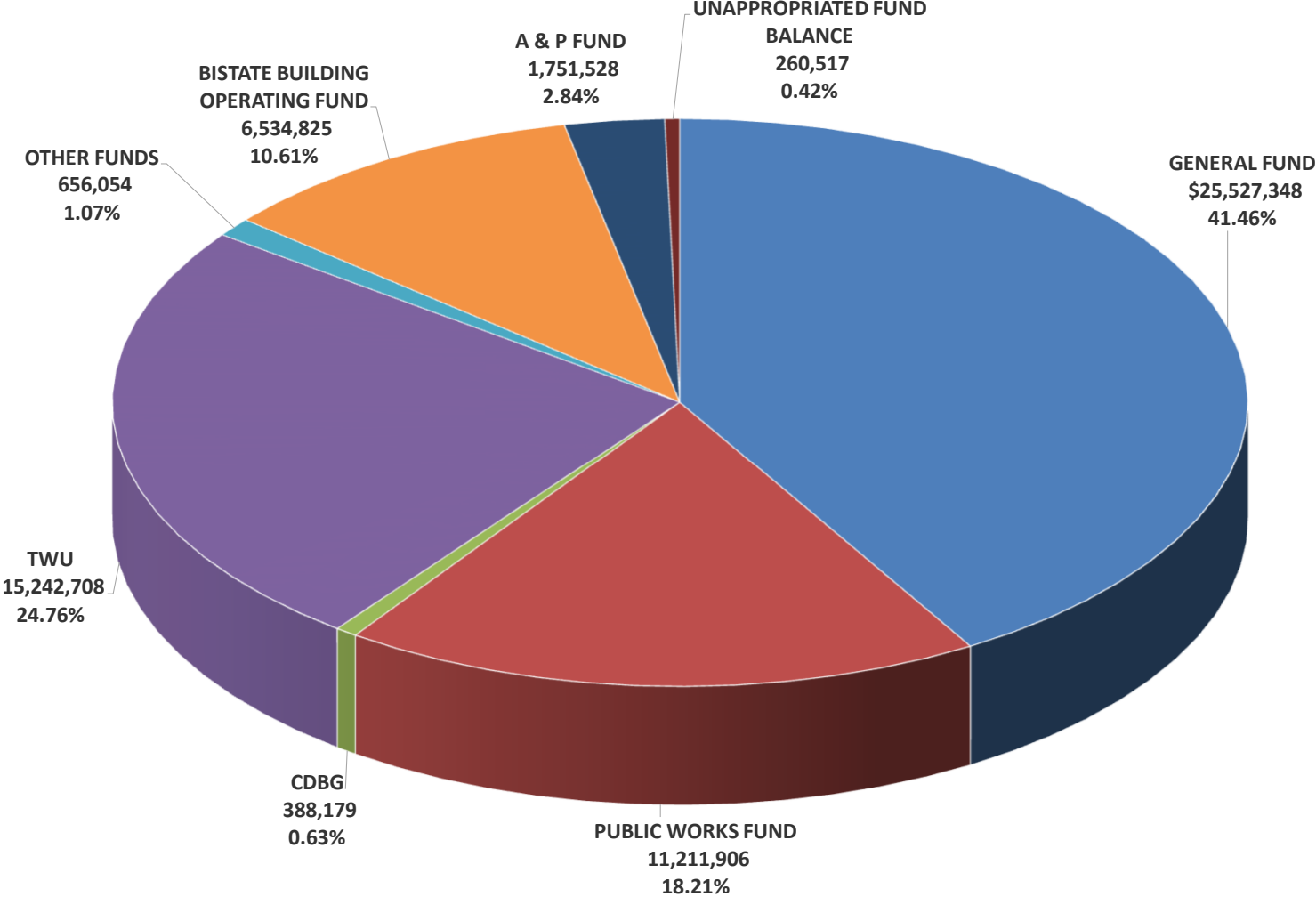
### **Compliance**

The proposed 2025 budget is in compliance with the City's fiscal policy.

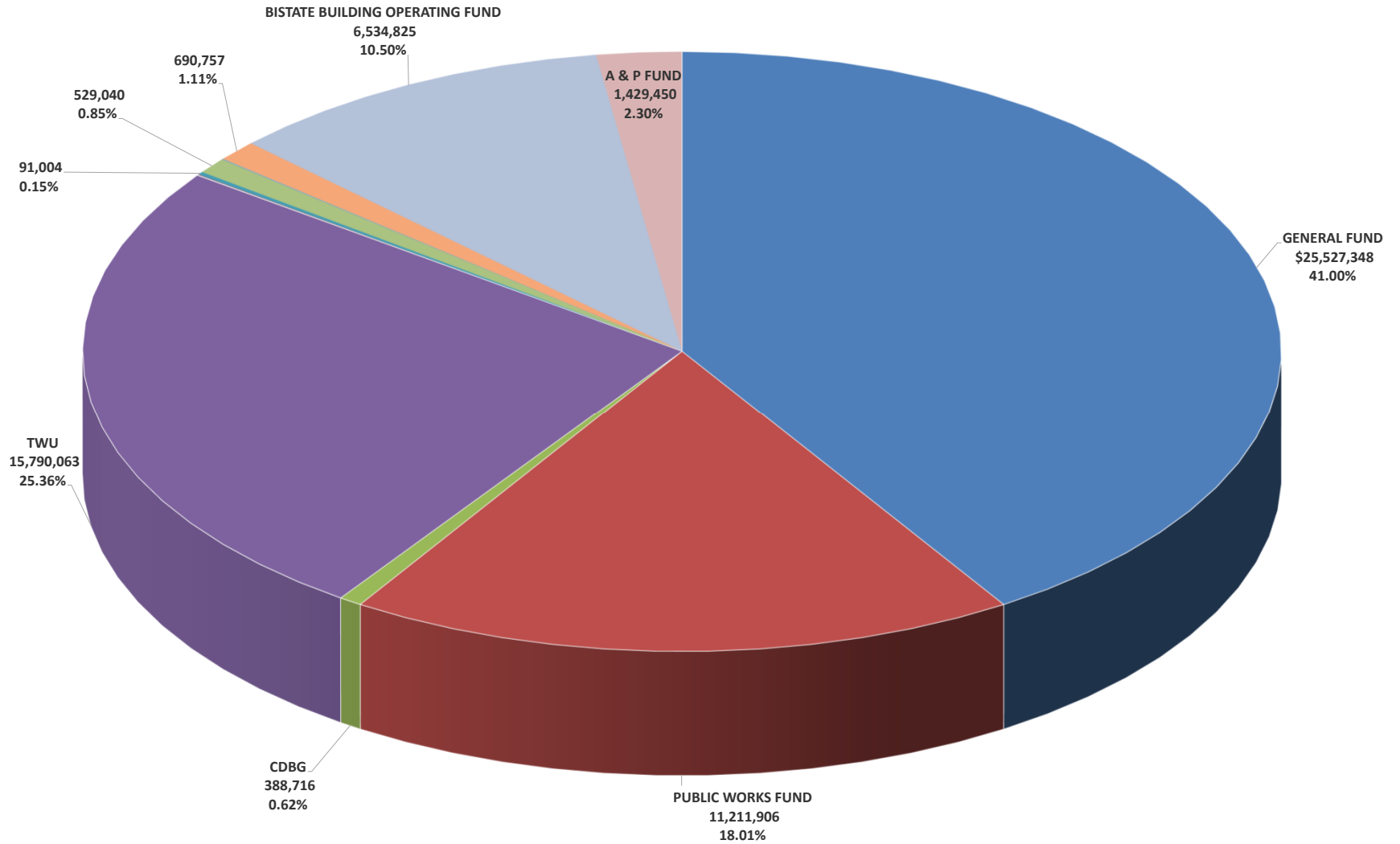
## Summary of Revenues & Expenditures

	<b>ACTUAL 2023</b>	<b>BUDGET 2024</b>	<b>ESTIMATED 2024</b>	<b>PROPOSED 2025</b>
<b>REVENUES</b>				
101 GENERAL FUND	\$ 23,967,703	\$ 23,841,032	\$ 23,643,711	\$ 25,527,348
201 PUBLIC WORKS FUND	9,182,855	9,655,109	10,610,937	11,211,906
203 CDBG	357,298	633,757	501,519	388,716
TWU	12,376,605	14,578,029	14,820,671	15,790,063
OTHER FUNDS				
107 DWI FUND	8,960	8,000	11,000	10,000
209 POLICE FUND	25,778	10,100	27,743	15,699
210 NARCOTICS SELF-SUFF. FUND	5,345	5,300	8,400	6,500
221 DOMESTIC VIOL SELF-SUFF. FUND	3,625	3,110	3,900	3,700
223 BAIL BOND FUND	5,310	5,300	8,499	6,800
227 N. TXK REDEVELOP DIST #1 FUND	95,145	111,255	91,003	91,004
228 PUBLIC SAFETY FUND	289	237	450	400
231 FRONT STREET PROJECT FUND	27,738	0	0	0
233 AMERICAN RESCUE ACT FUND	2,911,990	3,218,310	4,342,705	0
601 LIBRARY FUND	534,130	477,780	529,040	529,040
615 JUDGES PENSION FUND	5,415	5,415	5,415	5,415
705 COURT AUTOMATION FUND	18,083	17,020	27,200	22,200
TOTAL OTHER FUNDS	3,641,809	3,861,827	5,055,355	690,757
501 BISTATE BUILDING OPERATING FUND	7,678,187	6,352,236	6,753,088	6,534,825
602 A & P FUND	1,539,708	1,499,550	1,419,450	1,429,450
APPROPRIATED FUND BALANCE	0	0	0	-
<b>TOTAL REVENUES</b>	<b>\$ 58,744,164</b>	<b>\$ 60,421,540</b>	<b>\$ 62,804,729</b>	<b>\$ 61,573,065</b>
<b>EXPENDITURES</b>				
101 GENERAL FUND	\$ 25,720,915	\$ 25,966,792	\$ 24,547,110	\$ 25,527,348
201 PUBLIC WORKS FUND	9,351,149	10,431,846	10,984,134	11,211,906
203 CDBG	353,876	633,757	504,001	388,179
TWU	12,868,815	13,742,654	14,010,376	15,242,708
OTHER FUNDS				
107 DWI FUND	0	50,970	50,970	62,375
209 POLICE FUND	25,468	8,091	15,034	17,981
210 NARCOTICS SELF-SUFF. FUND	7,203	5,340	5,334	10,008
221 DOMESTIC VIOL SELF-SUFF. FUND	3,370	3,387	3,387	5,005
223 BAIL BOND FUND	5,400	5,581	5,581	10,069
227 N. TXK REDEVELOP DIST #1 FUND	0	0	0	0
228 PUBLIC SAFETY FUND	0	3,723	3,723	2,602
231 FRONT STREET PROJECT FUND	0	9,167	9,167	10,000
233 AMERICAN RESCUE ACT FUND	2,934,820	3,218,310	4,312,875	0
601 LIBRARY FUND	599,614	477,780	535,583	529,040
615 JUDGES PENSION FUND	5,356	5,660	5,660	5,474
705 COURT AUTOMATION FUND	2,737	0	3,500	3,500
TOTAL OTHER FUNDS	3,583,968	3,788,009	4,950,816	656,054
501 BISTATE BUILDING OPERATING FUND	7,678,257	6,352,236	6,511,022	6,534,825
602 A & P FUND	1,815,141	2,173,548	2,125,847	1,751,528
UNAPPROPRIATED FUND BALANCE	0	0	0	260,517
<b>TOTAL EXPENDITURES</b>	<b>\$ 61,372,120</b>	<b>\$ 63,088,843</b>	<b>\$ 63,633,305</b>	<b>\$ 61,573,065</b>
NET CHANGE IN UNRESERVED / UNAPPROPRIATED FUND BALANCE	(2,627,956)		(828,576)	0

City-Wide Summary of Expenditures - FY 2025



## City-wide Summary of Revenues - FY 2025





## City of Texarkana, Arkansas Master Fee Schedule

**Animal Care and Adoption Center**  
**203 Harrison St.**  
**870-773-6388**

Service/Permit	Rate	Other Information
Agency Assist Fee	\$250.00	Excludes Texarkana, Texas
Animal License Fee - Altered	\$10.00	
Animal License Fee - Unaltered	\$30.00	
Boarding Fee	\$10.00	Per Day
Boarding Fee - Chemical Capture	\$20.00	Per Day, Animal captured using chemical capture
Breeder's License Fee	\$100.00	
Breeder's License Late Fee	\$25.00	
Cat Adoption Fee	\$20.00	
Dog Adoption Fee	\$40.00	
Extended Stay Fee - Other Cities	\$10.00	Per day, Commencing on the 6th day
Hold Fee - Other Cities	\$150.00	Per Animal
Livestock Disposal Fee	\$150.00	
Lost Tag Fee	\$1.00	
Micro Chip Fee	\$20.00	
Rabies Quarantine Fee	\$150.00	
Rabies Testing Fee	\$40.00	Excludes Texarkana, Arkansas residents
Reclaim Fee	\$10.00	
Reclaim Fee - Chemical Capture	\$25.00	Animal captured using chemical capture
Reclaim Fee - Livestock	\$150.00	Livestock
Spay/Neuter Fee	Varies by Size of Animal	
Surrender Fee	\$150.00	Outside City Limit
Unaltered Animal used for Breeding Fee	\$250.00	

**Finance Department**  
**Texarkana, Arkansas City Hall**  
**Second Floor**  
**216 Walnut St.**  
**870-779-4989**

Service/Permit	Rate	Other Information
Amusement Machine Permit	\$5.00	
Private Club Permit	\$250.00	
Refuse Hauler Permit	\$240.00	
Retail Beer Permit	\$15 - \$350	On and Off Premises
Retail Liquor Permit	\$425.00	
Wholesale Beer	\$350.00	
Medical Marijuana Dispensary Permit	\$7,500.00-\$11,250.00	

**Fire Department**  
**Texarkana, Arkansas City Hall**  
**416 E. 3rd St.**  
**870-779-4956**

Service/Permit	Rate	Other Information
Incident Report Copies (Commercial Use)	\$5.00	Each, Fire Department incidents only
Fire Inspection Service: Nursing Home	\$75.00	Annual Fee
Fire Inspection Service: Day Care	\$40.00	Annual Fee
Fire Inspection Service: Group Home	\$40.00	Annual Fee

Service/Permit	Rate	Other Information
Fire Inspection Service: Hotel/Motel	\$20, \$2	Annual Base Fee, Per Room Fee
Fire Inspection Service: Manufacturing	\$75.00	Annual Fee
Fire Inspection Service: First Re-Inspection	\$0.00	Each, All commercial buildings
Second and Subsequent Re-Inspections	\$75.00	Each, All commercial buildings
False Alarm Fee - Commercial: 4-6 Alarms	\$50.00	Each Alarm, Per 12-month period
False Alarm Fee - Commercial: 7 and more	\$75.00	Each Alarm, Per 12-month period
False Alarm Fee - Residential: 4-6 Alarms	\$35.00	Each Alarm, Per 12-month period
False Alarm Fee - Residential: 7 and more	\$45.00	Each Alarm, Per 12-month period
Response: Hazardous Materials	100%	Replacement cost of materials used
Permit: Commercial Fire Alarm System	\$75.00	Each, Annual Fee
Permit: Open Burning	\$200	Each, Issued by Fire Marshal

**Police Department**  
**Bi-State Justice Building**  
**Third Floor**  
**100 N. Stateline**  
**903-798-3130**

Service/Permit	Rate	Other Information
Accident Report Fee	\$10.00	
Bail Bond Fee	\$20.00	
Video of Arrest	\$25.00	
Wrecker Permit Fee	\$25.00	
Non-Criminal Fingerprinting Fee	\$25.00	

**Police Department**  
**Bi-State Justice Building**  
**Central Records Communications**  
**100 N. Stateline**  
**903-798-3130**

Service/Permit	Rate	Other Information
Arkansas Offense/Incident	\$5.00	
Criminal History	\$10.00	
9-1-1 Call (DVD)	\$10.00	
Call Sheets (When no report is made)	\$5.00	

**Public Works**  
**Texarkana, Arkansas City Hall**  
**Basement**  
**216 Walnut St.**  
**870-779-4971**

Service/Permit	Rate	Other Information
Address Assignment Fee	\$50.00	Includes site visit
Annexation & Zoning Application Fee	\$350.00	
Application Plan Review Fee: Non-Residential Commercial, Industrial & Multi-Family	\$150.00	
Barricades for Street/Lane Closures or Other Use		
Public Facilities Use Agreement		
Basic Permit Fee	\$25.00	
Local Roads Application	\$25.00	x3 for pick up, delivery, and setup fees during overtime hours
Traffic Control Plan (TCP) Review	\$50.00	x3 for pick up, delivery, and setup fees during overtime hours
TCP Prepared by City	\$100.00	x3 for pick up, delivery, and setup fees during overtime hours
Pick Up/Return Barricades	\$25.00	x3 for pick up, delivery, and setup fees during overtime hours
City Deliver/Pick UP Barricades	\$50.00	x3 for pick up, delivery, and setup fees during overtime hours
City to Setup Barricades	\$25.00	x3 for pick up, delivery, and setup fees during overtime hours

Service/Permit	Rate	Other Information
Collectors/Arterials Application	\$100.00	x3 for pick up, delivery, and setup fees during overtime hours
Traffic Control Plan (TCP) Review	\$50.00	x3 for pick up, delivery, and setup fees during overtime hours
TCP Prepared by City	\$300.00	x3 for pick up, delivery, and setup fees during overtime hours
Pick Up/Return Barricades	\$25.00	x3 for pick up, delivery, and setup fees during overtime hours
City Deliver/Pick UP Barricades	\$100.00	x3 for pick up, delivery, and setup fees during overtime hours
City to Setup Barricades	\$50.00	x3 for pick up, delivery, and setup fees during overtime hours
Front Street Utility Fee	\$100.00	
Billboard Permit	\$173.64, 5%	Per billboard fee plus annual increase percentage
Board of Adjustment Request		
Variance	\$200.00	From the bulk and areas provisions of the Zoning Ordinance K-286
Appeal	\$200.00	From the decision of the administration officers in respect to the application and enforcement of said ordinance.
Interpretation	\$200.00	Of zoning district boundaries on the Official Zoning Districts Map where such boundaries are not accurately described
Building Permit Fees		
Residential (Includes residential remodel & repairs) <i>Does not include State Surcharge</i>	\$0.30	New Construction, per square foot heated
\$0 to \$2,000	\$35	Fee for first \$2,000
\$2,000 to \$15,000	\$35, \$8	Fee for first \$2,000, plus fee for each additional \$1,000 or fraction thereof to & including \$15,000
\$15,001 to \$50,000	\$139, \$7	Fee for first \$15,000, plus fee for each additional \$1,000 or fraction thereof to & including \$50,000
\$50,001 to \$100,000	\$384, \$6	Fee for first \$50,000, plus fee for each additional \$1,000 or fraction thereof to & including \$100,000
\$100,001 to \$500,000	\$684, \$5	Fee for first \$100,000, plus fee for each additional \$1,000 or fraction thereof to & including \$500,000
\$500,001 to \$2,000,000	\$2,684, \$4	Fee for first \$500,001, plus fee for each additional \$1,000 or fraction thereof to & including \$2,000,000
\$2,000,001 and Above	\$8,684, 0.002%	Fee for first \$2,000,001 plus fee for each additional dollar over \$2,000,000
Commercial Surcharge	0.05%	Total estimated cost-maximum \$1,000
Builders & Mechanical Contractors Registration Fee		
Master Plumber's Certificate	\$25.00	Per year
Journeyman or Apprentice Plumber	\$12.50	Per year
Plumbing Contractor	\$50.00	Per year
Master Electric's Certificate	\$25.00	Per year
Apprentice Electrician	\$12.50	Per year
Electrical Contractor/Electrical Sign Contractor Certificate	\$50.00	Per year
Bulk Item Pick-Up Service		
Residential (No Apartments)		
Up to 8 Cubic Yards	\$30.00	Per cubic yard, maximum charge of \$110 and a flat charge of \$110 for each additional trip
Commercial/Rental Properties/Apartments		
Small Load (up to 8 Cubic Yards)	\$120.00	Per load, \$120 for each additional trip
Large Load (up to 64 Cubic Yards)	\$360.00	Per load, \$360 for each additional trip
Certificate of Appropriateness Application Fee		
Certificate of Appropriateness	\$100.00	
Sign Review Fee	\$50.00	
Certificate of Occupancy	\$30.00	
Residential	\$25.00	
Non-Residential	\$30.00	
Temporary Power (New Commercial & Major Remodel)	\$35.00	
Condemned & Tagged Structures	\$30.00	
City Atlas Fee	\$100.00	
Conditional Use Permit Application Fee		
Residential	\$100.00	
Commercial	\$200.00	
Industrial	\$250.00	
Construction or Work Site Trailer	\$250.00	Per trailer (includes piers, tie-downs, steps, decks, electrical, plumbing, & mechanical)
Coping 8 1/2 X 11	\$1.00, \$0.10	Fee plus per sheet rate
Coping of Plans Fee	\$3.00	Per sheet
Curb/Street Cut Fee	\$25.00	Plus cost of materials, equipment, & labor to repair road
Demolition Permit		
Residential		
Structure demolished in 60 days	\$50.00	
Renew for 30 additional days	\$100.00	
Non-Residential		
Structure demolished in 60 days	\$250.00	

Service/Permit	Rate	Other Information
Renew for 30 additional days	\$100.00	
Design Build Plan Review Fee		
Residential	\$500.00	
Commercial	\$1,000.00	
Industrial	\$1,500.00	
Driveway Approach Permit Fee	\$25.00	Each
Electrical Permit Fees		
New Construction Only		
Residential	\$0.05	Per square foot
Multi-Family	\$0.05	Per square foot
Commercial	\$0.05	Per square foot
Basic Fee	\$25.00	
Meter Loop	\$21.00	
Rough In-First 4 Circuits	\$21.00	
Rough In-Up to 16 Circuits	\$2.10	Per additional circuit
Rough In-Over 20 Circuits	\$1.40	Per additional circuit
Temporary Pole	\$50.00	
Re-Inspection	\$25.00	
Motors & Generators		
Up to 5 Horsepower	\$8.40	
Up to 200 Horsepower	\$0.98	Each HP
Over 200 Horsepower	\$0.28	Each HP
Fence Permit Fee	\$25.00	
Final Subdivision Plat Application Fee		
Single-family Residential		
Less than 10 dwelling units	\$100.00, \$5.00	Fee plus per lot rate
25 or less dwelling units	\$200.00, \$5.00	Fee plus per lot rate
26 or more dwelling units	\$300.00, \$5.00	Fee plus per lot rate
Multi-family Residential	\$200.00, \$5.00	Fee plus per unit rate
Non-Residential (Industrial & Commercial)	\$300.00, \$5.00	Fee plus per acre rate
Planned Unit Development (PUD)	\$300.00, \$5.00	Fee plus per acre rate
Floodplain Verification Letter	\$25.00	
Home Occupation Permit Application Fee	\$100.00	
House Moving Permit Fee		
Up to 10' Wide	\$16.50	
10' to 25' Wide	\$55.00	
25' or Over	\$165.00	
Penalty for Failure to Obtain Permit	\$100.00	Penalty fee plus cost of permit
Inspections Outside City Limits - Inside ETJ	\$150.00	Per request from owner/contractor
Lapsed Bond/Insurance	\$50.00	Once on bill
Mechanical Permit		
New Construction Only		
Residential	\$0.05	Per square foot
Multi-Family	\$0.05	Per square foot
Commercial	\$0.05	Per square foot
Base Fee	\$28.00	
HVAC	\$28, \$5.60	Fee for first \$1,000 plus fee for each additional \$1,000
Commercial-Multiple Self-Contained A/C Units	\$28, \$5.60	Fee per each if less than 2 tons plus fee per each for additional \$1,000
Repairs, Alterations, & Additions	\$19.60, \$5.60	Fee for \$500 to \$1,000 plus fee for each additional \$1,000
Temporary Operation Inspection	\$14.00	
Re-Inspection	\$25.00	
Boiler		
33,000 BTU (1BHP) to 165,000 (5BHP)	\$14.00	
165,000 BTU (5BHP) to 330,000 (10BHP)	\$28.00	
330,001 BTU (10HBP) to 1,165,000 (52BHP)	\$42.00	
1,165,000 BTU (52BHP) to 3,300,000 (98BHP)	\$70.00	
Over 3,300,001 BTU (98BHP)	\$98.00	
Metes & Bounds Mapping Fee	\$50.00	
Mobile Vendor Permit	\$250.00	

Service/Permit	Rate	Other Information
Non-Residential: Re-Review Plan or Change		
Commercial, Industrial & Multi-Family	\$75.00	
On Premis Sign Permit	Same as commercial permit fees	
Peddler's Permit	\$300.00	Per year
Plumbing Permit		
New Construction Only		
Residential	\$0.05	Per square foot
Multi-Family	\$0.05	Per square foot
Commercial	\$0.05	Per square foot
Basic Fee	\$25, \$5.60	Fee plus fee per fixture
Water Heater	\$8.40	
Water Service	\$8.40	
RPZ	\$9.60	
Heads	\$1.40	Per head
Sewer Tap	\$18.00	
Re-Inspection	\$25.00	
Gas		
First 4 Outlets	\$14, \$2.80	Fee plus fee for each additional outlet
Pressure Test	\$8.40	
Repairs to Gas Lines	\$8.40	
Residential Irrigation Fee (Permit Only)	\$50.00	
Preliminary Subdivision Plat Application Fee		
Minor Plat, Combination Plat, Lot Split	\$100.00, \$5.00	Fee plus per lot rate
Single-family Residential		
Less than 10 dwelling units	\$100.00, \$5.00	Fee plus per lot rate
25 or less dwelling units	\$200.00, \$5.00	Fee plus per lot rate
26 or more dwelling units	\$300.00, \$5.00	Fee plus per lot rate
Multi-family Residential	\$200.00, \$5.00	Fee plus per unit rate
Non-Residential (Industrial & Commercial)	\$300.00, \$5.00	Fee plus per acre rate
Planned Unit Development (PUD)	\$300.00, \$5.00	Fee plus per acre rate
Property Map Fee	\$2.00	Per sheet (8 1/2" X 11" or 11" X 17")
Residency Map & Letter Fee	\$20.00	
Residential: Re-Review Plan or Change		
Single-Family & Duplex	\$50.00	
Rezoning Application Fee		
Single-family Residential	\$100.00	
Multi-family Residential	\$200.00	
Non-Residential (Industrial & Commercial)	\$200.00	
Planned Unit Development (PUD)	\$300.00	
Right-of-Way (ROW) or Utility Easement	\$300.00	
Street Re-naming Application Fee	\$500.00	
Street Signs-Request & Developers		
Sign Application-Existing Street (Private Citizen/Other)	\$55.00	
Utility Locates	\$27.50	
Placement of Sign	\$27.50	Each
Material/Labor Making Sign	\$82.50	
Material/Labor Special Sign	\$220.00	
Solid Waste Pick-Up		
Residential	\$23.69	
Commercial-Number of Cans		
1-3 Cans	\$32.49	Plus number of collections per week
4-5 Cans	\$48.75	Plus number of collections per week
6-10 Cans	\$60.99	Plus number of collections per week
Commercial-Number of Collections per Week		
2 Yards		
1 Time	\$130.50	
2 Times	\$195.61	
3 Times	\$228.22	
4 Times	\$260.96	

Service/Permit	Rate	Other Information
5 Times	\$293.50	
6 Times	\$358.94	
3 Yards		
1 Time	\$156.56	
2 Times	\$234.93	
3 Times	\$273.98	
4 Times	\$313.25	
5 Times	\$352.25	
6 Times	\$430.56	
4 Yards		
1 Time	\$182.70	
2 Times	\$273.90	
3 Times	\$319.73	
4 Times	\$365.40	
5 Times	\$411.10	
6 Times	\$502.38	
5 Yards		
1 Time	\$208.72	
2 Times	\$313.25	
3 Times	\$365.40	
4 Times	\$417.60	
5 Times	\$469.76	
6 Times	\$574.14	
6 Yards		
1 Time	\$237.30	
2 Times	\$358.06	
3 Times	\$414.20	
4 Times	\$474.46	
5 Times	\$535.01	
6 Times	\$651.47	
8 Yards		
1 Time	\$273.98	
2 Times	\$365.40	
3 Times	\$474.46	
4 Times	\$686.26	
5 Times	\$748.46	
6 Times	\$865.35	
Subdivision Processing Fee (Plan-Plat Review)		
Residential	\$50.00	
Non-Residential (Industrial & Commercial)	\$100.00	
Recording of Plat (Miller County Courthouse)	\$20.00	
Swimming Pool Permit	\$200.00	Basic fee plus additional cost of construction fee
Tree Harvesting Permit		
Basic Fee, 4 acres or less	\$250, \$50	
Maximum Permit Fee	\$1,000.00	
Penalty for Failure to Obtain Permit	3X Permit Fee	
Wall Size City Map Fee	\$15.00	
Weed lots	\$200.00	
Weekend/After Office Hours Inspection Fee	\$75.00	Per hour (minimum of 4 hours)
Work Performed Without Permit	Double Fee	
Zoning Verification Map & Letter Fee	\$20.00	

Service/Permit	Rate	Other Information
<p align="center"><b>Refuse Department</b>  <b>Texarkana, Arkansas Recycling Center</b>  <b>2601 Dudley St.</b>  <b>870-779-4946</b></p>		

Service/Permit	Rate	Other Information
Recycling - Bulbs	\$0.50, \$5 minimum	Per lb. fee plus minimum fee
Recycling - Tubes, Residential	\$0.85	Each
Recycling - Tubes, Commercial	\$1.35	Each

<p align="center"><b>Parks Department</b>  <b>Texarkana, Arkansas Parks &amp; Recreation</b>  <b>2601 Dudley St.</b>  <b>870-779-4946</b></p>		
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Service/Permit	Rate	Other Information
Park Facility Fees		
Bobby Ferguson Pavilion #1	\$25.00	For 1 to 4 hours
	\$50.00	For 16 hours
Lakeside Pavilion		
Without Kitchen	\$35.00	For 1 to 4 hours
	\$60.00	For 16 hours
With Kitchen	\$125, \$75	Fee plus collateral fee for 1 to 4 hours
	\$175, \$75	Fee plus collateral fee for 16 hours
	\$300, \$75	Fee plus collateral fee for 2 days
Gazebo	\$25.00	For 1 to 4 hours
	\$50.00	For 16 hours
Jefferson Park		
Pavilion #1/Pavilion #2	\$25.00	For 1 to 4 hours
	\$50.00	For 16 hours
Bramble Park		
Pavilion #1/Pavilion #2	\$25.00	For 1 to 4 hours
	\$50.00	For 16 hours
Erma Dansby Pondexter Sports Complex		
Pavilion	\$25.00	For 1 to 4 hours
	\$50.00	For 16 hours
Ball Fields (Complex Rental)	\$100.00	Per field per day
Ball Fields (Practice Only)	\$15.00	For 1 1/2 hours
	\$25.00	For 3 to 4 hours
Pocket Park		
Picnic Tables	\$25.00	From 10:00 a.m. to 2:00 p.m.
	\$25.00	From 3:00 p.m. to 7:00 p.m.
	\$50.00	From 10:00 a.m. to 7:00 p.m.
Vera Bradfield Community Center	\$125, \$75	Fee plus collateral fee for 1 to 4 hours
	\$175, \$75	Fee plus collateral fee for 16 hours
	\$300, \$75	Fee plus collateral fee for 2 days
Front Street Utility Fee	\$100.00	
Texarkana Rec Center		
Ball Fields (Complex Rental)	\$100.00	Per field per day
Ball Fields (Practice Only)	\$15.00	For 1 1/2 hours
	\$25.00	For 3 to 4 hours
Multipurpose Field (Practice Only)	\$20.00	For 1 1/2 hours
Multipurpose Field	\$150.00	All Day
Baseball Field Concession Stand	\$150, \$75	Fee plus collateral fee for 1 day
Gym Rental (tournaments, banquets, reunions, etc.)	\$300, \$200, \$15	Fee plus collateral fee for 16 hours plus \$15 hourly rate for staff

