



**AGENDA  
CITY OF CEDAR FALLS, IOWA  
STANDING COMMITTEE MEETING  
MONDAY, DECEMBER 19, 2022  
5:15 PM AT CITY HALL, 220 CLAY STREET**

---

*Committee meetings will begin at the time noted above with succeeding Committee meetings starting immediately following the conclusion of the previous meeting. Time periods for individual topics represent an estimate and is based on the time of completion of the previous Committee topic.*

**Call to Order**

**Roll Call**

**Finance & Business Operations Committee**

1. Capital Improvements Program (CIP).  
(90 Minutes, Finance & Business Operations Director Jennifer Rodenbeck)

**Committee of the Whole**

1. Format of FY2024 City Council Goals, Work Program and Short-Term Financial Plan document.  
(5 Minutes, Mayor Rob Green)



City of Cedar Falls, Iowa

# FY23 – FY28 Preliminary Capital Improvements Program

Prepared by the Department of Finance & Business  
Operations

# **CITY OF CEDAR FALLS**

## **FY23 – FY28 PRELIMINARY CAPITAL IMPROVEMENT PROGRAM**

Prepared by:  
Department of Finance & Business Operations

**FY23 - FY28 CAPITAL IMPROVEMENTS PROGRAM  
CITY OF CEDAR FALLS, IOWA**

Presented to City Council/Planning & Zoning Comm:  
Approved by the City Council:  
Resolution Number:

New FY23

#	PROJECT OR PROGRAM	DEPT/ DIV.	FY23		FY24		FY25		FY26		FY27		FY28		SUBTOTAL		TOTAL FUNDING AMOUNT
			FUNDING		FUNDING		FUNDING		FUNDING		FUNDING		FUNDING		FUNDING		
			SOURCE	AMOUNT	SOURCE	AMOUNT	SOURCE	AMOUNT	SOURCE	AMOUNT	SOURCE	AMOUNT	SOURCE	AMOUNT	SOURCE	AMOUNT	
1	Annual TIF Rebates	AD/ED	TIF-UN	117,390	TIF-UN	76,280	TIF-UN	44,020	TIF-UN	18,810	TIF-UN	9,410			TIF-UN	265,910	8,159,540
			TIF-CH	64,450	TIF-CH	64,450									TIF-CH	128,900	
			TIF-DT	1,409,870	TIF-DT	1,497,170	TIF-DT	1,593,880	TIF-DT	1,619,090	TIF-DT	1,644,720			TIF-DT	7,764,730	
2	Gibson Property Development - Phase I-II	ADM/ED	TIF-STH	150,000	TIF-STH	1,425,000	TIF-STH	1,875,000	TIF-STH	350,000					TIF-STH	3,800,000	3,800,000
3	Gibson Property Development - Phase III-V	ADM/ED											TIF-STH	8,223,000	TIF-STH	8,223,000	8,223,000
4	Industrial Park Expansion (Phase I)	ADM/ED	TIF-UN	9,000,000	TIF-UN	500,000									TIF-UN	9,500,000	9,500,000
5	Industrial Park Land Acquisition	ADM/ED	TIF-UN	3,500,000			TIF-UN	4,000,000			TIF-UN	1,500,000			TIF-UN	9,000,000	9,000,000
6	Northern Industrial Park: Insurance and Maintenance	ADM/ED	TIF-UN	30,000	TIF-UN	30,000	TIF-UN	30,000	TIF-UN	30,000	TIF-UN	30,000	TIF-UN	30,000	TIF-UN	180,000	180,000
7	Bond Fees	FBO/ADM			GO 2024	50,000			GO 2026	50,000			GO 2028	50,000	GO	150,000	150,000
8	Capitalized Interest	FBO/ADM			GO 2024	150,000			GO 2026	150,000			GO 2028	150,000	GO	450,000	450,000
9	Vehicle Replacement Program	FBO/ADM	SCF	440,000	SCF	469,000	SCF	400,000	SCF	400,000	SCF	400,000	SCF	400,000	SCF	2,509,000	6,123,000
			SRF				SRF	35,000	SRF	35,000	SRF	35,000	SRF	35,000	SRF	140,000	
			REF	270,000			REF	200,000	REF	200,000	REF	200,000	REF	200,000	REF	1,070,000	
			VRF	459,000	VRF	345,000	VRF	400,000	VRF	400,000	VRF	400,000	VRF	400,000	VRF	2,404,000	
10	Cable TV Equipment Upgrades	FBO/CTV	CTF	100,000	CTF	100,000	CTF	100,000	CTF	100,000	CTF	100,000	CTF	100,000	CTF	600,000	600,000
11	Video Server	FBO/CTV			CTF	15,000								CTF	15,000	15,000	
12	Master Control Server	FBO/CTV			CTF	55,000								CTF	55,000	55,000	
13	Video Switcher/Replay replacement	FBO/CTV	CTF	40,000										CTF	40,000	40,000	
14	Broadcast Lenses	FBO/CTV	CTF	75,000	CTF	30,000	CTF	75,000						CTF	180,000	180,000	
15	Camera's - Installation, Maintenance & Replacements	FBO/IS	GO 2022	20,000	GO 2022	20,000	GO 2024	70,000	GO 2026	95,000	GO 2028	95,000	GO 2028	70,000	GO	370,000	370,000
16	CIP/Capital Asset Software	FBO/IS	DPR	65,000										DPR	65,000	65,000	
17	City Mobile App	FBO/IS	DPR	1,950	DPR	1,950								DPR	3,900	3,900	
18	Computer Equipment & Software	FBO/IS	DPR	70,000	DPR	70,000	DPR	70,000	DPR	70,000	DPR	70,000	DPR	70,000	DPR	420,000	420,000
19	Document Imaging	FBO/IS	DPR	20,000	DPR	6,000	DPR	6,000	DPR	6,000	DPR	20,000		DPR	58,000	58,000	
20	Door Lock System	FBO/IS	CP	50,400	CP	50,400								CP	100,800	120,000	
			DPR	9,600	DPR	9,600								DPR	19,200		
21	Financial System & Human Capital Software	FBO/IS	GO 2022	300,000	GO 2024	400,000								GO	700,000	3,750,000	
			DR	500,000										DR	500,000		
			DPR	800,000	DPR	350,000	DPR	350,000	DPR	350,000	DPR	350,000	DPR	350,000	DPR	2,550,000	
22	GIS	FBO/IS	DPR	15,000	DPR	15,000	DPR	15,000	DPR	20,000	DPR	15,000	DPR	15,000	DPR	95,000	95,000
23	Mid-Range Operating System Upgrade	FBO/IS			DPR	4,500								DPR	4,500	4,500	
24	Mobile Data Computer Replacement - Police	FBO/IS	DPR	20,000	DPR	15,000	DPR	15,000	DPR	15,000	DPR	15,000	DPR	15,000	DPR	95,000	95,000
25	Network Upgrades	FBO/IS	DPR	75,000	DPR	140,000	DPR	75,000	DPR	110,000	DPR	90,000	DPR	60,000	DPR	550,000	550,000
26	Penetration Security Testing Services	FBO/IS	DPR	80,000	DPR	80,000	DPR	80,000	DPR	80,000	DPR	80,000	DPR	80,000	DPR	480,000	480,000
27	Permitting System	FBO/IS					DPR	320,000	DPR	150,000	DPR	150,000	DPR	150,000	DPR	770,000	770,000
28	Work Order Management Software	FBO/IS	DPR	25,000	DPR	25,000								DPR	50,000	50,000	
29	Library Automated Materials Handler	FBO/LIBRARY			GO 2024	86,000								GO	86,000	172,000	
					CF	86,000								CF	86,000		
30	Youth Department Service Desk Replacement	FBO/LIBRARY					CF	55,000						CF	55,000	55,000	
31	Replacement of Community Center Tables and Chairs	FBO/LIBRARY			CF	50,000								CF	50,000	50,000	
32	Parking Lot: City Hall	FBO/PARKING			TIF-DT	130,000								TIF-DT	130,000	130,000	
33	Parking Lot: College Hill Parking Restoration	FBO/PARKING	TIF-CH	10,000										TIF-CH	10,000	10,000	
34	Parking Lot: Downtown Lot Improvements	FBO/PARKING			TIF-DT	150,000	TIF-DT	150,000						TIF-DT	300,000	300,000	
35	Parking Lot: Downtown Parking Ramp Study	FBO/PARKING	TIF-DT	100,000										TIF-DT	100,000	100,000	
36	Parking Lot: Downtown Parking Structure	FBO/PARKING	TIF-DT	2,500,000	TIF-DT	1,800,000	TIF-DT	16,100,000						TIF-DT	20,400,000	20,400,000	

**FY23 - FY28 CAPITAL IMPROVEMENTS PROGRAM  
CITY OF CEDAR FALLS, IOWA**

Presented to City Council/Planning & Zoning Comm:  
Approved by the City Council:  
Resolution Number:

New FY23

#	PROJECT OR PROGRAM	DEPT/ DIV.	FY23		FY24		FY25		FY26		FY27		FY28		SUBTOTAL		TOTAL FUNDING AMOUNT
			FUNDING		FUNDING		FUNDING		FUNDING		FUNDING		FUNDING		FUNDING		
			SOURCE	AMOUNT	SOURCE	AMOUNT	SOURCE	AMOUNT	SOURCE	AMOUNT	SOURCE	AMOUNT	SOURCE	AMOUNT	SOURCE	AMOUNT	
37	Parking Lot: Gateway Park Parking Lot & Lighting	FBO/PARKING					GO 2026	250,000							GO	250,000	250,000
38	Parking Lot: Pheasant Ridge Pro Shop	FBO/PARKING											GIF	605,000	GIF	605,000	605,000
39	Parking Equipment/Technology Replacement	FBO/PARKING			TIF-CH	20,000									TIF-CH	20,000	300,000
					TIF-DT	280,000									TIF-DT	280,000	
40	Postage Machine Replacement	FBO/PUB RECORD			GR	15,000									GR	15,000	15,000
41	Access to Transportation	CD/CDBG			CDBG	22,420									CDBG	22,420	22,420
42	Consolidated Plan	CD/CDBG			CDBG	10,000									CDBG	10,000	40,000
					HCV	5,000									HCV	5,000	
					GR	25,000									GR	25,000	
43	Neighborhood Accessibility	CD/CDBG	CDBG	92,870	CDBG	64,000									CDBG	156,870	156,870
44	Neighborhood Recreational Amenities	CD/CDBG	CDBG	20,000											CDBG	20,000	20,000
45	Owner Occupied Rehabilitation	CD/CDBG	CDBG	25,000	CDBG	67,000									CDBG	92,000	272,000
			HOME	90,000	HOME	90,000									HOME	180,000	
46	Renter Occupied Rehabilitation	CD/CDBG	CDBG	75,000	CDBG	33,500									CDBG	108,500	108,500
47	City Hall Repurpose & Remodel	CD/INSPECT	GFS	2,503,720											GFS	2,503,720	2,503,720
48	Code Enforcement, Property Clean-up, Condemnation	CD/INSPECT			CDBG	5,000			CDBG	5,000			CDBG	5,000	CDBG	15,000	285,000
			CP	45,000	CP	45,000	CP	45,000	CP	45,000	CP	45,000	CP	45,000	CP	270,000	
49	Hearst Center Expansion	CD/INSPECT									PRIV	875,000	PRIV	1,495,000	PRIV	2,370,000	8,300,000
												GO 2028	700,000	GO	700,000		
												CF	750,000	CF	750,000		
									GFS	320,000			GFS	1,130,000	GFS	1,450,000	
											F/S	675,000	F/S	675,000	F/S	1,350,000	
									CIF	180,000				CIF	180,000		
											BHCG	750,000	BHCG	750,000	BHCG	1,500,000	
50	Land Acquisition - School Administration Site	CD/INSPECT											GFS	210,000	GFS	210,000	210,000
51	Pedestrian way from Andy Ave. to Aldrich Elementary	CD/INSPECT	GO 2024	15,000	GO 2024	15,000									GO	30,000	30,000
52	Pheasant Ridge Pro Shop and Cart Storage Repairs	CD/INSPECT	GIF	15,000	GIF	50,000			GIF	46,000					GIF	111,000	111,000
53	UNI Dome Renovation	CD/INSPECT					EDF	1,500,000	EDF	1,500,000					EDF	3,000,000	50,000,000
					UNI	16,666,670	UNI	15,166,660	UNI	15,166,670					UNI	47,000,000	
54	Bike Network on-street Signage	CD/PLAN	SCF	5,000	SCF	5,000	SCF	5,000	SCF	5,000	SCF	5,000	SCF	5,000	SCF	30,000	30,000
55	Bus Shelters & Related Amenities	CD/PLAN	MET	15,000			MET	15,000			MET	15,000			MET	45,000	45,000
56	Cedar River Safety and Recreational River Improvements Phase I	CD/PLAN	ER	1,000,000	ER	700,000									ER	1,700,000	6,703,550
			PRIV	500,000											PRIV	500,000	
			BHCG	1,500,000											BHCG	1,500,000	
			TRC	400,000											TRC	400,000	
					H/M-PK	70,000									H/M-PK	70,000	
					GFS	300,000									GFS	300,000	
			GO 2022	288,550	GO 2022	70,000									GO	358,550	
			GR	150,000											GR	150,000	
			F/S	1,725,000											F/S	1,725,000	
57	Cedar Valley Placemaking	CD/PLAN					F/S	113,240	F/S	113,240					F/S	226,480	592,310
							GO 2026	125,760	GO 2026	65,750					GO	191,510	
							BHCG	16,000	BHCG	16,000					BHCG	32,000	
							H/M-PK	71,160	H/M-PK	71,160					H/M-PK	142,320	
58	Community-wide Strategic Plan	CD/PLAN											GR	25,000	GR	25,000	25,000
59	Comprehensive Plan & Zoning Code Updates	CD/PLAN			GR	125,000	GR	150,000	GR	150,000	GR	150,000	GR	150,000	GR	725,000	750,000

**FY23 - FY28 CAPITAL IMPROVEMENTS PROGRAM  
CITY OF CEDAR FALLS, IOWA**

Presented to City Council/Planning & Zoning Comm:  
Approved by the City Council:  
Resolution Number:

New FY23

#	PROJECT OR PROGRAM	DEPT/ DIV.	FY23		FY24		FY25		FY26		FY27		FY28		SUBTOTAL		TOTAL FUNDING AMOUNT
			FUNDING		FUNDING		FUNDING		FUNDING		FUNDING		FUNDING		FUNDING		
			SOURCE	AMOUNT	SOURCE	AMOUNT	SOURCE	AMOUNT	SOURCE	AMOUNT	SOURCE	AMOUNT	SOURCE	AMOUNT	SOURCE	AMOUNT	
					TIF-CH	25,000									TIF-CH	25,000	
60	Conversion of rental homes back to owner-occupied	CD/PLAN	GR	100,000	GR	100,000	GR	100,000	GR	100,000	GR	100,000			GR	500,000	500,000
61	Historic Reconnaissance Survey of Overman Park Neighborhood	CD/PLAN			F/S	11,000									F/S	11,000	13,400
					GR	2,400									GR	2,400	
62	Parks and Public Lands Master Plan	CD/PLAN					GO 2026	75,000	GO 2026	75,000					GO	150,000	150,000
63	Property/Flood Buyouts	CD/PLAN	F/S	500,000	CP	300,000	CP	70,000	CP	70,000	CP	70,000	CP	70,000	F/S	500,000	1,080,000
					GR	25,000	GR	25,000	GR	25,000	GR	25,000	GR	25,000	CP	580,000	
64	Resilience Initiatives	CD/PLAN	GR	25,000	GR	25,000	GR	25,000	GR	25,000	GR	25,000	GR	25,000	GR	150,000	150,000
65	Support for Historical Society Enhance Iowa Grant	CD/PLAN			H/M-VT	16,000	H/M-VT	17,000	H/M-VT	17,000					H/M-VT	50,000	50,000
66	Wayfinding Signage Plan	CD/PLAN							H/M-VT	30,000					H/M-VT	30,000	30,000
67	Ballfield Fencing Spot Repair	CD/REC	SBPF	3,000	SBPF	3,000	SBPF	3,000	SBPF	3,000	SBPF	3,000	SBPF	3,000	SBPF	18,000	18,000
68	Dugout Covers - Birdsall Park	CD/REC							SBPF	107,000					SBPF	107,000	107,000
69	Facility Improvements - Rec Center	CD/REC			RCCIP	10,000									RCCIP	10,000	10,000
70	New HS Pool	CD/REC			RCCIP	1,400,000	SCHOOLS	7,600,000	SCHOOLS	500,000					RCCIP	1,400,000	21,000,000
								F/S	700,000						SCHOOLS	8,100,000	
								BHCG	900,000						F/S	700,000	
								PRIV	300,000						BHCG	900,000	
								PRIV	3,000,000	PRIV	300,000				PRIV	3,300,000	
								GO 2024	700,000						GO	700,000	
								GFS	3,400,000	GFS	2,500,000				GFS	5,900,000	
71	Orchard Hill Park - Pickleball Expansion	CD/REC			GO 2024	110,000									GO	110,000	400,000
															PRIV	190,000	
															H/M-PK	100,000	
72	Outdoor Fitness Park	CD/REC											NFG	30,000	NFG	30,000	150,000
													PRIV	120,000	PRIV	120,000	
73	Park Renovations	CD/REC					GO 2026	100,000	GO 2026	50,000	GO 2026	200,000	GO 2028	100,000	GO	450,000	450,000
74	Turf Replacement Robinson Dresser	CD/REC											GO 2028	87,500	GO	87,500	175,000
													RCCIP	87,500	RCCIP	87,500	
75	Weight Equipment	CD/REC	RCRG	300,000											RCRG	300,000	300,000
76	Falls-Cabanas	CD/REC					RCCIP	15,000							RCCIP	15,000	15,000
77	Falls-Improve fencing location	CD/REC	RCCIP	9,050											RCCIP	9,050	9,050
78	Falls-Maintenance	CD/REC	RCCIP	67,000	RCCIP	55,000	RCCIP	65,000	RCCIP	35,000	RCCIP	35,000	RCCIP	35,000	RCCIP	292,000	292,000
79	Falls-Splash Feature	CD/REC	RCCIP	5,000	RCCIP	70,000									RCCIP	75,000	75,000
80	Hearst Center Master Plan	CD/CULT	ACB	15,000											ACB	15,000	55,000
			CIF	25,000											CIF	25,000	
			FRIEND	15,000											FRIEND	15,000	
81	Hearst Center Fundraising Feasibility Study	CD/CULT			ACB	15,000									ACB	15,000	40,000
					FRIEND	15,000									FRIEND	25,000	
82	RAGBRAI Start Up Funds	CD/V&T					TRC	5,000							TRC	5,000	5,000
83	Replace Horse & Rider Sculpture @ Visitor Center	CD/V&T					TRC	950							TRC	950	20,000
							PRIV	9,550							PRIV	9,550	
							ACB	9,500							ACB	9,500	
84	Replacement of Street Banners	CD/V&T				TRC	2,500		TRC	2,500				TRC	2,500	7,500	7,500
85	Tourism Market Study	CD/V&T					TRC	25,000							TRC	25,000	25,000
86	Visitor Center-Cedar Falls 3D Sign	CD/V&T					TRC	22,000							TRC	22,000	22,000
87	Visitor Center-Interior Painting & Updates	CD/V&T				TRC	15,000								TRC	15,000	15,000

FY23 - FY28 CAPITAL IMPROVEMENTS PROGRAM  
CITY OF CEDAR FALLS, IOWA

Item 1.