Service/Permit	Rate	Other Information
Gym Rental with Kitchen (warming & serving area only)	\$500, \$200, \$15	Fee plus collateral fee for 16 hours plus \$15 hourly rate for staff
Gym Rental Setup (banquets, reunions, etc.)	\$150.00	Setup Fee
Gym Rental (tournaments, banquets, reunions, etc.)	\$20.00	Per hour (anything over 4 hours requires \$200 deposit)
Gym Rental with Kitchen (warming & serving area only)	\$40.00	Per hour (anything over 4 hours requires \$200 deposit)
Meeting Room	\$25.00	Per hour (includes set up)
Drop-in Rate		
One Child (5 years and older)	\$7.50	per hour
Each additional Sibling	\$4.00	per hour each additional sibling
Membership	\$30.00	Annual Family Registration
Family Savings Plan Sport Leagues (Pre Pay Discount Plans include access to facility)		
1 League (Softball, Basketball, Soccer, etc.)	\$110.00	\$100 (10% DISCOUNT) per child
2 Leagues (Softball, Basketball, Soccer, etc.)	\$230.00	\$200 (15% DISCOUNT) per child
3 Leagues (Softball, Basketball, Soccer, etc.)	\$360.00	\$300 (20% DISCOUNT) per child
<b>Reduced Fees for Low to Moderate Clientele</b>		
One Child (5 years and older)	\$3.75	per hour
Each additional Sibling	\$2.00	per hour each additional sibling
Membership	\$15.00	Annual Family Registration
Family Savings Plan Sport Leagues (Pre Pay Discount Plans include access to facility)		
1 League (Softball, Basketball, Soccer, etc.)	\$110.00	\$38.50 (65% DISCOUNT) per child (must live in Texarkana, Arkansas 51% low to mod area with proof of income & address)
2 Leagues (Softball, Basketball, Soccer, etc.)	\$230.00	\$69(70% DISCOUNT) per child (must live in Texarkana, Arkansas 51% low to mod area with proof of income & address)
3 Leagues (Softball, Basketball, Soccer, etc.)	\$360.00	\$90 (75% DISCOUNT) per child (must live in Texarkana, Arkansas 51% low to mod area with proof of income & address)





# Personnel

# CITY OF TEXARKANA, AR

## 2025 ANNUAL BUDGET

### AUTHORIZED POSITIONS

	ACTUAL <u>2023</u>	ACTUAL <u>2024</u>	REQUESTED <u>2025</u>
<b><u>ADMINISTRATION (1010)</u></b>			
CITY MANAGER	1	1	1
EXECUTIVE SECRETARY	1	1	1
CUSTOMER SERVICE POSITION (PART-TIME)	1	1	1
MEDIA RELATIONS MANAGER	1	1	1
PERSONNEL ADMINISTRATOR	0	0	1
	4	4	5
<b><u>FINANCE (1040)</u></b>			
FINANCE DIRECTOR	1	1	1
CONTROLLER	1	1	1
PAYROLL ADMINISTRATOR	1	1	1
GRANTS ADMINISTRATOR	0	0	1
STAFF ACCOUNTANT	1	1	1
GRANTS WRITER/ADMINISTRATOR	1	1	0
PURCHASING TECHNICIAN	1	1	1
PERSONNEL ADMINISTRATOR	1	1	0
CITY TAX COLLECTOR	1	0	1
ACCOUNTS RECEIVABLE ACCOUNTANT	0	1	0
STAFF ACCOUNTANT/ACCOUNTS PAYABLE TECHNICIAN	1	1	1
	9	9	8
<b><u>MUNICIPAL COURT (1050)</u></b>			
DISTRICT JUDGE	1	1	1
COURT CLERK	1	1	1
DEPUTY COURT CLERK	3	3	3
COURT DOCKET CLERK	1	1	1
FRONT DESK CLERK (PART-TIME)	0	1	1
	6	7	7
<b><u>PROBATION OFFICE (1060)</u></b>			
CHIEF PROBATION OFFICER (PART-TIME)	1	0	0
DEPUTY CHIEF PROBATION OFFICER	1	1	1
PROBATION OFFICER	2	2	2
	4	3	3
<b><u>CITY CLERK (1070)</u></b>			
CITY CLERK	1	1	1
DEPUTY CITY CLERK	1	1	1
	2	2	2
<b><u>POLICE (1110)</u></b>			
POLICE CHIEF	1	1	1
ASSISTANT CHIEF	1	1	0
CAPTAIN	2	2	3
LIEUTENANT	5	5	4
SERGEANT	10	10	10
PATROL OFFICER	58	58	52

**POLICE-HOUSING (1150)**

PATROL OFFICER

**POLICE-NARCOTICS (1160)**

LIEUTENANT

SERGEANT

PATROL OFFICER

**POLICE-SUPPORT SERVICES (1180)**

SERVICES SUPPORT COMMUNICATIONS TECH

COMPUTER SERVICES TECHNICIAN

PROPERTY/EVIDENCE TECH

ADMINISTRATIVE SUPPORT TECHNICIAN

RECEPTIONIST

OFFENDER TRACKING/ACCOUNTABILITY CLERK

TRANSCRIPTIONS

OPERATIONS COORDINATOR

ADMINISTRATIVE COORDINATOR

PROPERTY &amp; VEHICLE MAINTENANCE SUPERVISOR

DEPARTMENT TRAINING COORDINATOR

PROPERTY MAINTENANCE TECHNICIAN

CIVILIAN COMPLAINTS/WARRANTS

COURT DOCKET CLERK

DOMESTIC CASE COORDINATOR

CID SECRETARY/ANALYST

VEHICLE MAINT OFFICER (PART-TIME)

SPECIALIZED AND TRANSPORT

**TOTAL POLICE****FIRE (1210)**

FIRE CHIEF

ASSISTANT FIRE CHIEF

BATTALION CHIEF

FIRE MARSHAL

CAPTAIN

DRIVER ENGINEER

FIREFIGHTER

FIRE ADMINISTRATIVE ASSISTANT

**ANIMAL SHELTER (1910)**

DIRECTOR

ADMINISTRATIVE ASSISTANT

OFFICE STAFF

KENNEL SUPERVISOR

KENNEL STAFF

KENNEL STAFF (PART-TIME)

VET TECH

77	77	70
2	2	0
2	2	0
0	0	1
1	1	1
4	4	1
5	5	3
1	1	1
1	1	1
1	1	1
1	1	1
1	1	1
1	1	1
0	0	1
0	0	1
0	0	1
0	0	1
0	0	1
1	1	0
1	1	0
1	1	1
1	1	0
1	1	0
13	13	13
25	25	26
109	109	99
1	1	1
1	1	1
3	3	3
1	1	1
15	15	15
18	18	18
19	19	18
1	1	1
59	59	58
1	1	1
1	1	1
1	1	0
1	1	1
3	3	3
0	0	0
0	0	0
9	9	8

**TOTAL GENERAL FUND****STREET (1410)**

PUBLIC WORKS DIRECTOR  
PUBLIC WORKS SUPERINTENDENT  
ASSISTANT PUBLIC WORKS DIRECTOR  
FOREMAN III  
FOREMAN II  
TRAFFIC TECHNICIAN  
ADMINISTRATIVE ASSISTANT  
EQUIP OPERATOR I  
EQUIP OPERATOR II  
ASPHALT FOREMAN

202	202	190
1	1	1
1	1	1
1	1	1
1	1	1
1	1	1
2	2	1
1	1	1
9	9	10
1	1	1
1	1	1
19	19	19

**BUILDING MAINTENANCE (2100)**

MAINTENANCE SUPERVISOR

1	1	1
1	1	1

**PARKS & RECREATION (1710)**

PARKS SUPERINTENDENT  
PARKS FOREMAN  
EQUIP OPERATOR III  
EQUIP OPERATOR I  
ADMINISTRATIVE ASSISTANT  
PROGRAM COORDINATOR

0	0	1
0	0	1
0	0	1
0	0	1
0	0	1
0	0	1
0	0	6

**ENVIRONMENTAL MAINTENANCE (1420)**

FOREMAN II  
EQUIP OPERATOR I  
ANT CONTROL (PART-TIME)

1	1	1
2	2	2
1	1	0
4	4	3

**PLANNING (1610)**

CITY PLANNER  
PLANNING SECRETARY

1	1	1
1	1	1
2	2	2

**CODE ENFORCEMENT (1620)**

BUILDING OFFICIAL  
ELECTRICAL INSPECTOR  
PLUMBING INSPECTOR  
CODE ENFORCEMENT OFFICER  
ADMINISTRATIVE ASSISTANT

1	1	1
1	1	1
1	1	1
2	2	2
1	1	1
6	6	6

**ENGINEERING (1430)**

ENGINEERING TECHNICIAN

1	1	1
1	1	1

**ADC (1950)**

STREET	5	5	6
PARKS	4	0	4
	9	5	10
<b><u>TOTAL PUBLIC WORKS</u></b>	<b>42</b>	<b>38</b>	<b>48</b>
<b><u>PARKS &amp; RECREATION (1710)</u></b>			
PARKS & RECREATION MANAGER	0	1	1
PARKS FOREMAN	0	1	1
EQUIP OPERATOR III	0	1	1
EQUIP OPERATOR I	0	2	2
ADMINISTRATIVE ASSISTANT	0	1	1
ADC	0	4	4
	0	10	10
<b><u>B.S.J.B. MAINTENANCE (1310)</u></b>			
BLDG MAINTENANCE MANAGER	1	1	1
ASST MAINTENANCE MANAGER	0	1	1
MAINTENANCE SUPERVISOR	1	1	1
SECRETARY	1	1	1
MAINTENANCE TECHNICIAN I	4	4	4
LEAD JANITOR	1	1	1
JANITORS	6	6	5
	14	15	14
<b><u>BI-STATE INFORMATION CENTER (1320)</u></b>			
CRC MANAGER**	1	0	0
	1	0	0
<b>GRAND TOTAL</b>	<b>259</b>	<b>265</b>	<b>262</b>

\*Funded by A & P fund

\*\*Supervised in Police Department



# General Fund



# General Fund

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## **FUND DESCRIPTION:**

The City's General Fund is the primary operating fund of the City. This fund's revenue sources are comprised of property taxes, sales taxes, franchise fees, grants, fees, and other general revenues. The majority of these funds are discretionary and have very few restrictions. The revenue within the City's General Fund provides the general operations of the City through the departments listed below:

- Administration
- Finance
- City Clerk
- Board of Directors
- Court
- Probation
- Police
- Fire
- Agencies
- Animal Shelter
- Federal JAG Grant
- Stop School Violence
- BJA – Coronavirus Grant



# Administration

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## **PROGRAM DESCRIPTION:**

The City Manager provides administrative direction to the city's organization in aligning our statement of management policy and service delivery systems to correspond with community values and the Board of Directors' policy priorities consistent with the City Manager Statute. We pledge an informed, professional, effective, and accountable staff to meet community needs.

The City Manager's office is constantly exploring new options in order to make government more understandable, effective, and citizen oriented. The City Manager's office will continue working to maintain the public's trust with respect to the City Manager's form of government.

The Marketing and Communications department was combined with the Administrative department in the year 2015. The major objective of the program is to promote City events and programs, along with promoting general tourism to the City of Texarkana, Arkansas. This department is responsible for developing and implementing marketing, public relations, promotional and advertising plans for the City of Texarkana, Arkansas.

The Human Resource unit within Administration is responsible for all personnel management responsibilities for non-civil and civil service employment positions for all departments. This includes, but is not limited to, recruiting and retention, vacancy listings, management of personnel records, maintenance of employee benefits, worker's compensation claims, payroll assistance, and pre-employment screenings. The Personnel Administrator is also the safety representative and liaison for State safety programs, serves as Americans with Disabilities Act contact for the City, and is our Census coordinator. She also assists in ensuring our compliance with current laws and policies in every facet of Human Resources within the City.

## **PROGRAM FOCUS:**

The City Manager's office will develop a transparent and responsive local government that listens and responds. This will be accomplished by continuing to seek involvement of our community in key policy making, continuing to maintain a strong network of neighborhood associations, and implementing more effective ways for citizens to access information.

The City Manager's office has a set of goals which include the following:

- ✧ Initiate open dialog and continue to nurture strong relationships with known and possible future developers such as: retail sales businesses to promote economic growth and industrial businesses to foster employment growth for our citizens.
- ✧ Target all opportunities that promote economic growth in Texarkana, Arkansas.
- ✧ Maintain open and transparent communication with City leaders, the Board of Directors, and developers to assure all opportunities for economic development are promoted.



# Finance Department

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## **VISION:**

The vision of the City of Texarkana, Arkansas's Finance Department is to be the epitome of customer service provided both within the organization and to the Citizens and Business Owners of Texarkana, Arkansas.

## **MISSION:**

The mission of the City of Texarkana, Arkansas's Finance Department is to maintain excellence in financial reporting in order to provide the tools and resources needed for our Board of Directors and Department Heads to make well informed decisions and our Citizens and Business Owners to maintain confidence in the City's ability to effectively steward its resources.

## **VALUES:**

Service, Stewardship, Education, Creativity, Integrity, Ethics, Respect, and Communication

## **PROGRAM DESCRIPTION:**

The Finance Department is managed by the Finance Director who is primarily responsible for the administration, direction, coordination, and supervision of all financial functions and operations for the City Government, Bi-State Criminal Justice System, the City's Advertising & Promotion Commission, and City Grants. This includes, but is not limited to, preparation of the Annual Operating Budget and Annual Consolidated Financial Report. Other responsibilities include providing overall direction to personnel involved with divisions within the Finance Department. Those divisions are mainly, but not limited to: Payroll, Accounts Payable, Purchasing, Accounts Receivable, Accounting, Insurance, Cash Management, Grants, Tax Collection, and Customer Service.

The accounting division within Finance is responsible for recording and reporting all financial transactions on an accurate and timely basis, preparing financial statements in accordance with Generally Accepted Accounting Principles (GAAP), and issuing internal and special reports as required.

Additional duties include providing expertise and technical coordination of new bond requirements, providing recommendations to the City Manager on short and long-range fiscal policy, and representing the City at public functions involving financial considerations.



# CITY CLERK DEPARTMENT (CCD)

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## **CITY CLERK DEPARTMENT DESCRIPTION:**

- Provides accessibility to information for all persons, creates and protects the transparency of government, and provides an impartial, independent and accurate voice regarding the business of government.
- Serves as a liaison, and bridges the gap, between the Board of Directors, City staff, and the public. It is the mission of the City Clerk Department to establish trust and confidence in city government and to provide effective and efficient public service for all citizens.
- Creates an atmosphere within the City that fosters and sustains the ideas set forth in the Freedom of Information Act.
- Is dedicated to innovative processes and continued preservation of the City's history.

## **CITY CLERK DEPARTMENT FUNCTION AND DUTIES:**

- Custodian of the City seal and authenticates by signature and records all official legislative actions of the Board of Directors.
- Acts as City archivist and historian relating to official acts.
- Provides administrative support to the Mayor and Board of Directors, City Manager, and all City departments, prepares and distributes Board of Directors meeting agendas and minutes, provides access to public records, maintains a comprehensive records management system, and coordinates the codification and publication of the City's Code of Ordinances.

# CITY CLERK DEPARTMENT (CCD)

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- Provides public notices, fulfills the statutory responsibilities required by law; is responsible for the management of all municipal elections; issues candidate filing papers, candidate disclosure statements, and ballot measures, including initiative, referendum, and recall petitions.
- Pledges an informed, professional, effective, and accountable staff to meet the needs of the Board of Directors, the City staff and the community.
- Maintains an open, diplomatic and neutral relationship with online, print, radio, social and television news media.

<u>CITY CLERK DEPARTMENT</u>	<u>Current</u>	<u>Proposed</u>
CITY CLERK	1	1
DEPUTY CITY CLERK	<u>1</u>	<u>1</u>
	<u>2</u>	<u>2</u>

# Miller County District Court, City Division

## **PROGRAM DESCRIPTION**

The District Court has city-wide jurisdiction over misdemeanor cases, traffic court, civil cases of less than \$25,000 and small claims cases in matters of less than \$5,000. A small claims division of the District Court provides a forum in which citizens represent themselves to resolve minor civil matters. The District Court is under the direction of the District Court Judge.

## **SERVICES BY THE DEPARTMENT INCLUDE:**

- **COURT-** District Court holds arraignment dockets to hear traffic and misdemeanor criminal first appearance cases the first and third Tuesday of every month and the second and fourth Thursday of every month beginning at 9 A.M. The Court holds Trials for defendants who have pled not guilty on Tuesday and Thursdays at 1 P.M.
- **TRAFFIC VIOLATIONS-** In most traffic cases the District Court assesses fines and penalties for traffic offenses and gives the defendant up to ninety (90) days to pay fines. The Judge gives them a review date to come back in 90 days and if fines are not paid, he gives them a chance to ask for another 90 days. Defendants have an option to pay bonds in full before the court date. A contempt warrant is issued for defendants not paying their fines. A big part of our bond collections come from the amnesty program the Judge sets from February to April of each year. The defendant can come in and pay the balance of fines in full and the outstanding warrant will be recalled.
- **CRIMINAL/COMPLAINANT CASES-** When a defendant is charged and found guilty with a criminal offense or complainant case, the District Court orders these defendants to probation and assesses a fine. This gives the defendant a year to pay out fines with a charge of \$300 for the year that is added to their fines at the time they sign up with Probation. A complainant case is initiated by a victim coming into the District Court office and filling out an affidavit. These affidavits then go the City Attorney and District Judge for approval.
- **CIVIL/SMALL CLAIMS-** The District Court hears small claims, in which one may sue to recover damages to personal property, breach of contracts, and recovery of personal property in matters with a value of \$5,000 or less. Civil cases involve contracts, damages to personal property, and recovery of personal property in matters with a value of \$25,000 or less. Both Small Claims and Civil Court are heard on the second Friday of every month. There is a fee of \$65 for filing small claims and \$80 for civil cases.
- **COLLECTIONS:** The Probation Department is the fine and collections department of the District Court. Defendants are set up on payment plans and it is the responsibility of the probation officers to collect fines and to call and remind defendants of due dates. Payments can also be made by logging in online or calling the off-site phone number and paying by debit or credit card.

## **PROGRAM FOCUS**

The mission of the District Court of the City of Texarkana, Arkansas is to strive to provide a prompt, courteous, accessible atmosphere that is dedicated to ensuring equal justice while promoting confidence within the judicial branch. This philosophy is shared and demonstrated within the criminal, traffic, and civil/small claims sections of this agency, as well as other services that the court performs within the court's jurisdiction. The court seeks to provide the highest quality of competence and customer service in all levels of our agency.



# Probation Department

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## **ARKANSAS DISTRICT COURT PROBATION**

### **PROGRAM DESCRIPTION**

The District Court Probation Department, under the direction of the District Court Judge, Tommy Potter, and the District Court Clerk Karen Reed, is responsible for tracking all defendants ordered to probation and 90 days to pay. The probation office is the fine collection department under the District Court.

### **SERVICES BY THE DEPARTMENT**

- **Fine and Fee Collections:**

The Department is responsible for the collection of fines and fees assessed by Judge Potter, for those defendants ordered to Probation and 90 day payment plans. The Department makes calls each week to remind delinquent probationers to make payments.

- **Community Service:**

The Department has a community service program for those defendants that are financially unable to pay fines and for those defendants ordered by the Judge as a punitive sentence. The Department implemented a new community service program in 2021. The Department, with the assistance of Police Chief, Kristi Bennett and Public Works Director, Tyler Richards, are now providing transportation and supervision for our community service workers to clean the City by picking up trash and litter three days per week. The Department is responsible for placing and tracking the individuals to assure completion of all hours.

- **Alcohol/Drug Education:**

The Department works with various agencies that provide alcohol and drug education classes to ensure alcohol and drug offenders attend and complete programs as ordered by the Court.

- **Curfew Violator Program:**

The Department ensures defendants charged with curfew violations attend community service and are in close contact with parents and guardians to ensure these juveniles are conducting themselves in a more responsible manner.

### **PROGRAM FOCUS:**

The Mission of the Probation Department is to create a safer community by preventing crime through offender education, to facilitate individual based probation programs, to provide more efficient methods of tracking probationers.

The Probation Department will continuously update and provide excellent services for our Court as mandated by State law. The Department will strive for excellent communication with all citizens of our community.

# 2025 Texarkana Arkansas Police

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## **Dedicated to providing professional police services to the Texarkana community.**

### ***Our Core Values***

#### ***Teamwork***

Working together to achieve a common goal.

#### ***Accountability***

Willingness to accept responsibility for one's actions.

#### ***Professionalism***

Conducting oneself with responsibility, integrity, and excellence.

#### ***Dedication***

Committing to a task or purpose.

## **PROGRAM SERVICES**

The police department has identified two main priorities for fiscal year 2025. First on the list is staffing: to increase recruiting and retention. Secondly, we have identified capital projects needed to sustain and enhance our department's capabilities. The main capital investment is within the Union training facility.

### **PRIORITY ONE: STAFFING**

#### **Salaries**

The police department staffing levels over the last few years have suffered significantly. In 2024, a substantial raise was achieved for the police department to assist with the recruiting and retention woes suffered. This raise gave a kick start to recruitment efforts in 2024 and will be continued in 2025. Furthermore, this raise will give a large boost in morale to existing staff and increase retention of our valuable experienced police department members.

#### **Training and Development**

Continual quality training is essential to create and maintain a professional department. Skills such as crime scene processing, de-escalation, understanding mental illness, and many more are core to our success. Essential skills critical to police officer survival like firearms training, arrest mechanics, and defensive tactics are perishable and must be reinforced routinely to remain

# 2025 Texarkana Arkansas Police

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successful tools for every officer. TAPD officers are expected to attend instructor level courses from other regions of the country to ensure training remains current and in keeping with best practices.

## **PROGRAM THREE: CAPITAL PROJECTS**

### **Union Elementary School**

The city purchased Union Elementary School in FY23 with the intent to vacate the lease of abandoned fire station at the airport, eliminating more than \$40,000 annually in rent and associated maintenance expenses. Fleet maintenance personnel was moved into the Union facility during FY24. Additional spaces in the facility will be used to house TAPD training personnel, property and evidence, and other specialty units. A longer- term goal of creating a regionally renowned training center for agencies throughout Arkansas will involve repurposing spaces into training venues for practical and classroom instruction.



# 2025 Texarkana Arkansas Fire Department



## **Mission Statement:**

To save lives and protect property by providing our citizens with quality professional services, including fire suppression, emergency response, code administration, fire prevention, and community education, all of which will be delivered in a competent, courteous, compassionate, and ethical manner.

## **Vision Statement:**

"We will strive to be a progressive and innovative organization committed to excellence in the delivery of all its services."

## **Our Values:**

**P**rofessionalism – Strive for excellence

**R**esponsiveness – Effective service delivery

**I**ntegrity – Honesty, Respect, and Truthfulness

**D**edication – To the well-being of our community

**E**thics – Always do the right thing

# Texarkana Arkansas Fire Department



## **TEXARKANA, ARKANSAS FIRE DEPARTMENT STRATEGY DEVELOPMENT PLAN (2025)**

### **We will promote a strong and diverse economic environment.**

- Strategy: The Texarkana, Arkansas Fire Department will actively take steps in 2025 to reduce the cost of fire insurance.
- All commercial buildings will have their pre-incident fire survey updated.
  - A master plan will be developed for a fire training facility to serve both TAFD and Miller County. Ongoing from 2024.
  - All necessary information will be organized and presented to the insurance industry whenever the Texarkana, Arkansas Fire Department believes the information will lower fire insurance costs.

### **We will provide infrastructure, with the capacity to meet current and projected needs.**

- Strategy: The Texarkana, Arkansas Fire Department will monitor the community fire threat and make any needed adjustments to its infrastructure.
- All response times will be monitored, analyzed, and provided to the City Government each month and at the end of 2025.
  - All fire hydrants will be checked in October of 2025.

### **We will promote public safety and health.**

- Strategy: The Texarkana, Arkansas Fire Department will have an active fire prevention campaign in 2025.
- We will conduct fire prevention education in the Texarkana, Arkansas School District.
  - We will provide smoke detectors for those citizens that cannot afford one.
  - We will give fire safety talks to any organization that makes a request.

# Texarkana Arkansas Fire Department

## **We will promote effective communication with one voice to the community.**

- Strategy: The Texarkana, Arkansas Fire Department will open diverse lines of communication with the community.
- We will communicate to the public through mass media, social media, flyers, in groups, and one on one.
  - Fire prevention written material will be bought and distributed to the community in 2025.

## **We will provide a workplace that fosters creative ideas for delivery of core services.**

- Strategy: The Texarkana, Arkansas Fire Department will encourage employee input and participation.
- Various committees will be established in 2025 to give our personnel direct input on department issues.
  - The Fire Chief will actively seek out and consider all ideas to improve our service to the public.

## **We will provide high quality customer focused services at a reasonable cost.**

- Strategy: The Texarkana, Arkansas Fire Department will monitor services and costs and adjust when necessary.
- Each month all expenditures will be analyzed for prudence and budgetary concerns.
  - Any complaints from the community will be taken seriously and will be investigated.

## **We will promote safe, decent, and affordable housing.**

- Strategy 1: The Texarkana, Arkansas Fire Department will keep housing safe and decent through code enforcement.
- All building plans for multi-family housing in Texarkana, Arkansas will be examined for safety and code compliance in 2025.
- Strategy 2: The Texarkana, Arkansas Fire Department will help keep housing affordable by taking steps to decrease the cost of fire insurance.
- All commercial buildings will have a pre-incident fire survey conducted.
  - Studies will be done using results from our latest inspection to determine what our department needs to do to improve our Public Protection Class rating.

# Agencies

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## **PROGRAM DESCRIPTION:**

The purpose of this department is to allocate the General Fund resources that do not belong to a specific department.

The primary categories are:

- ✧ Personnel/Professional Services, which includes unemployment, election costs, insurance, publishing of City Ordinances as required by state statute, and pension contributions.
- ✧ Capital Outlay, which varies from year to year.
- ✧ Debt service payments, which includes payments on the 2018 Franchise Fee Bond, the 2020 Taxable Lease Revenue Bond, and the 2021 Franchise Fee Bond.
- ✧ Contributions to various entities, which include the Bi-State Justice Building and the Texarkana Public Library.
- ✧ Services, which include, but are not limited to: Code Red, E-911 payments, Farmer's Market contributions, Crime Stoppers Coordinator, Texarkana Urban Transit District, Texarkana Regional Airport, and the Animal Care and Adoption Center.



# Animal Care & Adoption Center



The mission of the Animal Care and Adoption Center is to assist, protect, and educate the public on animal care and welfare issues.

## **RESPONSIBILITIES:**

To enforce City of Texarkana, Arkansas ordinances and issue citations accordingly; pick up stray and abandoned animals; promote animal adoption programs in the community and on the internet; work closely with rescue and other agencies; trap stray dogs and cats; investigate reports of animal cruelty and neglect; visit schools

and teach responsible pet ownership; bite prevention and recognition of rabies and animal behavior; rescue sick and injured animals.

At the Animal Care & Adoption Center, we encourage and respect the animal-human bond while anticipating and providing services that ensure public health and safety through the proper promotion of animal welfare. Proactive animal-control enforcement, quality education in recognizing and preventing animal cruelty, and the enactment of progressive humane initiatives to relieve animal suffering are imperative. We also provide care and placement for unwanted animals through quality adoptions, licensed rescue, foster programs, and transport programs.

The Animal Care and Adoption Center is a "full service" operation. We take in animals that are brought in by the Cities of Texarkana, Arkansas, Texarkana, Texas, Nash, Texas, and Wake Village, Texas Animal Control officers, animals owned by citizens of Miller and Bowie County, and unwanted strays found in Miller and Bowie County. The Animal Care & Adoption Center also adopts animals out to the public. The adoption fee is \$40.00 for dogs and \$20.00 for cats. All animals are required to be spayed/neutered prior to leaving the shelter.

- The Animal Care and Adoption Center will provide shelter and housing for unwanted or stray animals. The shelter will attempt to find the owner of lost animals and reunite the owner with their animal.
- The Animal Care and Adoption Center will work with recognized rescue groups in trying to rescue as many animals from the shelter that are not reclaimed by their owners.
- The Animal Care and Adoption Center will also support the ordinances and laws of the county and state and assist the Animal Control Division in enforcing those laws pertaining to animal control and management.

**Lenor Teague, Director**  
203 Harrison Street  
Texarkana, Arkansas 71854  
Fax: (870)774-4518  
Phone: (870)773-6388  
Email: [lenor.teague@txkusa.org](mailto:lenor.teague@txkusa.org)

# General Fund Summary (101)

	<b>ACTUAL 2023</b>	<b>BUDGET 2024</b>	<b>ESTIMATED 2024</b>	<b>PROPOSED 2025</b>
BEGINNING FUND BALANCE	8,702,109		6,948,897	6,047,198
<b><u>REVENUES</u></b>				
GENERAL PROPERTY TAX	3,244,344	3,153,450	3,216,100	3,289,000
SALES & OTHER TAXES	13,469,666	13,619,400	13,392,816	13,449,600
FRANCHISE RECEIPTS	3,443,167	3,875,500	3,313,241	3,410,000
LICENSES & PERMITS	73,342	52,775	57,335	57,150
FROM OTHER GOVERNMENTS	1,453,093	1,467,921	1,428,086	1,272,000
FINES & FORFEITURES	767,124	645,900	1,013,500	1,015,201
GRANTS	403,015	314,825	307,216	402,648
OTHER REVENUE	682,960	263,610	452,266	296,860
INTERFUND	327,528	332,551	341,551	367,955
ANIMAL SHELTER	103,464	115,100	121,600	116,351
APPROPRIATED FUND BALANCE	0	0	0	1,850,583
<b>TOTAL REVENUES</b>	<b>23,967,703</b>	<b>23,841,032</b>	<b>23,643,711</b>	<b>25,527,348</b>
<b><u>EXPENDITURES</u></b>				
ADMINISTRATION	353,734	426,752	403,160	510,849
FINANCE	759,337	774,760	659,795	697,736
CITY CLERK	220,400	235,422	243,845	248,605
BOARD OF DIRECTORS	158,813	177,581	172,081	175,782
COURT	295,864	330,383	385,660	387,527
PROBATION	202,317	216,889	211,899	220,363
POLICE	9,116,295	9,566,348	8,704,105	9,853,830
FIRE	6,479,795	6,179,418	6,111,345	6,525,622
AGENCIES	7,515,448	7,370,899	7,041,932	6,249,510
ANIMAL SHELTER	606,909	688,340	596,038	657,521
FEDERAL JAG GRANT	12,002	0	17,250	0
UNAPPROPRIATED FUND BALANCE	0	0	0	0
<b>TOTAL EXPENDITURES</b>	<b>25,720,915</b>	<b>25,966,792</b>	<b>24,547,110</b>	<b>25,527,348</b>
NET CHANGE IN UNRESERVED FUND BALANCE	(1,753,212)		(903,399)	(1)
RESTRICTED RESERVE USED/ALLOCATED			1,700	2,000
ENDING UNRESERVED FUND BALANCE	6,948,897		6,047,198	4,198,615
NUMBER OF DAYS OF EXPENDITURES IN FUND BALANCE				60

# STATEMENT OF REVENUE

## General Fund

	ACTUAL 2023	BUDGET 2024	ESTIMATED 2024	PROPOSED 2025
<b>40501 GENERAL PROPERTY TAX</b>				
41000 CURRENT PROPERTY TAXES	2,515,536	2,479,000	2,530,000	2,580,000
41010 DELINQUENT PROP. TAXES	273,853	259,000	239,000	260,000
41000 CURRENT PROPERTY TAXES - FIRE PEN.	412,361	379,000	407,000	407,000
41010 DELINQUENT PROP. TAXES - FIRE PEN.	42,594	33,000	39,000	39,000
41012 VOLUNTARY PROPERTY TAX	0	3,450	1,100	3,000
<b>TOTAL</b>	<b>3,244,344</b>	<b>3,153,450</b>	<b>3,216,100</b>	<b>3,289,000</b>
<b>40502 SALES &amp; OTHER TAXES</b>				
41100 CITY SALES TAXES	6,859,770	6,914,000	6,876,000	6,891,000
41101 POLICE PARITY SALES TAX	1,542,870	1,561,000	1,520,000	1,535,000
41102 FIRE PARITY SALES TAX	1,542,870	1,561,000	1,520,000	1,535,000
41110 COUNTY SALES TAXES	3,317,821	3,368,000	3,218,000	3,225,000
41200 MIXED DRINK TAXES	58,080	59,500	54,000	55,600
41200 MIXED DRINK TAXES - FIRE PEN.	43,565	45,000	39,000	41,000
41210 AVIATION FUEL TAXES	33,113	33,000	29,000	29,000
41250 SALES & USE TAX REFUND	2,474	1,900	0	1,700
41320 COOPER TIRE - P.I.L.O.T	61,460	68,000	129,666	129,000
45230 MIXED DRINK COLL. FEES	7,643	8,000	7,150	7,300
<b>TOTAL</b>	<b>13,469,666</b>	<b>13,619,400</b>	<b>13,392,816</b>	<b>13,449,600</b>
<b>40503 FRANCHISE RECEIPTS</b>				
42100 ELECTRIC	1,687,622	1,976,000	1,612,000	1,696,000
42101 ADDITIONAL ELECTRIC	564,809	657,000	536,000	564,000
42110 S.W. ARKANSAS R.E.A.	163,585	166,000	193,000	203,000
42111 ADDITIONAL S.W. ARK R.E.A.	81,792	83,000	96,500	101,500
42200 TELEPHONE	105,409	104,000	90,000	84,000
42300 CABLE TV	80,909	76,000	67,000	63,000
42400 GAS	280,707	309,000	238,000	230,000
42401 ADDITIONAL GAS (L-277)	140,333	154,500	119,000	115,000
42410 COOPER TIRE - FRANCH.	128,487	155,000	95,700	80,500
42415 TWU P.I.L.O.T.	208,849	195,000	266,000	273,000
42430 BIRD SCOOTER - FRAN FEE	666	0	41	0
<b>TOTAL</b>	<b>3,443,167</b>	<b>3,875,500</b>	<b>3,313,241</b>	<b>3,410,000</b>
<b>40504 LICENSES &amp; PERMITS</b>				
43010 BUSINESS LICENSES	9,120	6,000	7,920	8,000
43020 RETAIL BEER PERMITS	16,947	14,500	16,000	16,000
43040 RETAIL LIQUOR PERMITS	3,400	3,400	4,690	4,500
43150 PRIVATE CLUB PERMITS	4,750	4,750	4,850	4,750
43160 WRECKER PERMITS	1,625	1,625	1,375	1,400
43231 MEDICAL MARIJUANA DISPENSARY	37,500	22,500	22,500	22,500
<b>TOTAL</b>	<b>73,342</b>	<b>52,775</b>	<b>57,335</b>	<b>57,150</b>
<b>40505 FROM OTHER GOVERNMENTS</b>				
44000 STATE TURNBACK	448,594	445,000	410,000	430,000
44010 STATE INS. TURNBACK	822,635	846,000	814,432	830,000
44200 HOUSING AUTHORITY	141,810	130,000	177,000	0
44210 SCHOOL DISTRICT	2,933	9,800	0	0
44220 AIRPORT AUTHORITY	25,121	25,121	14,654	0
44230 CRIMESTOPPER COORDINATOR	12,000	12,000	12,000	12,000
<b>TOTAL</b>	<b>1,453,093</b>	<b>1,467,921</b>	<b>1,428,086</b>	<b>1,272,000</b>

# STATEMENT OF REVENUE

## General Fund

	ACTUAL 2023	BUDGET 2024	ESTIMATED 2024	PROPOSED 2025
<b>40506 FINES &amp; FORFEITURES</b>				
45010 PROBATION FEES	78,436	70,000	101,000	103,000
45020 SMALL CLAIMS FEES	5,748	5,900	5,900	5,900
45040 E - 911 CHARGES	50,983	50,000	43,000	43,000
46000 FINES & FORFEITURES	423,083	350,000	616,000	643,000
46001 POLICE FORFEITURES	27,973	0	0	0
46011 POL PENSION 10% PROBATION	8,715	7,000	10,100	10,300
46016 INSURANCE PENALTIES	53,910	55,000	79,500	65,000
46040 CITY ATTORNEY FUND	48,457	41,000	64,000	55,000
46061 INCARCERATING PRISONERS	46,373	42,000	69,000	65,000
46075 POLICE PENS CAJF 11%	23,444	25,000	25,000	25,000
<b>TOTAL</b>	<b>767,124</b>	<b>645,900</b>	<b>1,013,500</b>	<b>1,015,201</b>
<b>40507 GRANTS</b>				
47141 FED GRANTS VAWA STOP	57,787	55,670	64,807	64,807
47142 VAWA GRANT MATCH	3,370	3,387	3,387	5,005
47143 NARCOTICS GRANT MATCH	6,762	4,840	4,840	9,508
47144 FED GRANTS VAWA VOCA	39,589	43,957	43,957	43,957
47161 NARC GRANT ARKANSAS	119,778	178,971	178,971	178,971
47162 NARC GRANT FEDERAL	58,104	0	0	0
47500 STATE GRANTS (POLICE)	48,686	0	0	0
47501 DWI GRANT	12,475	28,000	11,000	100,400
47506 HISTORIC DISTRICT COMM	0	0	254	0
47900 MISCELLANEOUS GRANTS (POLICE)	7,500	0	0	0
48466 FEDERAL JAG GRANT	29,138	0	0	0
48466 FEDERAL JAG GRANT - STOP SCHOOL VIOLENCE	19,825	0	0	0
<b>TOTAL</b>	<b>403,015</b>	<b>314,825</b>	<b>307,216</b>	<b>402,648</b>
<b>40508 OTHER REVENUE</b>				
45049 ACCIDENT REPORT FEES	10,185	9,500	10,400	10,400
48010 INTEREST EARNED	2,494	1,800	2,800	2,500
48010 INTEREST EARNED - FIRE PEN.	13	10	10	10
48200 MISCELLANEOUS	32,287	25,000	205,457	25,000
48207 ROYALTIES - SLW	1,791	0	0	0
48208 NON-CRIMINAL FINGERPRINTING FEE	240	200	450	350
48231 FIREWORKS PERMITS	1,000	1,000	1,000	1,000
48232 ANNUAL FIRE INSPECTION	5,261	2,500	2,500	2,500
48233 FIRE REINSPECTION FEE	0	100	100	100
48234 COMMERCIAL FIRE ALARM PERMIT FEE	3,900	2,500	6,000	5,000
48235 FALSE ALARM FEE	1,475	1,500	525	1,000
48400 DONATIONS	27,141	8,500	1,100	10,000
40408 DONATIONS - PRIDE ACADEMY	0	0	9,929	0
48500 SALE OF PROPERTY	20,500	19,000	0	10,000
48510 INSURANCE PROCEEDS	0	29,000	0	-
48510 INSURANCE PROCEEDS (POLICE)	54,264	0	47,503	50,000
48511 COST RECOVERY	280,963	14,000	13,398	14,000
48907 LEASES ISSUED	92,776	0	1,094	0
45906 TEXARKANA WATER UTILITIES	148,670	149,000	150,000	165,000
<b>TOTAL</b>	<b>682,960</b>	<b>263,610</b>	<b>452,266</b>	<b>296,860</b>

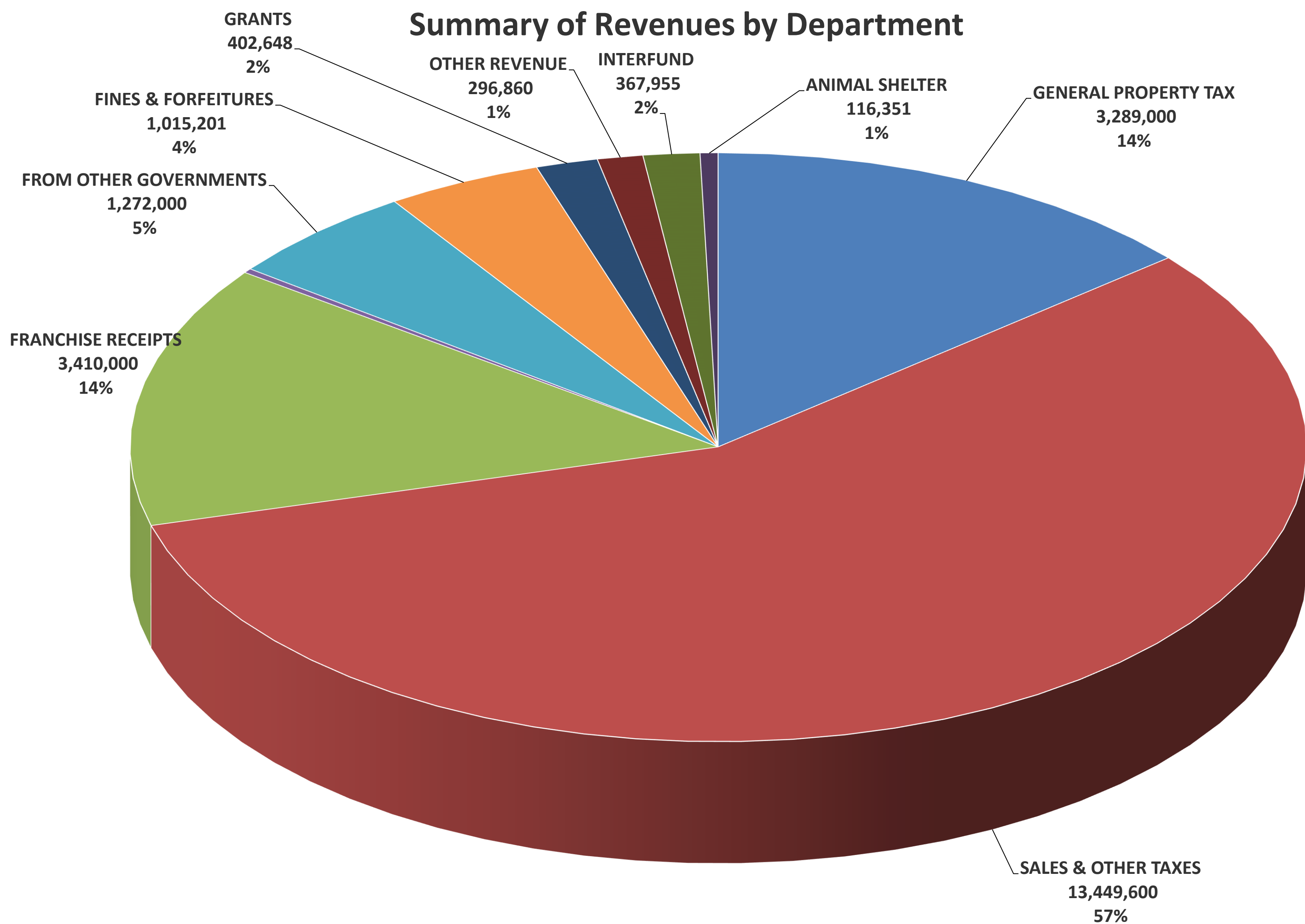


# STATEMENT OF REVENUE

## *General Fund*

	<b>ACTUAL 2023</b>	<b>BUDGET 2024</b>	<b>ESTIMATED 2024</b>	<b>PROPOSED 2025</b>
<b>40509 INTERFUND</b>				
49201 PUBLIC WORKS FUND	297,340	306,000	315,000	330,000
49209 POLICE FUNDS	10,273	6,391	6,391	17,981
49401 CAPITAL IMPROVEMENT FUND	15,000	15,000	15,000	15,000
49615 JUDGES PENSION FUND	4,915	5,160	5,160	4,974
<b>TOTAL</b>	<b>327,528</b>	<b>332,551</b>	<b>341,551</b>	<b>367,955</b>
<b>40510 ANIMAL SHELTER</b>				
43030 ANIMAL LICENSES	630	750	500	550
43031 ANIMAL BREEDER LICENSE	100	100	100	100
44350 TEXARKANA, ARKANSAS	42,750	44,000	51,000	50,000
44405 FUNDING-OUTLYING CITIES	750	400	150	450
46012 ADOPTION FEES	4,996	6,600	4,400	5,000
46013 REDEMPTION FEES	2,825	5,400	3,500	3,100
46014 SURRENDER FEES	1,450	1,600	3,000	2,200
46015 OTHER FEES	27,273	31,920	31,150	28,000
47508 ARKANSAS STATE GRANT	136	130	150	150
48200 MISCELLANEOUS	2,006	1,200	1,650	1,800
48400 DONATIONS	20,548	23,000	26,000	25,000
<b>TOTAL</b>	<b>103,464</b>	<b>115,100</b>	<b>121,600</b>	<b>116,351</b>
<b>GRAND TOTAL</b>	<b>23,967,703</b>	<b>23,841,032</b>	<b>23,643,711</b>	<b>23,676,765</b>

**General Fund - FY 2025**  
**Summary of Revenues by Department**



# SUMMARY STATEMENT OF EXPENDITURES

## General Fund By Department

	ACTUAL 2023	BUDGET 2024	ESTIMATED 2024	PROPOSED 2025
<b>EXPENDITURES</b>				
<b>ADMINISTRATION - 1 PART TIME &amp; 3 FULL TIME EMPLOYEES</b>				
PERSONNEL	257,158	336,958	340,752	446,191
CONTRACTUAL SERVICES	110,232	105,868	77,600	79,320
MAINTENANCE	85	1,500	250	1,500
SUPPLIES	4,775	4,500	5,000	4,500
OTHER	(20,301)	(22,074)	(20,662)	(20,662)
TOTAL ADMINISTRATION	351,949	426,752	402,939	510,849
<b>FINANCE - 9 FULL TIME EMPLOYEES</b>				
PERSONNEL	635,676	729,131	578,446	663,189
CONTRACTUAL SERVICES	184,179	180,703	203,400	159,710
SUPPLIES	17,261	15,500	15,000	16,000
OTHER	(154,652)	(150,574)	(141,162)	(141,162)
CAPITAL OUTLAY	76,872	0	3,111	0
TOTAL FINANCE	759,338	774,760	658,795	697,736
<b>CITY CLERK - 2 FULL TIME EMPLOYEES</b>				
PERSONNEL	194,444	202,349	203,456	212,119
CONTRACTUAL SERVICES	20,589	29,073	34,373	33,987
SUPPLIES	3,582	4,000	2,000	2,500
OTHER	0	0	-	-
TOTAL CITY CLERK	218,615	235,422	239,829	248,605
<b>BOARD OF DIRECTORS</b>				
PERSONNEL	4,414	4,546	4,546	4,682
CONTRACTUAL SERVICES	152,176	171,535	163,035	160,600
SUPPLIES	2,223	1,500	4,500	10,500
TOTAL BOARD OF DIRECTORS	158,813	177,581	172,081	175,783
<b>COURT - 1 PART TIME &amp; 5 FULL TIME EMPLOYEES</b>				
PERSONNEL	213,352	250,313	308,240	315,345
CONTRACTUAL SERVICES	63,489	64,470	67,620	59,583
MAINTENANCE	0	100	50	100
SUPPLIES	13,667	15,500	9,750	12,500
TOTAL COURT	290,508	330,383	385,659	387,528
<b>PROBATION - 3 FULL TIME EMPLOYEES</b>				
PERSONNEL	188,010	201,318	197,928	203,916
CONTRACTUAL SERVICES	11,026	10,671	11,071	11,647
MAINTENANCE	199	500	500	500
SUPPLIES	3,082	3,800	1,800	3,700
OTHER	0	600	600	600
TOTAL PROBATION	202,317	216,889	211,898	220,363
<b>POLICE - 1 PART TIME &amp; 108 FULL TIME EMPLOYEES</b>				
PERSONNEL	7,393,294	8,367,624	7,149,890	8,632,689
CONTRACTUAL SERVICES	491,183	567,670	557,876	535,651

# SUMMARY STATEMENT OF EXPENDITURES

## General Fund By Department

	ACTUAL 2023	BUDGET 2024	ESTIMATED 2024	PROPOSED 2025
MAINTENANCE	121,388	160,800	138,300	205,800
SUPPLIES	304,264	357,200	272,258	334,000
CAPITAL OUTLAY	807,064	163,000	581,100	139,000
OTHER	(47,170)	(56,840)	(64,119)	(65,840)
DEBT SERVICE	46,272	6,894	68,300	72,529
TOTAL POLICE	9,116,296	9,566,348	8,703,606	9,853,829
<b>FIRE - 59 FULL TIME EMPLOYEES</b>				
PERSONNEL	5,484,640	5,594,289	5,588,201	6,024,293
CONTRACTUAL SERVICES	100,293	205,629	191,579	224,830
MAINTENANCE	89,757	117,000	100,000	105,000
SUPPLIES	151,922	177,500	128,200	139,500
CAPITAL OUTLAY	662,094	90,000	110,038	40,000
OTHER	(8,912)	(5,000)	(6,673)	(8,000)
TOTAL FIRE	6,479,795	6,179,418	6,111,344	6,525,622
<b>AGENCIES</b>				
PERSONNEL/PROFESSIONAL SERVICES	1,227,277	1,432,281	1,472,285	1,542,966
CAPITAL OUTLAY	598,343	0	1,123	0
DEBT SERVICE	1,449,028	991,701	995,349	1,000,063
CONTRIBUTIONS	2,717,240	3,514,258	3,146,396	2,039,261
SERVICES	1,072,680	1,432,659	1,426,779	1,667,219
OTHER	450,789	0	0	0
SUPPLIES	90	0	0	0
MAINTENANCE	0	0	-	-
TOTAL AGENCIES	7,515,449	7,370,899	7,041,931	6,249,510
<b>ANIMAL SHELTER &amp; ANIMAL CONTROL - 1 PART TIME &amp; 8 FULL TIME EMPLOYEES</b>				
PERSONNEL	277,079	394,044	319,842	415,874
CONTRACTUAL SERVICES	130,514	139,842	142,742	150,144
MAINTENANCE	8,802	10,500	8,400	8,600
OTHER	7,789	7,504	7,504	7,504
SUPPLIES	64,362	91,250	72,350	75,400
CAPITAL OUTLAY	118,362	45,200	45,200	0
TOTAL ANIMAL SHELTER & ANIMAL CONTROL	606,910	688,340	596,040	657,522
<b>FEDERAL JAG GRANT</b>				
SUPPLIES	12,002	0	0	0
CONTRACTUAL SERVICES	0	0	0	0
TOTAL FEDERAL JAG GRANT	12,001	0	17,250	0
<b>STOP SCHOOL VIOLENCE</b>				
CONTRACTUAL SERVICES	-	-	-	-
SUPPLIES	-	-	-	-
TOTAL STOP SCHOOL VIOLENCE	-	-	-	-
<b>BJA - CORONAVIRUS</b>				
SUPPLIES	-	-	-	-
TOTAL BJA - CORONA VIRUS	-	-	-	-
<b>TOTAL EXPENDITURES</b>	<b>25,711,989</b>	<b>25,966,792</b>	<b>24,541,374</b>	<b>25,527,348</b>

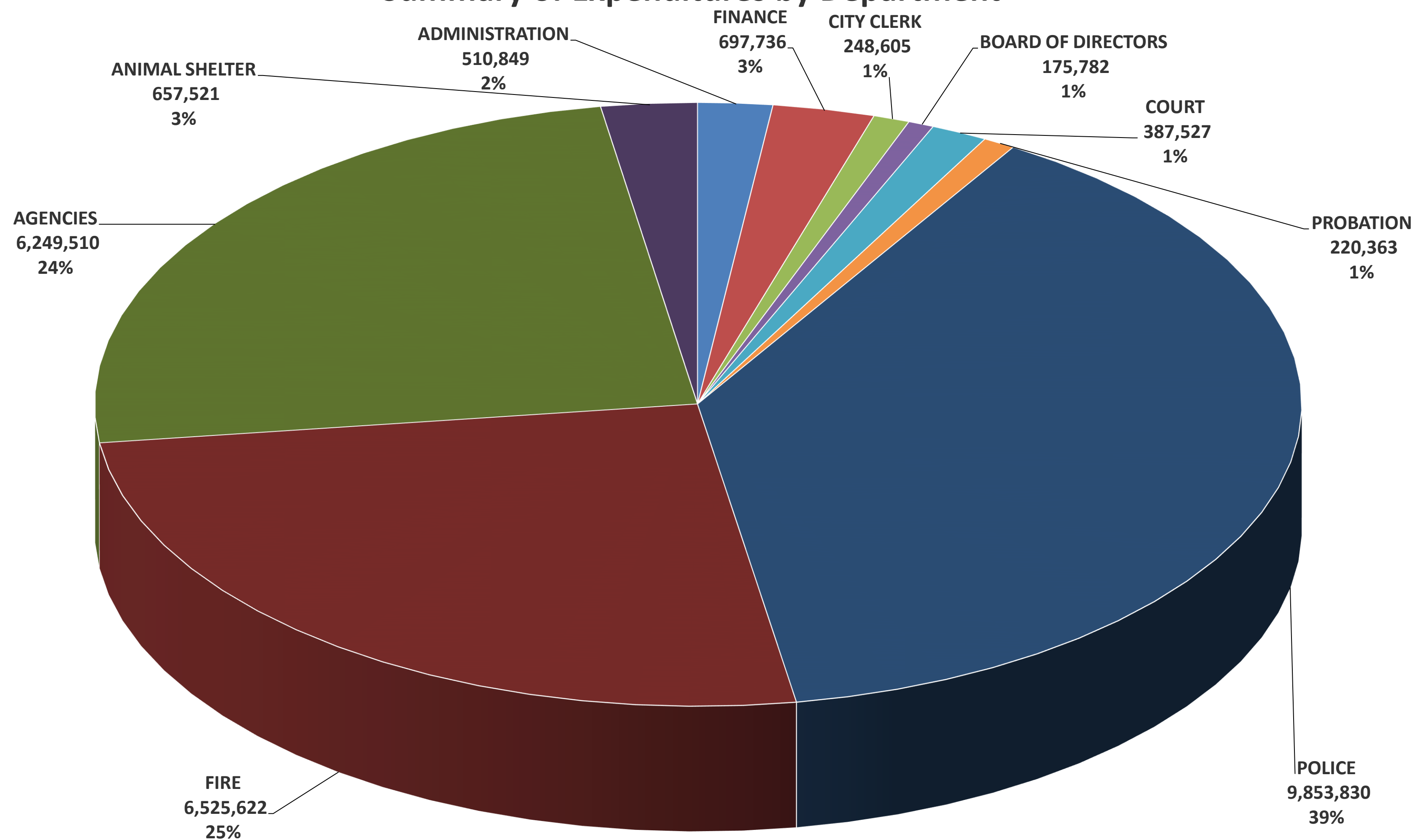
# SUMMARY STATEMENT OF EXPENDITURES

## General Fund By Type

	<b>ACTUAL 2023</b>	<b>BUDGET 2024</b>	<b>ESTIMATED 2024</b>	<b>PROPOSED 2025</b>
CAPITAL OUTLAY-FIN	76,872	0	3,111	0
CAPITAL OUTLAY-BOD	0	0	-	-
CAPITAL OUTLAY-PROB	0	0	0	0
CAPITAL OUTLAY-TAPD	807,064	163,000	581,100	139,000
CAPITAL OUTLAY-FIRE	662,094	90,000	110,038	40,000
CAPITAL OUTLAY-AGENCIES	598,343	0	1,123	0
CAPITAL OUTLAY-ACAC	118,362	45,200	45,200	0
CAPITAL OUTLAY-FED JAG GRANT	0	0	17,250	0
CAPITAL OUTLAY	2,262,736	298,200	757,822	179,000
CONTRACTUAL SERVICES-ADMIN	110,232	105,868	77,600	79,320
CONTRACTUAL SERVICES-FIN	184,179	180,703	203,400	159,710
CONTRACTUAL SERVICES-CC	20,589	29,073	34,373	33,987
CONTRACTUAL SERVICES-BOD	152,176	171,535	163,035	160,600
CONTRACTUAL SERVICES-CT	63,489	64,470	67,620	59,583
CONTRACTUAL SERVICES-PROB	11,026	10,671	11,071	11,647
CONTRACTUAL SERVICES-TAPD	491,183	567,670	557,876	535,651
CONTRACTUAL SERVICES-FIRE	100,293	205,629	191,579	224,830
CONTRACTUAL SERVICES-ACAC	130,514	139,842	142,742	150,144
CONTRACTUAL SERVICES-STOP SCHOOL V.	#REF!	#REF!	#REF!	-
CONTRACTUAL SERVICES-JAG	0	0	0	0
CONTRACTUAL SERVICES	#REF!	#REF!	#REF!	1,415,473
CONTRIBUTIONS	2,717,240	3,514,258	3,146,396	2,039,261
DEBT SERVICE	1,495,300	998,595	1,063,649	1,072,592
MAINTENANCE-ADMIN	85	1,500	250	1,500
MAINTENANCE-CT	0	100	50	100
MAINTENANCE-PROB	199	500	500	500
MAINTENANCE-TAPD	121,388	160,800	138,300	205,800
MAINTENANCE-FIRE	89,757	117,000	100,000	105,000
MAINTENANCE-AGENCIES	0	0	-	-
MAINTENANCE-ACAC	8,802	10,500	8,400	8,600
MAINTENANCE	220,230	290,400	247,501	321,500
OTHER-ADMIN	(20,301)	(22,074)	(20,662)	(20,662)
OTHER-FIN	(154,652)	(150,574)	(141,162)	(141,162)
OTHER-CITY CLERK	0	0	-	-
OTHER-BOD	0	0	0	0
OTHER-PROB	0	600	600	600
OTHER-TAPD	(47,170)	(56,840)	(64,119)	(65,840)
OTHER-FIRE	(8,912)	(5,000)	(6,673)	(8,000)
OTHER-AGENCIES	450,789	0	0	0
OTHER-ACAC	7,789	7,504	7,504	7,504

OTHER	227,544	(226,384)	(224,511)	(227,560)
PERSONNEL-ADMIN	257,158	336,958	340,752	446,191
PERSONNEL-FIN	635,676	729,131	578,446	663,189
PERSONNEL -CC	194,444	202,349	203,456	212,119
PERSONNEL -BOD	4,414	4,546	4,546	4,682
PERSONNEL -CT	213,352	250,313	308,240	315,345
PERSONNEL -PROB	188,010	201,318	197,928	203,916
PERSONNEL-TAPD	7,393,294	8,367,624	7,149,890	8,632,689
PERSONNEL -FIRE	5,484,640	5,594,289	5,588,201	6,024,293
PERSONNEL-ACAC	277,079	394,044	319,842	415,874
PERSONNEL	14,648,067	16,080,572	14,691,301	16,918,299
PERSONNEL/PROFESSIONAL SERVICES	1,227,277	1,432,281	1,472,285	1,542,966
SERVICES	1,072,680	1,432,659	1,426,779	1,667,219
SUPPLIES-ADMIN	4,775	4,500	5,000	4,500
SUPPLIES-FIN	17,261	15,500	15,000	16,000
SUPPLIES-CC	3,582	4,000	2,000	2,500
SUPPLIES-BOD	2,223	1,500	4,500	10,500
SUPPLIES-CT	13,667	15,500	9,750	12,500
SUPPLIES-PROB	3,082	3,800	1,800	3,700
SUPPLIES-TAPD	304,264	357,200	272,258	334,000
SUPPLIES-FIRE	151,922	177,500	128,200	139,500
SUPPLIES - AGENCIES	90	0	0	0
SUPPLIES-ACAC	64,362	91,250	72,350	75,400
SUPPLIES-JAG	12,002	0	0	0
SUPPLIES - STOP	-	-	-	-
SUPPLIES - BJA	-	-	-	-
SUPPLIES	577,230	670,750	510,860	598,600
<b>TOTAL EXPENDITURES</b>	<b>#REF!</b>	<b>#REF!</b>	<b>#REF!</b>	<b>25,527,348</b>

General Fund - FY 2025  
Summary of Expenditures by Department



# Administration (Dept 101)

EXPENDITURES	ACTUAL 2023	BUDGET 2024	ESTIMATED 2024	PROPOSED 2025
<b>PERSONNEL - 1 PART TIME &amp; 4 FULL TIME EMPLOYEES</b>	257,158	336,958	340,752	446,191
<b>CONTRACTUAL SERVICES</b>	110,232	105,868	77,600	79,320
<b>MAINTENANCE</b>	85	1,500	250	1,500
<b>SUPPLIES</b>	4,775	4,500	5,000	4,500
<b>CAPITAL OUTLAY</b>	1,786	-	220	0
<b>OTHER</b>	(20,301)	(22,074)	(20,662)	(20,662)
<b>TOTAL BUDGET</b>	<b>353,734</b>	<b>426,752</b>	<b>403,160</b>	<b>510,849</b>

## PERSONNEL - 50507

51010 SALARIES - REGULAR	181,204	253,000	253,000	344,460
51013 SALARIES - OTHER	4,250	4,250	4,250	4,250
51020 LONGEVITY PAY	1,650	2,100	2,250	2,925
51050 TRAINING PAY	660	1,200	1,000	1,440
51080 CAR ALLOWANCE	7,200	10,800	8,400	10,800
51085 RELOCATION EXPENDITURE	5,000	0	0	0
51090 OVERTIME	271	0	0	0
51200 F.I.C.A.	12,508	17,000	16,800	22,600
51300 MEDICARE	2,925	4,000	4,000	5,300
51400 RETIREMENT	18,175	27,600	27,000	36,400
51500 HOSPITALIZATION/LIFE	11,002	16,796	18,500	17,726
51600 WORKERS COMPENSATION	187	212	217	290
51800 TERMINATION PAY	12,127	0	5,335	0
<b>TOTAL</b>	<b>257,158</b>	<b>336,958</b>	<b>340,752</b>	<b>446,191</b>

## CONTRACTUAL SERVICES - 50502

52010 PROFESSIONAL SERVICES	34,327	25,000	12,500	15,000
52020 DATA PROCESSING	3,495	1,868	6,800	8,120
52022 DRUG TESTING/PHYSICALWS	45	0	0	0
52040 PRINTING & DUPLICATING	5,186	6,000	5,000	6,000
52050 MAILING & DELIVERY	5,308	6,300	5,000	6,000
52070 COMMUNICATIONS	5,217	5,000	3,700	5,000
52080 DUES & SUBSCRIPTIONS	6,129	2,000	6,000	2,000
52081 CITY DUES	6,832	10,200	11,600	10,200
52090 ADVERTISING & PUBLICITY	28,426	22,000	16,000	22,000
52100 TRAVEL/TRAINING	15,268	27,500	10,000	5,000
52130 RENTAL OF EQUIPMENT	0	0	1,000	0
<b>TOTAL</b>	<b>110,232</b>	<b>105,868</b>	<b>77,600</b>	<b>79,320</b>

## MAINTENANCE - 50505

52150 MAINTENANCE LAND/BUILDING	85	1,300	200	1,300
52180 MAINTENANCE MACH/EQUIP	0	200	50	200
<b>TOTAL</b>	<b>85</b>	<b>1,500</b>	<b>250</b>	<b>1,500</b>

## SUPPLIES - 50510

53020 OPERATING SUPPLIES	4,775	4,500	5,000	4,500
<b>TOTAL</b>	<b>4,775</b>	<b>4,500</b>	<b>5,000</b>	<b>4,500</b>

## CAPITAL OUTLAY - 50501

54001 CAPITAL OUTLAY	1,785	0	220	0
<b>TOTAL</b>	<b>1,786</b>	<b>0</b>	<b>220</b>	<b>0</b>



## Administration (Dept 101)

EXPENDITURES	<b>ACTUAL 2023</b>	<b>BUDGET 2024</b>	<b>ESTIMATED 2024</b>	<b>PROPOSED 2025</b>
<b>PERSONNEL - 1 PART TIME &amp; 4 FULL TIME EMPLOYEES</b>	257,158	336,958	340,752	446,191
<b>CONTRACTUAL SERVICES</b>	110,232	105,868	77,600	79,320
<b>MAINTENANCE</b>	85	1,500	250	1,500
<b>SUPPLIES</b>	4,775	4,500	5,000	4,500
<b>CAPITAL OUTLAY</b>	1,786	-	220	0
<b>OTHER</b>	(20,301)	(22,074)	(20,662)	(20,662)
<b>TOTAL BUDGET</b>	<b>353,734</b>	<b>426,752</b>	<b>403,160</b>	<b>510,849</b>
<b>OTHER - 50506</b>				
52195 INSURANCE EXPENDITURE	426	426	338	338
58510 COST RECOVERY	(20,727)	(22,500)	(21,000)	(21,000)
<b>TOTAL</b>	<b>(20,301)</b>	<b>(22,074)</b>	<b>(20,662)</b>	<b>(20,662)</b>

# Finance (Dept 102)

EXPENDITURES	ACTUAL 2023	BUDGET 2024	ESTIMATED 2024	PROPOSED 2025
<b>PERSONNEL - 8 FULL TIME EMPLOYEES</b>	635,676	729,131	578,446	663,189
<b>CONTRACTUAL SERVICES</b>	184,179	180,703	203,400	159,710
<b>SUPPLIES</b>	17,261	15,500	15,000	16,000
<b>OTHER</b>	(154,652)	(150,574)	(141,162)	(141,162)
<b>CAPITAL OUTLAY</b>	76,872	0	3,111	0
<b>MAINTENANCE</b>	0	0	1,000	0
<b>TOTAL BUDGET</b>	<b>759,337</b>	<b>774,760</b>	<b>659,795</b>	<b>697,736</b>

## PERSONNEL - 50507

51010	SALARIES - REGULAR	460,995	558,000	424,000	503,714
51020	LONGEVITY PAY	2,100	2,550	375	600
51050	TRAINING PAY	1,398	2,160	2,300	2,640
51080	CAR ALLOWANCE	4,800	4,800	2,400	-
51090	OVERTIME	1,944	1,000	11,500	2,500
51200	F.I.C.A.	29,764	35,000	27,500	31,662
51300	MEDICARE	6,961	8,500	6,500	7,483
51400	RETIREMENT	47,124	56,800	44,000	50,962
51500	HOSPITALIZATION/LIFE	51,116	59,877	46,000	63,224
51600	WORKERS COMPENSATION	311	444	371	404
51850	TERMINATION PAY	29,162	0	13,500	0
<b>TOTAL</b>		<b>635,676</b>	<b>729,131</b>	<b>578,446</b>	<b>663,189</b>