Presented to City Council/Planning & Zoning Comm:  
Approved by the City Council:  
Resolution Number:

New FY23

#	PROJECT OR PROGRAM	DEPT/ DIV.	FY23		FY24		FY25		FY26		FY27		FY28		SUBTOTAL		TOTAL FUNDING AMOUNT
			FUNDING		FUNDING		FUNDING		FUNDING		FUNDING		FUNDING		FUNDING		
			SOURCE	AMOUNT	SOURCE	AMOUNT	SOURCE	AMOUNT	SOURCE	AMOUNT	SOURCE	AMOUNT	SOURCE	AMOUNT	SOURCE	AMOUNT	
88	Visitor Center Retaining Wall and Patio Repair	CDV&T	TRC	30,000											TRC	30,000	30,000
89	Bridges/Culverts: Hudson Road Bridge Deck Overlay	PW/ENG					LST	900,000							LST	900,000	900,000
90	Bridges/Culverts: Inspections/Repairs	PW/ENG	SCF	200,000	SCF	55,000	SCF	200,000	SCF	55,000	SCF	200,000	SCF	55,000	SCF	765,000	765,000
91	Bridges/Culverts: Katowski Drive Box Culvert Replacement	PW/ENG	STW	240,000	STW	240,000									STW	480,000	480,000
92	Bridges/Culverts: Olive Street Box Culvert Replacement	PW/ENG	TIF-CH	1,400,000	TIF-CH	1,400,000									TIF-CH	2,800,000	2,800,000
93	Bridges/Culverts: Ridgeway Avenue Bridge Replacement	PW/ENG					TIF-STH	185,000							TIF-STH	185,000	665,000
							F/S	480,000							F/S	480,000	
94	Industrial & City Development: Infrastructure Oversizing	PW/ENG	GO 2022	50,000	GO 2024	50,000	GO 2024	50,000	GO 2026	50,000	GO 2026	50,000	GO 2028	50,000	GO	300,000	660,000
			STW	30,000	STW	30,000	STW	30,000	STW	30,000	STW	30,000	STW	30,000	STW	180,000	
			SRF	30,000	SRF	30,000	SRF	30,000	SRF	30,000	SRF	30,000	SRF	30,000	SRF	180,000	
95	Sanitary Sewer: Gibson Property Extension	PW/ENG					TIF-STH	90,000	TIF-STH	300,000					TIF-STH	390,000	390,000
96	Sanitary Sewer: Main Street to James Dr. Extension	PW/ENG	SRF	330,000											SRF	330,000	1,020,000
					SA	690,000								SA	690,000		
97	Sanitary Sewer: Northern Industrial Park Realignment	PW/ENG											TIF-UN	550,000	TIF-UN	550,000	550,000
98	Sanitary Sewer: Pheasant Ridge Water/Sewer Connection	PW/ENG											GIF	110,000	GIF	110,000	110,000
99	Sanitary Sewer: SW Branch of Dry Run Creek Extension	PW/ENG							SRB-2026	2,310,000					SRB	2,310,000	2,310,000
100	Sidewalks/Trails: Assessment Program	PW/ENG	SA	100,000	SA	100,000	SA	100,000	SA	100,000	SA	100,000	SA	100,000	SA	600,000	600,000
101	Sidewalks/Trails: Autumn Ridge Sidewalk Infill	PW/ENG											GO 2028	65,000	GO	65,000	65,000
102	Sidewalks/Trails: Grand Avenue Trail Infill (Bronson to Galloway)	PW/ENG											GO 2028	130,000	GO	130,000	130,000
103	Sidewalks/Trails: Lake Street Trail	PW/ENG	GO 2022	40,000											GO	40,000	290,000
			F/S	250,000											F/S	250,000	
104	Sidewalks/Trails: Lloyd Lane Sidewalk Infill	PW/ENG								GO 2026	45,000				GO	45,000	45,000
105	Sidewalks/Trails: McClain Drive Sidewalk Infill	PW/ENG											GO 2028	100,000	GO	100,000	100,000
106	Sidewalks/Trails: Reconstruction Program	PW/ENG	GO 2022	75,000	GO 2024	100,000	GO 2024	100,000	GO 2026	100,000	GO 2026	100,000	GO 2028	100,000	GO	575,000	575,000
107	Sidewalks/Trails: Trail Oversizing	PW/ENG	GO 2022	20,000	GO 2024	20,000	GO 2024	20,000	GO 2026	20,000	GO 2026	20,000	GO 2028	20,000	GO	120,000	120,000
108	Sidewalks/Trails: Trail Reconstruction	PW/ENG	H/M-TR	50,000	H/M-TR	50,000	H/M-TR	50,000	H/M-TR	50,000	H/M-TR	50,000	H/M-TR	50,000	H/M-TR	300,000	300,000
109	Sidewalks/Trails: Union Road Trail Phase II	PW/ENG	GO 2020	75,000											GO	75,000	90,000
			F/S	15,000											F/S	15,000	
110	Sidewalks/Trails: W. 20th Street Sidewalk Infill	PW/ENG			GO 2024	50,000									GO	50,000	50,000
111	Storm Water: Drainage Studies	PW/ENG	F/S	221,000											F/S	221,000	446,000
			STW	75,000			STW	75,000			STW	75,000			STW	225,000	
112	Storm Water: Huntington Rd. Extension over Green Creek	PW/ENG									STW	250,000			STW	250,000	500,000
											LST	250,000			LST	250,000	
113	Storm Water: Northern Cedar Falls Storm Sewer Extension	PW/ENG									GO 2028	480,000			GO	480,000	480,000
114	Storm Water: Slope Repair (Greenwood Cemetery)	PW/ENG	GO 2022	70,000											GO	70,000	620,000
					STW	275,000	STW	275,000							STW	550,000	
115	Storm Water: Slope Repair (W. Ridgewood Dr.)	PW/ENG	GO 2020	30,000											GO	30,000	330,000
			STW	300,000											STW	300,000	
116	Storm Water: Storm Sewer Extension to North College Street	PW/ENG											GO 2028	10,000	GO	10,000	75,000
													STW	65,000	STW	65,000	
117	Storm Water: University Avenue Bioretention Swales/Cells	PW/ENG	F/S	77,000											F/S	77,000	140,000
			STW	63,000											STW	63,000	
118	Storm Water: W. 18th St. Extension over Dry Run Creek	PW/ENG									STW	250,000			STW	250,000	500,000
											LST	250,000			LST	250,000	
119	Streets: Aldrich Elementary School Connections	PW/ENG	CP	575,000											CP	575,000	6,175,000
					SA	300,000	SA	1,150,000	SA	1,150,000					SA	2,600,000	

FY23 - FY28 CAPITAL IMPROVEMENTS PROGRAM  
CITY OF CEDAR FALLS, IOWA

Presented to City Council/Planning & Zoning Comm:  
Approved by the City Council:  
Resolution Number:

New FY23

#	PROJECT OR PROGRAM	DEPT/ DIV.	FY23		FY24		FY25		FY26		FY27		FY28		SUBTOTAL		TOTAL FUNDING AMOUNT
			FUNDING		FUNDING		FUNDING		FUNDING		FUNDING		FUNDING		FUNDING		
			SOURCE	AMOUNT	SOURCE	AMOUNT											
							GO 2024	1,375,000	GO 2026	1,375,000					GO	2,750,000	
			SCF	250,000											SCF	250,000	
120	Streets: Alley Reconstruction Program	PW/ENG	STW	85,000	STW	510,000	2,450,000										
			F/S	60,750											F/S	60,750	
							TIF-DT	80,000	TIF-DT	60,000	TIF-DT	60,000	TIF-DT	60,000	TIF-DT	260,000	
			SCF	364,250	SCF	315,000	SCF	235,000	SCF	235,000	SCF	235,000	SCF	235,000	SCF	1,619,250	
121	Streets: Annual Street Repair Program (Resurfacing & Reconstruction)	PW/ENG	LST	4,000,000	LST	4,000,000	LST	4,000,000	LST	3,500,000	LST	3,940,000	LST	3,940,000	LST	23,380,000	26,900,000
			GO 2022	60,000	GO 2024	60,000	GO 2024	60,000	GO 2026	60,000	GO 2026	60,000	GO 2028	60,000	GO	360,000	
			SRF	250,000	SRF	250,000	SRF	250,000	SRF	250,000	SRF	150,000	SRF	150,000	SRF	1,300,000	
									TIF-UN	500,000				TIF-UN	500,000		
			SCF	240,000	SCF	240,000	SCF	240,000	SCF	240,000	SCF	200,000	SCF	200,000	SCF	1,360,000	
122	Streets: Cedar Heights Drive Reconstruction	PW/ENG	F/S	1,700,000											F/S	1,700,000	2,750,000
			GO 2022	375,000											GO	375,000	
			SCF	75,000											SCF	75,000	
			LST	600,000											LST	600,000	
123	Streets: Center Street Improvements (ER Total Funding = \$800,000)	PW/ENG	STW	300,000											STW	300,000	1,625,000
			ER	775,000											ER	775,000	
			SCF	500,000											SCF	500,000	
			PRIV	50,000											PRIV	50,000	
124	Streets: Cyber Lane Extension	PW/ENG	TIF-STH	55,000											TIF-STH	55,000	55,000
125	Streets: Greenhill Road & South Main Street Intersection	PW/ENG	GO 2022	250,000											GO	250,000	2,575,000
			F/S	500,000											F/S	500,000	
			LST	1,825,000											LST	1,825,000	
126	Streets: Hwy 58 & Greenhill Road Intersection	PW/ENG											F/S	32,000,000	F/S	32,000,000	36,000,000
													TIF-UN	4,000,000	TIF-UN	4,000,000	
127	Streets: Hudson Road & Ridgeway Ave. Traffic Signal	PW/ENG	TIF-STH	210,000											TIF-STH	210,000	580,000
			SCF	200,000											SCF	200,000	
			LST	170,000											LST	170,000	
128	Streets: IANR CFU Spur Grade Crossing Removals	PW/ENG			LST	52,500	LST	125,000	LST	90,000					LST	267,500	4,700,000
					F/S	355,000	F/S	1,125,000	F/S	810,000					F/S	2,290,000	
					RR	177,500	RR	562,500	RR	465,000					RR	1,205,000	
					TIF-DT	62,500	TIF-DT	375,000	TIF-DT	375,000					TIF-DT	812,500	
					CP	62,500	CP	62,500							CP	125,000	
129	Streets: Main Street Reconstruction	PW/ENG	F/S	1,500,000	F/S	1,400,000									F/S	2,900,000	31,052,000
			SCF	687,000	SCF	687,000	SCF	4,478,000							SCF	5,852,000	
			ARPA	900,000	ARPA	1,550,000	ARPA	200,000							ARPA	2,650,000	
			STW	500,000	STW	500,000	STW	200,000							STW	1,200,000	
			CFU	1,450,000	CFU	1,450,000	CFU	200,000							CFU	3,100,000	
			LST	5,000,000	LST	5,800,000	LST	1,900,000							LST	12,700,000	
			TIF-DT	1,600,000	TIF-DT	500,000									TIF-DT	2,100,000	
			GO 2022	50,000			GO 2026	500,000							GO	550,000	
130	Streets: Prairie Parkway Roundabout Landscaping Improvements	PW/ENG	TIF-PP	450,000											TIF-PP	450,000	490,000
			PRIV	40,000											PRIV	40,000	
131	Streets: Prairie Parkway & Viking Road Intersection Improvements	PW/ENG			TIF-PP	300,000	TIF-PP	3,200,000							TIF-PP	3,500,000	3,500,000
132	Streets: Ridgeway Avenue Reconstruction	PW/ENG	TIF-STH	1,300,000	TIF-STH	1,300,000									TIF-STH	2,600,000	2,600,000
133	Streets: Seal Coat Program	PW/ENG	LST	100,000	LST	600,000	1,500,000										

**FY23 - FY28 CAPITAL IMPROVEMENTS PROGRAM  
CITY OF CEDAR FALLS, IOWA**

Presented to City Council/Planning & Zoning Comm:  
Approved by the City Council:  
Resolution Number:

New FY23

#	PROJECT OR PROGRAM	DEPT/ DIV.	FY23		FY24		FY25		FY26		FY27		FY28		SUBTOTAL		TOTAL FUNDING AMOUNT
			FUNDING		FUNDING		FUNDING		FUNDING		FUNDING		FUNDING		FUNDING		
			SOURCE	AMOUNT	SOURCE	AMOUNT	SOURCE	AMOUNT	SOURCE	AMOUNT	SOURCE	AMOUNT	SOURCE	AMOUNT	SOURCE	AMOUNT	
			SCF	150,000	SCF	150,000	SCF	150,000	SCF	150,000	SCF	150,000	SCF	150,000	SCF	900,000	
134	Streets: Traffic Planning	PW/ENG			SCF	150,000	SCF	75,000	SCF	75,000	SCF	75,000	SCF	75,000	SCF	450,000	450,000
135	Streets: Union Road Culvert Replacement	PW/ENG					GO 2026	10,000							GO	10,000	660,000
							STW	60,000	STW	340,000					STW	400,000	
							SRF	15,000	SRF	235,000					SRF	250,000	
136	Streets: Viking Road Reconstruction & Sidewalk Infill	PW/ENG	TIF-UN	6,600,000											TIF-UN	6,600,000	6,965,000
			CFU	365,000											CFU	365,000	
137	Streets: W. 12th Street Extension	PW/ENG							SCF	570,000					SCF	570,000	1,130,000
									PRIV	500,000					PRIV	500,000	
									CFU	60,000					CFU	60,000	
138	Streets: W. 22nd Street Reconstruction	PW/ENG	GO 2022	80,000	LST	385,000								LST	385,000	1,115,000	
					SCF	250,000								GO	80,000		
					TIF-CH	400,000								SCF	250,000		
														TIF-CH	400,000		
139	Streets: W. 23rd Street Reconstruction	PW/ENG			GO 2024	100,000								GO	100,000	1,100,000	
							CFU	100,000						CFU	100,000		
							LST	650,000						LST	650,000		
							UNI	250,000						UNI	250,000		
140	Streets: West 27th Street Improvements	PW/ENG	SCF	740,000	SCF	750,000								SCF	1,490,000	7,450,000	
			GO 2022	110,000										GO	110,000		
			SCHOOLS	1,875,000	SCHOOLS	1,875,000								SCHOOLS	3,750,000		
			LST	1,000,000	LST	1,100,000								LST	2,100,000		
141	Streetscape: Downtown Streetscape & Reconstruction Phase II	PW/ENG	TIF-DT	150,000										TIF-DT	150,000	150,000	
142	Cemetery Columbariums	PW/CEM			GR	70,000	GR	70,000	GR	70,000				GR	210,000	210,000	
143	Golf Course Maintenance	PW/GOLF	GIF	5,000	GIF	5,000	GIF	10,000	GIF	5,000	GIF	10,000	GIF	5,000	GIF	40,000	40,000
144	Pheasant Ridge Cart Path Renovations	PW/GOLF	GIF	65,000			GIF	40,000			GIF	40,000		GIF	145,000	145,000	
145	Bess Streeter Park Playground Equipment Upgrade	PW/PARK	H/M-PK	63,000										H/M-PK	63,000	63,000	
146	Big Woods Lake Cabin	PW/PARK			BHC	62,500								BHC	62,500	125,000	
					BWMR	62,500								BWMR	62,500		
147	Cedar River Dam Maintenance	PW/PARK	CP	75,000										CP	75,000	75,000	
148	Gold Star Family Memorial Monument	PW/PARK			PRIV	65,000	PRIV	40,000						PRIV	105,000	105,000	
149	Mini Plaza on 1st St. Historical Area - Rotary Club	PW/PARK			PRIV	75,000								PRIV	75,000	75,000	
150	New Park Identification Signage	PW/PARK	H/M-PK	25,000										H/M-PK	25,000	25,000	
151	Park Improvements	PW/PARK	H/M-PK	25,000	H/M-PK	25,000	H/M-PK	25,000	H/M-PK	25,000	H/M-PK	25,000	H/M-PK	25,000	H/M-PK	150,000	150,000
152	Pickle Ball Court Maintenance	PW/PARK	GR	35,000	GR	5,000	GR	5,000	GR	5,000	GR	5,000	GR	40,000	GR	95,000	95,000
153	Place to Play Park - Future Maintenance	PW/PARK	PRIV	6,000	PRIV	6,000	PRIV	6,000	PRIV	6,000	PRIV	6,000	PRIV	6,000	PRIV	36,000	36,000
154	Place to Play Park Modifications	PW/PARK	PRIV	50,000										PRIV	50,000	50,000	
155	Private Property Hazardous Tree Removal	PW/PARK	SA	2,000,000	SA	2,000,000								SA	4,000,000	4,000,000	
156	Roundabout Landscape Improvements	PW/PARK	GR	5,000	GR	10,000	GR	10,000	GR	10,000	GR	10,000	GR	10,000	GR	55,000	55,000
157	Seerley Park Renovation	PW/PARK	H/M-PK	25,000			H/M-PK	56,000						H/M-PK	81,000	400,000	
									GO 2026	239,000				GO	239,000		
							PRIV	9,000	PRIV	36,000				PRIV	45,000		
							CF	10,000	CF	25,000				CF	35,000		
158	Skate Park Relocation	PW/PARK			PRIV	300,000								PRIV	300,000	300,000	
159	Street Tree Replacement	PW/PARK	H/M-PK	8,000	H/M-PK	8,000	H/M-PK	8,000	H/M-PK	10,000	H/M-PK	10,000	H/M-PK	10,000	H/M-PK	54,000	54,000
160	Trail Maintenance	PW/PARK	H/M-TR	50,000	H/M-TR	50,000	H/M-TR	50,000	H/M-TR	50,000	H/M-TR	50,000	H/M-TR	50,000	H/M-TR	300,000	300,000

**FY23 - FY28 CAPITAL IMPROVEMENTS PROGRAM  
CITY OF CEDAR FALLS, IOWA**

New FY23

Presented to City Council/Planning & Zoning Comm:  
Approved by the City Council:  
Resolution Number:

#	PROJECT OR PROGRAM	DEPT/ DIV.	FY23		FY24		FY25		FY26		FY27		FY28		SUBTOTAL		TOTAL FUNDING AMOUNT
			FUNDING		FUNDING		FUNDING		FUNDING		FUNDING		FUNDING		FUNDING		
			SOURCE	AMOUNT	SOURCE	AMOUNT	SOURCE	AMOUNT	SOURCE	AMOUNT	SOURCE	AMOUNT	SOURCE	AMOUNT	SOURCE	AMOUNT	
161	Veterans Park Restrooms	PW/PARK							PRIV	50,000					PRIV	50,000	50,000
162	Cedar Falls Landscape Improvements	PW/LANDSCAPE	CP	25,000	CP	25,000	CP	25,000	CP	25,000	CP	25,000	CP	25,000	CP	150,000	150,000
163	Beach House Dehumidification System	PW/BLDG			BH	15,000								BH	15,000	15,000	
164	Building Exterior Weatherproofing - Public Buildings	PW/BLDG	GR	60,000			GR	60,000			GR	60,000		GR	180,000	180,000	
165	Community Center Flooring and Furniture	PW/BLDG	CF	6,000										CF	6,000	63,000	
			GR	57,000										GR	57,000		
166	LED Lighting Upgrade - Aquatic Center	PW/BLDG	GR	25,000										GR	25,000	25,000	
167	LED Lighting Upgrade - Library	PW/BLDG			GR	35,000	GR	30,000						GR	65,000	65,000	
168	Library Atrium Window Replacement	PW/BLDG			CF	15,000								CF	15,000	25,000	
					GR	10,000								GR	10,000		
169	Library Drive-Through Book Returns	PW/BLDG	CF	3,500										CF	3,500	7,000	
			GR	3,500										GR	3,500		
170	Rec Center Heat Pumps	PW/BLDG	RCCIP	20,000	RCCIP	25,000	RCCIP	25,000	RCCIP	25,000				RCCIP	95,000	95,000	
171	Expanded Poly Styrene (Styrofoam) Densifier	PW/REF			REF	95,000								REF	95,000	95,000	
172	Orchard Hill Recycling Drop Site Improvements	PW/REF			REF	25,000								REF	25,000	25,000	
173	Refuse and Yard Waste Cart Tracking	PW/REF	REF	25,000	REF	25,000								REF	50,000	50,000	
174	Security Cameras at Recycling Sites	PW/REF			REF	50,000	REF	50,000						REF	100,000	100,000	
175	SW Solid Waste Transfer Station	PW/REF											REF	1,000,000	REF	1,000,000	1,000,000
176	Material Storage Bunkers	PW/STR									SCF	75,000		SCF	75,000	75,000	
177	Streetscape: College Hill Maintenance & Improvements	PW/STR	TIF-CH	5,000	TIF-CH	5,000	TIF-CH	5,000	TIF-CH	5,000	TIF-CH	300,000	TIF-CH	5,000	TIF-CH	325,000	325,000
178	Streetscape: Downtown Maintenance & Improvements	PW/STR	TIF-DT	10,000	TIF-DT	10,000	TIF-DT	10,000	TIF-DT	10,000	TIF-DT	10,000	TIF-DT	10,000	TIF-DT	60,000	60,000
179	Storm Water: Erosion Repair Project	PW/STR	STW	25,000	STW	25,000	STW	25,000	STW	25,000	STW	25,000	STW	25,000	STW	150,000	150,000
180	Signalized Intersection Upgrade	PW/TO	SCF	200,000	SCF	200,000	SCF	200,000	SCF	200,000	SCF	200,000	SCF	200,000	SCF	1,200,000	1,200,000
181	Siren Replacement	PW/TO	GR	60,000	GR	5,000	GR	5,000	GR	5,000	GR	5,000	GR	5,000	GR	85,000	85,000
182	Bulk Fluids Room Expansion	PW/VEH MAINT			VRF	100,000								VRF	100,000	100,000	
183	Electric Shore Station for Patrol Vehicles	PW/VEH MAINT					VRF	50,000						VRF	50,000	50,000	
184	P511 Replacement Aerial Truck	PW/VEH MAINT										GO 2028	1,800,000	GO	1,800,000	1,800,000	
185	Vehicle Locators	PW/VEH MAINT					VRF	15,000	VRF	10,000				VRF	25,000	25,000	
186	Building Maintenance	PW/WTR									SRF	30,000		SRF	30,000	30,000	
187	Hudson Road Sanitary Line Replacement	PW/WTR										SRF	50,000	SRF	50,000	50,000	
188	Lift Station Pump Rebuild or Replacement	PW/WTR	SRF	75,000	SRF	135,000	SRF	75,000	SRF	75,000	SRF	75,000	SRF	75,000	SRF	510,000	510,000
189	Nutrient Reduction Improvements	PW/WTR			SRB-2024	13,550,000	SRB-2024	30,000,000	SRB-2026	31,000,000	SRB-2026	34,000,000			SRB	108,550,000	112,400,000
					ARPA	3,850,000	ARPA							ARPA	3,850,000		
190	Oak Park Sewer Replacement Project	PW/WTR	SRB-2018	900,000										SRB	900,000	900,000	
191	Park Drive - Cross Connection Removal Reimbursement	PW/WTR	SRF	150,000	SRF	150,000	SRF	150,000	SRF	50,000	SRF	50,000	SRF	50,000	SRF	600,000	600,000
192	Polymer Pumps	PW/WTR	SRF	75,000										SRF	75,000	75,000	
193	Sanitary Sewer Infiltration & Inflow Reduction Project	PW/WTR	SRF	50,000	SRF	50,000	SRF	50,000	SRF	50,000	SRF	50,000	SRF	50,000	SRF	300,000	300,000
194	Sanitary Sewer Spot Repairs/Emergency	PW/WTR	SRF	30,000	SRF	30,000	SRF	30,000	SRF	30,000	SRF	30,000	SRF	30,000	SRF	180,000	180,000
195	Sartori Trust Farm Improvements	PW/WTR									HT	20,000		HT	20,000	20,000	
196	Sewer Collection System Expansion Study	PW/WTR					SRF	250,000						SRF	250,000	250,000	
197	Sipline Existing Sanitary Sewers	PW/WTR	SRF	250,000	SRF	250,000	SRF	250,000	SRF	250,000	SRF	250,000	SRF	250,000	SRF	1,500,000	1,500,000
198	UV Disinfection Bulb Replacement	PW/WTR	SRF	60,000								SRF	60,000	SRF	120,000	120,000	
199	AED	PSS/FIRE					GR	15,000						GR	15,000	15,000	
200	Bunker Gear, Replacement of Pass Devices and Volunteer Equipment	PSS/FIRE	GO 2022	45,000	GO 2024	63,000	GO 2024	45,000	GO 2026	45,000	GO 2026	45,000	GO 2028	45,000	GO	288,000	288,000

**FY23 - FY28 CAPITAL IMPROVEMENTS PROGRAM  
CITY OF CEDAR FALLS, IOWA**

Presented to City Council/Planning & Zoning Comm:  
Approved by the City Council:  
Resolution Number:

New FY23

#	PROJECT OR PROGRAM	DEPT/ DIV.	FY23		FY24		FY25		FY26		FY27		FY28		SUBTOTAL		TOTAL FUNDING AMOUNT
			FUNDING		FUNDING		FUNDING		FUNDING		FUNDING		FUNDING		FUNDING		
			SOURCE	AMOUNT	SOURCE	AMOUNT	SOURCE	AMOUNT	SOURCE	AMOUNT	SOURCE	AMOUNT	SOURCE	AMOUNT	SOURCE	AMOUNT	
201	Fire Hose	PSS/FIRE	GR	21,000			GR	6,000	GR	12,000	GR	6,000	GR	12,000	GR	57,000	57,000
202	Hazardous Material Upgrade	PSS/FIRE					GR	8,000							GR	8,000	8,000
203	Replacement of Thermal Imaging Units	PSS/FIRE			GR	18,760	GR	18,760							GR	37,520	37,520
204	SCBA Replacement	PSS/FIRE			GO 2024	98,010									GO	98,010	392,040
					FF	294,030									FF	294,030	
205	Technical Rescue Equipment and SCBA	PSS/FIRE	GO 2024	5,000	GO 2024	10,000	GO 2024	7,000	GO 2026	7,000	GO 2026	10,000	GO 2028	7,000	GO	46,000	46,000
206	Ballistic Vests Replacements	PSS/POLICE	PF	4,880	PF	7,000	PF	7,000							PF	18,880	79,750
			F/S	4,870	F/S	7,000	F/S	7,000	F/S	14,000	F/S	14,000	F/S	14,000	F/S	60,870	
207	Equipment Reserve	PSS/POLICE	GR	9,000	GR	11,000	GR	11,000	GR	11,000	GR	11,000	GR	11,000	GR	64,000	64,000
208	Forensic Cellphone & Tablet Equipment	PSS/POLICE			GR	5,000			GR	7,500			GR	10,000	GR	22,500	22,500
209	In Car Camera/Body Cameras	PSS/POLICE			GO 2024	240,000									GO	240,000	240,000
210	Lab and Investigative Equipment	PSS/POLICE	GR	10,000			GR	12,000			GR	12,000			GR	34,000	34,000
211	Radar	PSS/POLICE	GR	9,000	GR	12,000	GR	12,000	GR	12,000	GR	8,000	GR	8,000	GR	61,000	61,000
212	Firearms, TASERS, Less-Lethal Systems	PSS/POLICE	GR	18,000	GR	10,000	GR	20,000	GR	20,000	GR	15,000	GR	15,000	GR	98,000	98,000
FY23-28 CIP TOTAL				\$76,423,600		\$94,141,640		\$105,169,480		\$69,136,720		\$50,869,130		\$63,926,500		\$459,667,070	\$459,667,070