## CONTRACTUAL SERVICES - 50502

52010	PROFESSIONAL SERVICES	155,439	126,000	148,000	125,000
52020	DATA PROCESSING	8,051	10,903	29,000	9,010
52022	DRUG TESTING/PHYSICALS	119	200	300	300
52040	PRINTING & DUPLICATING	5,012	4,200	4,500	2,500
52050	MAILING & DELIVERY	1,509	2,200	1,400	2,000
52070	COMMUNICATIONS	4,310	5,500	4,100	5,000
52080	DUES & SUBSCRIPTIONS	487	700	900	900
52090	ADVERTISING & PUBLICITY	514	1,000	200	0
52100	TRAVEL/TRAINING	8,738	30,000	15,000	15,000
<b>TOTAL</b>		<b>184,179</b>	<b>180,703</b>	<b>203,400</b>	<b>159,710</b>

## SUPPLIES - 50510

53020	OPERATING SUPPLIES	17,166	15,500	15,000	16,000
53030	FOOD	95	0	0	0
<b>TOTAL</b>		<b>17,261</b>	<b>15,500</b>	<b>15,000</b>	<b>16,000</b>

## OTHER - 50506

52085	OTHER FEES	13,713	13,500	19,500	19,500
52195	INSURANCE EXPENSE	426	426	338	338
52400	STOLEN PROPRETY	4,961	0	0	0

# Finance (Dept 102)

EXPENDITURES	<b>ACTUAL 2023</b>	<b>BUDGET 2024</b>	<b>ESTIMATED 2024</b>	<b>PROPOSED 2025</b>
<b>PERSONNEL - 8 FULL TIME EMPLOYEES</b>	635,676	729,131	578,446	663,189
<b>CONTRACTUAL SERVICES</b>	184,179	180,703	203,400	159,710
<b>SUPPLIES</b>	17,261	15,500	15,000	16,000
<b>OTHER</b>	(154,652)	(150,574)	(141,162)	(141,162)
<b>CAPITAL OUTLAY</b>	76,872	0	3,111	0
<b>MAINTENANCE</b>	0	0	1,000	0
<b>TOTAL BUDGET</b>	<b>759,337</b>	<b>774,760</b>	<b>659,795</b>	<b>697,736</b>
58510 COST RECOVERY	(173,751)	(164,500)	(161,000)	(161,000)
<b>TOTAL</b>	<b>(154,652)</b>	<b>(150,574)</b>	<b>(141,162)</b>	<b>(141,162)</b>

# Finance (Dept 102)

EXPENDITURES	<b>ACTUAL 2023</b>	<b>BUDGET 2024</b>	<b>ESTIMATED 2024</b>	<b>PROPOSED 2025</b>
<b>PERSONNEL - 8 FULL TIME EMPLOYEES</b>	635,676	729,131	578,446	663,189
<b>CONTRACTUAL SERVICES</b>	184,179	180,703	203,400	159,710
<b>SUPPLIES</b>	17,261	15,500	15,000	16,000
<b>OTHER</b>	(154,652)	(150,574)	(141,162)	(141,162)
<b>CAPITAL OUTLAY</b>	76,872	0	3,111	0
<b>MAINTENANCE</b>	0	0	1,000	0
<b>TOTAL BUDGET</b>	<b>759,337</b>	<b>774,760</b>	<b>659,795</b>	<b>697,736</b>

## CAPITAL OUTLAY - 50501

54001 CAPITAL OUTLAY	76,872	0	3,111	0
<b>TOTAL</b>	<b>76,872</b>	<b>0</b>	<b>3,111</b>	<b>0</b>

# City Clerk (Dept 103)

EXPENDITURES	ACTUAL 2023	BUDGET 2024	ESTIMATED 2024	PROPOSED 2,025
<b>PERSONNEL - 2 FULL TIME EMPLOYEES</b>	194,444	202,349	203,456	212,119
<b>CONTRACTUAL SERVICES</b>	20,589	29,073	34,373	33,987
<b>SUPPLIES</b>	3,582	4,000	2,000	2,500
<b>CAPITAL OUTLAY</b>	1,785	0	4,016	0
<b>OTHER</b>	0	0	-	-
<b>TOTAL BUDGET</b>	<b>220,400</b>	<b>235,422</b>	<b>243,845</b>	<b>248,605</b>
<b>PERSONNEL - 50507</b>				
51010 SALARIES - REGULAR	147,760	154,000	155,000	160,800
51020 LONGEVITY PAY	1,575	1,725	1,725	1,875
51050 TRAINING PAY	240	240	240	240
51080 CAR ALLOWANCE	3,600	3,600	3,600	3,600
51200 F.I.C.A.	9,441	10,000	10,000	10,488
51300 MEDICARE	2,208	2,300	2,400	2,497
51400 RETIREMENT	15,317	16,000	16,000	16,680
51500 HOSPITALIZATION/LIFE	14,195	14,360	14,360	15,806
51600 WORKERS COMPENSATION	107	124	131	133
<b>TOTAL</b>	<b>194,444</b>	<b>202,349</b>	<b>203,456</b>	<b>212,119</b>
<b>CONTRACTUAL SERVICES - 50502</b>				
52010 PROFESSIONAL SERVICES	7,909	11,000	19,000	19,000
52020 DATA PROCESSING	3,255	4,973	4,973	5,387
52040 PRINTING & DUPLICATING	1,277	1,300	1,500	1,500
52050 MAILING & DELIVERY	58	100	200	200
52070 COMMUNICATIONS	667	700	700	700
52080 DUES & SUBSCRIPTIONS	565	600	600	600
52090 ADVERTISING & PUBLICITY	5,043	8,000	5,000	5,000
52100 TRAVEL/TRAINING	1,816	2,400	2,400	1,600
<b>TOTAL</b>	<b>20,589</b>	<b>29,073</b>	<b>34,373</b>	<b>33,987</b>
<b>SUPPLIES - 50510</b>				
53020 OPERATING SUPPLIES	3,582	4,000	2,000	2,500
<b>TOTAL</b>	<b>3,582</b>	<b>4,000</b>	<b>2,000</b>	<b>2,500</b>

# Board of Directors (Dept 104)

<b>EXPENDITURES</b>	<b><i>ACTUAL</i> <i>2023</i></b>	<b><i>BUDGET</i> <i>2024</i></b>	<b><i>ESTIMATED</i> <i>2024</i></b>	<b><i>PROPOSED</i> <i>2025</i></b>
<b>PERSONNEL</b>	4,414	4,546	4,546	4,682
<b>CONTRACTUAL SERVICES</b>	152,176	171,535	163,035	160,600
<b>SUPPLIES</b>	2,223	1,500	4,500	10,500
<b>TOTAL BUDGET</b>	<b>158,813</b>	<b>177,581</b>	<b>172,081</b>	<b>175,782</b>
<b>PERSONNEL - 50507</b>				
51900 BENEFIT PAYMENTS	4,414	4,546	4,546	4,682
<b>TOTAL</b>	<b>4,414</b>	<b>4,546</b>	<b>4,546</b>	<b>4,682</b>
<b>CONTRACTUAL SERVICES - 50502</b>				
52010 PROFESSIONAL SERVICES	141,290	140,000	140,000	140,000
52020 DATA PROCESSING	1,186	6,035	6,035	0
52070 COMMUNICATIONS	464	500	2,000	600
52080 DUES & SUBSCRIPTIONS	0	5,000	5,000	5,000
52090 ADVERTISING & PUBLICITY	60	0	0	0
52100 TRAVEL/TRAINING	9,176	20,000	10,000	15,000
<b>TOTAL</b>	<b>152,176</b>	<b>171,535</b>	<b>163,035</b>	<b>160,600</b>
<b>SUPPLIES - 50510</b>				
53020 OPERATING SUPPLIES	2,223	1,500	4,500	10,500
<b>TOTAL</b>	<b>2,223</b>	<b>1,500</b>	<b>4,500</b>	<b>10,500</b>

# Court (Dept 111)

EXPENDITURES	ACTUAL 2023	BUDGET 2024	ESTIMATED 2024	PROPOSED 2025
<b>PERSONNEL - 1 PART TIME &amp; 6 FULL TIME</b>	213,352	250,313	308,240	315,345
<b>CONTRACTUAL SERVICES</b>	63,489	64,470	67,620	59,583
<b>MAINTENANCE</b>	0	100	50	100
<b>SUPPLIES</b>	13,667	15,500	9,750	12,500
<b>CAPITAL OUTLAY</b>	5,356	0	0	0
<b>TOTAL BUDGET</b>	<b>295,864</b>	<b>330,383</b>	<b>385,660</b>	<b>387,527</b>
<b>PERSONNEL - 50507</b>				
51010 SALARIES - REGULAR	158,291	191,000	231,000	234,300
51020 LONGEVITY PAY	3,675	3,900	5,775	5,925
51050 TRAINING PAY	720	720	720	720
51200 F.I.C.A.	9,905	12,000	14,800	15,000
51300 MEDICARE	2,316	3,000	3,500	3,500
51400 RETIREMENT	17,040	18,000	23,800	24,095
51500 HOSPITALIZATION/LIFE	21,292	21,540	28,500	31,612
51600 WORKERS COMPENSATION	112	153	145	193
<b>TOTAL</b>	<b>213,352</b>	<b>250,313</b>	<b>308,240</b>	<b>315,345</b>
<b>CONTRACTUAL SERVICES - 50502</b>				
52010 PROFESSIONAL SERVICES	34,754	34,754	34,754	34,754
52020 DATA PROCESSING	20,397	20,416	20,416	13,829
52022 DRUG TESTING/PHYSICALS	0	0	100	100
52040 PRINTING & DUPLICATING	2,264	2,500	4,000	4,000
52070 COMMUNICATIONS	2,361	2,200	2,300	2,300
52080 DUES & SUBSCRIPTIONS	1,350	1,000	1,000	1,000
52090 ADVERTISING & PUBLICITY	0	100	50	100
52100 TRAVEL/TRAINING	2,363	3,500	5,000	3,500
<b>TOTAL</b>	<b>63,489</b>	<b>64,470</b>	<b>67,620</b>	<b>59,583</b>
<b>MAINTENANCE - 50505</b>				
52180 MAINTENANCE MACH/EQUIP	0	100	50	100
<b>TOTAL</b>	<b>0</b>	<b>100</b>	<b>50</b>	<b>100</b>
<b>SUPPLIES - 50510</b>				
53020 OPERATING SUPPLIES	12,905	14,000	9,000	11,000
53050 CLOTHING & LINEN	761	1,500	750	1,500
<b>TOTAL</b>	<b>13,667</b>	<b>15,500</b>	<b>9,750</b>	<b>12,500</b>

# Probation (Dept 112)

EXPENDITURES	ACTUAL 2023	BUDGET 2024	ESTIMATED 2024	PROPOSED 2025
<b>PERSONNEL - 3 FULL TIME EMPLOYEES</b>	188,010	201,318	197,928	203,916
<b>CONTRACTUAL SERVICES</b>	11,026	10,671	11,071	11,647
<b>MAINTENANCE</b>	199	500	500	500
<b>SUPPLIES</b>	3,082	3,800	1,800	3,700
<b>OTHER</b>	0	600	600	600
<b>TOTAL BUDGET</b>	<b>202,317</b>	<b>216,889</b>	<b>211,899</b>	<b>220,363</b>
<b>PERSONNEL - 50507</b>				
51010 SALARIES - REGULAR	137,293	148,000	145,000	148,350
51020 LONGEVITY PAY	3,450	3,600	3,600	3,750
51050 TRAINING PAY	960	960	960	960
51200 F.I.C.A.	8,705	9,500	9,500	9,490
51300 MEDICARE	2,036	2,200	2,200	2,220
51400 RETIREMENT	14,170	15,400	15,000	15,310
51500 HOSPITALIZATION/LIFE	21,292	21,540	21,540	23,714
51600 WORKERS COMPENSATION	103	118	128	122
<b>TOTAL</b>	<b>188,010</b>	<b>201,318</b>	<b>197,928</b>	<b>203,916</b>
<b>CONTRACTUAL SERVICES - 50502</b>				
52010 PROFESSIONAL SERVICES	650	650	650	650
52020 DATA PROCESSING	3,900	2,321	2,321	2,297
52040 PRINTING & DUPLICATING	2,402	2,000	3,200	3,200
52070 COMMUNICATIONS	2,001	2,000	2,000	2,000
52080 DUES & SUBSCRIPTIONS	0	200	400	500
52100 TRAVEL/TRAINING	2,073	3,500	2,500	3,000
<b>TOTAL</b>	<b>11,026</b>	<b>10,671</b>	<b>11,071</b>	<b>11,647</b>
<b>MAINTENANCE - 50505</b>				
52185 MAINTENANCE VEHICLES	199	500	500	500
<b>TOTAL</b>	<b>199</b>	<b>500</b>	<b>500</b>	<b>500</b>
<b>SUPPLIES - 50510</b>				
53020 OPERATING SUPPLIES	2,018	2,000	500	2,000
53050 CLOTHING & LINEN	97	800	200	500
53070 MOTOR FUELS & LUBRICANT	966	1,000	1,100	1,200
<b>TOTAL</b>	<b>3,082</b>	<b>3,800</b>	<b>1,800</b>	<b>3,700</b>
<b>OTHER - 50506</b>				
52195 INSURANCE EXPENSE	0	600	600	600
<b>TOTAL</b>	<b>0</b>	<b>600</b>	<b>600</b>	<b>600</b>



## Police (Depts 121, 127)

EXPENDITURES	ACTUAL 2023	BUDGET 2024	ESTIMATED 2024	PROPOSED 2025
<b>PERSONNEL - 1 PART TIME &amp; 98 FULL TIME EMPLOYEES</b>	7,393,294	8,367,624	7,149,890	8,632,689
<b>CONTRACTUAL SERVICES</b>	491,183	567,670	557,876	535,651
<b>MAINTENANCE</b>	121,388	160,800	138,300	205,800
<b>SUPPLIES</b>	304,264	357,200	272,258	334,000
<b>CAPITAL OUTLAY</b>	807,064	163,000	581,100	139,000
<b>OTHER</b>	(47,170)	(56,840)	(64,119)	(65,840)
<b>DEBT SERVICE</b>	46,272	6,894	68,300	72,529
<b>SERVICES</b>	0	0	500	0
<b>TOTAL BUDGET</b>	<b>9,116,295</b>	<b>9,566,348</b>	<b>8,704,105</b>	<b>9,853,830</b>

### *POLICE/C.I.D.: (Dept 121)*

#### **PERSONNEL - 50507**

51010 SALARIES - REGULAR	4,410,612	5,143,000	4,200,000	5,261,947
51013 SALARIES - OTHER	25,000	0	0	0
51017 SALARIES - SPECIALIZED POSITIONS	15,797	16,000	14,500	16,000
51020 LONGEVITY PAY	52,678	56,000	42,000	43,000
51030 HOLIDAY PAY	211,774	236,000	197,000	256,322
51040 EDUCATION PAY	29,359	29,000	27,000	22,271
51050 TRAINING PAY	40,549	38,000	33,000	27,560
51070 CLOTHING ALLOWANCE	18,796	25,000	16,982	25,000
51090 OVERTIME	264,798	215,000	450,000	200,000
51200 F.I.C.A.	44,561	54,000	48,000	52,000
51300 MEDICARE	74,989	83,000	74,000	84,478
51400 RETIREMENT	1,083,798	1,225,000	1,081,000	1,281,704
51500 HOSPITALIZATION/LIFE	515,189	623,341	473,000	672,942
51600 WORKERS COMPENSATION	54,138	61,864	55,082	68,561
51850 TERMINATION PAY	209,633	0	155,388	0
<b>TOTAL</b>	<b>7,051,672</b>	<b>7,805,205</b>	<b>6,866,952</b>	<b>8,011,783</b>

#### **CONTRACTUAL SERVICES - 50502**

52010 PROFESSIONAL SERVICES	43,095	50,000	35,000	40,000
52016 INMATE MEDICAL	8,867	20,000	4,000	10,000
52020 DATA PROCESSING	132,862	223,200	223,200	225,000
52022 DRUG TESTING/PHYSICALS	2,838	1,500	2,100	2,500
52040 PRINTING & DUPLICATING	3,511	5,000	5,000	5,000
52050 MAILING & DELIVERY	5,678	5,000	6,300	6,000
52060 UTILITY SERVICES	14,419	40,000	36,000	40,000
52070 COMMUNICATIONS	66,163	55,000	66,500	66,500
52080 DUES & SUBSCRIPTIONS	21,039	16,000	16,000	20,000
52090 ADVERTISING & PUBLICITY	684	2,500	1,250	6,100
52100 TRAVEL/TRAINING	59,839	80,000	80,000	80,000
52101 TRAINING/DUTY AMMUNITION	63,036	25,000	37,000	30,000
52120 RENTAL OF LAND & BUILDING	39,950	10,000	13,781	0
52130 RENTAL OF EQUIPMENT	163	0	0	0
52135 LEASE OF EQUIPMENT	0	0	0	0
58408 CID SECRETARY	23,793	27,700	27,700	0
<b>TOTAL</b>	<b>485,936</b>	<b>560,900</b>	<b>553,831</b>	<b>531,100</b>

#### **MAINTENANCE - 50505**

52150 MAINTENANCE LAND/BUILDING	7,436	50,000	50,000	10,000
52180 MAINTENANCE MACH/EQUIP	7,804	10,000	22,500	20,000
52185 MAINTENANCE VEHICLES	105,441	100,000	115,000	175,000
<b>TOTAL</b>	<b>120,682</b>	<b>160,000</b>	<b>137,500</b>	<b>205,000</b>

# Police (Depts 121, 127)

EXPENDITURES	ACTUAL 2023	BUDGET 2024	ESTIMATED 2024	PROPOSED 2025
<b>PERSONNEL - 1 PART TIME &amp; 98 FULL TIME EMPLOYEES</b>	7,393,294	8,367,624	7,149,890	8,632,689
<b>CONTRACTUAL SERVICES</b>	491,183	567,670	557,876	535,651
<b>MAINTENANCE</b>	121,388	160,800	138,300	205,800
<b>SUPPLIES</b>	304,264	357,200	272,258	334,000
<b>CAPITAL OUTLAY</b>	807,064	163,000	581,100	139,000
<b>OTHER</b>	(47,170)	(56,840)	(64,119)	(65,840)
<b>DEBT SERVICE</b>	46,272	6,894	68,300	72,529
<b>SERVICES</b>	0	0	500	0
<b>TOTAL BUDGET</b>	<b>9,116,295</b>	<b>9,566,348</b>	<b>8,704,105</b>	<b>9,853,830</b>

## SUPPLIES - 50510

52030 RECOGNITION	0	0	25	0
52200 CONFIDENTIAL FUNDS	0	2,000	2,000	2,000
53020 OPERATING SUPPLIES	71,606	70,000	50,000	70,000
53024 OPERATING PUB INTOX/DWI	0	0		
53030 FOOD	2,940	3,000	3,000	3,000
53050 CLOTHING & LINEN	77,035	70,000	41,000	70,000
53060 MINOR TOOLS & EQUIP	8,903	35,000	23,000	15,000
53070 MOTOR FUELS & LUBRICANT	124,478	140,000	125,000	140,000
53110 MATERIALS MACH/EQUIP	0	0	0	
53160 PRIDE ACADEMY	7,836	25,000	20,000	25,000
<b>TOTAL</b>	<b>292,798</b>	<b>345,000</b>	<b>264,025</b>	<b>325,000</b>

## OTHER - 50506

51910 MISCELLANEOUS EXPENSE	224	0	0	0
52195 INSURANCE EXPENSE	147	0	338	500
53300 PRIOR YR CORRECTION EXP	0	0		
58510 COST RECOVERY	(3,253)	(2,500)	(31,100)	(5,000)
58512 POLICE PARITY RECOVERY	(5,400)	(5,840)	(5,581)	(5,840)
58513 CONTRACT O.T. RECOVERY	(5,766)	(10,500)	(15,000)	(10,500)
58514 FAIR O.T. RECOVERY	(33,122)	(38,000)	(43,193)	(45,000)
58516 USM O.T. COST RECOVERY	0	0		
58536 NRA DONATION EXPENSES	0	0		
<b>TOTAL</b>	<b>(47,170)</b>	<b>(56,840)</b>	<b>(94,536)</b>	<b>(65,840)</b>

## CAPITAL OUTLAY - 50501

54001 CAPITAL OUTLAY	51,917	113,000	127,000	59,000
54033 BALLASTIC VESTS/PLATES	0	0	15,100	0
54058 POLICE CAMERAS BOD/VEH	0	0	100,000	30,000
54200 PATROL CARS	514,811	0	153,000	0
54203 RADAR/RADIOS	0	0		
54204 OTHER POLICE EQUIPMENT	0	0		
54991 UNION SCHOOL	120,526	50,000	141,000	50,000
54206 OTHER POLICE BUILDINGS	0	0		
<b>TOTAL</b>	<b>687,254</b>	<b>163,000</b>	<b>536,100</b>	<b>139,000</b>

## REIMBURSABLE SALARY - 50507

51091 SCHOOL DISTRICT O.T.	2,330	8,000	2,000	2,000
51092 D.W.I. OVERTIME	3,566	75,090	10,000	75,090
51094 SPEED OVERTIME	11,788	13,510	5,000	10,000
51096 REIMB CONTRACT O.T.	5,216	9,000	16,000	10,000
51098 FAIR OVERTIME	36,971	38,000	38,000	45,000
<b>TOTAL</b>	<b>59,870</b>	<b>143,600</b>	<b>71,000</b>	<b>142,090</b>

## Police (Depts 121, 127)

EXPENDITURES	ACTUAL 2023	BUDGET 2024	ESTIMATED 2024	PROPOSED 2025
PERSONNEL - 1 PART TIME & 98 FULL TIME EMPLOYEES	7,393,294	8,367,624	7,149,890	8,632,689
CONTRACTUAL SERVICES	491,183	567,670	557,876	535,651
MAINTENANCE	121,388	160,800	138,300	205,800
SUPPLIES	304,264	357,200	272,258	334,000
CAPITAL OUTLAY	807,064	163,000	581,100	139,000
OTHER	(47,170)	(56,840)	(64,119)	(65,840)
DEBT SERVICE	46,272	6,894	68,300	72,529
SERVICES	0	0	500	0
TOTAL BUDGET	9,116,295	9,566,348	8,704,105	9,853,830

### DEBT SERVICE - 50504

58160 CAPITAL LEASE	4,467	4,603	4,600	4,603
58350 CAPITAL LEASE FEE	628	426	500	426
TOTAL	5,094	5,029	5,100	5,029

### SERVICES - 50509

58503 JUVENILE HOUSING	0	0	500	0
TOTAL	0	0	500	0

## Police (Depts 121, 127)

EXPENDITURES	ACTUAL 2023	BUDGET 2024	ESTIMATED 2024	PROPOSED 2025
<b>PERSONNEL - 1 PART TIME &amp; 98 FULL TIME EMPLOYEES</b>	7,393,294	8,367,624	7,149,890	8,632,689
<b>CONTRACTUAL SERVICES</b>	491,183	567,670	557,876	535,651
<b>MAINTENANCE</b>	121,388	160,800	138,300	205,800
<b>SUPPLIES</b>	304,264	357,200	272,258	334,000
<b>CAPITAL OUTLAY</b>	807,064	163,000	581,100	139,000
<b>OTHER</b>	(47,170)	(56,840)	(64,119)	(65,840)
<b>DEBT SERVICE</b>	46,272	6,894	68,300	72,529
<b>SERVICES</b>	0	0	500	0
<b>TOTAL BUDGET</b>	<b>9,116,295</b>	<b>9,566,348</b>	<b>8,704,105</b>	<b>9,853,830</b>

### **POLICE NARCOTICS (PARTIALLY GRANT FUNDED): (Dept 127)**

#### **PERSONNEL - 50507**

51010 SALARIES - REGULAR	147,642	266,000	125,000	294,948
51017 SALARIES - SPECIALIZED POSITIONS	620	480	500	960
51020 LONGEVITY PAY	1,691	1,500	1,200	3,225
51030 HOLIDAY PAY	8,570	15,500	7,500	17,651
51040 EDUCATION PAY	1,002	730	500	1,900
51050 TRAINING PAY	2,558	2,160	1,700	2,880
51070 CLOTHING ALLOWANCE	1,300	1,950	975	975
51090 OVERTIME	21,864	15,000	19,000	15,000
51300 MEDICARE	2,992	4,500	2,500	5,030
51400 RETIREMENT	42,854	69,000	36,000	80,943
51500 HOSPITALIZATION/LIFE	18,238	38,336	15,000	50,922
51600 WORKERS COMPENSATION	4,323	3,663	2,064	4,383
51850 TERMINATION PAY	28,099	0	0	0
<b>TOTAL</b>	<b>281,752</b>	<b>418,819</b>	<b>211,939</b>	<b>478,816</b>

#### **CONTRACTUAL SERVICES - 50502**

52010 PROFESSIONAL SERVICES	39	50	25	30
52070 COMMUNICATIONS	5,168	6,700	4,000	4,500
52080 DUES & SUBSCRIPTIONS	40	20	20	20
52120 RENTAL OF LAND & BUILDING	0	0		
52130 RENTAL OF EQUIPMENT	0	0		
58100 PRINCIPAL	0	0	0	
58200 INTEREST	0	0	0	
<b>TOTAL</b>	<b>5,247</b>	<b>6,770</b>	<b>4,045</b>	<b>4,550</b>

#### **MAINTENANCE - 50505**

52180 MAINTENANCE MACH/EQUIP	705	800	800	800
<b>TOTAL</b>	<b>705</b>	<b>800</b>	<b>800</b>	<b>800</b>

#### **SUPPLIES - 50510**

53020 OPERATING SUPPLIES	4,649	5,000	1,000	1,500
53050 CLOTHING & LINEN	0	0		
53060 MINOR TOOLS & EQUIP	0	700	233	500
53070 MOTOR FUELS & LUBRICANT	6,817	6,500	7,000	7,000
54204 OTHER POLICE EQUIP	0	0	-	
<b>TOTAL</b>	<b>11,466</b>	<b>12,200</b>	<b>8,233</b>	<b>9,000</b>

#### **CAPITAL OUTLAY - 50501**

54001 CAPITAL OUTLAY	119,811	0	45,000	0
<b>TOTAL</b>	<b>119,811</b>	<b>0</b>	<b>45,000</b>	<b>0</b>

#### **DEBT SERVICE - 50504**

## Police (Depts 121, 127)

EXPENDITURES	ACTUAL 2023	BUDGET 2024	ESTIMATED 2024	PROPOSED 2025
PERSONNEL - 1 PART TIME & 98 FULL TIME EMPLOYEES	7,393,294	8,367,624	7,149,890	8,632,689
CONTRACTUAL SERVICES	491,183	567,670	557,876	535,651
MAINTENANCE	121,388	160,800	138,300	205,800
SUPPLIES	304,264	357,200	272,258	334,000
CAPITAL OUTLAY	807,064	163,000	581,100	139,000
OTHER	(47,170)	(56,840)	(64,119)	(65,840)
DEBT SERVICE	46,272	6,894	68,300	72,529
SERVICES	0	0	500	0
TOTAL BUDGET	9,116,295	9,566,348	8,704,105	9,853,830
58160 CAPITAL LEASE	38,161	1,707	61,500	65,000
58350 CAPITAL LEASE FEE	3,017	158	1,700	2,500
TOTAL	41,178	1,865	63,200	67,500

# Fire (Dept 131)

EXPENDITURES	ACTUAL 2023	BUDGET 2024	ESTIMATED 2024	PROPOSED 2025
<b>PERSONNEL - 58 FULL TIME EMPLOYEES</b>	5,484,640	5,594,289	5,588,201	6,024,293
<b>CONTRACTUAL SERVICES</b>	100,293	205,629	191,579	224,830
<b>MAINTENANCE</b>	89,757	117,000	100,000	105,000
<b>SUPPLIES</b>	151,922	177,500	128,200	139,500
<b>CAPITAL OUTLAY</b>	662,094	90,000	110,038	40,000
<b>OTHER</b>	(8,912)	(5,000)	(6,673)	(8,000)
<b>TOTAL BUDGET</b>	<b>6,479,795</b>	<b>6,179,418</b>	<b>6,111,345</b>	<b>6,525,622</b>

## PERSONNEL - 50507

51010	SALARIES - REGULAR	3,209,991	3,407,000	3,250,000	3,746,066
51020	LONGEVITY PAY	61,733	65,700	60,000	62,850
51030	HOLIDAY PAY	186,427	178,000	185,000	157,446
51040	EDUCATION PAY	25,077	25,000	23,000	22,079
51050	TRAINING PAY	44,842	44,500	40,000	38,784
51070	CLOTHING ALLOWANCE	3,000	3,000	3,000	3,000
51080	CAR ALLOWANCE	7,200	7,200	7,200	7,200
51090	OVERTIME	364,499	250,000	390,000	250,000
51200	F.I.C.A.	2,838	3,000	3,000	3,000
51300	MEDICARE	53,998	58,000	58,000	62,485
51400	RETIREMENT	967,173	1,015,000	1,010,000	1,088,130
51500	HOSPITALIZATION/LIFE	444,023	462,984	435,000	491,063
51600	WORKERS COMPENSATION	69,483	74,905	80,597	92,192
51850	TERMINATION PAY	44,356	0	43,404	0
<b>TOTAL</b>		<b>5,484,640</b>	<b>5,594,289</b>	<b>5,588,201</b>	<b>6,024,293</b>

## CONTRACTUAL SERVICES - 50502

52010	PROFESSIONAL SERVICES	8,847	20,000	10,000	10,000
52020	DATA PROCESSING	13,186	75,429	75,429	102,030
52022	DRUG TESTING/PHYSICALS	0	500	150	500
52040	PRINTING & DUPLICATING	720	900	700	500
52050	MAILING & DELIVERY	364	300	300	200
52060	UTILITY SERVICES	31,945	45,000	40,000	40,000
52070	COMMUNICATIONS	19,354	22,000	35,000	35,000
52080	DUES & SUBSCRIPTIONS	3,380	6,000	6,000	6,000
52090	ADVERTISING & PUBLICITY	1,991	4,000	500	4,000
52100	TRAVEL/TRAINING	19,630	30,000	22,000	25,000
52130	RENTAL OF EQUIPMENT	876	1,500	1,500	1,600
<b>TOTAL</b>		<b>100,293</b>	<b>205,629</b>	<b>191,579</b>	<b>224,830</b>

## MAINTENANCE - 50505

52150	MAINTENANCE LAND/BUILDG	22,157	40,000	25,000	30,000
52180	MAINTENANCE MACH/EQUIP	22,993	22,000	10,000	20,000
52185	MAINTENANCE VEHICLES	44,608	55,000	65,000	55,000
<b>TOTAL</b>		<b>89,757</b>	<b>117,000</b>	<b>100,000</b>	<b>105,000</b>

# Fire (Dept 131)

EXPENDITURES	<b>ACTUAL 2023</b>	<b>BUDGET 2024</b>	<b>ESTIMATED 2024</b>	<b>PROPOSED 2025</b>
<b>PERSONNEL - 58 FULL TIME EMPLOYEES</b>	5,484,640	5,594,289	5,588,201	6,024,293
<b>CONTRACTUAL SERVICES</b>	100,293	205,629	191,579	224,830
<b>MAINTENANCE</b>	89,757	117,000	100,000	105,000
<b>SUPPLIES</b>	151,922	177,500	128,200	139,500
<b>CAPITAL OUTLAY</b>	662,094	90,000	110,038	40,000
<b>OTHER</b>	(8,912)	(5,000)	(6,673)	(8,000)
<b>TOTAL BUDGET</b>	<b>6,479,795</b>	<b>6,179,418</b>	<b>6,111,345</b>	<b>6,525,622</b>

## SUPPLIES - 50510

53019	EMERGENCY MGMT OPER SUPP	2,200	15,000	5,000	7,000
53020	OPERATING SUPPLIES	37,652	45,000	25,000	32,000
53030	FOOD	206	500	200	500
53050	CLOTHING & LINEN	54,397	45,000	45,000	45,000
53060	MINOR TOOLS & EQUIP	10,488	12,000	10,000	10,000
53070	MOTOR FUELS & LUBRICANT	46,979	60,000	43,000	45,000
<b>TOTAL</b>		151,922	177,500	128,200	139,500

## CAPITAL OUTLAY - 50501

54001	CAPITAL OUTLAY	534,239	90,000	90,000	0
54030	EMERGENCY SIRENS	127,855	0	20,038	40,000
<b>TOTAL</b>		662,094	90,000	110,038	40,000

## OTHER - 50506

50500	FIREWORK PERMITS	1,088	5,000	1,700	2,000
50506	OTHER EXP	0	0	1,035	0
58514	FAIR O.T. RECOVERY	(10,000)	(10,000)	(9,408)	(10,000)
<b>TOTAL</b>		(8,912)	(5,000)	(6,673)	(8,000)

# Agencies (Dept 181)

EXPENDITURES	ACTUAL 2023	BUDGET 2024	ESTIMATED 2024	PROPOSED 2025
PERSONNEL / PROFESSIONAL SERVICES	1,227,277	1,432,281	1,472,285	1,542,966
CAPITAL OUTLAY	598,343	0	1,123	0
DEBT SERVICE	1,449,028	991,701	995,349	1,000,063
CONTRIBUTIONS	2,717,240	3,514,258	3,146,396	2,039,261
SERVICES	1,072,680	1,432,659	1,426,779	1,667,219
OTHER	450,789	0	0	0
SUPPLIES	90	0	0	0
<b>TOTAL BUDGET</b>	<b>7,515,448</b>	<b>7,370,899</b>	<b>7,041,932</b>	<b>6,249,510</b>

## PERSONNEL / PROFESSIONAL SERVICES - 50508

51700 UNEMPLOYMENT	18,488	10,000	10,000	10,000
52010 PROFESSIONAL SERVICES	19,703	18,000	25,000	25,000
52020 DATA PROCESSING	34	14,435	14,435	10,720
52060 UTILITY SERVICES	1,350	1,300	1,400	1,400
52090 ADVERTISING & PUBLICITY	0	1,700	850	1,000
52130 RENTAL OF EQUIPMENT	1,052	0	0	0
52150 MAINTENANCE LAND/BUILDING	87	0	1,500	1,000
52185 MAINTENANCE VEHICLES	69	0	0	0
52195 INSURANCE EXPENSE	239,787	175,000	240,000	240,000
57506 HISTORIC DISTRIC COMM	0	0	254	0
58442 PLANNING STUDY	1,320	0	0	0
59357 2020 PFB LRB REPAYMENT	0	306,846	306,846	306,846
59611 TAPERS PENSION FUND	300,000	300,000	300,000	300,000
59614 POLICE PENSION FUND	645,387	605,000	572,000	647,000
<b>TOTAL</b>	<b>1,227,277</b>	<b>1,432,281</b>	<b>1,472,285</b>	<b>1,542,966</b>

## CAPITAL OUTLAY - 50501

54001 CAPITAL OUTLAY	49,717	0	0	0
54018 FRONT STREET STAGE	538	0	1,123	0
54032 CITY HALL RESTRM REMODEL	44,550	0	0	0
54352 TENNESSEE RD. IMPROVEMENTS	20,771	0	0	0
54978 MEADOWS ROAD IMPROVEMENTS	12,085	0	0	0
54979 UNION ROAD IMPROVEMENTS	470,682	0	0	0
<b>TOTAL</b>	<b>598,343</b>	<b>0</b>	<b>1,123</b>	<b>0</b>

## DEBT SERVICE - 50504

58150 S/T FINANCING - PRIN	121,179	0	0	0
58200 S/T FINANCING - INT	22,868	0	0	0
58338 2018 FRAN FEE BOND FUND	0	208,063	205,011	208,063
59339 2018 FRAN FEE DEBT SERVICE	207,797	0	0	0
59354 2021 FRAN FEE BOND FUND	790,338	783,638	790,338	792,000
59357 2020 PFB LRB REPAYMENT	306,846	0	0	0
<b>TOTAL</b>	<b>1,449,028</b>	<b>991,701</b>	<b>995,349</b>	<b>1,000,063</b>



# Agencies (Dept 181)

EXPENDITURES	ACTUAL 2023	BUDGET 2024	ESTIMATED 2024	PROPOSED 2025
PERSONNEL / PROFESSIONAL SERVICES	1,227,277	1,432,281	1,472,285	1,542,966
CAPITAL OUTLAY	598,343	0	1,123	0
DEBT SERVICE	1,449,028	991,701	995,349	1,000,063
CONTRIBUTIONS	2,717,240	3,514,258	3,146,396	2,039,261
SERVICES	1,072,680	1,432,659	1,426,779	1,667,219
OTHER	450,789	0	0	0
SUPPLIES	90	0	0	0
TOTAL BUDGET	7,515,448	7,370,899	7,041,932	6,249,510

## CONTRIBUTIONS - 50503

56032 ECONOMIC DEVELOPMENT	3,975	0	0	0
58406 BSJB CONTRIBUTION	2,039,078	1,642,243	1,642,243	1,529,866
BSJB RESERVE	0	0	0	0
58474 JOINT CITY PROJECTS	25,000	0	0	0
58587 TXK 150 CELEBRATION	35,000	0	0	0
58588 UNION STATION PROJECT	200,000	0	0	0
59601 LIBRARY FUND	5,000	10,000	10,000	10,000
59201 STREET FUND	200,099	1,114,809	1,114,809	499,395
59234 PARKS & REC FUND	209,089	747,206	379,344	0
TOTAL	2,717,240	3,514,258	3,146,396	2,039,261

## SERVICES - 50509

53157 CODE RED SERVICES	10,629	10,629	11,549	7,125
58419 E-911 PAYMENTS	0	18,540	18,540	18,540
58424 FARMERS MARKET CONTRIB	1,085	1,300	3,500	2,500
58432 CHAMBER OF COMMERCE	25,000	0	0	0
58444 CRIMESTOPPERS COORD	24,000	24,000	24,000	24,000
58445 URBAN TRANSIT DISTRICT	102,261	111,557	111,557	158,100
58446 REGIONAL AIRPORT	305,088	605,633	605,633	785,954
58457 MAIN STREET TEXARKANA	4,030	0	0	0
58502 INMATE HOUSING	546,338	600,000	580,000	600,000
58503 JUVENILE HOUSING	11,500	15,000	21,000	21,000
58531 ANIMAL SHELTER	42,750	46,000	51,000	50,000
TOTAL	1,072,680	1,432,659	1,426,779	1,667,219

## SUPPLIES - 50510

53030 FOOD	90	0	0	0
TOTAL	90	0	0	0

## Agencies (Dept 181)

EXPENDITURES	<i>ACTUAL</i> <i>2023</i>	<i>BUDGET</i> <i>2024</i>	<i>ESTIMATED</i> <i>2024</i>	<i>PROPOSED</i> <i>2025</i>
<b>PERSONNEL / PROFESSIONAL SERVICES</b>	1,227,277	1,432,281	1,472,285	1,542,966
<b>CAPITAL OUTLAY</b>	598,343	0	1,123	0
<b>DEBT SERVICE</b>	1,449,028	991,701	995,349	1,000,063
<b>CONTRIBUTIONS</b>	2,717,240	3,514,258	3,146,396	2,039,261
<b>SERVICES</b>	1,072,680	1,432,659	1,426,779	1,667,219
<b>OTHER</b>	450,789	0	0	0
<b>SUPPLIES</b>	90	0	0	0
<b>TOTAL BUDGET</b>	<b>7,515,448</b>	<b>7,370,899</b>	<b>7,041,932</b>	<b>6,249,510</b>
<b>OTHER - 50506</b>				
51910 MISCELLANEOUS EXPENSES	789	0	0	0
58584 DEMOLITION REGENCY BLDG	450,000	0	0	0
<b>TOTAL</b>	<b>450,789</b>	<b>0</b>	<b>0</b>	<b>0</b>

# Animal Shelter & Animal Control (Dept 191)

EXPENDITURES	ACTUAL 2023	BUDGET 2024	ESTIMATED 2024	PROPOSED 2025
<b>PERSONNEL - 1 PART TIME &amp; 7 FULL TIME EMPLOYEES</b>	277,079	394,044	319,842	415,874
<b>CONTRACTUAL SERVICES</b>	130,514	139,842	142,742	150,144
<b>MAINTENANCE</b>	8,802	10,500	8,400	8,600
<b>SUPPLIES</b>	64,362	91,250	72,350	75,400
<b>CAPITAL OUTLAY</b>	118,362	45,200	45,200	0
<b>OTHER</b>	7,789	7,504	7,504	7,504
<b>TOTAL BUDGET</b>	<b>606,909</b>	<b>688,340</b>	<b>596,038</b>	<b>657,521</b>
 <b>PERSONNEL - 50507</b>				
51010 SALARIES - REGULAR	207,459	301,000	232,000	306,426
51020 LONGEVITY PAY	375	900	750	1,275
51050 TRAINING PAY	849	720	1,600	720
51090 OVERTIME	2,741	4,000	3,000	3,000
51200 F.I.C.A.	12,554	19,000	14,800	19,308
51300 MEDICARE	2,936	4,500	3,500	4,516
51400 RETIREMENT	21,142	31,000	24,000	31,142
51500 HOSPITALIZATION/LIFE	25,934	31,156	37,000	47,420
51600 WORKERS COMPENSATION	1,057	1,768	1,391	2,067
51850 TERMINATION PAY	2,031	0	1,801	0
<b>TOTAL</b>	<b>277,079</b>	<b>394,044</b>	<b>319,842</b>	<b>415,874</b>
 <b>CONTRACTUAL SERVICES - 50502</b>				
52010 PROFESSIONAL SERVICES	84,314	88,000	95,000	90,000
52020 DATA PROCESSING	3,387	4,642	4,642	12,644
52022 DRUG TESTING/PHYSICALS	283	400	200	200
52040 PRINTING & DUPLICATING	168	100	200	200
52050 MAILING & DELIVERY	30	200	50	200
52060 UTILITIES	33,403	35,000	31,000	35,000
52070 COMMUNICATIONS	7,729	6,800	9,000	9,000
52080 DUES & SUBSCRIPTIONS	800	800	800	800
52085 OTHER FEES	0	100	0	100
52090 ADVERTISING & PUBLICITY	256	800	100	500
52100 TRAVEL/TRAINING	145	2,000	1,500	1,000
52130 RENTAL OF EQUIPMENT	0	1,000	250	500
<b>TOTAL</b>	<b>130,514</b>	<b>139,842</b>	<b>142,742</b>	<b>150,144</b>
 <b>MAINTENANCE - 50505</b>				
52150 MAINTENANCE LAND/BUILDG	4,315	6,000	6,100	6,000
52180 MAINTENANCE MACH/EQUIP	367	500	700	600
52185 MAINTENANCE VEHICLES	4,120	4,000	1,600	2,000
<b>TOTAL</b>	<b>8,802</b>	<b>10,500</b>	<b>8,400</b>	<b>8,600</b>
 <b>OTHER - 50506</b>				
51910 MISCELLANEOUS EXPENSES	147	0	0	0
52195 INSURANCE EXPENSE	7,504	7,504	7,504	7,504
53300 PRIOR YR CORRECTION EXP	138	0	0	0
<b>TOTAL</b>	<b>7,789</b>	<b>7,504</b>	<b>7,504</b>	<b>7,504</b>

# Animal Shelter & Animal Control (Dept 191)

EXPENDITURES	ACTUAL 2023	BUDGET 2024	ESTIMATED 2024	PROPOSED 2025
<b>PERSONNEL - 1 PART TIME &amp; 7 FULL TIME EMPLOYEES</b>	277,079	394,044	319,842	415,874
<b>CONTRACTUAL SERVICES</b>	130,514	139,842	142,742	150,144
<b>MAINTENANCE</b>	8,802	10,500	8,400	8,600
<b>SUPPLIES</b>	64,362	91,250	72,350	75,400
<b>CAPITAL OUTLAY</b>	118,362	45,200	45,200	0
<b>OTHER</b>	7,789	7,504	7,504	7,504
<b>TOTAL BUDGET</b>	<b>606,909</b>	<b>688,340</b>	<b>596,038</b>	<b>657,521</b>
<b>SUPPLIES - 50510</b>				
53020 OPERATING SUPPLIES	44,529	60,000	51,000	50,000
53030 FOOD	101	200	100	200
53050 CLOTHING & LINEN	853	800	1,800	1,200
53060 MINOR TOOLS & EQUIP	0	250	1,700	1,500
53070 MOTOR FUELS & LUBRICANT	4,835	10,000	6,500	6,500
53162 MEDICAL SUPPLIES	14,044	15,000	10,000	12,000
53080 MATERIALS LAND/BUILDING	0	5,000	1,250	4,000
<b>TOTAL</b>	<b>64,362</b>	<b>91,250</b>	<b>72,350</b>	<b>75,400</b>
<b>CAPITAL OUTLAY - 50501</b>				
54001 CAPITAL OUTLAY	0	0	20,661	0
54029 ANIMAL SHELTER	118,362	45,200	24,539	-
<b>TOTAL</b>	<b>118,362</b>	<b>45,200</b>	<b>45,200</b>	<b>0</b>

# Federal Jag Grant (Dept 214)

EXPENDITURES	<i>ACTUAL</i> <i>2023</i>	<i>BUDGET</i> <i>2024</i>	<i>ESTIMATED</i> <i>2024</i>	<i>PROPOSED</i> <i>2025</i>
<b>SUPPLIES</b>	12,002	0	0	0
<b>CONTRACTUAL SERVICES</b>	0	0	0	0
<b>CAPITAL OUTLAY</b>	0	0	17,250	0
<b>TOTAL BUDGET</b>	<b>12,002</b>	<b>0</b>	<b>17,250</b>	<b>0</b>
<b>CONTRACTUAL SERVICES - 50502</b>				
52100 TRAVEL/TRAINING	0	0	0	0
<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>SUPPLIES - 50510</b>				
53020 OPERATING SUPPLIES	12,002	0	0	0
<b>TOTAL</b>	<b>12,002</b>	<b>0</b>	<b>0</b>	<b>0</b>



# Public Works



# Public Works Fund

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## **FUND DESCRIPTION:**

The City's Public Works Fund is a special operating fund of the City. This fund's revenue sources are comprised of property taxes, refuse fees, state turnback, grants, and other special revenues. The majority of these funds are non-discretionary and are highly regulated by state statute. The revenue within the City's Public Works Fund provides the special operations of the City through the departments listed below:

- Refuse
- Street
- Building Maintenance
- Parks & Recreation
- Environmental Maintenance
- Planning
- Code Enforcement
- Engineering
- Street Projects
- ADC Work Release



# Refuse

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## **PROGRAM DESCRIPTION:**

The Refuse Division is under the supervision of the Public Works Director. Duties of this division include managing and promoting the City's recycling program. The Refuse Operator I (recycling) assists the Public Works staff in developing a recycling program that will generate revenue and become self-sustaining. Responsibilities include assisting in locating and writing grants, preparing hauler billing and audit reports, and creating an educational outreach program.

## **PROGRAM FOCUS:**

The focus of this division is to enhance recycling awareness, opportunities, and participation in the community. This includes providing receptacles for recycling, separating and baling material, and working with businesses and residents to encourage participation.





# Street

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## **PROGRAM DESCRIPTION:**

The Streets Division is supervised by the Public Works Superintendent. Duties of this division are widely varied and include maintenance of over 550 lane miles of streets, over 34 miles of major drainage ditches, and numerous miles of drainage facilities within the public right of way. The Streets Department provides maintenance of existing subdivision streets, as well as replacement of those streets which are failing. It also provides for the repair of utility street cuts and street sweeping. The traffic control group within the Streets Department installs and maintains street signs and traffic signals, paints center and edge lines along roads, and maintains all City-owned street lighting. This division provides housing demolition when private property owners do not comply with City codes.

## **PROGRAM FOCUS:**

The focus of this division is to enhance the quality of life for the citizens of Texarkana by providing regular street and drainage maintenance activities. These activities include street cleaning, street repair, street resurfacing, bridge repair, ditch-digging/cleaning, rights-of-way mowing and cleaning, and tree trimming. It is also responsible for removal of debris placed along the public right of way. In the event of winter storms, the Streets Division is responsible for clearing snow and ice from City roadways.

Included among the responsibilities of the Street Division is also the responsibility for quality of life enhancements through the installation and repair of traffic signs, as well as traffic control pavement markings on City streets.





# Building Maintenance

## **PROGRAM DESCRIPTION:**

The Building Maintenance Division is under the supervision of the Building Maintenance Superintendent and is responsible for the maintenance of twelve (13) City buildings. In addition, it is responsible for custodial services in City Hall. The 13 buildings include five (5) fire stations, four (4) neighborhood centers, Texarkana Recreation Facility, City Hall, Public Works, and the Animal Care and Adoption Center.

## **PROGRAM FOCUS:**

The Building Maintenance Division's mission is to provide a safe, comfortable work environment for City employees while delivering all maintenance and preventative maintenance needed to extend the life of City-owned buildings and service locations. The department is also responsible for maintaining the aesthetics of City property.





# Parks & Recreation

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## **PROGRAM DESCRIPTION:**

The Parks and Recreation Department strives to create a meaningful parks system that provides quality leisure and recreation services and promotes the natural environment and the health of the community, while also strengthening the diversity of a democratic society. The Parks Division maintains 19 parks, which encompasses over 240 acres, 1 recreation facility, and 4 neighborhood centers.

## **PROGRAM FOCUS:**

The Parks and Recreation Department's mission is to provide a safe and comfortable environment for citizens of Texarkana to gather and relax while enjoying the outside environment. This department focuses on recreational programming, maintaining the parks trail system and other areas through scheduled cuttings, refuse collection, athletic field preparation and general all-round maintenance and cleaning, while also developing close working relations with local organizations to prepare the parks for upcoming events. The Parks Department also hosts several events at the recently remodeled Texarkana Recreation Center.





# Environmental Maintenance

## **PROGRAM DESCRIPTION:**

The focus of this division is to enhance the quality of life for the citizens of Texarkana by providing a safe environment through the control of pests, discarded refuse, and overgrowth on abandoned properties.

## **PROGRAM FOCUS:**

This division enhances the quality of life for the citizens of Texarkana by the cutting of weeds and high grass on streets and drainage rights-of-way, mosquito control, and the removal of trees in the ROW. In addition, this division is responsible for weed abatement.





# Environmental Maintenance

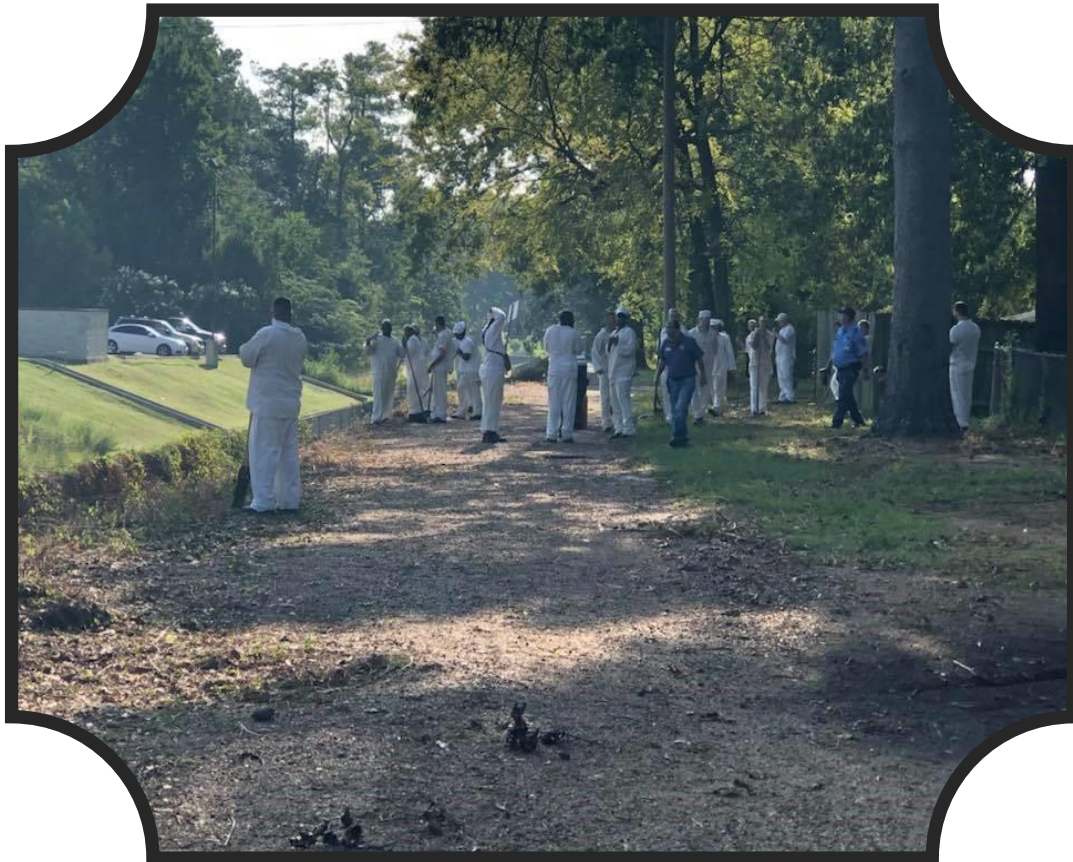
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## **PROGRAM DESCRIPTION:**

The focus of this division is to enhance the quality of life for the citizens of Texarkana by providing a safe environment through the control of pests, discarded refuse, and overgrowth on abandoned properties.

## **PROGRAM FOCUS:**

This division enhances the quality of life for the citizens of Texarkana by the cutting of weeds and high grass on streets and drainage rights-of-way, mosquito control, and the removal of trees in the ROW. In addition, this division is responsible for weed abatement.



# Planning

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## **PROGRAM DESCRIPTION:**

The Planning Division, under the supervision of the City Planner/Historic Preservation Officer, is responsible for the comprehensive planning process (long range planning) of the City and, in that regard, administers the land regulation ordinances. On a day-to-day basis (short term planning), the Planning Division prepares and processes all rezoning applications, subdivision plat reviews, street/easement abandonments, and conditional use permits that are heard by the Planning Commission each month. In addition, this division researches and prepares related ordinance revisions and special requests by the Board of Directors such as street renaming, establishment of economic development districts, and development of preservation guidelines.

## **PROGRAM FOCUS:**

The Planning Division's focus is to enhance the quality of life for the citizens of Texarkana by providing a division which encourages quality growth, development and redevelopment, and the stabilization of neighborhoods through a concentrated effort of planning, land use controls, Historic Preservation, permitting and enforcement.





# Code Enforcement

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## **PROGRAM DESCRIPTION:**

The Code Enforcement Division is responsible for assuring and protecting the public's life, health, safety, and welfare through enforcement of codes and ordinances of the City. Building and construction permits are issued in the Public Works Office. In addition to enforcing the building, plumbing, mechanical, gas, electrical, and swimming pool codes, inspectors enforce environmental test codes and ordinances pertaining to substandard structures, zoning regulations, weed abatement, and nuisances, such as trash, litter, and abandoned vehicles.

## **PROGRAM FOCUS:**

The Code Enforcement Division is dedicated to improving the quality of life for the citizens of Texarkana through enforcement of City adopted codes and ordinances. These codes are based on the Arkansas Fire Code which has incorporated the International Building Codes, as well as the International Property Codes. The City of Texarkana has also adopted its own ordinances, which the Enforcement Division enforces, such as specifying the limits of construction activities on lots, amount of overgrowth on property, non-operable vehicles, etc. By carrying out these codes and ordinances, the citizens are assured of maintaining their investments in their property, as well as their community.



# Engineering

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## **PROGRAM DESCRIPTION:**

The Engineering Division is included in the Public Works Department and is responsible for maintaining, updating, and producing all city maps. The department also maintains records of subdivision plats, right-of-way/easement abandonments, address assignments, and performs minor drafting duties for the City. The Engineering Division works closely with the Planning Division and other government agencies, such as Miller County, Arkansas Highway Department, Texarkana Metropolitan Organization, and Chamber of Commerce in order to keep the maps up to date. Map maintenance and updates are made through the use of two types of engineering and GIS software, AutoCAD Map and ArcMap.

## **PROGRAM FOCUS:**

The focus of this division is to maintain and improve the accuracy of City mapping information and to provide the best possible mapping information to the citizens and businesses on zoning, lot size, flood plain, city limits, right-of-way, etc.





# Public Works Fund Summary (201)

	<b>ACTUAL 2023</b>	<b>BUDGET 2024</b>	<b>ESTIMATED 2024</b>	<b>PROPOSED 2025</b>
BEGINNING FUND BALANCE	1,126,942		958,648	735,451
<b><u>REVENUES</u></b>				
GENERAL PROPERTY TAX	135,694	122,000	778,500	781,899
WATER & SEWER	88,276	88,000	94,000	91,000
REFUSE	5,369,904	5,378,000	5,725,000	5,848,000
LICENSES & PERMITS	324,702	309,500	268,255	292,750
STATE TURNBACK	2,470,335	2,616,000	2,487,500	2,589,033
GRANT REVENUE	51,956	0	29,952	0
OTHER REVENUE	541,888	26,800	112,921	93,550
INTERFUND REVENUE	200,099	1,114,809	1,114,809	780,223
APPROPRIATED FUND BALANCE	0	0	0	735,451
<b>TOTAL REVENUES</b>	<b>9,182,855</b>	<b>9,655,109</b>	<b>10,610,937</b>	<b>11,211,906</b>
<b><u>EXPENDITURES</u></b>				
REFUSE	4,598,161	4,838,250	5,023,643	5,235,980
STREET	2,782,190	2,928,341	2,677,359	2,964,136
BUILDING MAINTENANCE	123,382	182,649	154,874	165,996
PARKS & RECREATION	0	0	0	707,171
ENVIRONMENTAL MAINTENANCE	220,376	322,825	334,383	341,244
PLANNING	167,986	157,565	137,209	230,173
CODE ENFORCEMENT	495,364	513,433	490,013	519,270
ENGINEERING	40,319	124,265	22,300	55,200
OTHER	803,777	1,307,000	1,993,929	705,000
ADC WORK RELEASE	119,594	57,518	150,424	287,736
<b>TOTAL EXPENDITURES</b>	<b>9,351,149</b>	<b>10,431,846</b>	<b>10,984,134</b>	<b>11,211,906</b>
NET CHANGE IN UNRESERVED / UNAPPROPRIATED FUND BALANCE	(168,294)		(373,197)	(0)
STORM WATER RESTRICTED RESERVE USED/ALLOCATED			150,000	150,000
ENDING FUND BALANCE	958,648		735,451	150,000
NUMBER OF DAYS OF EXPENDITURES IN FUND BALANCE				5

# SUMMARY STATEMENT OF REVENUE

## *Public Works Fund*

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<b>ACTUAL</b> <b>2023</b>	<b>BUDGET</b> <b>2024</b>	<b>ESTIMATED</b> <b>2024</b>	<b>PROPOSED</b> <b>2025</b>
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### **REVENUES**

GENERAL PROPERTY TAX	135,694	122,000	778,500	781,899
WATER & SEWER	88,276	88,000	94,000	91,000
REFUSE	5,369,904	5,378,000	5,725,000	5,848,000
LICENSES & PERMITS	324,702	309,500	268,255	292,750
STATE TURNBACK	2,470,335	2,616,000	2,487,500	2,589,033
GRANT REVENUE	51,956	0	29,952	0
OTHER REVENUE	541,888	26,800	112,921	93,550
INTERFUND REVENUE	200,099	1,114,809	1,114,809	780,223
APPROPRIATED FUND BALANCE	0	0	0	735,451
<b>TOTAL REVENUES</b>	<b>9,182,855</b>	<b>9,655,109</b>	<b>10,610,935</b>	<b>11,211,906</b>

# STATEMENT OF REVENUE

## *Public Works Fund*

	<b>ACTUAL 2023</b>	<b>BUDGET 2024</b>	<b>ESTIMATED 2024</b>	<b>PROPOSED 2025</b>
<b>40501 GENERAL PROPERTY TAX</b>				
41000 CURRENT PROPERTY TAXES	122,201	111,000	758,000	758,000
41010 DELINQUENT PROP. TAXES	13,155	11,000	20,500	23,900
41250 SALES AND USE TAX REFUND	337	0	0	0
<b>TOTAL</b>	<b>135,694</b>	<b>122,000</b>	<b>778,500</b>	<b>781,899</b>
<b>40512 REFUSE</b>				
45900 REFUSE CHARGES	5,369,904	5,378,000	5,725,000	5,848,000
<b>TOTAL</b>	<b>5,369,904</b>	<b>5,378,000</b>	<b>5,725,000</b>	<b>5,848,000</b>
<b>40511 WATER &amp; SEWER</b>				
45904 REFUSE-STORM WATER	88,276	88,000	94,000	91,000
<b>TOTAL</b>	<b>88,276</b>	<b>88,000</b>	<b>94,000</b>	<b>91,000</b>
<b>40504 LICENSES &amp; PERMITS</b>				
43110 BUILDING PERMITS	231,361	216,000	176,000	203,000
43111 OCCUPANCY PERMITS	3,210	3,500	3,400	3,300
43112 DEMOLITION PERMITS	50	500	1,000	500
43120 ELECTRICAL PERMITS	17,249	18,000	23,500	20,000
43130 PLUMBING PERMITS	34,268	34,000	31,500	32,500
43140 ZONING PERMITS	1,290	2,500	1,800	1,500
43170 BILLBOARD PERMITS	19,830	18,000	17,455	18,500
43190 TREE PERMITS	0	500	250	250
43200 ENGINEERING FEES	11,100	7,000	3,650	5,000
43230 MOBILE VENDING PERMITS	1,150	2,000	2,500	2,000
43500 MISCELLANEOUS PERMITS	5,195	7,500	7,200	6,200
<b>TOTAL</b>	<b>324,702</b>	<b>309,500</b>	<b>268,255</b>	<b>292,750</b>
<b>40513 STATE TURNBACK</b>				
44000 STATE TURNBACK	1,768,630	2,427,000	2,264,000	2,400,000
44001 STATE 1/2 CENT TAX STREETS	511,110	0	33,500	0
44002 STATE WHOLESALE FUEL TX	190,595	189,000	190,000	189,033
<b>TOTAL</b>	<b>2,470,335</b>	<b>2,616,000</b>	<b>2,487,500</b>	<b>2,589,033</b>
<b>40507 GRANT REVENUE</b>				
47500 STATE GRANTS	51,956	0	29,952	0
<b>TOTAL</b>	<b>51,956</b>	<b>0</b>	<b>29,952</b>	<b>0</b>
<b>40508 OTHER REVENUE</b>				
41250 SALES & USE TAX REFUND	0	700	0	0

# STATEMENT OF REVENUE

## *Public Works Fund*

	<b>ACTUAL 2023</b>	<b>BUDGET 2024</b>	<b>ESTIMATED 2024</b>	<b>PROPOSED 2025</b>
43211 RECYCLING FEES - PAPER	425	1,000	1,900	1,200
43212 RECYCLING FEES - METAL	146	600	0	0
43220 DIAL-A-TRUCK FEES	900	800	1,200	1,000
43300 P/Y CORRECTION REVENUE	(140)	0	0	0
47506 HISTORIC DISTRICT COMM	13,800	0	0	0
48010 INTEREST EARNED	945	1,000	800	850
48100 PROGRAM FEES	0	0	7,500	7,500
48101 MEMBERSHIP DUES	0	0	2,000	2,000
48200 MISCELLANEOUS	20,726	15,000	30,021	25,000
48210 WEED LOTS	7,883	7,700	12,800	10,000
48400 DONATIONS	0	0	110	0
48500 SALE OF PROPERTY	46,953	0	4,185	0
48510 INSURANCE PROCEEDS	121,748	0	6,372	0
48511 COST RECOVERY	21,936	0	0	0
48901 RENTAL RECOVERY	0	0	46,033	46,000
48907 LEASES ISSUED	306,567	0	0	0
<b>TOTAL</b>	<b>541,888</b>	<b>26,800</b>	<b>112,921</b>	<b>93,550</b>
<b>40509 INTERFUND REVENUE</b>				
49101 GENERAL FUND	200,099	1,114,809	1,114,809	499,395
49602 A & P FUND	0	0	0	280,828
<b>TOTAL</b>	<b>200,099</b>	<b>1,114,809</b>	<b>1,114,809</b>	<b>780,223</b>
<b>GRAND TOTAL</b>	<b>9,182,855</b>	<b>9,655,109</b>	<b>10,610,937</b>	<b>10,476,455</b>