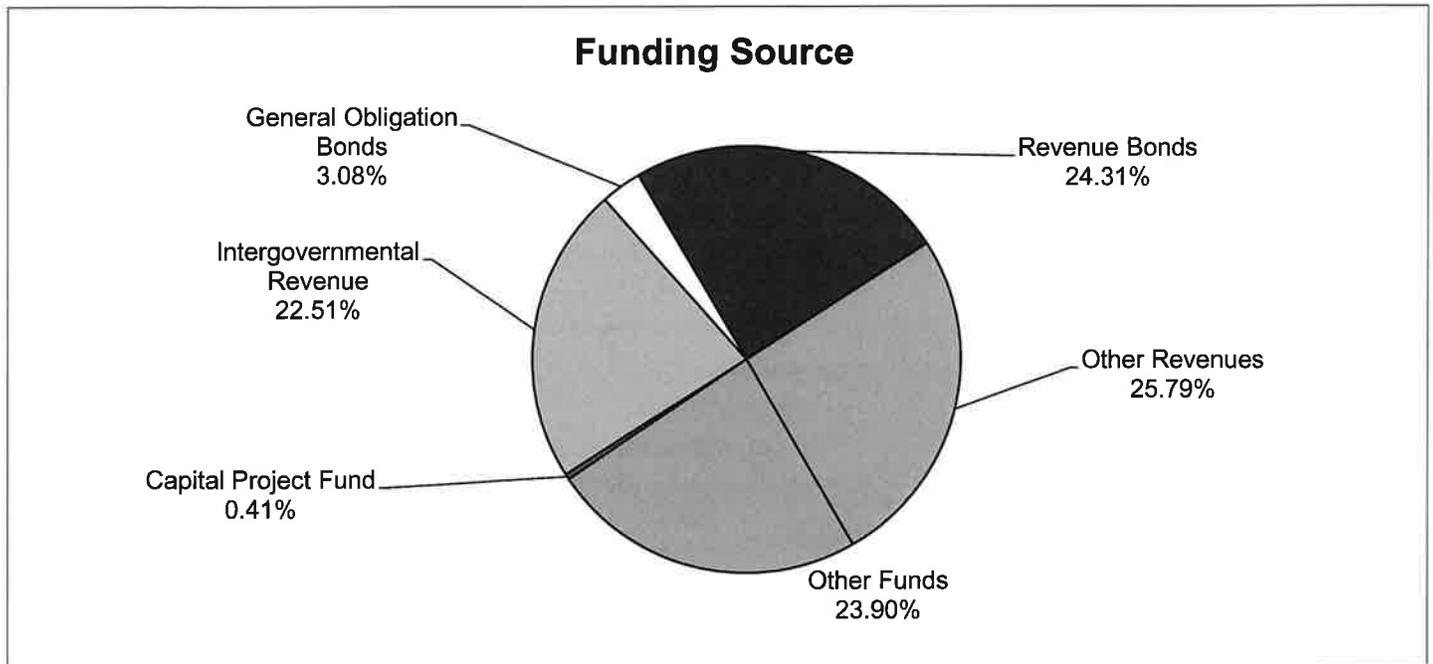
	FY23	FY24	FY25	FY26	FY27	FY28	TOTAL	
ACB --- Art Culture Board	15,000	15,000	9,500	0	0	0	39,500	ACB
ARPA --- American Rescue Plan Act	900,000	5,400,000	200,000	0	0	0	6,500,000	ARPA
BH --- Beach House Escrow	0	15,000	0	0	0	0	15,000	BH
BHC --- Black Hawk County	0	62,500	0	0	0	0	62,500	BHC
BHCG --- Black Hawk County Gaming Grant	1,500,000	0	916,000	16,000	750,000	750,000	3,932,000	BHCG
BWMR --- Big Woods Maintenance Revenue	0	62,500	0	0	0	0	62,500	BWMR
CDBG --- Community Development Block Grant	212,870	201,920	0	5,000	0	5,000	424,790	CDBG
CF --- Community Foundation	9,500	151,000	65,000	25,000	0	750,000	1,000,500	CF
CFU --- Cedar Falls Utility	1,815,000	1,450,000	300,000	60,000	0	0	3,625,000	CFU
CIF --- Cultural Improvement Fund	25,000	0	0	180,000	0	0	205,000	CIF
CMS --- Community Main Street	0	0	0	0	0	0	0	CMS
CP --- Capital Projects	770,400	482,900	202,500	140,000	140,000	140,000	1,875,800	CP
CTF --- Cable Television Fund	215,000	200,000	175,000	100,000	100,000	100,000	890,000	CTF
DPR --- Data Processing Receipts	1,181,550	717,050	931,000	801,000	790,000	740,000	5,160,600	DPR
DR --- Data Processing Cash Reserves	500,000	0	0	0	0	0	500,000	DR
EDF --- Economic Development Fund	0	0	1,500,000	1,500,000	0	0	3,000,000	EDF
ER --- Emergency Reserve	1,775,000	700,000	0	0	0	0	2,475,000	ER
FF --- Assist to FF Grant	0	294,030	0	0	0	0	294,030	FF
FRIEND --- Friends of the Public Library & Hearst	25,000	15,000	0	0	0	0	40,000	FRIEND
F/S --- Federal or State Funding	6,553,620	1,773,000	2,425,240	937,240	689,000	32,689,000	45,067,100	F/S
GFS --- General Fund Savings	2,503,720	3,700,000	2,500,000	320,000	0	1,340,000	10,363,720	GFS
GIF --- Golf Improvement Fund	85,000	55,000	50,000	51,000	50,000	720,000	1,011,000	GIF
GO 2020 --- General Obligation Bond	105,000	0	0	0	0	0	105,000	GO 2020
GO 2022 --- General Obligation Bond	1,833,550	90,000	0	0	0	0	1,923,550	GO 2022
GO 2024 --- General Obligation Bond	20,000	2,302,010	1,727,000	0	0	0	4,049,010	GO 2024
GO 2026 --- General Obligation Bond	0	0	1,060,760	2,381,750	530,000	0	3,972,510	GO 2026
GO 2028 --- General Obligation Bond	0	0	0	0	575,000	3,544,500	4,119,500	GO 2028
GR --- General Revenue	587,500	484,160	557,760	427,500	407,000	311,000	2,774,920	GR
HCV --- Section 8	0	5,000	0	0	0	0	5,000	HCV
H/M --- Hotel/Motel Tax Receipts	0	0	0	0	0	0	0	H/M-PK
H/M-PK --- Hotel/Motel Tax Receipts-Parks	146,000	203,000	160,160	106,160	35,000	35,000	685,320	H/M-PK
H/M-TR --- Hotel/Motel Tax Receipts-Trails	100,000	100,000	100,000	100,000	100,000	100,000	600,000	H/M-TR
H/M-VT --- Hotel/Motel Tax Receipts-Visitor & Tourism	0	16,000	17,000	47,000	0	0	80,000	H/M-VT
HOME --- HOME Investment Partnerships Program	90,000	90,000	0	0	0	0	180,000	HOME
HT --- Health Trust	0	0	0	0	20,000	0	20,000	HT
LST --- Local Sales Tax (LST)	12,695,000	11,437,500	7,675,000	3,690,000	4,540,000	4,040,000	44,077,500	LST
MET --- MET Transit	15,000	0	15,000	0	15,000	0	45,000	MET
NFG --- National Fitness Grant	0	0	0	0	0	30,000	30,000	NFG
PF --- Police Forfeiture	4,880	7,000	7,000	0	0	0	18,880	PF
PMF --- Parking Meter Fund	0	0	0	0	0	0	0	PMF
PRIV --- Private Contribution	646,000	3,636,000	364,550	592,000	881,000	1,621,000	7,740,550	PRIV
RCCIP --- Recreation Center Capital	101,050	1,560,000	105,000	60,000	35,000	122,500	1,983,550	RCCIP
RCRG --- Rec Relief Grant	300,000	0	0	0	0	0	300,000	RCRG
REF --- Refuse Fund	295,000	195,000	250,000	200,000	200,000	1,200,000	2,340,000	REF
RR --- Railroad CN	0	177,500	562,500	465,000	0	0	1,205,000	RR
SA --- Special Assessment	2,100,000	3,090,000	1,250,000	1,250,000	100,000	100,000	7,890,000	SA
SBPF --- Softball Player Fund	3,000	3,000	3,000	110,000	3,000	3,000	125,000	SBPF
SCF --- Street Construction Fund	4,051,250	3,271,000	5,983,000	1,930,000	1,540,000	1,320,000	18,095,250	SCF
SCHOOLS --- School	1,875,000	9,475,000	500,000	0	0	0	11,850,000	SCHOOLS
SRB-2018 --- Sewer Revenue Bond - 2018	900,000	0	0	0	0	0	900,000	SRB-2018
SRB-2024 --- Sewer Revenue Bond - 2024	0	13,550,000	30,000,000	0	0	0	43,550,000	SRB-2024
SRB-2026 --- Sewer Revenue Bond - 2026	0	0	0	33,310,000	34,000,000	0	67,310,000	SRB-2026
SRF --- Sanitary Sewer Rental Fund	1,300,000	895,000	1,135,000	1,005,000	700,000	780,000	5,815,000	SRF
STW --- Storm Water Fund	1,618,000	1,155,000	750,000	480,000	715,000	205,000	4,923,000	STW
TIF-CH --- Tax Increment Financing - College Hill	1,479,450	1,914,450	5,000	5,000	300,000	5,000	3,708,900	TIF-CH
TIF-DT --- Tax Increment Financing - Downtown	5,769,870	4,429,670	18,308,880	2,064,090	1,714,720	70,000	32,357,230	TIF-DT
TIF-UN --- Tax Increment Financing - Unified Industrial Park	19,247,390	606,280	4,074,020	548,810	1,539,410	4,580,000	30,595,910	TIF-UN
TIF-PP --- Tax Increment Financing - Pinnacle Prairie	450,000	300,000	3,200,000	0	0	0	3,950,000	TIF-PP
TIF-STH --- Tax Increment Financing - South Cedar Falls	1,715,000	2,725,000	2,150,000	650,000	0	8,223,000	15,463,000	TIF-STH
TRC --- Tourism Cash Reserves	430,000	17,500	52,950	2,500	0	2,500	505,450	TRC
UNI --- University of Northern Iowa	0	16,666,670	15,416,660	15,166,670	0	0	47,250,000	UNI
VRF --- Vehicle Rental Fees	459,000	445,000	465,000	410,000	400,000	400,000	2,579,000	VRF
<b>TOTALS:</b>	<b>\$76,423,600</b>	<b>\$94,141,640</b>	<b>\$105,169,480</b>	<b>\$69,136,720</b>	<b>\$50,869,130</b>	<b>\$63,926,500</b>	<b>\$459,667,070</b>	<b>TOTAL</b>
GO-2020 Amounts	105,000	0	0	0	0	0	105,000	GO-2020 Bond
GO-2022 Amounts	1,833,550	90,000	0	0	0	0	1,923,550	GO-2022 Bond
GO-2024 Amounts	20,000	2,302,010	1,727,000	0	0	0	4,049,010	GO-2024 Bond
GO-2026 Amounts	0	0	1,060,760	2,381,750	530,000	0	3,972,510	GO-2026 Bond
GO-2028 Amounts	0	0	0	0	575,000	3,544,500	4,119,500	GO-2028 Bond
SRB-2018	900,000	0	0	0	0	0	900,000	SRB-2018
SRB-2024	0	13,550,000	30,000,000	0	0	0	43,550,000	SRB-2024
SRB-2026	0	0	0	33,310,000	34,000,000	0	67,310,000	SRB-2026
Capital Projects:	770,400	482,900	202,500	140,000	140,000	140,000	1,875,800	Capital Projects
Bonds/CapProj:	\$3,628,950	\$16,424,910	\$32,990,260	\$35,831,750	\$35,245,000	\$3,684,500	\$127,805,370	Bond/Capital Projects Total

Item 1.

**FY23 - FY28 CAPITAL IMPROVEMENTS PROGRAM SUMMARY  
CITY OF CEDAR FALLS**

<b>EXPENDITURES</b>	<b>FY23</b>	<b>FY24</b>	<b>FY25</b>	<b>FY26</b>	<b>FY27</b>	<b>FY28</b>	<b>TOTAL</b>
Finance & Business Operations	\$20,317,660	\$8,611,350	\$26,308,900	\$4,248,900	\$5,204,130	\$11,003,000	\$75,693,940
Community Development	9,569,190	35,533,490	22,649,820	18,198,320	2,948,000	6,500,500	\$95,399,320
Public Works	46,410,000	49,221,000	56,042,000	46,561,000	42,596,000	46,301,000	\$287,131,000
Public Safety Services	126,750	775,800	168,760	128,500	121,000	122,000	\$1,442,810
<b>TOTAL</b>	<b>\$76,423,600</b>	<b>\$94,141,640</b>	<b>\$105,169,480</b>	<b>\$69,136,720</b>	<b>\$50,869,130</b>	<b>\$63,926,500</b>	<b>\$459,667,070</b>

<b>FUNDING SOURCES</b>	<b>FY23</b>	<b>FY24</b>	<b>FY25</b>	<b>FY26</b>	<b>FY27</b>	<b>FY28</b>	<b>TOTAL</b>
Other Funds	\$15,120,070	\$30,079,380	\$29,889,370	\$22,563,670	\$4,975,000	\$7,244,000	\$109,871,490
Capital Project Fund	770,400	482,900	202,500	140,000	140,000	140,000	\$1,875,800
Intergovernmental Revenue	22,502,370	19,767,450	12,062,900	5,366,400	6,114,000	37,649,000	\$103,462,120
General Obligation Bonds	1,958,550	2,392,010	2,787,760	2,381,750	1,105,000	3,544,500	\$14,169,570
Revenue Bonds	900,000	13,550,000	30,000,000	33,310,000	34,000,000	0	\$111,760,000
Other Revenues	35,172,210	27,869,900	30,226,950	5,374,900	4,535,130	15,349,000	\$118,528,090
<b>TOTAL</b>	<b>\$76,423,600</b>	<b>\$94,141,640</b>	<b>\$105,169,480</b>	<b>\$69,136,720</b>	<b>\$50,869,130</b>	<b>\$63,926,500</b>	<b>\$459,667,070</b>



12/12/22

**FY23-28 CIP  
Revenue Change Projections**

			Projected Revenue Change	
Fiscal Year	Committed Debt Service	Payment Include FY23- 28 CIP	Amount	Percent
23	1,179,108	1,179,108	317,008	1.33%
24	1,471,350	1,471,350	292,242	1.21%
25	1,466,500	1,871,118	399,768	1.64%
26	1,470,200	1,922,953	51,835	0.21%
27	1,175,350	2,036,119	113,166	0.45%
28	1,175,000	911,322	(1,124,797)	-4.50%
29	803,300	1,343,799	432,477	1.81%

1. Proposed issuance of \$4,049,010 in FY24, \$3,972,510 in FY26 and \$4,119,500 in FY28.

Each bond sale is assumed to be for ten years at a 3.0 percent interest rate. The interest on the bond sales during the issue year is assumed to be capitalized out of the bond sale amounts.

2. The percentage change is based on the previous year's total property tax askings. There is no taxable growth factored in.

12/12/22

**FY23-28 CIP  
Revenue Change Projections**

<b>Fiscal Year</b>	<b>Percent Change</b>	<b>Change in City Tax Rate</b>	<b>Projected City Tax Rate (Per \$1,000)</b>	<b>City Taxes Paid on a \$100,000 Home</b>
23	1.33%	0.1514	\$11.51	\$662.59
24	1.21%	0.1393	\$11.65	\$670.61
25	1.64%	0.1906	\$11.84	\$681.58
26	0.21%	0.0247	\$11.86	\$683.00
27	0.45%	0.0539	\$11.92	\$686.11
28	-4.50%	-0.5362	\$11.38	\$655.24
29	1.81%	0.2062	\$11.59	\$667.11

1. The percentage change is based on the previous year's total property tax askings. There is no taxable growth factored in.
2. The cumulative effect of the revenue changes needed to finance the FY23-28 CIP is a 4.73% percent increase or \$212.66 more in property taxes paid on an existing \$100,000 home from FY23-FY28.

**FY23 - 28 CIP  
Debt Limit Projections - All G.O. Debt  
(Assumes \$0 in Taxable Value Growth)**

Fiscal Year (Start)	Current Principal Outstanding	Proposed Net Debt Incurred	New Principal Outstanding	Percent of Current Debt Limit
23	15,710,000	-	15,710,000	8.43%
24	13,915,000	4,049,010	17,964,010	9.64%
25	11,805,000	3,765,862	15,570,862	8.35%
26	9,225,000	7,398,595	16,623,595	8.92%
27	7,380,000	6,759,784	14,139,784	7.59%
28	5,360,000	10,170,756	15,530,756	8.33%
29	700,000	9,132,081	9,832,081	5.27%

**FY23 - 28 CIP  
Debt Limit Projections  
All G.O. Debt Less Direct Revenue Supported Debt**

Fiscal Year (Start)	Current Principal Outstanding	Proposed Net Debt Incurred	New Principal Outstanding	Percent of Current Debt Limit
23	9,855,000	-	9,855,000	5.29%
24	8,960,000	4,049,010	13,009,010	6.98%
25	7,785,000	3,765,862	11,550,862	6.20%
26	6,575,000	7,398,595	13,973,595	7.50%
27	5,320,000	6,759,784	12,079,784	6.48%
28	4,320,000	10,170,756	14,490,756	7.77%
29	3,285,000	9,132,081	12,417,081	6.66%



**City of Cedar Falls Capital Improvement Program**

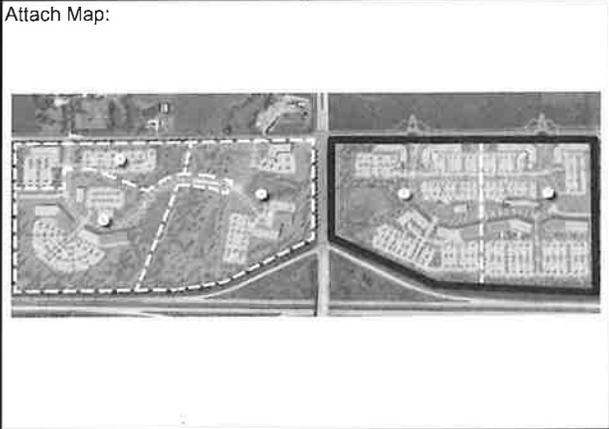
CIP Number: 2

Department:  
Administration

Division:  
Economic Development

Project Number:

Project Description:  
**Gibson Property Development - Phase I-II**  
  
The City of Cedar Falls acquired approximately 157 acres of land near the intersection of Hudson Road and U.S. Highway 20 from the Gibson family for the purpose of future development. Phase I-II of the project would include platting of the property into lots, utility design and installation, and roadway design and installation for Phase I-II.



Operations and Maintenance Impact on Budget:  
Current:  
Expenses for this project will initially be paid by Economic Development Funds then will be certified as TIF debt within the South Cedar Falls Urban Renewal Area (TIF District).  
Long-Term:  
Growth within the South Cedar Falls Urban Renewal Area will increase property tax revenues and job opportunities.

<b>Project Costs</b>	<b>FY23</b>	<b>FY24</b>	<b>FY25</b>	<b>FY26</b>	<b>FY27</b>	<b>FY28</b>	<b>Total</b>
Design	150,000						150,000
Land/Right of Way							-
Utility Installation		1,100,000	1,100,000				2,200,000
Construction		325,000	325,000				650,000
Landscaping/Amenities			450,000				450,000
Equipment & Furnish							-
Signage				350,000			350,000
<b>Total Costs</b>	150,000	1,425,000	1,875,000	350,000	-	-	3,800,000
<b>Source of Funds</b>	<b>FY23</b>	<b>FY24</b>	<b>FY25</b>	<b>FY26</b>	<b>FY27</b>	<b>FY28</b>	<b>Total</b>
Gen. Obligation Bond							-
Federal/State Funding							-
Local Sales Tax							-
Capital Projects							-
TIF - (South Cedar Falls)	150,000	1,425,000	1,875,000	350,000	-		3,800,000
							-
							-
							-
							-
<b>Total Source</b>	150,000	1,425,000	1,875,000	350,000	-	-	3,800,000
Funding Source:	<b>Project Schedule</b>			<b>Start</b>	<b>Finish</b>		
TIF-STH	3,800,000	Design		FY23			
		Land/Right of Way					
		Utility Installation		FY24		FY25	
		Construction		FY24		FY25	
		Landscaping/Amenities		FY25		FY25	
		Signage		FY26		FY26	
<b>Total</b>	3,800,000	<b>Total Project</b>		FY23		FY26	

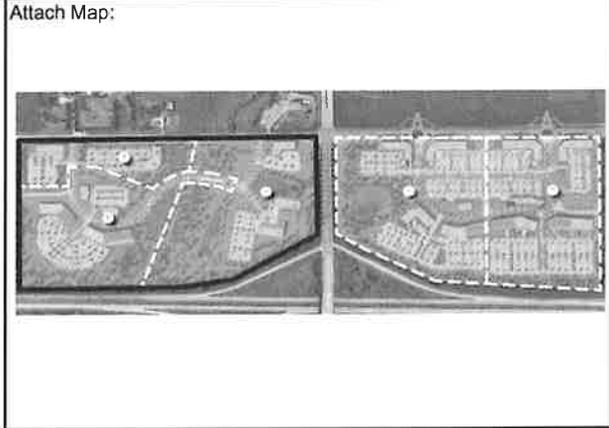
# City of Cedar Falls Capital Improvement Program

CIP Number: 3

Item 1.