# SUMMARY STATEMENT OF EXPENDITURES

## Public Works Fund By Department

	ACTUAL 2023	BUDGET 2024	ESTIMATED 2024	PROPOSED 2025
<b>EXPENDITURES</b>				
<b>REFUSE</b>				
CONTRACTUAL SERVICES	3,958,698	4,324,250	4,514,231	4,729,680
MAINTENANCE	0	1,600	800	1,600
SUPPLIES	25	1,400	1,112	700
CAPITAL OUTLAY	0	2,000	2,000	0
OTHER	639,438	509,000	505,500	504,000
TOTAL REFUSE	4,598,161	4,838,250	5,023,642	5,235,980
<b>STREET - 19 FULL TIME EMPLOYEES, 5 ADC EMPLOYEES</b>				
PERSONNEL	932,581	1,255,324	986,544	1,326,687
CONTRACTUAL SERVICES	394,087	446,816	487,796	457,008
MAINTENANCE	137,210	98,000	138,906	120,000
SUPPLIES	450,135	632,500	672,500	746,000
CAPITAL OUTLAY	730,979	366,000	396,932	230,000
OTHER	(14,309)	(3,500)	(143,368)	(69,984)
DEBT SERVICE	151,507	133,201	138,049	154,425
TOTAL STREET	2,782,190	2,928,341	2,677,357	2,964,136
<b>BUILDING MAINTENANCE - 1 FULL TIME EMPLOYEE</b>				
PERSONNEL	58,888	52,975	61,025	63,029
CONTRACTUAL SERVICES	42,160	56,174	47,399	48,166
MAINTENANCE	1,926	2,100	13,900	2,600
SUPPLIES	19,516	31,400	22,350	32,200
CAPITAL OUTLAY	893	40,000	10,200	20,000
TOTAL BUILDING MAINTENANCE	123,382	182,649	154,874	165,996
<b>PARKS &amp; RECREATION - 6 FULL TIME EMPLOYEES</b>				
PERSONNEL	0	0	0	423,032
CONTRACTUAL SERVICES	0	0	0	109,339
MAINTENANCE	0	0	0	3,000
SUPPLIES	0	0	0	90,800
CAPITAL OUTLAY	0	0	0	81,000
TOTAL BUILDING MAINTENANCE	0	0	0	707,170
<b>ENVIRONMENTAL MAINTENANCE - 1 PART TIME &amp; 3 FULL TIME EMPLOYEES</b>				
PERSONNEL	194,175	210,101	255,329	238,747
CONTRACTUAL SERVICES	266	1,674	1,354	2,797
MAINTENANCE	1,850	12,750	11,500	12,500
SUPPLIES	24,085	98,300	66,200	87,200
OTHER	0	0	0	0
TOTAL ENVIRONMENTAL MAINTENANCE	220,376	322,825	334,383	341,245

**PLANNING - 2 FULL TIME EMPLOYEES**

PERSONNEL	144,267	133,868	123,782	142,426
CONTRACTUAL SERVICES	19,747	15,797	8,262	11,847
SUPPLIES	2,187	7,900	4,700	5,900
OTHER	1,785	0	365	70,000
TOTAL PLANNING	167,986	157,565	137,109	230,173

**CODE ENFORCEMENT - 6 FULL TIME EMPLOYEES**

PERSONNEL	374,297	403,664	402,679	435,476
CONTRACTUAL SERVICES	20,586	24,769	17,519	20,794
MAINTENANCE	2,741	3,000	10,200	3,000
SUPPLIES	14,265	17,000	14,750	16,000
CAPITAL OUTLAY	40,869	0	365	0
OTHER	42,605	65,000	44,500	44,000
TOTAL CODE ENFORCEMENT	495,364	513,433	490,013	519,271

**ENGINEERING - 1 FULL TIME EMPLOYEE**

PERSONNEL	0	69,265	0	0
CONTRACTUAL SERVICES	39,426	53,000	21,800	53,200
SUPPLIES	0	2,000	500	2,000
CAPITAL OUTLAY	893	0	0	0
TOTAL ENGINEERING	40,319	124,265	22,300	55,199

**OTHER STREET PROJECTS**

CAPITAL OUTLAY	803,777	1,307,000	1,993,929	705,000
TOTAL OTHE STREET PROJECTS	803,777	1,307,000	1,993,929	705,000

**ADC WORK RELEASE - 9 ADC WORKERS**

PERSONNEL	119,594	57,518	150,424	287,736
CONTRACTUAL SERVICE	0	0	0	0
TOTAL ADC WORK RELEASE	119,594	57,518	150,424	287,736

<b>TOTAL EXPENDITURES</b>	<b>9,351,149</b>	<b>10,431,846</b>	<b>10,984,031</b>	<b>10,504,736</b>
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# SUMMARY STATEMENT OF EXPENDITURES

## Public Works Fund By Type

	<b>ACTUAL 2023</b>	<b>BUDGET 2024</b>	<b>ESTIMATED 2024</b>	<b>PROPOSED 2025</b>
<b><u>EXPENDITURES</u></b>				
CAPITAL OUTLAY-REFUSE	0	2,000	2,000	0
CAPITAL OUTLAY-STREET	730,979	366,000	396,932	230,000
CAPITAL OUTLAY-BLDG MAINT	893	40,000	10,200	20,000
CAPITAL OUTLAY-PARKS	0	0	0	81,000
CAPITAL OUTLAY-OTHER	803,777	1,307,000	1,993,929	705,000
CAPITAL OUTLAY-CODE	40,869	0	365	0
CAPITAL OUTLAY-ENG	893	0	0	0
CAPITAL OUTLAY	1,577,411	1,715,000	2,403,426	1,036,000
CONTRACTUAL SERVICES-REFUSE	3,958,698	4,324,250	4,514,231	4,729,680
CONTRACTUAL SERVICES-STREET	394,087	446,816	487,796	457,008
CONTRACTUAL SERVICES-BLDG MAINT	42,160	56,174	47,399	48,166
CONTRACTUAL SERVICES-ENV MAINT	266	1,674	1,354	2,797
CONTRACTUAL SERVICES-PARKS	0	0	0	109,339
CONTRACTUAL SERVICES-PLAN	19,747	15,797	8,262	11,847
CONTRACTUAL SERVICES-CODE	20,586	24,769	17,519	20,794
CONTRACTUAL SERVICES-ENG	39,426	53,000	21,800	53,200
CONTRACTUAL SERVICES-ADC	0	0	0	0
CONTRACTUAL SERVICES	4,474,970	4,922,480	5,098,360	5,432,831
MAINTENANCE-REFUSE	0	1,600	800	1,600
MAINTENANCE-STREET	137,210	98,000	138,906	120,000
MAINTENANCE-BLDG MAINT	1,926	2,100	13,900	2,600
MAINTENANCE-PARKS	1,926	2,100	13,900	2,600
MAINTENANCE-ENV MAINT	1,850	12,750	11,500	12,500
MAINTENANCE-CODE	2,741	3,000	10,200	3,000
MAINTENANCE	145,652	119,550	189,206	142,300
OTHER-REFUSE	639,438	509,000	505,500	504,000
OTHER-STREET	(14,309)	(3,500)	(143,368)	(69,984)
OTHER-BLDG MAINT	0	0	0	0
OTHER-ENV MAINT	0	0	0	0
OTHER-CODE	42,605	65,000	44,500	44,000
OTHER-PLAN	1,785	0	365	70,000
OTHER	669,520	570,500	406,997	548,016
PERSONNEL-ADC	119,594	57,518	150,424	287,736
PERSONNEL-STREET	932,581	1,255,324	986,544	1,326,687
PERSONNEL -BLDG MAINT	58,888	52,975	61,025	63,029
PERSONNEL-PARKS	0	0	0	423,032
PERSONNEL -ENV MAINT	194,175	210,101	255,329	238,747
PERSONNEL -PLAN	144,267	133,868	123,782	142,426
PERSONNEL-CODE	374,297	403,664	402,679	435,476
PERSONNEL -ENG	0	69,265	0	0
PERSONNEL	1,823,802	2,182,715	1,979,783	2,917,130

SUPPLIES-REFUSE	25	1,400	1,112	700
SUPPLIES-STREET	450,135	632,500	672,500	746,000
SUPPLIES-BLDG MAINT	19,516	31,400	22,350	32,200
SUPPLIES-PARKS	0	0	0	90,800
SUPPLIES-ENV MAINT	24,085	98,300	66,200	87,200
SUPPLIES-CODE	14,265	17,000	14,750	16,000
SUPPLIES-ENG	0	2,000	500	2,000
SUPPLIES-PLAN	2,187	7,900	4,700	5,900
SUPPLIES	510,213	790,500	782,111	980,800
DEBT SERVICE-STREETS	151,507	133,201	138,049	154,425
DEBT SERVICE	151,507	133,201	138,049	154,425
<b>TOTAL EXPENDITURES</b>	<b>9,353,074</b>	<b>10,433,946</b>	<b>10,997,933</b>	<b>11,211,502</b>



# Refuse (Dept 140)

EXPENDITURES	<i>ACTUAL</i> 2023	<i>BUDGET</i> 2024	<i>ESTIMATED</i> 2024	<i>PROPOSED</i> 2025
<b>CONTRACTUAL SERVICES</b>	3,958,698	4,324,250	4,514,231	4,729,680
<b>MAINTENANCE</b>	0	1,600	800	1,600
<b>SUPPLIES</b>	25	1,400	1,112	700
<b>CAPITAL OUTLAY</b>	0	2,000	2,000	0
<b>OTHER</b>	639,438	509,000	505,500	504,000
<b>TOTAL BUDGET</b>	<b>4,598,161</b>	<b>4,838,250</b>	<b>5,023,643</b>	<b>5,235,980</b>

## PERSONNEL - 50507

51010 SALARIES - REGULAR	0	0	0	0
51013 SALARIES - OTHER	0	0	0	0
51020 LONGEVITY PAY	0	0	0	0
51090 OVERTIME	0	0	0	0
51200 F.I.C.A.	0	0	0	0
51300 MEDICARE	0	0	0	0
51400 RETIREMENT	0	0	0	0
51500 HOSPITALIZATION/LIFE	0	0	0	0
51600 WORKERS COMPENSATION	0	0	0	0
51850 TERMINATION PAY	0	0	0	0
<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## CONTRACTUAL SERVICES - 50502

52010 PROFESSIONAL SERVICES	0	200	100	200
52020 DATA PROCESSING	0	300	300	300
52022 DRUG TESTING/PHYSICALS	0	100	0	100
52050 MAILING & DELIVERY	0	200	100	200
52060 UTILITY SERVICES	1,433	2,200	12,000	4,000
52070 COMMUNICATIONS	667	900	900	900
52080 DUES & SUBSCRIPTIONS	7,181	7,600	7,181	7,600
52090 ADVERTISING & PUBLICITY	0	500	250	500
52100 TRAVEL/TRAINING	0	2,100	1,000	2,100
52140 STREET LIGHT RENTAL	66	0	0	0
52904 REFUSE-STORM WATER	0	111,400	111,400	111,400
52905 REFUSE-RESIDENTIAL	1,994,230	2,040,000	2,345,000	2,500,000
52906 REFUSE-COMMERCIAL	1,709,240	1,700,000	1,630,000	1,672,380
52907 LANDFILL CHARGES-RESID	225,077	428,750	385,000	400,000
52909 LANDFILL CHARGES-SHOP	20,804	30,000	21,000	30,000
<b>TOTAL</b>	<b>3,958,698</b>	<b>4,324,250</b>	<b>4,514,231</b>	<b>4,729,680</b>

## MAINTENANCE - 50505

52150 MAINTENANCE LAND/BUILDING	0	300	150	300
52180 MAINTENANCE MACH/EQUIP	0	500	250	500
52185 MAINTENANCE VEHICLES	0	800	400	800
<b>TOTAL</b>	<b>0</b>	<b>1,600</b>	<b>800</b>	<b>1,600</b>

## SUPPLIES - 50510

# Refuse (Dept 140)

EXPENDITURES	<i>ACTUAL 2023</i>	<i>BUDGET 2024</i>	<i>ESTIMATED 2024</i>	<i>PROPOSED 2025</i>
<b>CONTRACTUAL SERVICES</b>	3,958,698	4,324,250	4,514,231	4,729,680
<b>MAINTENANCE</b>	0	1,600	800	1,600
<b>SUPPLIES</b>	25	1,400	1,112	700
<b>CAPITAL OUTLAY</b>	0	2,000	2,000	0
<b>OTHER</b>	639,438	509,000	505,500	504,000
<b>TOTAL BUDGET</b>	<b>4,598,161</b>	<b>4,838,250</b>	<b>5,023,643</b>	<b>5,235,980</b>
53020 OPERATING SUPPLIES	25	1,000	500	300
53060 MINOR TOOLS & EQUIP	0	0	412	0
53070 MOTOR FUELS & LUBRICANT	0	400	200	400
<b>TOTAL</b>	25	1,400	1,112	700
<b>CAPITAL OUTLAY - 50501</b>				
54020 RECYCLING FACILITY PROGRAM	0	2,000	2,000	0
<b>TOTAL</b>	0	2,000	2,000	0
<b>OTHER - 50506</b>				
52910 UNCOLLECTABLE ACCOUNTS	26,783	25,000	28,000	29,000
59101 GENERAL FUND	297,340	306,000	315,000	315,000
56041 GENERAL FUND - TWU	148,670	153,000	150,000	150,000
59234 PARKS & REC FUND	150,250	0	0	0
56043 CITY WIDE CLEAN-UP	16,395	25,000	12,500	10,000
<b>TOTAL</b>	639,438	509,000	505,500	504,000

# Street (Dept 141)

EXPENDITURES	ACTUAL 2023	BUDGET 2024	ESTIMATED 2024	PROPOSED 2025
<b>PERSONNEL - 19 FULL TIME EMPLOYEES, 5 ADC EMPLOYEES</b>	932,581	1,255,324	986,544	1,326,687
<b>CONTRACTUAL SERVICES</b>	394,087	446,816	487,796	457,008
<b>MAINTENANCE</b>	137,210	98,000	138,906	120,000
<b>SUPPLIES</b>	450,135	632,500	672,500	746,000
<b>CAPITAL OUTLAY</b>	730,979	366,000	396,932	230,000
<b>OTHER</b>	(14,309)	(3,500)	(143,368)	(69,984)
<b>DEBT SERVICE</b>	151,507	133,201	138,049	154,425
<b>TOTAL BUDGET</b>	<b>2,782,190</b>	<b>2,928,341</b>	<b>2,677,359</b>	<b>2,964,136</b>
<b>PERSONNEL - 50507</b>				
51010 SALARIES - REGULAR	635,700	849,000	655,000	907,000
51020 LONGEVITY PAY	3,338	4,875	2,250	3,750
51050 TRAINING PAY	808	1,200	1,200	1,200
51080 CAR ALLOWANCE	9,000	10,800	7,500	10,800
51090 OVERTIME	63,911	75,000	88,000	75,000
51200 F.I.C.A.	43,220	58,000	47,000	62,000
51300 MEDICARE	10,109	14,000	11,000	14,500
51400 RETIREMENT	71,276	93,900	75,500	100,000
51500 HOSPITALIZATION/LIFE	79,541	131,677	86,000	136,600
51600 WORKERS COMPENSATION	13,887	16,872	11,499	15,837
51850 TERMINATION PAY	1,792	0	1,595	0
<b>TOTAL</b>	<b>932,581</b>	<b>1,255,324</b>	<b>986,544</b>	<b>1,326,687</b>
<b>CONTRACTUAL SERVICES - 50502</b>				
52010 PROFESSIONAL SERVICES	3,242	20,000	5,000	20,000
52020 DATA PROCESSING	5,150	11,296	11,296	10,208
52022 DRUG TESTING/PHYSICALS	880	900	1,700	900
52023 PROFESSIONAL SRVCS - MPO	5,239	15,000	26,000	15,000
52040 PRINTING & DUPLICATING	2,136	2,500	1,500	1,500
52050 MAILING & DELIVERY	774	1,000	3,000	2,000
52060 UTILITY SERVICES	74,507	84,000	125,000	75,000
52070 COMMUNICATIONS	12,736	14,000	18,000	17,000
52080 DUES & SUBSCRIPTIONS	200	2,000	2,000	2,300
52090 ADVERTISING & PUBLICITY	1,365	2,600	1,300	2,600
52100 TRAVEL/TRAINING	5,197	10,000	5,000	10,000
52130 RENTAL OF EQUIPMENT	1,818	2,000	8,000	10,000
52140 STREET LIGHT RENTAL	280,842	281,520	280,000	290,500
<b>TOTAL</b>	<b>394,087</b>	<b>446,816</b>	<b>487,796</b>	<b>457,008</b>
<b>MAINTENANCE - 50505</b>				
52150 MAINTENANCE LAND/BUILDING	34,991	5,000	37,000	25,000
52170 MAINTENANCE TRAFFIC CONTROL	0	0	200	0
52180 MAINTENANCE MACH/EQUIP	76,425	65,000	80,000	65,000
52185 MAINTENANCE VEHICLES	25,794	28,000	21,000	30,000
52195 INSURANCE EXPENSE	0	0	706	0
<b>TOTAL</b>	<b>137,210</b>	<b>98,000</b>	<b>138,906</b>	<b>120,000</b>
<b>SUPPLIES - 50510</b>				
53020 OPERATING SUPPLIES	42,521	30,000	47,000	40,000
53030 FOOD	0	500	500	500
53050 CLOTHING & LINEN	13,413	7,000	6,000	7,000
53060 MINOR TOOLS & EQUIP	27,484	30,000	17,000	20,000
53070 MOTOR FUELS & LUBRICANT	75,991	75,000	80,000	75,000
53080 MATERIALS LAND/BUILDING	46,069	30,000	11,000	23,000
53090 MATERIALS STREETS/BRIDGE	200,620	400,000	437,000	500,000
53100 MATERIALS TRAFFIC CONTR	25,985	30,000	52,000	65,500

# Street (Dept 141)

EXPENDITURES	ACTUAL 2023	BUDGET 2024	ESTIMATED 2024	PROPOSED 2025
<b>PERSONNEL - 19 FULL TIME EMPLOYEES, 5 ADC EMPLOYEES</b>	932,581	1,255,324	986,544	1,326,687
<b>CONTRACTUAL SERVICES</b>	394,087	446,816	487,796	457,008
<b>MAINTENANCE</b>	137,210	98,000	138,906	120,000
<b>SUPPLIES</b>	450,135	632,500	672,500	746,000
<b>CAPITAL OUTLAY</b>	730,979	366,000	396,932	230,000
<b>OTHER</b>	(14,309)	(3,500)	(143,368)	(69,984)
<b>DEBT SERVICE</b>	151,507	133,201	138,049	154,425
<b>TOTAL BUDGET</b>	<b>2,782,190</b>	<b>2,928,341</b>	<b>2,677,359</b>	<b>2,964,136</b>
53110 MATERIALS MACH/EQUIP	17,202	30,000	22,000	15,000
53130 MATERIALS UNCLASSIFIED	849	0	0	0
<b>TOTAL</b>	<b>450,135</b>	<b>632,500</b>	<b>672,500</b>	<b>746,000</b>
<b>CAPITAL OUTLAY - 50501</b>				
54001 CAPITAL OUTLAY	730,979	366,000	379,000	230,000
54008 DRAINAGE IMPROVEMENTS	0	0	17,932	0
<b>TOTAL</b>	<b>730,979</b>	<b>366,000</b>	<b>396,932</b>	<b>230,000</b>
<b>OTHER - 50506</b>				
51910 MISCELLANEOUS EXP	10,056	0	0	0
58510 COST RECOVERY	(24,365)	(3,500)	(143,368)	(69,984)
<b>TOTAL</b>	<b>(14,309)</b>	<b>(3,500)</b>	<b>(143,368)</b>	<b>(69,984)</b>
<b>DEBT SERVICE - 50504</b>				
58160 CAPITAL LEASE	133,912	123,049	123,049	140,456
58350 CAPITAL LEASE FEE	17,596	10,152	15,000	13,969
<b>TOTAL</b>	<b>151,507</b>	<b>133,201</b>	<b>138,049</b>	<b>154,425</b>

# Building Maintenance (Dept 142)

EXPENDITURES	ACTUAL 2023	BUDGET 2024	ESTIMATED 2024	PROPOSED 2025
<b>PERSONNEL - 1 FULL TIME EMPLOYEE</b>	58,888	52,975	61,025	63,029
<b>CONTRACTUAL SERVICES</b>	42,160	56,174	47,399	48,166
<b>MAINTENANCE</b>	1,926	2,100	13,900	2,600
<b>SUPPLIES</b>	19,516	31,400	22,350	32,200
<b>CAPITAL OUTLAY</b>	893	40,000	10,200	20,000
<b>TOTAL BUDGET</b>	<b>123,382</b>	<b>182,649</b>	<b>154,874</b>	<b>165,996</b>
<b>PERSONNEL - 50507</b>				
51010 SALARIES - REGULAR	42,025	43,100	44,000	45,000
51020 LONGEVITY PAY	1,200	1,275	1,275	1,275
51090 OVERTIME	420	600	0	0
51200 F.I.C.A.	2,640	2,800	2,800	2,900
51300 MEDICARE	617	700	700	700
51400 RETIREMENT	4,365	4,500	4,500	4,700
51500 HOSPITALIZATION/LIFE	7,097	0	7,240	7,903
51600 WORKERS COMPENSATION	523	0	510	551
<b>TOTAL</b>	<b>58,888</b>	<b>52,975</b>	<b>61,025</b>	<b>63,029</b>
<b>CONTRACTUAL SERVICES - 50502</b>				
52010 PROFESSIONAL SERVICES	0	500	125	500
52020 DATA PROCESSING	606	774	774	766
52060 UTILITY SERVICES	40,935	54,000	46,000	46,000
52070 COMMUNICATIONS	357	600	400	600
52090 ADVERTISING & PUBLICITY	232	300	100	300
52100 TRAVEL/TRAINING	29	0	0	0
<b>TOTAL</b>	<b>42,160</b>	<b>56,174</b>	<b>47,399</b>	<b>48,166</b>
<b>MAINTENANCE - 50505</b>				
52150 MAINTENANCE LAND/BUILDG	1,649	1,500	13,500	2,000
52180 MAINTENANCE MACH/EQUIP	103	300	300	300
52185 MAINTENANCE VEHICLES	173	300	100	300
<b>TOTAL</b>	<b>1,926</b>	<b>2,100</b>	<b>13,900</b>	<b>2,600</b>
<b>SUPPLIES - 50510</b>				
53020 OPERATING SUPPLIES	3,024	4,000	3,500	4,500
53050 CLOTHING & LINEN	126	200	50	200
53060 MINOR TOOLS & EQUIPMENT	0	200	500	500
53070 MOTOR FUELS & LUBRICANTS	777	1,000	800	1,000
53080 MATERIALS LAND/BUILDING	15,589	14,000	14,500	14,000
53110 MATERIALS MACH/EQUIP	0	12,000	3,000	12,000
<b>TOTAL</b>	<b>19,516</b>	<b>31,400</b>	<b>22,350</b>	<b>32,200</b>
<b>CAPITAL OUTLAY - 50501</b>				
54001 CAPITAL OUTLAY	893	40,000	10,200	20,000
<b>TOTAL</b>	<b>893</b>	<b>40,000</b>	<b>10,200</b>	<b>20,000</b>

# Parks & Recreation

EXPENDITURES	ACTUAL 2023	BUDGET 2024	ESTIMATED 2024	PROPOSED 2025
<b>PERSONNEL - 7 FULL TIME EMPLOYEEs</b>	0	0	0	423,032
<b>CONTRACTUAL SERVICES</b>	0	0	0	109,339
<b>MAINTENANCE</b>	0	0	0	3,000
<b>SUPPLIES</b>	0	0	0	90,800
<b>CAPITAL OUTLAY</b>	0	0	0	81,000
<b>TOTAL BUDGET</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>707,171</b>

## PERSONNEL - 50507

51010	SALARIES - REGULAR	0	0	0	291,366
51020	LONGEVITY PAY	0	0	0	3,975
51050	TRAINING	0	0	0	0
51090	OVERTIME	0	0	0	20,000
51200	F.I.C.A.	0	0	0	19,714
51300	MEDICARE	0	0	0	4,997
51400	RETIREMENT	0	0	0	31,534
51500	HOSPITALIZATION/LIFE	0	0	0	47,418
51600	WORKERS COMPENSATION	0	0	0	4,027
<b>TOTAL</b>		0	0	0	423,032

## CONTRACTUAL SERVICES - 50502

52010	PROFESSIONAL SERVICES	0	0	0	500
52020	DATA PROCESSING	0	0	0	8,939
52022	DRUG TESTING/PHYSICALS	0	0	0	200
52040	PRINTING & DUPLICATING	0	0	0	1,500
52050	MAILING & DELIVERY	0	0	0	200
52060	UTILITY SERVICES	0	0	0	70,000
52070	COMMUNICATIONS	0	0	0	13,000
52080	DUES & SUBSCRIPTIONS	0	0	0	8,000
52090	ADVERTISING & PUBLICITY	0	0	0	500
52100	TRAVEL/TRAINING	0	0	0	5,000
52130	RENTAL OF EQUIPMENT	0	0	0	1,500
<b>TOTAL</b>		0	0	0	109,339

## MAINTENANCE - 50505

52150	MAINTENANCE LAND/BUILDG	0	0	0	3,000
52185	MAINTENANCE VEHICLES	0	0	0	0
<b>TOTAL</b>		0	0	0	3,000

## SUPPLIES - 50510

53020	OPERATING SUPPLIES	0	0	0	20,000
53030	FOOD	0	0	0	500
53050	CLOTHING & LINEN	0	0	0	1,500
53060	MINOR TOOLS & EQUIP	0	0	0	5,800
53070	MOTOR FUELS & LUBRICANT	0	0	0	22,000
53080	MATERIALS LAND/BUILDING	0	0	0	15,000

# Parks & Recreation

EXPENDITURES		ACTUAL 2023	BUDGET 2024	ESTIMATED 2024	PROPOSED 2025
PERSONNEL - 7 FULL TIME EMPLOYEES		0	0	0	423,032
CONTRACTUAL SERVICES		0	0	0	109,339
MAINTENANCE		0	0	0	3,000
SUPPLIES		0	0	0	90,800
CAPITAL OUTLAY		0	0	0	81,000
TOTAL BUDGET		0	0	0	707,171
53081 MATERIALS FOR REC CENTER		0	0	0	8,000
53110 MATERIALS MACH/EQUIP		0	0	0	16,000
53120 MATERIALS BOTANICAL		0	0	0	2,000
TOTAL		0	0	0	90,800
CAPITAL OUTLAY - 50501					
54001 CAPITAL OUTLAY		0	0	0	55,000
54503 PARK EQUIPMENT		0	0	0	26,000
TOTAL		0	0	0	81,000

# Environmental Maintenance (Dept 144)

EXPENDITURES		ACTUAL 2023	BUDGET 2024	ESTIMATED 2024	PROPOSED 2025
<b>PERSONNEL - 1 PART TIME &amp; 3 FULL TIME EMPLOYEES</b>		194,175	210,101	255,329	238,747
<b>CONTRACTUAL SERVICES</b>		266	1,674	1,354	2,797
<b>MAINTENANCE</b>		1,850	12,750	11,500	12,500
<b>SUPPLIES</b>		24,085	98,300	66,200	87,200
<b>TOTAL BUDGET</b>		<b>220,376</b>	<b>322,825</b>	<b>334,383</b>	<b>341,244</b>
<b>PERSONNEL - 50507</b>					
51010	SALARIES - REGULAR	115,897	132,000	146,000	153,000
51020	LONGEVITY PAY	150	525	1,725	1,800
51090	OVERTIME	27,302	25,500	44,500	25,000
51200	F.I.C.A.	8,366	9,800	12,000	11,318
51300	MEDICARE	1,957	2,300	2,800	2,640
51400	RETIREMENT	14,335	16,000	19,500	17,900
51500	HOSPITALIZATION/LIFE	23,563	21,540	25,489	23,709
51600	WORKERS COMPENSATION	2,606	2,436	3,315	3,379
<b>TOTAL</b>		<b>194,175</b>	<b>210,101</b>	<b>255,329</b>	<b>238,747</b>
<b>CONTRACTUAL SERVICES - 50502</b>					
52020	DATA PROCESSING	0	774	954	2,297
52022	DRUG TESTING/PHYSICALS	0	200	50	200
52070	COMMUNICATIONS	266	500	300	300
52090	ADVERTISING & PUBLICITY	0	200	50	0
<b>TOTAL</b>		<b>266</b>	<b>1,674</b>	<b>1,354</b>	<b>2,797</b>
<b>MAINTENANCE - 50505</b>					
52150	MAINTENANCE LAND/BUILDING	0	1,250	3,000	3,000
52180	MAINTENANCE MACH/EQUIP	1,720	5,500	7,000	7,000
52185	MAINTENANCE VEHICLES	130	6,000	1,500	2,500
<b>TOTAL</b>		<b>1,850</b>	<b>12,750</b>	<b>11,500</b>	<b>12,500</b>
<b>SUPPLIES - 50510</b>					
53020	OPERATING SUPPLIES	2,243	3,000	6,500	6,500
53050	CLOTHING & LINEN	1,092	1,500	4,700	4,700
53060	MINOR TOOLS & EQUIP	247	1,800	4,500	4,500
53070	MOTOR FUELS & LUBRICANT	6,403	8,000	15,500	15,500
53080	MATERIALS LAND/BUILDING	0	50,000	12,500	20,000
53110	MATERIALS MACH/EQUIP	0	14,000	3,500	5,000
53120	MATERIALS BOTANICAL	14,101	20,000	19,000	31,000
<b>TOTAL</b>		<b>24,085</b>	<b>98,300</b>	<b>66,200</b>	<b>87,200</b>



# Planning (Dept 145)

EXPENDITURES	ACTUAL 2023	BUDGET 2024	ESTIMATED 2024	PROPOSED 2025
<b>PERSONNEL - 2 FULL TIME EMPLOYEES</b>	144,267	133,868	123,782	142,426
<b>CONTRACTUAL SERVICES</b>	19,747	15,797	8,262	11,847
<b>MAINTENANCE</b>	0	0	100	0
<b>SUPPLIES</b>	2,187	7,900	4,700	5,900
<b>CAPITAL OUTLAY</b>	1,785	0	365	70,000
<b>TOTAL BUDGET</b>	<b>167,986</b>	<b>157,565</b>	<b>137,209</b>	<b>230,173</b>

## PERSONNEL - 50507

51010	SALARIES - REGULAR	90,752	100,000	93,500	106,000
51020	LONGEVITY PAY	225	450	300	375
51050	TRAINING PAY	309	480	740	960
51090	OVERTIME	58	500	100	100
51200	F.I.C.A.	7,082	6,300	6,000	6,700
51300	MEDICARE	1,656	1,500	1,500	1,600
51400	RETIREMENT	9,134	10,200	9,500	10,800
51500	HOSPITALIZATION/LIFE	11,233	14,360	12,087	15,806
51600	WORKERS COMPENSATION	72	78	55	85
51850	TERMINATION PAY	23,745	0	0	0
<b>TOTAL</b>		<b>144,267</b>	<b>133,868</b>	<b>123,782</b>	<b>142,426</b>

## CONTRACTUAL SERVICES - 50502

52010	PROFESSIONAL SERVICES	13,800	1,000	250	1,000
52020	DATA PROCESSING	1,284	1,547	1,547	2,297
52022	DRUG TESTING/PHYSICALS	0	0	60	100
52040	PRINTING & DUPLICATING	165	1,000	600	1,000
52050	MAILING & DELIVERY	315	700	700	700
52070	COMMUNICATIONS	1,405	1,500	1,600	1,500
52080	DUES & SUBSCRIPTIONS	190	550	190	550
52090	ADVERTISING & PUBLICITY	2,194	2,500	1,500	2,200
52100	TRAVEL/TRAINING	393	7,000	1,800	2,500
53040	RECRUITMENT	0	0	15	0
<b>TOTAL</b>		<b>19,747</b>	<b>15,797</b>	<b>8,262</b>	<b>11,847</b>

## MAINTENANCE - 50505

52150	MAINTENANCE LAND/BUILDING	0	0	100	0
<b>TOTAL</b>		<b>0</b>	<b>0</b>	<b>100</b>	<b>0</b>

## SUPPLIES - 50510

53020	OPERATING SUPPLIES	1,415	7,000	4,400	5,000
53030	FOOD	595	600	150	600
53050	CLOTHING & LINEN	177	300	100	300
53080	MATERIALS LAND/BUILDING	0	0	50	0
<b>TOTAL</b>		<b>2,187</b>	<b>7,900</b>	<b>4,700</b>	<b>5,900</b>

# Planning (Dept 145)

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EXPENDITURES		<i>ACTUAL</i> <i>2023</i>	<i>BUDGET</i> <i>2024</i>	<i>ESTIMATED</i> <i>2024</i>	<i>PROPOSED</i> <i>2025</i>
<b>PERSONNEL - 2 FULL TIME EMPLOYEES</b>		144,267	133,868	123,782	142,426
<b>CONTRACTUAL SERVICES</b>		19,747	15,797	8,262	11,847
<b>MAINTENANCE</b>		0	0	100	0
<b>SUPPLIES</b>		2,187	7,900	4,700	5,900
<b>CAPITAL OUTLAY</b>		1,785	0	365	70,000
<b>TOTAL BUDGET</b>		<b>167,986</b>	<b>157,565</b>	<b>137,209</b>	<b>230,173</b>
 <b>CAPITAL OUTLAY - 50501</b>					
54001	CAPITAL OUTLAY	1,785	0	365	70,000
<b>TOTAL</b>		1,785	0	365	70,000