Department: <b>Administration</b>	Division: <b>Economic Development</b>	Project Number:
--------------------------------------	--	-----------------

**Project Description:**  
**Gibson Property Development - Phase III-V**  
 The City of Cedar Falls acquired approximately 157 acres of land near the intersection of Hudson Road and U.S. Highway 20 from the Gibson family for the purpose of future development. Phases III through V of the project would include utility design and installation, and roadway design and installation for Phases III through V.



**Operations and Maintenance Impact on Budget:**  
**Current:**  
 Expenses for this project will initially be paid by Economic Development Funds then will be certified as TIF debt within the South Cedar Falls Urban Renewal Area (TIF District).  
**Long-Term:**  
 Growth within the South Cedar Falls Urban Renewal Area will increase property tax revenues and job opportunities.

Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way							-
Utility Installation						3,775,000	3,775,000
Construction						1,820,000	1,820,000
Landscaping/Amenities						750,000	750,000
Streambank Rest.						1,800,000	1,800,000
Signage						78,000	78,000
<b>Total Costs</b>	-	-	-	-	-	8,223,000	8,223,000
<b>Source of Funds</b>	<b>FY23</b>	<b>FY24</b>	<b>FY25</b>	<b>FY26</b>	<b>FY27</b>	<b>FY28</b>	<b>Total</b>
Gen. Obligation Bond							-
Federal/State Funding							-
Local Sales Tax							-
Capital Projects							-
TIF - (South Cedar Falls)	-		-	-	-	8,223,000	8,223,000
							-
							-
							-
							-
<b>Total Source</b>	-	-	-	-	-	8,223,000	8,223,000
<b>Funding Source:</b>		<b>Project Schedule</b>			<b>Start</b>		<b>Finish</b>
TIF-STH	8,223,000						
<b>Total</b>	<b>8,223,000</b>	<b>Total Project</b>			<b>FY28</b>		<b>FY28</b>

<b>City of Cedar Falls Capital Improvement Program</b>		CIP Number: 4
Department: Administration	Division: Economic Development	Project Number:

**Project Description:**

**Industrial Park Expansion (Phase I)**

The City of Cedar Falls has completed the expansion of the West Viking Road Industrial Park and development of the Northern Cedar Falls Industrial Park. With that, the City recently acquired 200 acres of ground to continue the expansion of the West Viking Road Industrial Park. This project would begin phase I of the industrial park expansion project, which will include mass grading of the entire portion of land, and utility extensions and roadway construction for the first phase of development.



**Operations and Maintenance Impact on Budget:**

**Current:**  
This expense will be initially paid by Economic Development Funds then will be certified as TIF debt within the Unified Highway 58 Corridor Urban Renewal Plan (TIF District).

**Long-Term:**  
Industrial Park growth will increase property tax revenues and job opportunities.

Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right-of-Way							-
Utility Relocation							-
Construction	9,000,000	500,000					9,500,000
Landscaping							-
Equipment & Furnish							-
Other							-
<b>Total Costs</b>	9,000,000	500,000	-	-	-	-	9,500,000
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Gen. Obligation Bond							-
Federal/State Funding							-
Local Sales Tax							-
Capital Projects							-
TIF - Unified	9,000,000	500,000		-			9,500,000
							-
							-
<b>Total Source</b>	9,000,000	500,000	-	-	-	-	9,500,000

Funding Source:	Project Schedule	Start	Finish
TIF - UN 9,500,000	Design		
	Land/Right of Way		
	Utility Relocation		
	Construction	FY23	FY24
	Other:		
<b>Total</b>	<b>Total Project</b>	FY20	FY24



**City of Cedar Falls Capital Improvement Program**

CIP Number: 6

Department:  
**Administration**

Division:  
**Economic Development**

Project Number:  
**SU-00-1910**

Project Description:  
**Northern Industrial Park: Insurance and Maintenance**  
  
With the completion of the Northern Cedar Falls Industrial Park, the City is required to carry annual liability insurance on the City owned rail spur to comply with CN Railroad requirements. This will be an annual expense that is eligible to be reimbursed through the Unified TIF District.



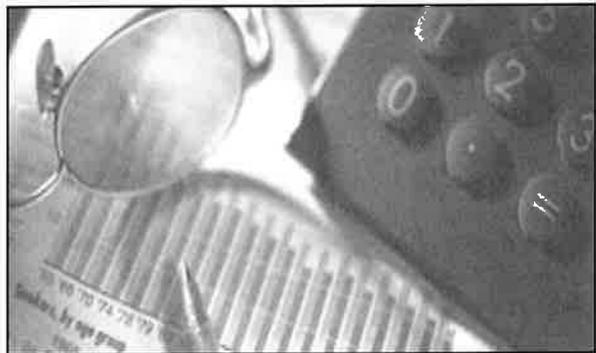
Operations and Maintenance Impact on Budget:  
Current:  
This expense will be paid annually by the Economic Development Funds then will be certified as TIF debt within the Unified Highway 58 Corridor Urban Renewal Plan (TIF District) and repaid by TIF revenues generated from this district.  
Long-Term:  
Expenses incurred for insurance and maintenance will be reimbursed through the TIF District.

<b>Project Costs</b>	<b>FY23</b>	<b>FY24</b>	<b>FY25</b>	<b>FY26</b>	<b>FY27</b>	<b>FY28</b>	<b>Total</b>
Design							-
Land/Right of Way							-
Utility Relocation							-
Construction							-
Landscaping							-
Equipment & Furnish							-
Other	30,000	30,000	30,000	30,000	30,000	30,000	180,000
<b>Total Costs</b>	30,000	30,000	30,000	30,000	30,000	30,000	180,000
<b>Source of Funds</b>	<b>FY23</b>	<b>FY24</b>	<b>FY25</b>	<b>FY26</b>	<b>FY27</b>	<b>FY28</b>	<b>Total</b>
Gen. Obligation Bond							-
Federal/State Funding							-
Local Sales Tax							-
Capital Projects							-
TIF (Unified)	30,000	30,000	30,000	30,000	30,000	30,000	180,000
							-
							-
<b>Total Source</b>	30,000	30,000	30,000	30,000	30,000	30,000	180,000
Funding Source:		<b>Project Schedule</b>		<b>Start</b>		<b>Finish</b>	
TIF-UN	180,000	Design					
		Land/Right of Way					
		Utility Relocation					
		Construction					
		Other: (Insurance)		Annual		Annual	
<b>Total</b>	<b>\$180,000</b>	<b>Total Project</b>		Annual		Annual	



<b>City of Cedar Falls Capital Improvement Program</b>		CIP Number: 8
Department: Finance & Business Operations	Division: Administration	Project Number:

**Project Description:**  
**Capitalized Interest**  
 Capitalized interest pays for the interest costs incurred between the time of bond sale and the first property tax levy.



**Operations and Maintenance Impact on Budget:**  
**Current:**  
 Paid with bond proceeds. There will be an effect on the Operating Budget.

**Long-Term:**  
 The debt service levy increases to pay interest costs if bond sales are not timed around tax certification dates. Capitalized costs can be levied in a subsequent year which creates property tax fluctuations and additional interest expenses.

Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way							-
Utility Relocation							-
Construction							-
Landscaping							-
Equipment & Furnish							-
Other		150,000		150,000		150,000	450,000
<b>Total Costs</b>	-	150,000	-	150,000	-	150,000	450,000
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Gen. Obligation Bond		150,000		150,000		150,000	450,000
Federal/State Funding							-
Local Sales Tax							-
Capital Projects							-
							-
							-
							-
							-
<b>Total Source</b>	-	150,000	-	150,000	-	150,000	450,000
<b>Funding Source:</b>	<b>Project Schedule</b>		<b>Start</b>		<b>Finish</b>		
GO Bond	450,000	Design					
		Land/Right of Way					
		Utility Relocation					
		Construction					
		Other: Coordinated					
		with bond sale					
<b>Total</b>	<b>\$450,000</b>	<b>Total Project</b>					

**City of Cedar Falls Capital Improvement Program**

CIP Number: 9

Department:  
Finance & Business Operations

Division:  
Administration

Project Number:

Project Description:  
  
**Vehicle Replacement Program**  
  
 These are projected capital costs for equipment replacement paid from the Vehicle Replacement Fund through the annual amortization of vehicles owned by each fund or division. Also included are large equipment purchases for the street, sewer, and refuse funds, which are paid for from these user fees accordingly.



Operations and Maintenance Impact on Budget:  
 Current:  
 The Vehicle Replacement Program has resulted in a savings in the operating budget due to less repair and maintenance required on new equipment. Vehicle replacement costs are allocated back to operating budgets based on vehicle usage.  
  
 Long-Term:  
 Departments which are effective in extending vehicle life successfully reduce O/M costs prorated to them.

Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way							-
Utility Relocation							-
Construction							-
Landscaping							-
Equipment & Furnish	1,169,000	814,000	1,035,000	1,035,000	1,035,000	1,035,000	6,123,000
Other							-
<b>Total Costs</b>	<b>1,169,000</b>	<b>814,000</b>	<b>1,035,000</b>	<b>1,035,000</b>	<b>1,035,000</b>	<b>1,035,000</b>	<b>6,123,000</b>

Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Gen. Obligation Bond							-
Federal/State Funding							-
Local Sales Tax							-
Capital Projects							-
Vehicle Replacement	459,000	345,000	400,000	400,000	400,000	400,000	2,404,000
Sewer Rental Fund	-	-	35,000	35,000	35,000	35,000	140,000
Street Const. Fund	440,000	469,000	400,000	400,000	400,000	400,000	2,509,000
Refuse Fund	270,000	-	200,000	200,000	200,000	200,000	1,070,000
Data Processing Fund	-	-	-	-	-	-	-
<b>Total Source</b>	<b>1,169,000</b>	<b>814,000</b>	<b>1,035,000</b>	<b>1,035,000</b>	<b>1,035,000</b>	<b>1,035,000</b>	<b>6,123,000</b>

Funding Source:	Project Schedule	Start	Finish
VRF 2,404,000	Design		
SCF 2,509,000	Land/Right of Way		
SRF 140,000	Utility Relocation		
REF 1,070,000	Construction		
DPR -	Other:	Annual	Annual
<b>Total 6,123,000</b>	<b>Total Project</b>	Annual	Annual

**City of Cedar Falls Capital Improvement Program**

CIP Number: 1

Department:  
Finance & Business Operations

Division:  
Information Systems/Cable TV

Project Number:

Project Description:  
Cable TV Equipment Upgrades/Replacement  
General Yearly Equipment Upgrades/Replacement



Operations and Maintenance Impact on Budget:  
Current:  
These funds will come from annual Cable TV revenues through franchise fees.  
  
Long-Term:

Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Equipment 93-01	100,000	100,000	100,000	100,000	100,000	100,000	600,000
							-
Other							-
<b>Total Costs</b>	100,000	100,000	100,000	100,000	100,000	100,000	600,000
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Cable TV Fund	100,000	100,000	100,000	100,000	100,000	100,000	600,000
Cable TV Reserves							-
							-
							-
							-
							-
<b>Total Source</b>	100,000	100,000	100,000	100,000	100,000	100,000	600,000

Funding Source:	Project Schedule	Start	Finish
CTF	600,000	Design	
		Land/Right of Way	
		Utility Relocation	
		Construction	
		Other:	
<b>Total</b>	<b>\$600,000</b>	<b>Total Project</b>	Annual

# City of Cedar Falls Capital Improvement Program

CIP Number: 11 Item 1.

Department: Finance & Business Operations	Division: Information Systems/Cable TV	Project Number:
--	---	-----------------

Project Description: Video Server FY24 4K Video Server	Attach Map:  
--	---

Operations and Maintenance Impact on Budget:  
Current:  
Cable TV Cash Reserves will be used for these purchases.

Long-Term:

Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way							-
Utility Relocation							-
Video Server		15,000					15,000
Equipment							-
Other							-
<b>Total Costs</b>	-	15,000	-	-	-	-	15,000
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Gen. Obligation Bond							-
Federal/State Funding							-
Cable TV Cash Reserves		15,000					15,000
Capital Projects							-
Cable TV Fund							-
							-
							-
							-
							-
<b>Total Source</b>	-	15,000	-	-	-	-	15,000
Funding Source:	Project Schedule		Start	Finish			
Cable TV Fund	15,000	Design					
		Land/Right of Way					
		Utility Relocation					
		Construction					
		Other:		FY24		FY24	
<b>Total</b>	<b>\$15,000</b>	<b>Total Project</b>					

# City of Cedar Falls Capital Improvement Program

CIP Number: 12 Item 1.

Department: Finance & Business Operations	Division: Information Systems/Cable TV	Project Number:
--	---	-----------------

Project Description:  <b>Master Control Server</b>  FY24 Master Control Server, Playback & Control System	Attach Map:  
---	---

Operations and Maintenance Impact on Budget:  
 Current:  
 Cable TV Cash Reserves will be used for these purchases.

Long-Term:

Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way							-
Utility Relocation							-
Video Server		55,000					55,000
Equipment							-
Other							-
<b>Total Costs</b>	-	55,000	-	-	-	-	55,000
<b>Source of Funds</b>	<b>FY23</b>	<b>FY24</b>	<b>FY25</b>	<b>FY26</b>	<b>FY27</b>	<b>FY28</b>	<b>Total</b>
Gen. Obligation Bond							-
Federal/State Funding							-
Cable TV Cash Reserves		55,000					55,000
Capital Projects							-
Cable TV Fund							-
							-
							-
							-
							-
<b>Total Source</b>	-	55,000	-	-	-	-	55,000
Funding Source:	<b>Project Schedule</b>		<b>Start</b>		<b>Finish</b>		
Cable TV Fund	55,000	Design					
		Land/Right of Way					
		Utility Relocation					
		Construction					
		Other:			FY24		FY24
<b>Total</b>	<b>\$55,000</b>	<b>Total Project</b>					

**City of Cedar Falls Capital Improvement Program**

CIP Number: 13

Department:  
Finance & Business Operations

Division:  
Information Systems/Cable TV

Project Number:

Project Description:  
Video Switcher/Replay replacement  
FY22 Video Switcher & Replay replacement: We replaced one video replay system in FY22 and anticipate replacing our second Video Switcher in FY23.



Operations and Maintenance Impact on Budget:  
Current:  
Cable TV Revenues and the Cable TV Fund studio and equipment budget will be used for these purchases.  
  
Long-Term:

Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way							-
Utility Relocation							-
Video Switchers	40,000						40,000
Video Replay							-
Equipment							-
Other							-
<b>Total Costs</b>	40,000	-	-	-	-	-	40,000
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Gen. Obligation Bond							-
Federal/State Funding							-
Cable TV Cash Reserves	40,000						40,000
Capital Projects							-
Cable TV Fund							-
							-
							-
							-
							-
<b>Total Source</b>	40,000	-	-	-	-	-	40,000
Funding Source:		<b>Project Schedule</b>		<b>Start</b>		<b>Finish</b>	
CTF	40,000	Design					
		Land/Right of Way					
		Utility Relocation					
		Construction					
		Other:		FY22		FY22	
<b>Total</b>	<b>\$40,000</b>	<b>Total Project</b>					

**City of Cedar Falls Capital Improvement Program**

CIP Number: 14

Department:  
Finance & Business Operations

Division:  
Information Systems/Cable TV

Project Number:

Project Description:  
Broadcast Lenses  
FY23 4K Broadcast Lenses



Operations and Maintenance Impact on Budget:  
Current:  
Cable TV Cash Reserves & yearly revenues will be used for these purchases.