# Code Enforcement (Dept 146)

EXPENDITURES	ACTUAL 2023	BUDGET 2024	ESTIMATED 2024	PROPOSED 2025
<b>PERSONNEL - 6 FULL TIME EMPLOYEES</b>	374,297	403,664	402,679	435,476
<b>CONTRACTUAL SERVICES</b>	20,586	24,769	17,519	20,794
<b>MAINTENANCE</b>	2,741	3,000	10,200	3,000
<b>SUPPLIES</b>	14,265	17,000	14,750	16,000
<b>CAPTIAL OUTLAY</b>	40,869	0	365	0
<b>OTHER - 50506</b>	42,605	65,000	44,500	44,000
<b>TOTAL BUDGET</b>	<b>495,364</b>	<b>513,433</b>	<b>490,013</b>	<b>519,270</b>
<b>PERSONNEL - 50507</b>				
51010 SALARIES - REGULAR	280,954	303,000	303,000	325,500
51020 LONGEVITY PAY	3,225	3,600	3,600	4,125
51050 TRAINING PAY	1,140	1,200	1,200	1,200
51090 OVERTIME	46	300	600	600
51200 F.I.C.A.	17,282	19,000	19,500	20,500
51300 MEDICARE	4,059	4,500	4,500	4,800
51400 RETIREMENT	28,536	30,700	31,000	33,500
51500 HOSPITALIZATION/LIFE	35,434	38,336	36,201	41,771
51600 WORKERS COMPENSATION	3,622	3,028	3,078	3,480
<b>TOTAL</b>	<b>374,297</b>	<b>403,664</b>	<b>402,679</b>	<b>435,476</b>
<b>CONTRACTUAL SERVICES - 50502</b>				
52010 PROFESSIONAL SERVICES	0	300	150	0
52020 DATA PROCESSING	4,364	3,869	3,869	4,594
52022 DRUG TESTING/PHYSICALS	59	100	50	100
52040 PRINTING & DUPLICATING	388	700	700	700
52050 MAILING & DELIVERY	2,117	3,500	2,500	2,500
52070 COMMUNICATIONS	7,350	8,000	5,000	6,000
52080 DUES & SUBSCRIPTIONS	589	1,300	500	700
52090 ADVERTISING & PUBLICITY	101	1,000	250	200
52100 TRAVEL/TRAINING	5,617	6,000	4,500	6,000
<b>TOTAL</b>	<b>20,586</b>	<b>24,769</b>	<b>17,519</b>	<b>20,794</b>
<b>MAINTENANCE - 50505</b>				
52180 MAINTENANCE MACH/EQUIP	64	0	8,200	0
52185 MAINTENANCE VEHICLES	2,677	3,000	2,000	3,000
<b>TOTAL</b>	<b>2,741</b>	<b>3,000</b>	<b>10,200</b>	<b>3,000</b>
<b>SUPPLIES - 50510</b>				
53020 OPERATING SUPPLIES	5,268	6,000	5,500	6,000
53050 CLOTHING & LINEN	1,708	3,000	750	1,500
53060 MINOR TOOLS & EQUIPMENT	264	0	1,000	500
53070 MOTOR FUELS & LUBRICANTS	7,025	8,000	7,500	8,000
<b>TOTAL</b>	<b>14,265</b>	<b>17,000</b>	<b>14,750</b>	<b>16,000</b>

## Code Enforcement (Dept 146)

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EXPENDITURES	<i>ACTUAL</i> <i>2023</i>	<i>BUDGET</i> <i>2024</i>	<i>ESTIMATED</i> <i>2024</i>	<i>PROPOSED</i> <i>2025</i>
<b>PERSONNEL - 6 FULL TIME EMPLOYEES</b>	374,297	403,664	402,679	435,476
<b>CONTRACTUAL SERVICES</b>	20,586	24,769	17,519	20,794
<b>MAINTENANCE</b>	2,741	3,000	10,200	3,000
<b>SUPPLIES</b>	14,265	17,000	14,750	16,000
<b>CAPTIAL OUTLAY</b>	40,869	0	365	0
<b>OTHER - 50506</b>	42,605	65,000	44,500	44,000
<b>TOTAL BUDGET</b>	<b>495,364</b>	<b>513,433</b>	<b>490,013</b>	<b>519,270</b>
<b>CAPITAL OUTLAY - 50501</b>				
54001 CAPITAL OUTLAY	40,869	0	365	0
<b>TOTAL</b>	<b>40,869</b>	<b>0</b>	<b>365</b>	<b>0</b>

## Code Enforcement (Dept 146)

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<b>EXPENDITURES</b>	<b>ACTUAL 2023</b>	<b>BUDGET 2024</b>	<b>ESTIMATED 2024</b>	<b>PROPOSED 2025</b>
<b>PERSONNEL - 6 FULL TIME EMPLOYEES</b>	374,297	403,664	402,679	435,476
<b>CONTRACTUAL SERVICES</b>	20,586	24,769	17,519	20,794
<b>MAINTENANCE</b>	2,741	3,000	10,200	3,000
<b>SUPPLIES</b>	14,265	17,000	14,750	16,000
<b>CAPTIAL OUTLAY</b>	40,869	0	365	0
<b>OTHER - 50506</b>	42,605	65,000	44,500	44,000
<b>TOTAL BUDGET</b>	<b>495,364</b>	<b>513,433</b>	<b>490,013</b>	<b>519,270</b>

### **OTHER - 50506**

51019	NONRES PERMIT SURCHARGE	10,239	15,000	7,500	9,000
56012	HOUSING DEMOLITION	32,366	50,000	37,000	35,000
<b>TOTAL</b>		42,605	65,000	44,500	44,000

# Engineering (Dept 147)

EXPENDITURES	ACTUAL 2023	BUDGET 2024	ESTIMATED 2024	PROPOSED 2025
<b>PERSONNEL - 1 FULL TIME EMPLOYEE</b>	0	69,265	0	0
<b>CONTRACTUAL SERVICES</b>	39,426	53,000	21,800	53,200
<b>SUPPLIES</b>	0	2,000	500	2,000
<b>CAPITAL OUTLAY</b>	893	0	0	0
<b>TOTAL BUDGET</b>	<b>40,319</b>	<b>124,265</b>	<b>22,300</b>	<b>55,200</b>
<b>PERSONNEL - 50507</b>				
51010 SALARIES - REGULAR	0	52,000	0	0
51020 LONGEVITY PAY	0	0	0	0
51050 TRAINING PAY	0	720	0	0
51080 CAR ALLOWANCE	0	0	0	0
51200 F.I.C.A.	0	3,300	0	0
51300 MEDICARE	0	800	0	0
51400 RETIREMENT	0	5,300	0	0
51500 HOSPITALIZATION/LIFE	0	7,090	0	0
51600 WORKERS COMPENSATION	0	55	0	0
<b>TOTAL</b>	<b>0</b>	<b>69,265</b>	<b>0</b>	<b>0</b>
<b>CONTRACTUAL SERVICES - 50502</b>				
52020 DATA PROCESSING	515	0	300	200
52080 DUES AND SUBSCRIPTIONS	38,882	43,000	21,500	43,000
52100 TRAVEL/TRAINING	29	10,000	0	10,000
<b>TOTAL</b>	<b>39,426</b>	<b>53,000</b>	<b>21,800</b>	<b>53,200</b>
<b>SUPPLIES - 50510</b>				
53020 OPERATING SUPPLIES	0	2,000	500	2,000
<b>TOTAL</b>	<b>0</b>	<b>2,000</b>	<b>500</b>	<b>2,000</b>
<b>CAPITAL OUTLAY - 50501</b>				
54001 CAPITAL OUTLAY	893	0	0	0
<b>TOTAL</b>	<b>893</b>	<b>0</b>	<b>0</b>	<b>0</b>

## Other Street Projects (Dept 149)

EXPENDITURES		ACTUAL 2023	BUDGET 2024	ESTIMATED 2024	REQUESTED 2025
CAPITAL OUTLAY		803,777	1,307,000	1,993,929	705,000
TOTAL BUDGET		803,777	1,307,000	1,993,929	705,000
<b>CAPITAL OUTLAY - 50501</b>					
54008	DRAINAGE IMPROVEMENTS	103,102	150,000	150,000	100,000
54304	DRAUGHN/COLLEGE ST IMPROVEMENTS	0	0	189,016	0
54307	COUNTY AVE REPAIRS	648,408	0	0	0
54349	HASTINGS CROSSING IMPROVEMENTS	0	250,000	759,704	0
54355	SHELL DRIVE OVERLAY	0	0	198,864	0
54362	FREEDOM AND CALHOUN TRAIL - ROAD IMPROVEMENTS	22,326	0	0	0
54363	MANOR WAY ROAD IMPROVEMENTS	0	475,000	397,468	0
54365	EUCLID STREET	0	105,000	0	150,000
54988	JEFFERSON ST REHAB	6,124	0	30,000	0
54989	I-30 BRIDGE LIGHTS	23,817	125,000	125,000	0
54505	AERIAL PHOTOS	0	27,000	26,688	0
54360	OLD BOYD ROAD	0	175,000	117,189	0
	SOUTH STATELINE LIGHTS	0	0	0	0
	STREET STUDY	0	0	0	35,000
	TENNESSEE ROAD IMPROVEMENTS	0	0	0	420,000
	E. 24TH ST. NIX CREEK BRIDGE REPAIR	0	0	0	0
TOTAL		803,777	1,307,000	1,993,929	705,000

# ADC Work Release (Dept 195)

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<b>EXPENDITURES</b>	<b><i>ACTUAL</i> <i>2023</i></b>	<b><i>BUDGET</i> <i>2024</i></b>	<b><i>ESTIMATED</i> <i>2024</i></b>	<b><i>PROPOSED</i> <i>2025</i></b>
<b>PERSONNEL - 9 ADC WORKERS</b>	119,594	57,518	150,424	287,736
<b>CONTRACTUAL SERVICES</b>	0	0	0	0
<b>TOTAL BUDGET</b>	<b>119,594</b>	<b>57,518</b>	<b>150,424</b>	<b>287,736</b>
<b>PERSONNEL - 50507</b>				
51010 SALARIES - REGULAR	92,763	22,880	110,000	228,800
51090 OVERTIME	23,927	34,000	38,000	54,000
51600 WORKERS COMPENSATION	2,903	638	2,424	4,936
<b>TOTAL</b>	<b>119,594</b>	<b>57,518</b>	<b>150,424</b>	<b>287,736</b>





**C.D.B.G. Fund**

# Community Development Block Grant

## **PROGRAM DESCRIPTION:**

Over the last eighteen years, the Public Works Department has administered the CDBG program. Staff is familiar with the community, values all relationships established with citizens, and is concerned about the quality of life of the citizens and families. The Public Works Department implements eligible activities, such as public service projects (projects that benefit LMI residents of the city), public facility improvements, paving and drainage infrastructure improvements, and community building, along with support of the City's code enforcement efforts.

Public Works is the backbone of the LMI neighborhoods, working in developing partnerships with local institutions, other civic groups, and businesses of Texarkana, Arkansas. Public Works is constantly seeking ways to support the needs of LMI residents. The Public Works Department's primary objective is to be good stewards of the funds and ensure viable communities are maintained by the provision of decent housing, suitable living environments, and expanding economic opportunities for LMI persons.

Public Works ensures 70% of expenditures are used for activities qualifying under HUD's National Objective. These funds are vital in project delivery (carrying out the necessary duties/requirements to meet community needs). Over the last fifteen years the Public Works Department has been meeting infrastructure and public service needs in the LMI areas and of LMI residents and will continue to do so in the future.

## **PROGRAM FOCUS:**

The program focus is to provide decent, safe, and affordable housing for LMI residents of Texarkana, Arkansas by improving streets, drainage infrastructure, removal of unsafe/dilapidated structures, and improvements to neighborhood parks. Neighborhood revitalization is a very important factor in planning for strong viable neighborhoods in the years to come. There is a continuous effort to secure outside funding to help keep programs going and to develop new programs as the need present.



# Community Development Block Grant

	<b>ACTUAL 2023</b>	<b>BUDGET 2024</b>	<b>ESTIMATED 2024</b>	<b>BUDGET 2025</b>
BEGINNING FUND BALANCE	(1,478)		1,944	(537)
<b>REVENUES</b>				
FEDERAL GRANTS - CURRENT YEAR	51,936	315,524	133,676	288,354
FEDERAL GRANTS - PREVIOUS YEAR & COVID	294,330	318,233	360,035	100,362
PROGRAM INCOME C/Y	11,032	0	7,808	0
	<b>357,298</b>	<b>633,757</b>	<b>501,519</b>	<b>388,716</b>
<b>EXPENDITURES</b>				
<b>GRANT ADMINISTRATION</b>	59,134	60,000	62,000	57,670
<b>PUB FACILITIES IMPROVEMENTS</b>	181,900	306,451	302,000	188,048
<b>PUBLIC SERVICE</b>	53,206	40,000	10,000	37,121
<b>HOUSING DEMOLITION</b>	51,713	88,922	82,000	50,340
<b>HOUSING</b>	7,923	138,384	48,000	55,000
<b>TOTAL BUDGET</b>	<b>353,876</b>	<b>633,757</b>	<b>504,000</b>	<b>388,179</b>
 GRANT ADMINISTRATION - 161	 59,134	 60,000	 62,000	 57,670
PUB FACILITIES IMPROVEMENTS - 164 Installation, construction, and rehabilitation of water/sewer lines, streets, and sidewalks	181,900	306,451	302,000	188,048
 PUBLIC SERVICE - 165	 53,206	 40,000	 10,000	 37,121
CLEARING AND HOUSING DEMOLITION - 167	51,713	88,922	82,000	50,340
 HOUSING - 168	 7,923	 138,384	 48,000	 55,000



# Parks & Recreation

## **PROGRAM DESCRIPTION:**

The Parks and Recreation Department strives to create a meaningful parks system that provides quality leisure and recreation services and promotes the natural environment and the health of the community, while also strengthening the diversity of a democratic society. The Parks Division maintains 19 parks, which encompasses over 240 acres, 1 recreation facility, and 4 neighborhood centers.

## **PROGRAM FOCUS:**

The Parks and Recreation Department's mission is to provide a safe and comfortable environment for citizens of Texarkana to gather and relax while enjoying the outside environment. This department focuses on recreational programming, maintaining the parks trail system and other areas through scheduled cuttings, refuse collection, athletic field preparation and general all-round maintenance and cleaning, while also developing close working relations with local organizations to prepare the parks for upcoming events. The Parks Department also hosts several events at the recently remodeled Texarkana Recreation Center.





# Other Funds

## **Other Funds**

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The Other Funds section of the budget is comprised of the DWI, Police, Narcotics Self-Sufficiency, Kline Park Monument, Domestic Violence Self-Sufficiency, Bail Bond, North Texarkana Redevelopment District #1, Public Safety, Front Street Project, American Rescue Act, Library, Judges Pension, and Court Automation Funds. Revenue sources and expenditure descriptions are as follows:

### **DWI Fund**

Revenue for the DWI Fund comes from police fines and forfeitures and is used for expenditures relating directly to protection against public intoxication.

### **Police Fund**

Revenue for the Police Fund comes from jail booking fees, public intoxication fees, and a federally funded body armor grant. Expenditures are for body armor and equipment related to protecting against public intoxication.

### **Narcotics Self-Sufficiency Fund**

Revenue for the Narcotics Self-Sufficiency Fund comes from police fines and forfeitures and is used primarily for the required match pertaining to the federal and state funded Edward Byrne Narcotics Grant.

### **Domestic Violence Self-Sufficiency Fund**

Revenue for the Domestic Violence Self-Sufficiency Fund comes from police fines and forfeitures and is used for the required match pertaining to the state funded Domestic Violence grant and expenditures relating to protection against domestic violence.

### **Bail Bond Fund**

Revenue for the Bail Bond Fund comes from bail bond and PR bond fees and is used for parity salary expenditures.

### **North Texarkana Redevelopment District #1**

Revenue for the NTRD (North Texarkana Redevelopment District) Fund comes from TIF (tax increment financing) district property taxes. A TIF district is an area within a city that is found to be derelict without the possibility of attracting private investment without government intervention. The TIF taxes collected may only be used on capital projects in these specific districts.

### **Public Safety Fund**

Revenue for the Public Safety Fund comes from police fines and forfeitures and is used for expenditures relating to public safety.

### **Front Street Fund**

Revenue for the Front Street Fund previously came from event proceeds and was used for expenditures such as utilities, supplies, and maintenance. No revenue has been collected since 2017. Expenditures are paid from the remaining fund balance.



# Other Funds

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## **American Rescue Act Fund**

Revenue for the American Rescue Act Fund (ARPA) comes from a grant provided by the Federal Government in response to the COVID-19 public health emergency and is used to provide premium pay for essential workers, to provide relief from the reduction of revenue due to COVID-19, and to make necessary investments in water, sewer, or broadband infrastructure.

## **Library Fund**

Revenue for the Library Fund comes from property taxes, state funded grants, and interest collected on the bank balance and is used for contributions to the Texarkana Public Library.

## **Judges Pension Fund**

Revenue for the Judges Pension Fund comes from police fines and forfeitures and is used primarily for pilot payments for our local judge.

## **Court Automation Fund**

Revenue for the Court Automation Fund comes from police fines and forfeitures and interest collected on the bank balance and is used for expenditures such as utilities, data processing, communications, and supplies.



## DWI Fund (107)

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	<b><i>ACTUAL</i></b> <b><i>2023</i></b>	<b><i>BUDGET</i></b> <b><i>2024</i></b>	<b><i>ESTIMATED</i></b> <b><i>2024</i></b>	<b><i>PROPOSED</i></b> <b><i>2025</i></b>
BEGINNING FUND BALANCE	83,385		92,345	52,375
<b>REVENUES</b>				
46000 FINES & FORFEITURES	8,960	8,000	11,000	10,000
<b>TOTAL</b>	8,960	8,000	11,000	10,000
<b>SUPPLIES</b>				
53020 OPERATING SUPPLIES	0	50,970	50,970	62,375
<b>TOTAL</b>	0	50,970	50,970	62,375
NET CHANGE IN UNRESERVED / UNAPPROPRIATED FUND BALANCE	8,960		(39,970)	(52,375)
ENDING FUND BALANCE	92,345		52,375	0
FUND BALANCE AS % OF REVENUES				



## Police Funds (209)

	<b>ACTUAL 2023</b>	<b>BUDGET 2024</b>	<b>ESTIMATED 2024</b>	<b>PROPOSED 2025</b>
BEGINNING FUND BALANCE	(736)		(426)	12,283
<b>REVENUES</b>				
46017 JAIL BOOKING FEE	11,577	8,700	17,000	14,000
46080 PUBLIC INTOX/DWI	1,379	1,400	2,100	1,700
47130 BODY ARMOR GRANT	12,821	0	8,643	0
<b>TOTAL</b>	25,778	10,100	27,743	15,699
<b>EXPENDITURES</b>				
53021 OPERATING BODY ARMOR GRANT	5,020	0	8,643	0
53024 OPER PUB INTOX/DWI	0	1,700	0	0
53300 PRIOR YR CORRECTION EXP	10,175	0	0	0
59101 GENERAL FUND	10,273	6,391	6,391	17,981
<b>TOTAL</b>	25,468	8,091	15,034	17,981
NET CHANGE IN UNRESERVED / UNAPPROPRIATED FUND BALANCE	309		12,709	(2,282)
ENDING FUND BALANCE	(426)		12,283	10,000

# Narcotics Self-Sufficiency Fund (210)

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	<i><b>ACTUAL 2023</b></i>	<i><b>BUDGET 2024</b></i>	<i><b>ESTIMATED 2024</b></i>	<i><b>PROPOSED 2025</b></i>
BEGINNING FUND BALANCE	2,302		444	3,509
<b>REVENUES</b>				
46000 FINES & FORFEITURES	5,345	5,300	8,400	6,500
<b>TOTAL</b>	5,345	5,300	8,400	6,500
<b>EXPENDITURES</b>				
52085 OTHER FEES	441	500	494	500
58402 NARC GRANT MATCH	6,762	4,840	4,840	9,508
<b>TOTAL</b>	7,203	5,340	5,334	10,008
NET CHANGE IN UNRESERVED / UNAPPROPRIATED FUND BALANCE	(1,858)		3,065	(3,508)
ENDING FUND BALANCE	444		3,509	0
FUND BALANCE AS % OF REVENUES				

# Domestic Violence Self-Sufficiency Fund (221)

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	<i><b>ACTUAL 2023</b></i>	<i><b>BUDGET 2024</b></i>	<i><b>ESTIMATED 2024</b></i>	<i><b>PROPOSED 2025</b></i>
BEGINNING FUND BALANCE	537		792	1,305
<b>REVENUES</b>				
46000 FINES & FORFEITURES	3,625	3,110	3,900	3,700
<b>TOTAL</b>	3,625	3,110	3,900	3,700
<b>EXPENDITURES</b>				
58489 VAWA GRANT MATCH	3,370	3,387	3,387	5,005
<b>TOTAL</b>	3,370	3,387	3,387	5,005
NET CHANGE IN UNRESERVED / UNAPPROPRIATED FUND BALANCE	255		513	(1,305)
ENDING FUND BALANCE	792		1,305	(0)

## Bail Bond Fund (223)

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	<i><b>ACTUAL 2023</b></i>	<i><b>BUDGET 2024</b></i>	<i><b>ESTIMATED 2024</b></i>	<i><b>PROPOSED 2025</b></i>
BEGINNING FUND BALANCE	441		351	3,269
<b>REVENUES</b>				
46091 BAIL BOND FEES	4,260	4,500	6,000	5,000
46093 PR BONDS	1,050	800	2,500	1,800
<b>TOTAL</b>	5,310	5,300	8,499	6,800
<b>EXPENDITURES</b>				
58550 PARITY SALARY EXPENSE	5,400	5,581	5,581	10,069
<b>TOTAL</b>	5,400	5,581	5,581	10,069
NET CHANGE IN UNRESERVED / UNAPPROPRIATED FUND BALANCE	(90)		2,918	(3,269)
ENDING FUND BALANCE	351		3,269	0
FUND BALANCE AS % OF REVENUES				

# North Texarkana Redevelopment District #1 (227)

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	<i><b>ACTUAL 2023</b></i>	<i><b>BUDGET 2024</b></i>	<i><b>ESTIMATED 2024</b></i>	<i><b>PROPOSED 2025</b></i>
BEGINNING FUND BALANCE	1,155,556		1,250,702	1,341,705
<b>REVENUES</b>				
41000 CURRENT PROPERTY TAX	85,561	84,250	87,000	87,000
41010 DELINQUENT PROP. TAX	9,582	27,000	4,000	4,000
48010 INTEREST EARNED	3	5	3	3
<b>TOTAL</b>	95,145	111,255	91,003	91,004
<b>EXPENDITURES</b>				
54010 CAPITAL PROJECTS	0	0	0	0
<b>TOTAL</b>	0	0	0	0
NET CHANGE IN UNRESERVED / UNAPPROPRIATED FUND BALANCE	95,145		91,003	91,004
ENDING FUND BALANCE	1,250,702		1,341,705	1,432,709

## Public Safety Fund (228)

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	<i><b>ACTUAL 2023</b></i>	<i><b>BUDGET 2024</b></i>	<i><b>ESTIMATED 2024</b></i>	<i><b>PROPOSED 2025</b></i>
BEGINNING FUND BALANCE	5,186		5,475	2,203
<b>REVENUES</b>				
46000 FINES & FORFEITURES	289	237	450	400
<b>TOTAL</b>	289	237	450	400
<b>EXPENDITURES</b>				
53020 OPERATING SUPPLIES	0	3,723	3,723	2,602
<b>TOTAL</b>	0	3,723	3,723	2,602
NET CHANGE IN UNRESERVED / UNAPPROPRIATED FUND BALANCE	289		(3,273)	(2,202)
ENDING FUND BALANCE	5,475		2,203	(0)

# Front Street Project (231)

	<b>ACTUAL 2023</b>	<b>BUDGET 2024</b>	<b>ESTIMATED 2024</b>	<b>PROPOSED 2025</b>
BEGINNING FUND BALANCE	47,759		44,227	32,146
<b>REVENUES</b>				
41230 EVENT DRINK TAXES	358	0	0	0
48206 EVENT PROCEEDS	27,380	0	0	0
<b>TOTAL</b>	27,738	0	0	0
<b>EXPENDITURES</b>				
<b>CONTRACTUAL SERVICES</b>	31,268	1,875	2,914	2,700
<b>MAINTENANCE</b>	0	0	0	0
<b>SUPPLIES</b>	0	9,167	9,167	10,000
<b>TOTAL BUDGET</b>	<b>31,268</b>	<b>11,042</b>	<b>12,081</b>	<b>12,700</b>
<b>CONTRACTUAL SERVICES</b>				
52060 UTILITY SERVICES	1,282	1,375	2,000	2,200
52085 OTHER FEES	10	0	0	0
52120 RENTAL OF LAND & BUILDING	0	500	500	500
58590 PRISCILLA BLOCK CONCERT	29,975	0	0	0
58594 SOLARBRATION CONCERT	0	0	414	0
<b>TOTAL</b>	31,268	1,875	2,914	2,700
<b>MAINTENANCE</b>				
52150 MAINTENANCE LAND/BUILDING	0	0	0	0
<b>TOTAL</b>	0	0	0	0
<b>SUPPLIES</b>				
53020 OPERATING SUPPLIES	0	9,167	9,167	10,000
<b>TOTAL</b>	0	9,167	9,167	10,000
NET CHANGE IN UNRESERVED / UNAPPROPRIATED FUND BALANCE	(3,530)		(12,081)	(12,700)
ENDING FUND BALANCE	44,227		32,146	19,446

# American Rescue Act Fund (233)

	<b>ACTUAL 2023</b>	<b>BUDGET 2024</b>	<b>ESTIMATED 2024</b>	<b>PROPOSED 2025</b>
BEGINNING FUND BALANCE	(7,000)		(29,830)	0
<b>REVENUES</b>				
47002 AMERICAN RESCUE ACT FUNDS	2,911,990	3,218,310	4,342,705	0
<b>TOTAL</b>	2,911,990	3,218,310	4,342,705	0
<b>EXPENDITURES</b>				
52010 PROFESSIONAL SERVICES	264,090	455,906	118,408	0
52160 MAINTENANCE STREET/BRID	180,000	0	0	0
54008 DRAINAGE IMPROVEMENTS	0	471,273	4,000	0
54001 CAPITAL OUTLAY	0	0	331,560	0
54234 WOODLAND STREET	368,986	0	(12,671)	0
54259 NIX CREEK DRAINAGE	0	1,724,190	1,724,190	0
54304 DRAUGHN	0	0	372,614	0
54293 SANDERSON LN OVERLAY	453,946	0	0	0
54323 JEFFERSON AVE OVERLAY	187,795	0	0	0
54357 ROLLING RIDGE	293,649	0	19,701	0
54358 DUDLEY AVE	38,002	0	434,513	0
54359 STALLION DRIVE	96,028	0	0	0
54360 BOYD ROAD	509,672	0	0	0
54991 UNION SCHOOL	150,270	0	0	0
HASTINGS CROSSING	0	0	350,000	0
58446 REGIONAL AIRPORT	392,381	566,941	970,560	0
<b>TOTAL</b>	2,934,820	3,218,310	4,312,875	0
NET CHANGE IN UNRESERVED / UNAPPROPRIATED FUND BALANCE	(22,830)		29,830	(0)
ENDING FUND BALANCE	(29,830)		0	(0)
FUND BALANCE AS % OF REVENUES				



# Library Fund (601)

	<b>ACTUAL 2023</b>	<b>BUDGET 2024</b>	<b>ESTIMATED 2024</b>	<b>PROPOSED 2025</b>
BEGINNING FUND BALANCE	72,027		6,543	(0)
<b>REVENUES</b>				
41000 CURRENT PROPERTY TAX	412,361	354,000	405,000	405,000
41010 DELINQUENT PROPERTY TAX	42,594	39,500	40,000	40,000
47500 STATE GRANTS	74,141	74,230	74,000	74,000
48010 INTEREST EARNED	34	50	40	40
49101 GENERAL FUND	5,000	10,000	10,000	10,000
<b>TOTAL</b>	534,130	477,780	529,040	529,040
<b>EXPENDITURES</b>				
58425 LIBRARY CONTRIBUTION	525,473	403,550	461,583	455,040
58426 LIBRARY CONT-STATE GRT	74,141	74,230	74,000	74,000
<b>TOTAL</b>	599,614	477,780	535,583	529,040
NET CHANGE IN UNRESERVED / UNAPPROPRIATED FUND BALANCE	(65,484)		(6,543)	0
ENDING FUND BALANCE	6,543		(0)	(0)
FUND BALANCE AS % OF REVENUES				

# Judges Pension Fund (615)

	<i><b>ACTUAL 2023</b></i>	<i><b>BUDGET 2024</b></i>	<i><b>ESTIMATED 2024</b></i>	<i><b>PROPOSED 2025</b></i>
BEGINNING FUND BALANCE	245		304	59
<b>REVENUES</b>				
46000 FINES & FORFEITURES	3,914	3,914	3,914	3,914
46076 MUN JUD COUNTY CAJF	1,501	1,501	1,501	1,501
<b>TOTAL</b>	5,415	5,415	5,415	5,415
<b>EXPENDITURES</b>				
52085 OTHER FEES	441	500	500	500
59101 GENERAL FUND	4,915	5,160	5,160	4,974
<b>TOTAL</b>	5,356	5,660	5,660	5,474
NET CHANGE IN UNRESERVED / UNAPPROPRIATED FUND BALANCE	59		(245)	(59)
ENDING FUND BALANCE	304		59	0

# Court Automation (705)

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	<i><b>ACTUAL 2023</b></i>	<i><b>BUDGET 2024</b></i>	<i><b>ESTIMATED 2024</b></i>	<i><b>PROPOSED 2025</b></i>
BEGINNING FUND BALANCE	(2,509)		12,837	36,537
<b>REVENUES</b>				
46062 MONTHLY PAYMENT FEE	17,808	17,000	27,000	22,000
48010 INTEREST EARNED	275	20	200	200
<b>TOTAL</b>	18,083	17,020	27,200	22,200
<b>EXPENDITURES</b>				
<b>OTHER</b>	2,737	0	3,500	3,500
<b>TOTAL BUDGET</b>	<b>2,737</b>	<b>0</b>	<b>3,500</b>	<b>3,500</b>
51910 MISCELLANEOUS EXPENSES	232	0	0	0
52085 OTHER FEES	2,505	0	3,500	3,500
<b>TOTAL</b>	2,737	0	3,500	3,500
NET CHANGE IN UNRESERVED / UNAPPROPRIATED FUND BALANCE	15,346		23,700	18,700
ENDING FUND BALANCE	12,837		36,537	55,237



# A & P Fund

# Advertising & Promotion Fund

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## **PROGRAM DESCRIPTION:**

The purpose of this program is to allocate the resources based on the Arkansas statute (A.C.A. 26-75-606). Currently, a two percent tax is levied on the gross receipts of restaurants and a three percent tax is levied on the gross receipts of hotels and motels. This tax revenue is used to promote the City of Texarkana, Arkansas based on the legal uses below.

Legal uses of Hotel/Restaurant Gross Receipt Tax:

- \* For advertising and promoting of the city and its environs;
- \* For construction, reconstruction, extension, equipment, improvement, maintenance, repair, and operation of a convention center;
- \* For the development, construction, and maintenance of City Parks, walking trails, theme parks, amphitheater, and other family entertainment facilities;
- \* For operation of tourist promotion facilities;
- \* For payment of debt costs pledging A&P resources on bonds approved by a vote of the citizens;
- \* For funding of the arts necessary for supporting the A&P endeavors of the City; and
- \* For engaging personnel and incurring such administrative expenses as may be necessary to conduct business.