Long-Term:

Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way							-
Utility Relocation							-
Broadcast Lenses	75,000	30,000	75,000				180,000
Equipment							-
Other							-
<b>Total Costs</b>	75,000	30,000	75,000	-	-	-	180,000
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Gen. Obligation Bond							-
Federal/State Funding							-
Cable TV Cash Reserves	75,000	30,000	75,000				180,000
Capital Projects							-
Cable TV Fund							-
							-
							-
							-
							-
<b>Total Source</b>	75,000	30,000	75,000	-	-	-	180,000

Funding Source:	Project Schedule	Start	Finish
CTF	Design		
	Land/Right of Way		
	Utility Relocation		
	Construction		
	Other:	FY23	FY25
<b>Total</b>	<b>\$180,000</b>	<b>Total Project</b>	

City of Cedar Falls Capital Improvement Program						CIP Number:	15
Department: Finance & Business Operations		Division: Information Systems			Project Number:		
Project Description: Camera's  Camera installation, maintenance and replacements. FY22-FY23 includes new camera installations in city hall remodel and a camera replacement/maintenance FY20 - FY27 includes ongoing maintenance and replacements				Attach Map: 			
Operations and Maintenance Impact on Budget:							
Current: Since general obligation bonds are being used there is an effect on property taxes.							
Long-Term: There will be ongoing maintenance associated with the cameras.							
Project Costs	FY22	FY23	FY24	FY25	FY26	FY27	Total
Design							-
Land/Right of Way							-
Utility Relocation							-
Construction							-
Landscaping							-
Equipment & Furnish							-
Other	20,000	20,000	70,000	95,000	95,000	70,000	370,000
<b>Total Costs</b>	20,000	20,000	70,000	95,000	95,000	70,000	370,000
Source of Funds	FY22	FY23	FY24	FY25	FY26	FY27	Total
Gen. Obligation Bond	20,000	20,000	70,000	95,000	95,000	70,000	370,000
Federal/State Funding							-
Local Sales Tax							-
Capital Projects							-
Cedar Falls Utilities							-
TIF - Downtown							-
Data Processing Rev.							-
							-
<b>Total Source</b>	20,000	20,000	70,000	95,000	95,000	70,000	370,000
Funding Source:		<b>Project Schedule</b>		<b>Start</b>		<b>Finish</b>	
GO	370,000	Design					
		Land/Right of Way					
		Utility Relocation					
		Construction					
		Other:					
<b>Total</b>	<b>370,000</b>	<b>Total Project</b>					

City of Cedar Falls Capital Improvement Program						CIP Number: 16	
Department: Finance & Business Operations			Division: Information Systems			Project Number:	
Project Description: CIP/Capital Asset Software CIP Fixed Asset Software to help with the CIP process. May investigate development costs.					Attach Map: 		
Operations and Maintenance Impact on Budget: Current: These costs are prorated to each department's computer services budget line item based on a pre-determined formula. Long-Term: There may be ongoing maintenance associated with the purchased App.							
Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way							-
Utility Relocation							-
Construction							-
Landscaping							-
Equipment & Furnish							-
Other	65,000						65,000
<b>Total Costs</b>	65,000	-	-	-	-	-	65,000
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Gen. Obligation Bond							-
Federal/State Funding							-
Local Sales Tax							-
Capital Projects							-
Cedar Falls Utilities							-
TIF - Downtown							-
Data Processing Rev.	65,000						65,000
							-
							-
<b>Total Source</b>	65,000	-	-	-	-	-	65,000
Funding Source:		<b>Project Schedule</b>		<b>Start</b>		<b>Finish</b>	
DPR	65,000	Design					
		Land/Right of Way					
		Utility Relocation					
		Construction					
		Other:					
Total	\$65,000	<b>Total Project</b>		FY22		FY22	

City of Cedar Falls Capital Improvement Program						CIP Number: 17	
Department: Finance & Business Operations			Division: Information Systems			Project Number:	
Project Description: City of Cedar Falls Mobile App FY 19 - Design and initial install of Mobile App FY 20 - 24 Ongoing Annual Cost						Attach Map: 	
Operations and Maintenance Impact on Budget: Current: These costs are prorated to each department's computer services budget line item based on a pre-determined formula. Long-Term: There will be ongoing maintenance associated with the App this is account for in FY19 - FY23							
Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way							-
Utility Relocation							-
Construction							-
Landscaping							-
Equipment & Furnish	1,950	1,950					3,900
Other							-
<b>Total Costs</b>	1,950	1,950	-	-	-	-	3,900
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Gen. Obligation Bond							-
Federal/State Funding							-
Local Sales Tax							-
Capital Projects							-
Cedar Falls Utilities							-
TIF - Downtown							-
Data Processing Rev.	1,950	1,950					3,900
							-
							-
<b>Total Source</b>	1,950	1,950	-	-	-	-	3,900
Funding Source:		<b>Project Schedule</b>		<b>Start</b>		<b>Finish</b>	
DPR	3,900	Design					
		Land/Right of Way					
		Utility Relocation					
		Construction					
		Other:			FY18		FY19
<b>Total</b>	<b>\$3,900</b>	<b>Total Project</b>					



# City of Cedar Falls Capital Improvement Program

CIP Number: 19

Item 1.

Department:  
Finance & Business Operations

Division:  
Information Systems

Project Number:

**Project Description:**

**Document Imaging**

The numbers include:

- FY22 - replacement scanners
- FY - 23 Portal for Laserfiche online public records
- FY 24 - replacement and maintenance for scanners
- FY 25 - replacement and maintenance for scanners
- FY 26 - replacement and maintenance for scanners
- FY 27 - NAS replacements



**Operations and Maintenance Impact on Budget:**

Current:

These costs are prorated to each department's computer services budget line item based on a pre-determined formula.

Long-Term:

Provides for the archival of documents city-wide.

Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way							-
Utility Relocation							-
Construction							-
Landscaping							-
Equipment & Furnish	20,000	6,000	6,000	6,000	20,000		58,000
Training & Implementation							-
<b>Total Costs</b>	20,000	6,000	6,000	6,000	20,000	-	58,000
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Gen. Obligation Bond							-
Federal/State Funding							-
Local Sales Tax							-
Capital Projects							-
Data Processing Rev.	20,000	6,000	6,000	6,000	20,000	-	58,000
							-
							-
							-
<b>Total Source</b>	20,000	6,000	6,000	6,000	20,000	-	58,000
Funding Source: DPR	58,000	<b>Project Schedule</b>		<b>Start</b>		<b>Finish</b>	
		Design					
		Land/Right of Way					
		Utility Relocation					
		Construction					
		Other:					
		Software & Equipment		Ongoing		Ongoing	
<b>Total</b>	<b>\$58,000</b>	<b>Total Project</b>		<b>Ongoing</b>		<b>Ongoing</b>	

City of Cedar Falls Capital Improvement Program						CIP Number: 20	
Department: Finance & Business Operations			Division: Information Systems			Project Number:	
Project Description: Door Lock System  The door lock system at the public safety building is a newer system and required an upgrade for the our main server. With the City Hall remodel we will have to upgrade the card readers to the newer technology as well. We would like to upgrade the entire system to be consistent and use the new technolgy. This will have to take place during FY22 for the city hall remodel and then FY23 we can follow up and update the card readers for other locations.						Attach Map: 	
Operations and Maintenance Impact on Budget: Current:  Long-Term: There will be on-going maintenance cost of system.							
Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way							-
Utility Relocation							-
Construction							-
Landscaping							-
Equipment & Furnish	60,000	60,000					120,000
Other							-
<b>Total Costs</b>	60,000	60,000	-	-	-	-	120,000
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Gen. Obligation Bond							-
Federal/State Funding							-
Local Sales Tax							-
Capital Projects	50,400	50,400					100,800
Cedar Falls Utilities							-
TIF - Downtown							-
Data Process Revenue	9,600	9,600					19,200
							-
							-
<b>Total Source</b>	60,000	60,000	-	-	-	-	120,000
Funding Source:		<b>Project Schedule</b>		<b>Start</b>		<b>Finish</b>	
CP	100,800	Design					
DPR	19,200	Land/Right of Way					
		Utility Relocation					
		Construction					
		Other:					
<b>Total</b>	<b>\$120,000</b>	<b>Total Project</b>					

City of Cedar Falls Capital Improvement Program							CIP Number:	21
Department: Finance & Business Operations			Division: Information Systems			Project Number:		
Project Description:  Financial & Human Capital Software  New Financial and Human Capital System. This system will replace the current 18 year old system. Workflow management and payroll will also be part of this system.								
Operations and Maintenance Impact on Budget:								
Current: These costs are prorated to each department's computer services budget line item based on a pre-determined formula.								
Long-Term: There will be ongoing subscription associated with the App this is account for in FY24 - FY28 and for the rest of the life of the system								
Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total	
Design							-	
Land/Right of Way							-	
Utility Relocation							-	
Construction							-	
Landscaping							-	
Equipment & Furnish							-	
Other	1,600,000	750,000	350,000	350,000	350,000	350,000	3,750,000	
<b>Total Costs</b>	1,600,000	750,000	350,000	350,000	350,000	350,000	3,750,000	
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total	
Gen. Obligation Bond	300,000	400,000					700,000	
Federal/State Funding							-	
Local Sales Tax							-	
Capital Projects							-	
Cedar Falls Utilities							-	
TIF - Downtown							-	
Data Processing Rev.	800,000	350,000	350,000	350,000	350,000	350,000	2,550,000	
Data Proc. Cash Res.	500,000						500,000	
							-	
<b>Total Source</b>	1,600,000	750,000	350,000	350,000	350,000	350,000	3,750,000	
Funding Source:		<b>Project Schedule</b>		<b>Start</b>		<b>Finish</b>		
GO	700,000	Design						
DPR	2,550,000	Land/Right of Way						
DR	500,000	Utility Relocation						
		Construction						
		Other:		FY22		FY22		
<b>Total</b>	3,750,000	<b>Total Project</b>						

City of Cedar Falls Capital Improvement Program						CIP Number: 22	
Department: Finance & Business Operations			Division: Information Systems			Project Number:	
Project Description:							
<p>GIS/Mapping Updates</p> <p>FY20-24 - Aerial photo update in conjunction with Waterloo &amp; Black Hawk Co. Cost divided between 2 FY's based on flight and delivery of aerials. Flights are for Spring of 2020, 2022, &amp; 2024. FY20/21/23/24 - Other expenses include continued integration of non-spatial data into GIS databases. Stormwater taps, sidewalk inspections, infill of missing attribute data for sewers.</p>							
Operations and Maintenance Impact on Budget:							
Current:							
These costs will be prorated to each department's computer services line item budget according to a pre-determined formula. This will not impact the debt service levv since aeneral revenue fundina is beinda used.							
Long-Term:							
A centralized repository of infrastructure and web-based mapping applications allows city staff to improve processes and services. This will not impact the debt service levv.							
Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way							-
Utility Relocation							-
Construction							-
Landscaping							-
Equipment & Furnish							-
Other	15,000	15,000	15,000	20,000	15,000	15,000	95,000
<b>Total Costs</b>	<b>15,000</b>	<b>15,000</b>	<b>15,000</b>	<b>20,000</b>	<b>15,000</b>	<b>15,000</b>	<b>95,000</b>
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Gen. Obligation Bond							-
Federal/State Funding							-
Local Sales Tax							-
Capital Projects							-
General Revenue							-
Data Process Revenue	15,000	15,000	15,000	20,000	15,000	15,000	95,000
Tax Inc Financing (Ind Park							-
							-
<b>Total Source</b>	<b>15,000</b>	<b>15,000</b>	<b>15,000</b>	<b>20,000</b>	<b>15,000</b>	<b>15,000</b>	<b>95,000</b>
Funding Source:		<b>Project Schedule</b>		<b>Start</b>		<b>Finish</b>	
GR	-	Design					
TIF-IP	-	Land/Right of Way					
DPR	95,000	Utility Relocation					
		Construction					
		Other:		Annual		Annual	
<b>Total</b>	<b>\$95,000</b>	<b>Total Project</b>		Annual		Annual	

# City of Cedar Falls Capital Improvement Program

CIP Number: 21 Item 1.

Department:  
Finance & Business Operations

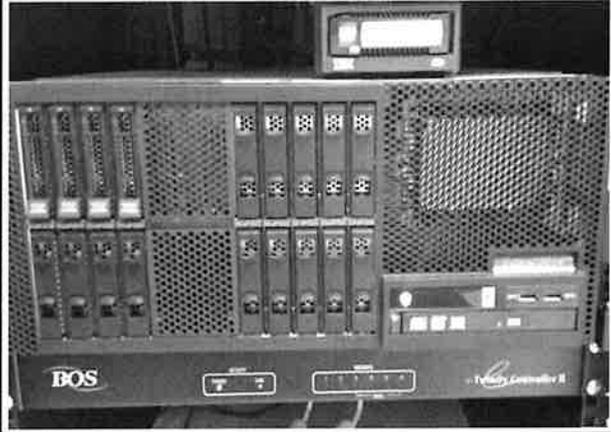
Division:  
Information Systems

Project Number:

**Project Description:**  
Mid-Range Operating System Upgrade

This project provides ongoing upgrades to the iSeries. Memory and storage upgrades are required every 5 years with full system replacement every 10 years. The current system was installed in FY15.

Replacement costs for FY24 are still being determined



**Operations and Maintenance Impact on Budget:**  
Current:  
These costs are prorated to each department's computer services budget line item based on a pre-determined formula.

Long-Term:  
Centralized computer management has reduced operating expenses by insuring that hardware and software are compatible system-wide, and mitigated risk by providing adequate security of resources.

Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way							-
Utility Relocation							-
Construction							-
Landscaping							-
Equipment & Furnish		4,500					4,500
Other							-
<b>Total Costs</b>	-	4,500	-	-	-	-	4,500
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Gen. Obligation Bond							-
Federal/State Funding							-
Local Sales Tax							-
Capital Projects							-
Data Process Revenue	-	4,500	-	-	-	-	4,500
							-
							-
							-
<b>Total Source</b>	-	4,500	-	-	-	-	4,500

Funding Source:	Project Schedule	Start	Finish	
DPR          Total	4,500	Design		
		Land/Right of Way		
		Utility Relocation		
		Construction		
		Other:	FY24	FY24
	<b>\$4,500</b>	<b>Total Project</b>	FY24	FY24

# City of Cedar Falls Capital Improvement Program

CIP Number: 24 Item 1.

Department:  
Finance & Business Operations

Division:  
Information Systems

Project Number:

**Project Description:**  
**Mobile Data Computer Replacement - Police Department**  
 The public Safety department will begin transitioning over to tablets for the squad cars beginning in FY20, the replacement will mean that as the laptops need replaced we will need to purchase new connections in the squad car these costs is included in these figures.  
 FY22 - 3 replacement and retro fit wiring  
 FY23 - 2 replacement and retro fit wiring  
 FY 24 - replace 2 tablets only  
 FY 25 - replace 2 tablets only  
 FY 26 - replace 2 tablets only



**Operations and Maintenance Impact on Budget:**  
**Current:**  
 These costs are prorated to the Police Department's computer services line item budget.  
**Long-Term:**  
 Life expectancy of this hardware is 5 years. Replaced units still operational are distributed to other areas for reuse as laptops.

Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way							-
Utility Relocation							-
Construction							-
Landscaping							-
Equipment & Furnish	20,000	15,000	15,000	15,000	15,000	15,000	95,000
Other							-
<b>Total Costs</b>	20,000	15,000	15,000	15,000	15,000	15,000	95,000
<b>Source of Funds</b>	<b>FY23</b>	<b>FY24</b>	<b>FY25</b>	<b>FY26</b>	<b>FY27</b>	<b>FY28</b>	<b>Total</b>
Gen. Obligation Bond							-
Federal/State Funding							-
Local Sales Tax							-
Capital Projects							-
Data Processing Revenue	20,000	15,000	15,000	15,000	15,000	15,000	95,000
							-
							-
							-
							-
<b>Total Source</b>	20,000	15,000	15,000	15,000	15,000	15,000	95,000
Funding Source:	<b>Project Schedule</b>		<b>Start</b>		<b>Finish</b>		
DPR	95,000	Design					
		Land/Right of Way					
		Utility Relocation					
		Construction					
		Other:		Annual	Annual		
<b>Total</b>	<b>\$95,000</b>	<b>Total Project</b>		Annual	Annual		

# City of Cedar Falls Capital Improvement Program

CIP Number: 25

Item 1.

Department:  
Finance & Business Operations

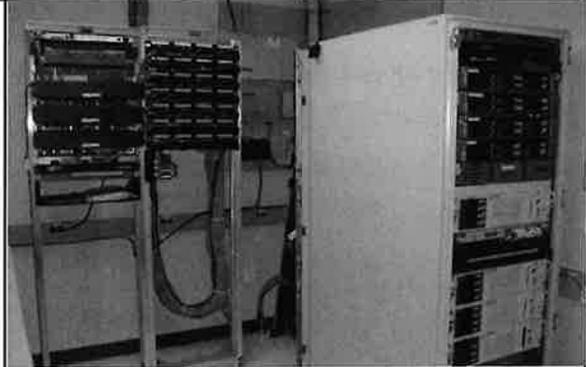
Division:  
Information Systems

Project Number:

Project Description:

Network Upgrades

- FY23 Additional NAS MS Licensing
- FY24 Network Switchs that are end of vulnerability updates
- FY25 New firewall & MS EA Agreement for servers
- FY 26 - On site backup solution
- FY 27 - Net App Refresh
- FY28 - New ESX Servers and Wireless Upgrade



Operations and Maintenance Impact on Budget:

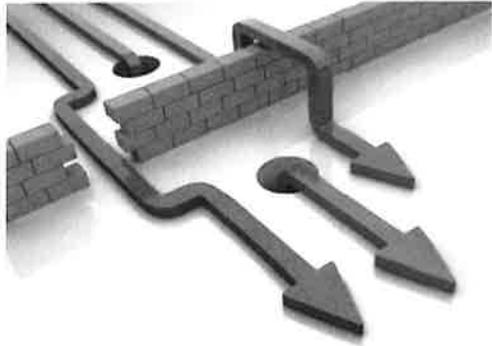
Current:

These costs are prorated to each department's computer services budget line item based on a pre-determined formula.

Long-

Centralized computer management has reduced operating expenses by insuring that hardware and software are compatible system-wide, and mitigated risk by providing adequate security of resources.

Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way							-
Utility Relocation							-
Construction							-
Landscaping							-
Equipment & Furnish	75,000	140,000	75,000	110,000	90,000	60,000	550,000
Other							-
<b>Total Costs</b>	75,000	140,000	75,000	110,000	90,000	60,000	550,000
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Gen. Obligation Bond							-
Federal/State Funding							-
Local Sales Tax							-
Capital Projects							-
Data Process Revenue	75,000	140,000	75,000	110,000	90,000	60,000	550,000
							-
							-
							-
<b>Total Source</b>	75,000	140,000	75,000	110,000	90,000	60,000	550,000
Funding Source:	<b>Project Schedule</b>		<b>Start</b>		<b>Finish</b>		
DPR	550,000	Design					
		Land/Right of Way					
		Utility Relocation					
		Construction					
		Other:		Ongoing	Ongoing		
<b>Total</b>	<b>\$550,000</b>	<b>Total Project</b>		Ongoing	Ongoing		

City of Cedar Falls Capital Improvement Program						CIP Number: 26	
Department: Finance & Business Operations			Division: Information Systems			Project Number:	
Project Description: Penetration Security Testing Services Cyber security measures needed to secure the City's infrastructure and systems.						Attach Map: 	
Operations and Maintenance Impact on Budget: Current: These costs are prorated to each department's computer services budget line item based on a pre-determined formula. Long-Term: This project assures system security and hardening of the current data environment.							
Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way							-
Utility Relocation							-
Construction							-
Landscaping							-
Equipment & Furnish							-
Other	80,000	80,000	80,000	80,000	80,000	80,000	480,000
<b>Total Costs</b>	<b>80,000</b>	<b>80,000</b>	<b>80,000</b>	<b>80,000</b>	<b>80,000</b>	<b>80,000</b>	<b>480,000</b>
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Gen. Obligation Bond							-
Federal/State Funding							-
Local Sales Tax							-
Capital Projects							-
Cedar Falls Utilities							-
TIF - Downtown							-
Data Processing Rev.	80,000	80,000	80,000	80,000	80,000	80,000	480,000
							-
							-
<b>Total Source</b>	<b>80,000</b>	<b>80,000</b>	<b>80,000</b>	<b>80,000</b>	<b>80,000</b>	<b>80,000</b>	<b>480,000</b>
Funding Source:		<b>Project Schedule</b>		<b>Start</b>		<b>Finish</b>	
DPR	480,000	Design					
		Land/Right of Way					
		Utility Relocation					
		Construction					
		Other:					
Total	\$480,000	<b>Total Project</b>					

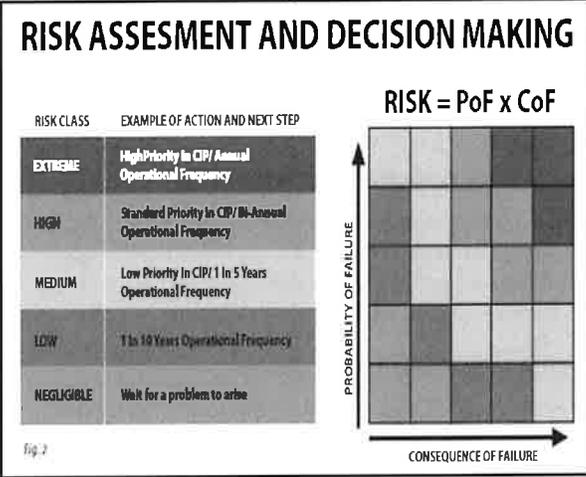
City of Cedar Falls Capital Improvement Program				CIP Number: 27			
Department: Finance & Business Operations		Division: Information Systems		Project Number:			
Project Description:							
<p>Community Development Software</p> <p>Replacement for our Land Management, Code Enforcement, Licensing and Permitting software with new Community Development Software</p>							
Operations and Maintenance Impact on Budget:							
Current:							
Long-Term:							
There will be on-going subscription associated with the system and this is accounted for in FY26-FY28 and every year after for the life of the system.							
Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way							-
Utility Relocation							-
Construction							-
Landscaping							-
Equipment & Furnish							-
Other			320,000	150,000	150,000	150,000	770,000
<b>Total Costs</b>	-	-	320,000	150,000	150,000	150,000	770,000
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Gen. Obligation Bond							-
Federal/State Funding							-
Local Sales Tax							-
Capital Projects							-
Cedar Falls Utilities							-
TIF - Downtown							-
Data Processing Rev.			320,000	150,000	150,000	150,000	770,000
							-
							-
<b>Total Source</b>	-	-	320,000	150,000	150,000	150,000	770,000
Funding Source:		<b>Project Schedule</b>		<b>Start</b>		<b>Finish</b>	
DPR	770,000	Design					
		Land/Right of Way					
		Utility Relocation					
		Construction					
		Other:					
<b>Total</b>	<b>\$770,000</b>	<b>Total Project</b>					

<b>City of Cedar Falls Capital Improvement Program</b>		CIP Number: 28
Department: Finance & Business Operations	Division: Information Systems	Project Number:

Project Description:

**Work Order Management Software**

Work order management software that can integrate with existing and future systems is vital for tracking employee time, materials as well as providing tools for follow-up tasks. It can also provide life-cycle monitoring based on probability and analytics to better prioritize asset replacement and maintenance. A robust system also provides the ability to track work by contractors in addition to city staff. In addition it allows for more granular tracking of the true cost of each asset individually versus by overall category.



Operations and Maintenance Impact on Budget:

Current:  
These costs will be prorated to each department's computer services line item budget according to a pre-determined formula. This will not impact the debt service levv since aeneral revenue fundina is beinda used.

Long-Term:  
The overall goal is to lower the city's ratio of planned versus un-planned maintenance to 9:1. This will not impact the debt service levv.

Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way							-
Utility Relocation							-
Construction							-
Landscaping							-
Equipment & Furnish							-
Other	25,000	25,000					50,000
<b>Total Costs</b>	25,000	25,000					50,000
Source of Funds	FY22	FY23	FY24	FY25	FY26	FY27	Total
Gen. Obligation Bond							-
Federal/State Funding							-
Local Sales Tax							-
Capital Projects							-
General Revenue							-
Data Process Revenue	25,000	25,000					50,000
Tax Inc Financing (Ind Park							-
							-
<b>Total Source</b>	25,000	25,000	-	-	-	-	50,000
Funding Source:	<b>Project Schedule</b>		<b>Start</b>		<b>Finish</b>		
GR	-	Design					
TIF-IP	-	Land/Right of Way					
DPR	50,000	Utility Relocation					
		Construction					
		Other:	Annual		Annual		
<b>Total</b>	<b>\$50,000</b>	<b>Total Project</b>	Annual		Annual		

City of Cedar Falls Capital Improvement Program						CIP Number:	29
Department: FBO		Division: Library			Project Number:		
Project Description: Library Automated Materials Handler  The library's current automated materials handler (AMH) was purchased in 2014. The average expected lifespan of AMH's is ten years, so replacement will likely be necessary in 2024. Leasing options will also be investigated during the RFP process.				Attach Map: 			
Operations and Maintenance Impact on Budget:							
Current:							
Long-Term: There will be an effect on the debt service levy since part of the project will be using general obligation bonds.							
Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way							-
Utility Relocation							-
Construction		2,000					2,000
Landscaping							-
Equipment & Furnish		170,000					170,000
Other							-
<b>Total Costs</b>	-	172,000	-	-	-	-	172,000
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Gen. Obligation Bond		86,000					86,000
Federal/State Funding							-
Local Sales Tax							-
Capital Projects							-
Cedar Falls Utilities							-
General Revenue							-
CF Community Foundation		86,000					86,000
							-
							-
<b>Total Source</b>	-	172,000	-	-	-	-	172,000
Funding Source:		<b>Project Schedule</b>		<b>Start</b>		<b>Finish</b>	
GO	86,000	Design					
CF	86,000	Land/Right of Way					
		Utility Relocation					
		Construction					
		Other:					
<b>Total</b>	<b>\$172,000</b>	<b>Total Project</b>					

# City of Cedar Falls Capital Improvement Program

CIP Number: 30

Item 1.

Department:  
FBO

Division:  
Library

Project Number:

**Project Description:**  
**Youth Department Service Desk Replacement**  
 The youth department's service desk was installed when the CFPL building opened in 2004, and its configuration no longer matches the way that youth staff work. During the department's busiest times, daily, two staff stations with computers are required, but there is only one place at the current desk for a computer station. Youth staff have been using a laptop on the higher portion of the desk, but the height is not adjustable and is not ideal for a standing work station. The desk also does not easily accommodate patrons in wheelchairs.



**Operations and Maintenance Impact on Budget:**  
 Current:  
  
 Long-Term:  
 There will be no impact on the operating budget since funding will be from the Community Foundation.

Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way							-
Utility Relocation							-
Construction							-
Landscaping							-
Equipment & Furnish			55,000				55,000
Other							-
<b>Total Costs</b>	-	-	55,000	-	-	-	55,000
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Gen. Obligation Bond							-
Federal/State Funding							-
Local Sales Tax							-
Capital Projects							-
Cedar Falls Utilities							-
TIF - Downtown							-
CF Community Foundation			55,000				55,000
							-
							-
<b>Total Source</b>	-	-	55,000	-	-	-	55,000
Funding Source:	<b>Project Schedule</b>		<b>Start</b>		<b>Finish</b>		
CF	55,000	Design					
		Land/Right of Way					
		Utility Relocation					
		Construction					
		Other:					
Total	\$55,000	<b>Total Project</b>					

# City of Cedar Falls Capital Improvement Program

CIP Number: 3 Item 1.

Department:  
FBO

Division:  
Community Center

Project Number:

**Project Description:**  
**Replacement of Community Center Tables and Chairs**

The Community Center opened in 2004, and the furnishings have not yet been replaced. Especially during the past year, moving the tables and chairs in the common area has been necessary frequently, but they are heavy and difficult to move. Given the need for flexible use of the space and the frequent need to move furniture, the Center would be better served with furniture on casters. This request is to purchase flip-tables on casters and stacking chairs, 10 of which would be on casters for moving stacked chairs.



**Operations and Maintenance Impact on Budget:**  
Current:

Long-Term:  
There will not be an impact on the operating budget since funding will be from the Community Foundation.

Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way							-
Utility Relocation							-
Construction							-
Landscaping							-
Equipment & Furnish		50,000					50,000
Other							-
<b>Total Costs</b>	-	50,000	-	-	-	-	50,000
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Gen. Obligation Bond							-
Federal/State Funding							-
Local Sales Tax							-
Capital Projects							-
Cedar Falls Utilities							-
TIF - Downtown							-
CF Community Foundation		50,000					50,000
							-
							-
<b>Total Source</b>	-	50,000	-	-	-	-	50,000
Funding Source:			<b>Project Schedule</b>	<b>Start</b>	<b>Finish</b>		
CF	50,000		Design				
			Land/Right of Way				
			Utility Relocation				
			Construction				
			Other:				
<b>Total</b>	<b>\$50,000</b>		<b>Total Project</b>				



# City of Cedar Falls Capital Improvement Program

CIP Number: 33

Item 1.

Department:  
FBO

Division:  
Parking

Project Number:

Project Description:  
**Parking Lot: College Hill Parking Restoration**  
 This project includes the milling and overlay of two large public parking lots located in the College Hill district. Any required curb repair will also be performed. During the parking study, lot improvements were identified as being needed.



Operations and Maintenance Impact on Budget:  
 Current:  
 This will not impact the debt service levy since TIF funding is being used.  
 Long-Term:  
 These parking lots will be maintained by Public Works.

Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way							-
Utility Relocation							-
Construction	10,000						10,000
Landscaping							-
Equipment & Furnish							-
Other							-
<b>Total Costs</b>	10,000	-	-	-	-	-	10,000
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Tax Increment Financing -	10,000						10,000
							-
							-
							-
							-
							-
							-
							-
							-
							-
							-
<b>Total Source</b>	10,000	-	-	-	-	-	10,000
Funding Source:		<b>Project Schedule</b>		<b>Start</b>		<b>Finish</b>	
TIF-CH	10,000	Design		FY21		FY22	
		Land/Right of Way					
		Utility Relocation					
		Construction		FY21		FY23	
		Other:					
<b>Total</b>	10,000	<b>Total Project</b>		FY21		FY23	

# City of Cedar Falls Capital Improvement Program

CIP Number: 34

Item 1.

Department:  
FBO

Division:  
Parking

Project Number:

**Project Description:**  
**Parking Lot: Downtown Lot Improvements**  
 This project will improve municipal parking lots in Downtown. During the parking study, lot improvements were identified as being needed.



**Operations and Maintenance Impact on Budget:**  
**Current:**  
 This will not impact the debt service levy since TIF funding is being used.  
**Long-Term:**  
 The parking lots will be maintained by Public Works.

Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way							-
Utility Relocation							-
Construction		150,000	150,000				300,000
Landscaping							-
Equipment & Furnish							-
Signage							-
<b>Total Costs</b>	-	150,000	150,000	-	-	-	300,000
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Tax Increment Financing -		150,000	150,000				300,000
							-
							-
							-
							-
							-
							-
							-
							-
							-
							-
<b>Total Source</b>	-	150,000	150,000	-	-	-	300,000
Funding Source:	<b>Project Schedule</b>		<b>Start</b>		<b>Finish</b>		
TIF-DT	300,000	Design					
		Land/Right of Way					
		Utility Relocation					
		Construction		Annual		Annual	
		Other:					
<b>Total</b>	<b>\$300,000</b>	<b>Total Project</b>		Annual		Annual	



# City of Cedar Falls Capital Improvement Program

CIP Number: 34 Item 1.

Department:  
Finance & Business Operations

Division:  
Parking

Project Number:

Project Description:  
Downtown Parking Structure  
Land acquisition, design and construction of Downtown parking structure.



Operations and Maintenance Impact on Budget:  
Current:  
This will be certified in the Downtown TIF district and TIF revenues will be used to repay the expense.  
Long-Term:  
This ramp will be maintained by Public Works.

Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design		1,800,000					1,800,000
Land/Right of Way	2,500,000						2,500,000
Utility Relocation							-
Construction			16,000,000				16,000,000
Landscaping							-
Equipment & Furnish			100,000				100,000
Other							-
<b>Total Costs</b>	2,500,000	1,800,000	16,100,000	-	-	-	20,400,000
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Gen. Obligation Bond							-
Federal/State Funding							-
Local Sales Tax							-
Capital Projects							-
Cedar Falls Utilities							-
TIF - Downtown	2,500,000	1,800,000	16,100,000				20,400,000
							-
							-
							-
<b>Total Source</b>	2,500,000	1,800,000	16,100,000	-	-	-	20,400,000
Funding Source:							
Downtown TIF	20,400,000						
<b>Total</b>	\$20,400,000						

Project Schedule	Start	Finish
Design	FY24	FY25
Land/Right of Way	FY23	
Utility Relocation		
Construction	FY25	FY27
Other:		
<b>Total Project</b>		





# City of Cedar Falls Capital Improvement Program

CIP Number: 3

Item 1.

Department:  
Finance & Business Operations

Division:  
Parking

Project Number:

**Project Description:**

**Parking: Parking Equipment/Technology Replacement**

We anticipate replacing the parking equipment, incorporating new technology and implementing fully paid parking system Downtown.



**Operations and Maintenance Impact on Budget:**

**Current:**

This will be certified in the Downtown and College Hill TIF district and TIF revenue will be used to repay the expense.

**Long-Term:**

Equipment will be maintained by parking revenue.

Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way							-
Utility Relocation							-
Construction							-
Landscaping							-
Equipment & Furnish		300,000					300,000
Other							-
<b>Total Costs</b>	-	300,000	-	-	-	-	300,000
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Gen. Obligation Bond							-
Federal/State Funding							-
Local Sales Tax							-
Capital Projects							-
College Hill TIF		20,000					20,000
Downtown TIF		280,000					280,000
							-
							-
<b>Total Source</b>	-	300,000	-	-	-	-	300,000
Funding Source:		Project Schedule		Start	Finish		
College Hill TIF	20,000	Design					
Downtown TIF	280,000	Land/Right of Way					
		Utility Relocation					
		Construction					
		Other:					
<b>Total</b>	<b>\$300,000</b>	<b>Total Project</b>					

# City of Cedar Falls Capital Improvement Program

CIP Number: 40

Item 1.

Department:  
Finance & Business Operations

Division:  
Public Records

Project Number:

Project Description:  
**Postage Machine Replacement**  
  
We anticipate replacing the postage machine equipment that processes outgoing mail for the entire city. The United States Postal Service is issuing a mandate that all postage meters be replaced with meters with Intelligent Mail Indicia (IMI) technology by June 30, 2024. It is unknown if our current mail machine can accommodate this technology.



Operations and Maintenance Impact on Budget:  
Current:  
General fund revenues will be used.  
  