# Advertising & Promotion Fund

	ACTUAL 2023	BUDGET 2024	ESTIMATED 2024	PROPOSED 2025
BEGINNING FUND BALANCE	867,095		591,662	(71,449)
<b>REVENUES</b>				
41120 RESTAURANT TAXES	579,477	580,000	570,000	575,000
41121 ADDL RESTAURANT TAXES	579,469	580,000	570,000	575,000
41130 HOTEL/MOTEL TAXES	124,384	113,000	93,000	93,000
41131 ADDL HOTEL/MOTEL TAXES	255,282	226,000	186,000	186,000
48010 INTEREST EARNED	499	550	450	450
48200 MISCELLANEOUS	596	0	0	0
<b>TOTAL</b>	1,539,708	1,499,550	1,419,450	1,429,450
<b>EXPENDITURES</b>				
52011 LEGAL SERVICES	13,364	15,000	20,000	20,000
52090 ADVERTISING & PUBLICITY	142,523	140,500	110,000	197,500
53011 REC CENTER OPERATIONS	26,022	52,000	52,000	60,000
53012 PARK OPERATIONS	55,976	170,000	170,000	0
53050 CLOTHING & LINEN	83	0	0	0
54018 FRONT ST. TEXARKANA	241,488	0	0	0
54303 TEXARKANA REC CENTER	13,781	0	0	0
54503 PARK EQUIPMENT	203,405	267,754	267,754	270,000
58428 FOUR STATE FAIR PROJECT	17,000	51,000	51,000	46,000
58432 CHAMBER OF COMMERCE	34,335	77,000	77,000	13,000
58433 MUSEUM	7,500	0	0	0
58434 TRAHC	12,600	10,000	10,000	10,000
58437 BASEBALL ASSOCIATION	266,440	236,286	236,286	250,000
58446 REGIONAL AIRPORT	0	140,000	140,000	62,500
58455 WELCOME CENTER	3,465	5,750	5,750	0
58457 MAIN STREET TEXARKANA	28,000	35,000	35,000	40,000
58464 PARTNERSHIP FOR THE PATHWAY	7,400	7,300	7,300	7,500
58466 FINANCE ADMINISTRATION	50,000	50,000	50,000	50,000
58487 CONVENTION CENTER	150,000	150,000	150,000	0
58498 TEXARKANA SYMPHONY ORCHESTRA	0	10,000	10,000	15,000
58533 BIG DAM WATERPARK	0	375,000	375,000	250,000
58538 CITY BEAUTIFUL COMMISSION	6,054	18,492	18,492	18,000
58541 HOLIDAY SPRINGS WATER PARK	250,000	0	0	0
58544 LIVE UNITED BOWL	29,000	22,200	0	0
58553 TEXARKANA ARTS & HISTORIC DISTRICT	0	40,000	40,000	35,000
58565 RUNNIN' WJ RANCH	11,500	3,450	3,450	11,000
58569 ULTIMATE CHALLENGE PRODUCTIONS	16,500	15,000	15,000	10,000
58578 MARINE CORPS LEAGUE TEXARKANA, AR	0	5,000	5,000	0
58580 SCHOLARS	7,400	15,000	15,000	13,000
58589 STATE PARKS & REC TOUR	2,961	0	0	0
58590 PRISCILLA BLOCK CONCERT	26,828	0	0	0
58591 ARDOT LOGO SIGNAGE PROGRAM	0	5,000	5,000	0
58592 HYPECON EVENTS, LLC	0	30,800	30,800	19,200
58593 CINCO DE MAYO TXK	0	20,000	20,000	0
58594 SOLARBRATION CONCERT	0	12,500	12,500	0
59234 PARKS SUPER SALARY/FRINGE	98,531	100,531	100,531	106,844
59234 ADC WORKERS	92,984	92,984	92,984	92,984
CROSSTIES	0	0	0	15,000
INTENSE	0	0	0	89,000
AIRSHOW	0	0	0	50,000
<b>TOTAL</b>	1,815,141	2,173,548	2,125,847	1,751,528
NET PROFIT / (LOSS)	(275,433)		(706,397)	(322,078)
REALLOCATION OF RESTRICTED RESERVES			43,286	394,380

# Advertising & Promotion Fund

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	<i>ACTUAL</i> <i>2023</i>	<i>BUDGET</i> <i>2024</i>	<i>ESTIMATED</i> <i>2024</i>	<i>PROPOSED</i> <i>2025</i>
ENDING FUND BALANCE	591,662		(71,449)	853





# Bi-State Justice Fund



## Bi-State Building Operating Fund Summary (Fund 501)

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	<i><b>ACTUAL 2023</b></i>	<i><b>BUDGET 2024</b></i>	<i><b>ESTIMATED 2024</b></i>	<i><b>PROPOSED 2025</b></i>
BEGINNING FUND BALANCE	0		(70)	241,996
<b><u>REVENUES</u></b>				
CONTRIBUTIONS	7,158,161	5,828,443	5,793,018	5,461,057
INFORMATION CENTER	419,214	423,000	430,000	430,000
OTHER REVENUE	100,813	100,793	530,070	401,772
APPROPRIATED FUND BALANCE				241,996
<b>TOTAL REVENUES</b>	<b>7,678,187</b>	<b>6,352,236</b>	<b>6,753,088</b>	<b>6,534,825</b>
<b><u>EXPENDITURES</u></b>				
MAINTENANCE	5,018,762	2,821,241	3,106,311	2,911,031
CENTRAL RECORDS & COMMUNICATION	2,453,265	3,530,995	3,404,711	3,623,794
C.O. EXPENDITURES	206,230	0	0	0
APPROPRIATED FUND BALANCE	0	0	0	0
<b>TOTAL EXPENDITURES</b>	<b>7,678,257</b>	<b>6,352,236</b>	<b>6,511,022</b>	<b>6,534,825</b>
NET CHANGE IN UNRESERVED / UNAPPROPRIATED FUND BALANCE	(70)		242,066	(241,996)
ENDING EQUITY BALANCE	(70)		241,996	(0)

# STATEMENT OF REVENUE

## *Bi-State Fund*

	<b>ACTUAL 2023</b>	<b>BUDGET 2024</b>	<b>ESTIMATED 2024</b>	<b>PROPOSED 2025</b>
<b><u>CONTRIBUTIONS</u></b>				
44300 TEXARKANA, TEXAS	2,558,861	2,114,277	2,078,852	1,987,401
44350 TEXARKANA, ARKANSAS	2,039,078	1,642,243	1,642,243	1,529,866
44400 BOWIE COUNTY	2,560,222	2,071,923	2,071,923	1,943,790
<b>TOTAL</b>	<b>7,158,161</b>	<b>5,828,443</b>	<b>5,793,018</b>	<b>5,461,057</b>
<b><u>INFORMATION CENTER</u></b>				
45045 AR CMRS/W911 FEES	406,544	411,000	398,000	398,000
45048 POLICE REPORT FEES	12,669	12,000	32,000	32,000
<b>TOTAL</b>	<b>419,214</b>	<b>423,000</b>	<b>430,000</b>	<b>430,000</b>
<b><u>OTHER REVENUE</u></b>				
48200 MISCELLANEOUS	6,161	6,750	3,500	4,845
48511 COST RECOVERY	1,108	500	0	550
48901 RENTAL RECOVERY - BC	93,543	93,543	93,545	93,545
2024 CRC COST SAVINGS	0	0	433,025	302,832
<b>TOTAL</b>	<b>100,813</b>	<b>100,793</b>	<b>530,070</b>	<b>401,772</b>
<b>GRAND TOTAL</b>	<b>7,678,187</b>	<b>6,352,236</b>	<b>6,753,088</b>	<b>6,292,829</b>

# BI-STATE JUSTICE BUILDING

## 2025 EXPENSE ALLOCATION

	<u>EXPENSES</u>	<u>ALLOCATION STATISTICS</u>
<b><u>BUILDING MAINTENANCE</u></b>		<b><u>SQ FOOTAGE</u></b>
TOTAL EXPENSES	2,911,031	
BOWIE COUNTY	1,026,720	35.27%
TEXARKANA, TEXAS	973,740	33.45%
TEXARKANA, ARKANSAS	910,570	31.28%
	<b>2,911,031</b>	<b>100.00%</b>
<b><u>CENTRAL RECORDS &amp; COMMUNICATION</u></b>		<b><u>CRC COST STUDY</u></b>
TOTAL EXPENSES	3,404,711	
BOWIE COUNTY	1,134,904	33.33%
TEXARKANA, TEXAS	1,134,904	33.33%
TEXARKANA, ARKANSAS	1,134,905	33.33%
	<b>3,404,711</b>	<b>100.00%</b>
<b><u>C.O. EXPENDITURES</u></b>		<b><u>SQ FOOTAGE</u></b>
TOTAL EXPENSES	0	
BOWIE COUNTY	0	35.27%
TEXARKANA, TEXAS	0	33.45%
TEXARKANA, ARKANSAS	0	31.28%
	<b>0</b>	<b>100.00%</b>
<b><u>BSJB TOTALS</u></b>		
TOTAL EXPENSES	6,315,742	
BOWIE COUNTY	2,161,623	34.23%
TEXARKANA, TEXAS	2,108,643	33.39%
TEXARKANA, ARKANSAS	2,045,476	32.39%
	<b>6,315,742</b>	<b>100.00%</b>

# Contributions

## *Bi-State Fund*

	<b><i>BUDGET 2025</i></b>	<b><i>TXK AR</i></b>	<b><i>TXK TX</i></b>	<b><i>BOWIE CO</i></b>
		32.39%	33.39%	34.23%
CONTRIBUTION REQUIRED	5,952,602	1,927,866	1,987,401	2,037,335
LESS:				
AR CMRS/W911 FEES		(398,000)		
RENTAL RECOVERY				(93,545)
	5,952,602	1,529,866	1,987,401	1,943,790

## Contributions - Actual 2023

### *Bi-State Fund*

	<b><i>TXK AR</i></b>	<b><i>TXK TX</i></b>	<b><i>BOWIE CO</i></b>	<b><i>TOTAL</i></b>
ACTUAL CONTRIBUTION RECEIVED	(2,253,879.33)	(2,725,854.66)	(2,729,521.52)	(7,709,255.51)
ALLOCATED COST	2,452,132.55	2,565,514.89	2,660,609.73	7,678,257.17
RENTAL RECOVERY	-	-	(93,543.24)	(93,543.24)
AR 911 FEES	(406,544.14)	-	-	(406,544.14)
OTHER REVENUE APPLIED	(6,510.69)	(6,654.04)	(6,774.27)	(19,939.00)
COSTS APPLIED TO CONTRIBUTION	2,039,077.72	2,558,860.85	2,560,292.22	7,158,230.79
CONTRIBUTION (OVERAGE)/SHORTAGE APPLIED TO BALANCE	(214,801.61)	(166,993.81)	(169,229.30)	(551,024.72)

# Building Maintenance (Dept 171)

EXPENDITURES	ACTUAL 2023	BUDGET 2024	ESTIMATED 2024	PROPOSED 2,025
<b>PERSONNEL</b>	712,163	766,741	741,687	820,031
<b>CONTRACTUAL SERVICES</b>	1,030,100	1,112,450	1,115,044	1,112,450
<b>MAINTENANCE</b>	225,295	270,000	334,500	315,000
<b>SUPPLIES</b>	77,890	70,050	62,550	63,050
<b>CAPITAL OUTLAY</b>	2,973,203	602,000	852,030	600,000
<b>OTHER</b>	110	0	500	500
<b>TOTAL BUDGET</b>	<b>5,018,762</b>	<b>2,821,241</b>	<b>3,106,311</b>	<b>2,911,031</b>
<b>PERSONNEL</b>				
51010 SALARIES - REGULAR	513,585	552,000	532,000	590,000
51020 LONGEVITY PAY	7,425	8,325	7,950	8,625
51050 TRAINING PAY	240	480	240	240
51090 OVERTIME	5,431	6,000	5,000	6,000
51200 F.I.C.A.	32,276	35,000	34,000	37,502
51300 MEDICARE	7,548	8,300	8,000	8,771
51400 RETIREMENT	52,668	57,000	54,500	60,487
51500 HOSPITALIZATION/LIFE	86,950	92,171	90,000	100,555
51600 WORKERS COMPENSATION	5,499	6,465	6,490	6,851
51700 UNEMPLOYMENT	0	1,000	1,000	1,000
51850 TERMINATION PAY	542	0	2,507	0
<b>TOTAL</b>	<b>712,163</b>	<b>766,741</b>	<b>741,687</b>	<b>820,031</b>
<b>CONTRACTUAL SERVICES</b>				
52010 PROFESSIONAL SERVICES	404,946	450,000	456,000	450,000
52020 DATA PROCESSING	51,187	58,000	54,000	58,000
52022 DRUG TESTING/PHYSICALS	178	250	100	250
52040 PRINTING & DUPLICATING	56	100	50	100
52050 MAILING & DELIVERY	72	50	25	50
52060 UTILITY SERVICES	354,384	390,000	360,000	380,000
52070 COMMUNICATIONS	12,389	12,500	9,100	12,500
52080 DUES & SUBSCRIPTIONS	939	450	720	450
52090 ADVERTISING & PUBLICITY	607	600	300	600
52100 TRAVEL/TRAINING	1,138	2,500	1,250	2,500
52130 RENTAL OF EQUIPMENT	14,657	8,000	4,000	8,000
52195 INSURANCE EXPENSE	189,549	190,000	229,499	200,000
<b>TOTAL</b>	<b>1,030,100</b>	<b>1,112,450</b>	<b>1,115,044</b>	<b>1,112,450</b>
<b>MAINTENANCE</b>				
52150 MAINTENANCE LAND/BUILDG	183,009	205,000	290,000	260,000
52180 MAINTENANCE MACH/EQUIP	38,459	60,000	40,000	50,000
52185 MAINTENANCE VEHICLES	3,826	5,000	4,500	5,000

## Building Maintenance (Dept 171)

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<b>EXPENDITURES</b>	<b><i>ACTUAL</i> <i>2023</i></b>	<b><i>BUDGET</i> <i>2024</i></b>	<b><i>ESTIMATED</i> <i>2024</i></b>	<b><i>PROPOSED</i> <i>2,025</i></b>
<b>PERSONNEL</b>	712,163	766,741	741,687	820,031
<b>CONTRACTUAL SERVICES</b>	1,030,100	1,112,450	1,115,044	1,112,450
<b>MAINTENANCE</b>	225,295	270,000	334,500	315,000
<b>SUPPLIES</b>	77,890	70,050	62,550	63,050
<b>CAPITAL OUTLAY</b>	2,973,203	602,000	852,030	600,000
<b>OTHER</b>	110	0	500	500
<b>TOTAL BUDGET</b>	<b>5,018,762</b>	<b>2,821,241</b>	<b>3,106,311</b>	<b>2,911,031</b>
<b>TOTAL</b>	225,295	270,000	334,500	315,000

# Building Maintenance (Dept 171)

<b>EXPENDITURES</b>	<b>ACTUAL 2023</b>	<b>BUDGET 2024</b>	<b>ESTIMATED 2024</b>	<b>PROPOSED 2,025</b>
<b>PERSONNEL</b>	712,163	766,741	741,687	820,031
<b>CONTRACTUAL SERVICES</b>	1,030,100	1,112,450	1,115,044	1,112,450
<b>MAINTENANCE</b>	225,295	270,000	334,500	315,000
<b>SUPPLIES</b>	77,890	70,050	62,550	63,050
<b>CAPITAL OUTLAY</b>	2,973,203	602,000	852,030	600,000
<b>OTHER</b>	110	0	500	500
<b>TOTAL BUDGET</b>	<b>5,018,762</b>	<b>2,821,241</b>	<b>3,106,311</b>	<b>2,911,031</b>

## SUPPLIES

53020 OPERATING SUPPLIES	65,620	56,000	50,000	50,000
53030 FOOD	0	50	50	50
53050 CLOTHING & LINEN	3,476	4,500	3,500	4,000
53060 MINOR TOOLS & EQUIP	2,352	5,000	500	3,000
53070 MOTOR FUELS & LUBRICANT	6,442	4,500	8,500	6,000
<b>TOTAL</b>	<b>77,890</b>	<b>70,050</b>	<b>62,550</b>	<b>63,050</b>

## CAPITAL OUTLAY

54001 CAPITAL OUTLAY	301,233	602,000	250,000	600,000
54004 ROOF PROJECT	2,671,970	0	602,030	0
<b>TOTAL</b>	<b>2,973,203</b>	<b>602,000</b>	<b>852,030</b>	<b>600,000</b>

## OTHER

52085 OTHER FEES	110	0	500	500
<b>TOTAL</b>	<b>110</b>	<b>0</b>	<b>500</b>	<b>500</b>



# Central Records & Communication (Dept 172)

EXPENDITURES	<i>ACTUAL</i> 2023	<i>PROPOSED</i> 2024	<i>ESTIMATED</i> 2024	<i>PROPOSED</i> 2025
<b>PERSONNEL</b>	2,028,978	2,908,295	2,550,000	2,565,068
<b>CONTRACTUAL SERVICES</b>	143,861	238,200	147,500	241,200
<b>MAINTENANCE</b>	124,855	326,000	200,250	326,000
<b>SUPPLIES</b>	25,379	58,500	16,600	58,500
<b>CAPITAL OUTLAY</b>	130,193	0	490,361	433,026
<b>TOTAL BUDGET</b>	<b>2,453,265</b>	<b>3,530,995</b>	<b>3,404,711</b>	<b>3,623,794</b>

## PERSONNEL

51005 BIC P/R CITY OF TXK TX	2,028,914	2,908,295	2,550,000	2,565,068
<b>TOTAL</b>	2,028,978	2,908,295	2,550,000	2,565,068

## CONTRACTUAL SERVICES

52010 PROFESSIONAL SERVICES	77,610	80,000	45,000	80,000
52020 DATA PROCESSING	19,304	23,000	23,000	23,000
52022 DRUG TESTING/PHYSICALS	945	1,000	500	1,000
52040 PRINTING & DUPLICATING	83	2,000	1,000	2,000
52050 MAILING & DELIVERY	987	1,200	1,000	1,200
52060 UTILITY SERVICES	6,477	9,000	7,000	9,000
52070 COMMUNICATIONS	31,657	37,000	40,000	40,000
52080 DUES & SUBSCRIPTIONS	719	2,500	1,000	2,500
52100 TRAVEL/TRAINING	5,846	45,000	22,500	45,000
52130 RENTAL OF EQUIPMENT	234	7,500	1,500	7,500
52135 LEASE OF EQUIPMENT	0	30,000	5,000	30,000
<b>TOTAL</b>	143,861	238,200	147,500	241,200

## MAINTENANCE

52180 MAINTENANCE MACH/EQUIP	124,855	325,000	200,000	325,000
52185 MAINTENANCE VEHICLES	0	1,000	250	1,000
<b>TOTAL</b>	124,855	326,000	200,250	326,000

# Central Records & Communication (Dept 172)

EXPENDITURES	<i>ACTUAL</i> <i>2023</i>	<i>PROPOSED</i> <i>2024</i>	<i>ESTIMATED</i> <i>2024</i>	<i>PROPOSED</i> <i>2025</i>
<b>PERSONNEL</b>	2,028,978	2,908,295	2,550,000	2,565,068
<b>CONTRACTUAL SERVICES</b>	143,861	238,200	147,500	241,200
<b>MAINTENANCE</b>	124,855	326,000	200,250	326,000
<b>SUPPLIES</b>	25,379	58,500	16,600	58,500
<b>CAPITAL OUTLAY</b>	130,193	0	490,361	433,026
<b>TOTAL BUDGET</b>	<b>2,453,265</b>	<b>3,530,995</b>	<b>3,404,711</b>	<b>3,623,794</b>

## SUPPLIES

53020 OPERATING SUPPLIES	20,880	50,000	12,500	50,000
53030 FOOD	377	1,000	500	1,000
53050 CLOTHING & LINEN	3,961	3,000	3,000	3,000
53060 MINOR TOOLS & EQUIP	0	1,500	0	1,500
53070 MOTOR FUELS & LUBRICANT	161	2,500	600	2,500
53110 MATERIALS MACH/EQUIP	0	500	0	500
<b>TOTAL</b>	<b>25,379</b>	<b>58,500</b>	<b>16,600</b>	<b>58,500</b>

## CAPITAL OUTLAY

54001 CAPITAL OUTLAY	130,193	0	490,361	433,026
<b>TOTAL</b>	<b>130,193</b>	<b>0</b>	<b>490,361</b>	<b>433,026</b>

## C.O. Expenditures (Dept 174)

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EXPENDITURES	<i>ACTUAL</i> <i>2023</i>	<i>PROPOSED</i> <i>2024</i>	<i>ESTIMATED</i> <i>2024</i>	<i>PROPOSED</i> <i>2025</i>
DEBT SERVICE	206,230	0	0	0
TOTAL BUDGET	<b>206,230</b>	<b>0</b>	<b>0</b>	<b>0</b>
DEBT SERVICE				
58150 S/T FINANCING - PRIN	205,000	0	0	0
58200 INTEREST	1,230	0	0	0
TOTAL	206,230	0	0	0

# Bi-State Justice Building

## *2025 Budget Requests*

### Capital Requests:

Sewer Grinders	450,000
Third Floor Flooring	150,000
<b>Total Building Maintenance</b>	<b>600,000</b>

Motorola Flex Final Payment	433,026
<b>Total CRC</b>	<b>433,026</b>

Total	<u>1,033,026</u>
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**TWU**

**TEXARKANA WATER UTILITIES**  
**ARKANSAS REVENUE FUND**

*Contains Interfund Transfers*

	<b><i>Actual FY 2023</i></b>	<b><i>Proposed FY 2024</i></b>	<b><i>Revised FY 2024</i></b>	<b><i>Proposed FY 2025</i></b>
<b>BEGINNING BALANCE</b>	<b>1,281,124</b>	<b>186,032</b>	<b>788,914</b>	<b>1,599,209</b>
<b>REVENUE</b>				
Water and Sewer Sales	9,846,303	11,937,221	11,927,961	13,189,126
Water Connection Fees	4,950	5,370	2,175	4,925
Service Charge	430,607	448,540	410,354	419,960
Wholesale Water Sales	79,180	78,900	96,327	97,600
<b>Total Sales and Fees</b>	<b>10,361,040</b>	<b>12,470,031</b>	<b>12,436,817</b>	<b>13,711,611</b>
Texas Share 2007 Refunding	418,112	417,453	417,453	416,046
TX Share McKinney Bayou Operations	81,993	85,060	119,876	100,563
TX Share of Millwood Operations	919,779	950,123	1,136,073	937,076
UN Share of Millwood Operations	37,443	41,686	45,420	48,508
MN Share of Millwood Operations	9,755	11,119	11,031	11,252
<b>Total Transfers In</b>	<b>1,467,082</b>	<b>1,505,441</b>	<b>1,729,853</b>	<b>1,513,445</b>
Interest Income	0	0	0	0
Miscellaneous Income	548,483	602,557	654,001	565,007
<b>Total Other Income</b>	<b>548,483</b>	<b>602,557</b>	<b>654,001</b>	<b>565,007</b>
<b>TOTAL REVENUES</b>	<b>12,376,605</b>	<b>14,578,029</b>	<b>14,820,671</b>	<b>15,790,063</b>
<b>TOTAL FUNDS AVAILABLE</b>	<b>13,657,729</b>	<b>14,764,061</b>	<b>15,609,585</b>	<b>17,389,272</b>
<b>EXPENDITURES</b>				
Total Operating Expenses	8,270,193	9,070,123	8,950,736	9,405,678
Share of LTWSC Operations	1,011,436	966,673	1,401,752	993,967
<b>Total Operating</b>	<b>9,281,628</b>	<b>10,036,796</b>	<b>10,352,488</b>	<b>10,399,645</b>
Bond Fund 2001	34,050	0	0	0
Bond Fund 2004B	122,449	123,141	123,199	122,253
Bond Fund 2007 Refunding	722,203	721,066	720,864	718,635
Bond Fund 2023	0	0	0	697,400
Bond Fund 2024	0	0	0	0
<b>Total AR Debt Service</b>	<b>878,702</b>	<b>844,207</b>	<b>844,063</b>	<b>1,538,288</b>



**TEXARKANA WATER UTILITIES**  
**ARKANSAS REVENUE FUND**

*Contains Interfund Transfers*

	<i><b>Actual FY 2023</b></i>	<i><b>Proposed FY 2024</b></i>	<i><b>Revised FY 2024</b></i>	<i><b>Proposed FY 2025</b></i>
Millwood Water Rights Fund	541,522	541,522	541,522	541,522
Millwood Depreciation Fund	56,160	61,005	61,005	63,315
North Texarkana WWTP Depr. Fund	36,600	45,750	45,750	45,750
Equipment Acquisition Fund	343,360	264,355	264,355	369,338
Technology Fund	224,640	244,020	231,819	253,260
Personnel Policy	130,000	130,000	110,000	130,000
Capital Improvement Fund	400,000	435,000	435,000	600,000
Infrastructure Fund	415,090	417,818	397,801	438,581
Compost Fund	73,008	83,374	65,072	84,420
LTWSC Capital Imp. Fund	149,354	211,734	211,734	187,719
SR WWTP Depreciation Fund	112,320	207,417	207,417	295,470
Transfer to Gen. Fund (In Lieu of Tax)	192,687	199,656	242,350	280,400
Transfer to General Fund	30,000	15,000	0	15,000
Other (Including Legal)	3,744	5,000	0	0
Total of CIP Transfers/Legal Expense	<b>2,708,485</b>	<b>2,861,651</b>	<b>2,813,825</b>	<b>3,304,775</b>
<b>TOTAL EXPENDITURES</b>	<b>12,868,815</b>	<b>13,742,654</b>	<b>14,010,376</b>	<b>15,242,708</b>
<b>ENDING BALANCE</b>	<b>788,914</b>	<b>1,021,407</b>	<b>1,599,209</b>	<b>2,146,564</b>

**TEXARKANA WATER UTILITIES**
**Arkansas Capital Improvement Fund**

				Actual FY 2023	Proposed FY 2024	Revised FY 2024	Proposed FY 2025
<b>BEGINNING BALANCE</b>				470,402	164,218	146,452	144,816
<b>REVENUE</b>							
Transfers from Revenue Fund	61-994-941211			400,000	435,000	435,000	600,000
Interest Income	61-911-611116			0	0	0	0
Pro-rata Income - Cust	61-090-491136			1,440	1,440	1,440	1,440
Plans/ Permits	61-080-481119			0	0	0	0
<b>TOTAL REVENUE</b>				<b>401,440</b>	<b>436,440</b>	<b>436,440</b>	<b>601,440</b>
<b>TOTAL FUNDS AVAILABLE</b>				<b>871,842</b>	<b>600,658</b>	<b>582,892</b>	<b>746,256</b>
<div> <div>Water Projects --&gt; 61-000-135111 + Proj No.</div> <div>Sewer Projects --&gt; 61-000-135131 + Proj No.</div> <div>Equipment --&gt; 61-000-135151 + Proj No.</div> </div>							
<b>EXPENDITURES</b>							
Loop Dead End Mains		A122125		84,793	75,000	38,801	0
College Hill Tank Overflow Repair		A122126		52,965	0	0	0
AR Share of Rate Study		A122127		2,291	0	0	0
Front Street Water/Sewer Extension	A122241			221,575	0	0	0
Sugarhill Road @ Sanderson Sewer Extension	A122243			21,724	0	0	0
Sewer System Improvements- 2023	A122340			7,419	0	0	0
Hydraulic Water Master Plan (Total = \$350,000)		A122321		26,446	33,860	85,849	0
Extend Sewer to Houses not Served	A122341			253,760	75,000	68,660	75,000
Chlorine Conversion Project 2023		A122322		54,419	0	0	0
Chlorine Conversion Project 2024		A122426		0	35,000	35,000	0
Water System Improvements- 2024		A122420		0	75,000	34,945	0
Sewer System Improvements- 2024	A122440			0	125,000	125,000	0
Energy Audit-2024	A122441			0	122,010	0	122,010
HVAC Replacement Wood Street	A122430			0	55,311	19,318	126,630
Revenue & Water Loss Audit		A122425		0	0	30,503	50,838
Water System Improvements-2025		A122520		0	0	0	60,000
Chlorine Conversion Project 2025		A122521		0	0	0	35,000
Sewer System Improvements-2025	A122540			0	0	0	100,000
Loop Dead End Mains-2025		A122522		0	0	0	60,000
Wood Street Parking Lot	A122530			0	0	0	40,670
U of A Way Water Extension & Looping		A122523		0	0	0	60,000
<b>TOTAL EXPENDITURES</b>				<b>725,390</b>	<b>596,181</b>	<b>438,076</b>	<b>730,148</b>
<b>ENDING BALANCE</b>				<b>146,452</b>	<b>4,477</b>	<b>144,816</b>	<b>16,109</b>



TEXARKANA WATER UTILITIES

Arkansas Infrastructure Fund

		Actual FY 2023	Proposed FY 2024	Revised FY 2024	Proposed FY 2025
<b>BEGINNING BALANCE</b>		107,799	32,238	335,408	140,544
<b>REVENUE</b>					
Transfer from Revenues-Infrastr Fees	61-994-941224	265,090	247,818	277,801	278,581
Transfer from City of Txk, AR-ARPA Funds		0	1,724,190	1,724,190	0
Reimbursement from AR DOT		139,100	3,750,000	3,949,500	300,000
Additional Transfer from Revenues	61-994-941224	150,000	170,000	120,000	160,000
Interest Income	61-911-611124	0	0	0	0
<b>TOTAL REVENUE</b>		554,190	5,892,008	6,071,491	738,581
<b>TOTAL FUNDS AVAILABLE</b>		661,989	5,924,246	6,406,899	879,125
61-000-135157- Proj No.					
<b>EXPENDITURES</b>					
Transfer to City Gen Fd-Storm Wtr	61-932-631112	88,323	82,606	90,866	90,870
Engineering/Design-Nix Creek	A152001	43,012	0	18,200	0
Replace/Upsize Water Mains	A152002	2,330	125,000	201,002	0
Replace Brick Manholes	A152003	0	40,000	0	0
Animal Shelter Sewer Rehab	A152004	0	0	91	0
US Hwy 71 North - 42" Water Main Relocation	A152202	3,238	3,750,000	3,949,500	300,000
US Hwy 71 North - Engineering Fee	A152203	142,082	0	15,925	0
Nix Creek Sewer Trunk Main Impr-ARPA Funds	A152204	18,255	1,740,771	1,740,771	0
Replace Deteriorated Sewer Mains	A152301	0	175,000	0	0
Hwy 82E 6" Water Line Extension	A152302	29,340	0	0	0
12" Sewer Rehab East Broad & 3rd	A152401	0	0	250,000	0
Replace/Upsize Water Mains	A152501	0	0	0	100,000
Replace Brick Manholes	A152502	0	0	0	40,000
Replace Deteriorated Water Mains	A152503	0	0	0	175,000
Replace Deteriorated Sewer Mains	A152504	0	0	0	150,000
<b>TOTAL EXPENDITURES</b>		326,581	5,913,377	6,266,355	855,870
<b>ENDING BALANCE</b>		335,408	10,869	140,544	23,254

**TEXARKANA WATER UTILITIES**

**Arkansas Millwood Water Rights Fund**

	<i>Actual FY 2023</i>	<i>Proposed FY 2024</i>	<i>Revised FY 2024</i>	<i>Proposed FY 2025</i>
<b>BEGINNING BALANCE</b>	<b>235,743</b>	<b>235,860</b>	<b>235,822</b>	<b>235,942</b>
<b>REVENUE</b>				
Transfer from Revenues -99.8 MGD	541,522	541,522	541,522	541,522
Interest Income	79	117	121	121
<b>TOTAL REVENUE</b>	<b>541,600</b>	<b>541,639</b>	<b>541,642</b>	<b>541,643</b>
<b>TOTAL FUNDS AVAILABLE</b>	<b>777,344</b>	<b>777,499</b>	<b>777,464</b>	<b>777,585</b>
<b>EXPENDITURES</b>				
Annual Principal Payment on 99.8 MGD 000-236112	172,653	177,197	177,197	181,861
Annual Interest Payment on 99.8 MGD 921-621112	368,869	364,325	364,325	359,661
<b>TOTAL EXPENDITURES</b>	<b>541,522</b>	<b>541,522</b>	<b>541,522</b>	<b>541,522</b>
<b>ENDING BALANCE</b>	<b>235,822</b>	<b>235,978</b>	<b>235,942</b>	<b>236,063</b>

**TEXARKANA WATER UTILITIES**

**Arkansas Personnel Policy Fund**

	<i>Actual FY 2023</i>	<i>Proposed FY 2024</i>	<i>Revised FY 2024</i>	<i>Proposed FY 2025</i>
<b>BEGINNING BALANCE</b>	<b>185,760</b>	<b>200,667</b>	<b>206,963</b>	<b>252,931</b>
<b>REVENUE</b>				
Transfer from Revenues	130,000	130,000	110,000	130,000
Interest Income	817	731	374	350
<b>TOTAL REVENUE</b>	<b>130,817</b>	<b>130,731</b>	<b>110,374</b>	<b>130,350</b>
<b>TOTAL FUNDS AVAILABLE</b>	<b>316,576</b>	<b>331,398</b>	<b>317,337</b>	<b>383,281</b>
<b>EXPENDITURES</b>				
Termination Pay-Incl. Social Security	40,016	45,439	34,669	40,041
Post Retirement Insurance	69,597	61,832	29,737	53,722
<b>TOTAL EXPENDITURES</b>	<b>109,613</b>	<b>107,271</b>	<b>64,406</b>	<b>93,763</b>
<b>ENDING BALANCE</b>	<b>206,963</b>	<b>224,127</b>	<b>252,931</b>	<b>289,517</b>

**Accrued Compensated Absences:  
Arkansas:**

Current	39,166	39,000	39,000	41,000
Long Term	190,033	220,000	220,000	215,000
<b>Total</b>	<b>229,199</b>	<b>259,000</b>	<b>259,000</b>	<b>256,000</b>