Long-Term:

Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way							-
Utility Relocation							-
Construction							-
Landscaping							-
Equipment & Furnish		15,000					15,000
Other							-
<b>Total Costs</b>	-	15,000	-	-	-	-	15,000
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Gen. Obligation Bond							-
Federal/State Funding							-
Local Sales Tax							-
Capital Projects							-
Cedar Falls Utilities							-
TIF - Downtown							-
General Revenue		15,000					15,000
							-
							-
<b>Total Source</b>	-	15,000	-	-	-	-	15,000
Funding Source:			<b>Project Schedule</b>	<b>Start</b>	<b>Finish</b>		
GR	15,000		Design				
			Land/Right of Way				
			Utility Relocation				
			Construction				
			Other:				
<b>Total</b>	<b>\$15,000</b>		<b>Total Project</b>				

**City of Cedar Falls Capital Improvement Program**

CIP Number: 41

Department:  
Community Development

Division:  
Planning & Community Services

Project Number:

Project Description:  
**CDBG: Access to Transportation**  
  
The recently adopted 5-Year Consolidated Plan identifies the potential to create a program providing funding for transportation to income-eligible households, or areas, that are dependent upon these services in order to maintain employment.



Operations and Maintenance Impact on Budget:  
Current:  
This program would be solely funded by CDBG grant dollars.  
  
Long-Term:  
This program would be solely funded by CDBG grant dollars.

Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way							-
Utility Relocation							-
Construction							-
Landscaping							-
Equipment & Furnish							-
Other	-	22,420					22,420
<b>Total Costs</b>	-	22,420	-	-	-	-	22,420
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Gen. Obligation Bond							-
Federal/State Funding							-
Local Sales Tax							-
Capital Projects							-
Cedar Falls Utilities							-
CDBG	-	22,420	-			-	22,420
							-
							-
							-
<b>Total Source</b>	-	22,420	-	-	-	-	22,420

Funding Source:	Project Schedule	Start	Finish
CDBG 22,420	Design		
	Land/Right of Way		
	Utility Relocation		
	Construction		
	Other:	FY24	FY24
<b>Total</b>	<b>Total Project</b>	<b>FY24</b>	<b>FY24</b>

# City of Cedar Falls Capital Improvement Program

CIP Number: 42 Item 1.

Department: Community Development	Division: Planning & Community Services	Project Number:
--------------------------------------	--	-----------------

**Project Description:**  
CDBG: Consolidated Plan

The Community Development Block Grant program requires a 5-year Consolidated Action Plan. Our current plan covers federal years 2019-2023 (City fiscal years 2020-2024). The next Con Plan must include an added element, a plan for "affirmatively furthering fair housing," which will add to the cost. Administrative funds from the Housing Choice Voucher Program (HCV), also know as Section 8 can also be used for a portion of the cost of the Con Plan and Plan for furthering fair housing.

**Attach Map:**



CITY OF CEDAR FALLS, IOWA  
LONG-TERM ENTITLEMENT PROGRAM  
FEDERAL FISCAL YEAR 2019-2023 CONSOLIDATED PLAN AMENDMENT (SHARES A&C)

COMMENT PERIOD PUBLICATION (3-day public comment period, per Citizen Participation Plan)  
Publication: Cedar Falls Council, May 22<sup>nd</sup>, 2020

HOUSING COMMISSION (PUBLIC) MEETINGS ON:  
May 18<sup>th</sup>, 2020

CITY COUNCIL (PUBLIC) MEETINGS ON:  
May 18<sup>th</sup>, 2020 (Council veto public hearing for June 1<sup>st</sup>, 2020)  
June 1<sup>st</sup>, 2020 (Adoption) (After a properly noticed public hearing was conducted)  
Publication: @ Cedar Falls Council, May 22<sup>nd</sup>, 2020

**Operations and Maintenance Impact on Budget:**  
Current:  
The CDBG program allows 20% of its annual funding to support Administrative activities such as this project. The City uses a majority of the Administrative activities to fund staff time, therefore there will be an impact to the General Fund due to reassigning some Administrative funds to this required plan.

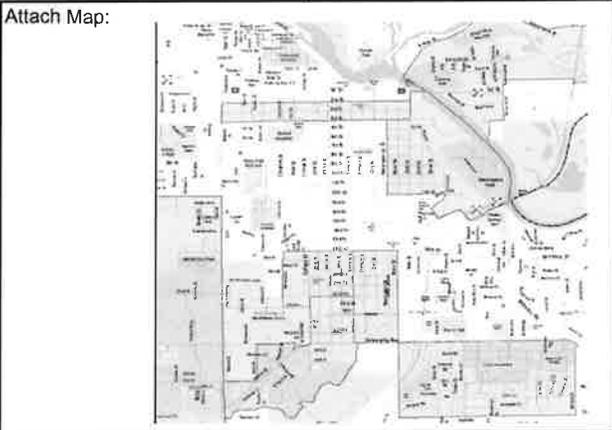
Long-Term:  
This is a one-time expenditure every 5 years.

Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way							-
Utility Relocation							-
Construction							-
Landscaping							-
Equipment & Furnish							-
Other		40,000					40,000
<b>Total Costs</b>	-	40,000	-	-	-	-	40,000
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Gen. Obligation Bond							-
Federal/State Funding							-
Local Sales Tax							-
Capital Projects							-
Cedar Falls Utilities							-
CDBG		10,000		-			10,000
HCV (Section 8)		5,000					5,000
GR		25,000					25,000
							-
<b>Total Source</b>	-	40,000	-	-	-	-	40,000
Funding Source:	Project Schedule			Start	Finish		
CDBG	10,000	Design					
HCV (Section 8)	5,000	Land/Right of Way					
GR	25,000	Utility Relocation					
		Construction					
		Other:		FY24		Ongoing every 5 yrs	
<b>Total</b>	<b>\$40,000</b>	<b>Total Project</b>		<b>FY24</b>		<b>Ongoing every 5 yrs</b>	

**City of Cedar Falls Capital Improvement Program** CIP Number: 43

Department: Community Development Division: Planning & Community Services Project Number:

Project Description:  
**CDBG: Neighborhood Accessibility**  
 The recently adopted 5-Year Consolidated Plan identifies a goal to support neighborhood accessibility improvements that may include sidewalks, steps, curb cuts, and trails in low and moderate income areas.



Operations and Maintenance Impact on Budget:  
 Current:  
 Projects that are in low-and-moderate income areas are eligible for CDBG funds to support costs of the project. Rather than create new projects, the City will often look for ways to leverage both CDBG and general funds to complete an improvement.  
 Long-Term:  
 City-owned infrastructure is maintained by Public Works.

Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way							-
Utility Relocation							-
Construction							-
Landscaping							-
Equipment & Furnish							-
Other	92,870	64,000					156,870
<b>Total Costs</b>	<b>92,870</b>	<b>64,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>156,870</b>
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Gen. Obligation Bond							-
Federal/State Funding							-
Local Sales Tax							-
Capital Projects							-
Cedar Falls Utilities							-
CDBG	92,870	64,000	-	-	-	-	156,870
							-
							-
							-
<b>Total Source</b>	<b>92,870</b>	<b>64,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>156,870</b>
Funding Source:		<b>Project Schedule</b>		<b>Start</b>		<b>Finish</b>	
CDBG	156,870	Design					
		Land/Right of Way					
		Utility Relocation					
		Construction					
		Other:		FY21		FY24	
<b>Total</b>	<b>\$156,870</b>	<b>Total Project</b>		FY21		FY24	

<b>City of Cedar Falls Capital Improvement Program</b>						CIP Number: 44	
Department: Community Development		Division: Planning & Community Services			Project Number:		
Project Description:  CDBG: Neighborhood Recreational Amenities  The recently adopted 5-Year Consolidated Plan identifies a goal to increase access to healthy lifestyles and educational advancement related to parks, recreation, trees, and active living assets in Low and Moderate Income Areas of the community.				Attach Map:  			
Operations and Maintenance Impact on Budget: Current: Projects that are in low-and-moderate income areas are eligible for CDBG funds to support costs of the project. Rather than create new projects, the City will often look for ways to leverage both CDBG and general funds to complete an improvement. Long-Term: Parks, recreational facilities, and other improvements in the public ROW are maintained by Public Works.							
Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way							-
Utility Relocation							-
Construction							-
Landscaping							-
Equipment & Furnish							-
Other	20,000						20,000
<b>Total Costs</b>	20,000	-	-	-	-	-	20,000
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Gen. Obligation Bond							-
Federal/State Funding							-
Local Sales Tax							-
Capital Projects							-
Cedar Falls Utilities							-
CDBG	20,000	-	-	-	-	-	20,000
							-
							-
							-
<b>Total Source</b>	20,000	-	-	-	-	-	20,000
Funding Source:		<b>Project Schedule</b>		<b>Start</b>		<b>Finish</b>	
CDBG	20,000	Design					
		Land/Right of Way					
		Utility Relocation					
		Construction					
		Other:		FY22		FY23	
<b>Total</b>	<b>\$20,000</b>	<b>Total Project</b>		<b>FY22</b>		<b>FY23</b>	

# City of Cedar Falls Capital Improvement Program

CIP Number: 45 Item 1.

Department: Community Development	Division: Planning & Community Services	Project Number:
--------------------------------------	--	-----------------

**Project Description:**  
CDBG: Owner Occupied Rehabilitation

The City of Cedar Falls will continue to preserve and make available owner-occupied, single-family housing stock. Funds may support programs such as housing rehabilitation grants, repair grants or downpayment assistance. Income eligibility is required.



**Operations and Maintenance Impact on Budget:**  
Current:  
This is a grant provided to individuals, no City funds are involved.

Long-Term:  
This is a grant provided to individuals, no City funds are involved.

Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way							-
Utility Relocation							-
Construction							-
Landscaping							-
Equipment & Furnish							-
Other	115,000	157,000					272,000
<b>Total Costs</b>	115,000	157,000	-	-	-	-	272,000
<b>Source of Funds</b>	<b>FY23</b>	<b>FY24</b>	<b>FY25</b>	<b>FY26</b>	<b>FY27</b>	<b>FY28</b>	<b>Total</b>
Gen. Obligation Bond							-
Federal/State Funding							-
Local Sales Tax							-
Capital Projects							-
Cedar Falls Utilities							-
CDBG	25,000	67,000				-	92,000
HOME	90,000	90,000					180,000
							-
							-
<b>Total Source</b>	115,000	157,000	-	-	-	-	272,000
<b>Funding Source:</b>		<b>Project Schedule</b>		<b>Start</b>		<b>Finish</b>	
CDBG	92,000	Design					
HOME	180,000	Land/Right of Way					
		Utility Relocation					
		Construction					
		Other:		On-going		On-going	
<b>Total</b>	<b>\$272,000</b>	<b>Total Project</b>		On-going		On-going	

# City of Cedar Falls Capital Improvement Program

CIP Number: 46 Item 1.

Department: Community Development	Division: Planning & Community Services	Project Number:
--------------------------------------	--	-----------------

**Project Description:**  
CDBG: Renter Occupied Rehabilitation

The recently adopted 5-Year Consolidated Plan identifies a goal to create a new program to preserve renter-occupied housing stock by developing a grant program toward the cost of rehabilitation, repair, accessibility to eligible low-and-moderate income households.



**Operations and Maintenance Impact on Budget:**  
Current:  
This is a grant provided to individuals, no City funds are involved.

Long-Term:  
This is a grant provided to individuals, no City funds are involved.

Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total	
Design							-	
Land/Right of Way							-	
Utility Relocation							-	
Construction							-	
Landscaping							-	
Equipment & Furnish							-	
Other	75,000	33,500					108,500	
<b>Total Costs</b>	75,000	33,500	-	-	-	-	108,500	
<b>Source of Funds</b>	<b>FY23</b>	<b>FY24</b>	<b>FY25</b>	<b>FY26</b>	<b>FY27</b>	<b>FY28</b>	<b>Total</b>	
Gen. Obligation Bond							-	
Federal/State Funding							-	
Local Sales Tax							-	
Capital Projects							-	
Cedar Falls Utilities							-	
CDBG	75,000	33,500	-	-	-	-	108,500	
							-	
							-	
							-	
<b>Total Source</b>	75,000	33,500	-	-	-	-	108,500	
<b>Funding Source:</b>		<b>Project Schedule</b>		<b>Start</b>		<b>Finish</b>		
CDBG	108,500	Design						
		Land/Right of Way						
		Utility Relocation						
		Construction						
		Other:				FY22		On-going
<b>Total</b>	<b>\$108,500</b>	<b>Total Project</b>		<b>FY22</b>		<b>On-going</b>		

# City of Cedar Falls Capital Improvement Program

CIP Number: 4 Item 1.

Department: Community Development	Division: Inspection Services	Project Number: BG-036-3231
--------------------------------------	----------------------------------	-----------------------------

**Project Description:**  
City Hall Repurpose & Remodel

In the initial analysis of the City Hall Remodel we determined the scope should go beyond new carpet. In an attempt to provide the best customer service to our citizens a relocation of various divisions and rebuild of offices will be required. In FY20 a contract for schematic design services was approved. Design and construction documents will be completed in FY22 and if scope of work and design are approved construction will be completed in FY23. \$1,915,245 has been spent to date.



**Operations and Maintenance Impact on Budget:**  
Current:  
There will be an effect on the Operating Budget since general fund dollars will be used for this project.

Long-Term:  
Anticipate lower operating expenses to what City Hall has historically been due to the upgraded HVAC system

Project Costs	FY23	FY23	FY24	FY25	FY26	FY27	Total
Design	18,000						18,000
Land/Right of Way							-
Utility Relocation							-
Construction	2,210,720						2,210,720
Landscaping							-
Equipment & Furnish	275,000						275,000
Other							-
<b>Total Costs</b>	2,503,720	-	-	-	-	-	2,503,720
Source of Funds	FY23	FY23	FY24	FY25	FY26	FY27	Total
Gen. Obligation Bond							-
Federal/State Funding							-
Local Sales Tax							-
Capital Projects							-
General Fund Savings	2,503,720						2,503,720
							-
							-
							-
							-
<b>Total Source</b>	2,503,720	-	-	-	-	-	2,503,720
Funding Source:	Project Schedule		Start		Finish		
GFS	2,503,720	Design					
		Land/Right of Way					
		Utility Relocation					
		Construction					
		Other:			FY19		FY23
<b>Total</b>	<b>\$2,503,720</b>	<b>Total Project</b>		<b>FY19</b>		<b>FY23</b>	

# City of Cedar Falls Capital Improvement Program

CIP Number: 48 Item 1.

Department:  
Community Development

Division:  
Inspection Services

Project Number:

Project Description:  
**Code Enforcement, Property Clean-up, Condemnation**

The City of Cedar Falls has the authority to condemn any building or structure that may be deemed dangerous and unsafe for human habitation. This project provides for the on-going funding of property demolitions, debris removal and property clean up as part of the code enforcement program in the city. Certain individual demolition/clearance activities may be eligible for CDBG funding subject to the City's CDBG Annual Action Plan or for clean-up/demo related activities after a natural disaster, such as flood-buyouts.



Operations and Maintenance Impact on Budget:  
Current:  
Minimal impact on the general budget. These expenses are sporadic and are generally not significant.

Long-Term:

Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way							-
Utility Relocation							-
Construction							-
Landscaping							-
Equipment & Furnish							-
Other (Demo/clearance)	45,000	50,000	45,000	50,000	45,000	50,000	285,000
<b>Total Costs</b>	45,000	50,000	45,000	50,000	45,000	50,000	285,000
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Gen. Obligation Bond							-
Federal/State Funding							-
CDBG		5,000		5,000		5,000	15,000
Capital Projects	45,000	45,000	45,000	45,000	45,000	45,000	270,000
							-
							-
							-
							-
							-
<b>Total Source</b>	45,000	50,000	45,000	50,000	45,000	50,000	285,000
Funding Source:		<b>Project Schedule</b>		<b>Start</b>		<b>Finish</b>	
CP	270,000	Design					
CDBG	15,000	Land/Right of Way					
		Utility Relocation					
		Construction					
		Other:		On-going		On-going	
<b>Total</b>	<b>\$285,000</b>	<b>Total Project</b>					

**City of Cedar Falls Capital Improvement Program**

CIP Number: 49

Department:  
Community Development

Division:  
Inspection Services

Project Number:

Project Description:  
  
Hearst 2.0  
The Hearst Center expansion/new building project was re-initiated in 2018 to review current building deficiencies and plan for future growth. A continued moderated updating of this aging facility does not meet current nor future needs of the community. A Master Plan will be completed in FY23 to develop a building layout for a new facility on Seerley Blvd., with conceptual building elevations, conceptual images of the interior, and detailed cost estimate. Steps that Friends of the Hearst or Art & Culture Board may take separately for this project include a fundraising feasibility study and hiring a capital campaign counsel to achieve the fundraising goal.



Current:  
Initial construction costs.

Long-Term:  
Operating costs could increase by approximately \$35,000 including: utilities; repair/maintenance; supplies, and additional staff costs. Staff costs will, initially, result from add'l hours scheduled to accommodate rental activities, and improved services rendered to the public. Revenue from annual fund raising events, increased membership fees, and additional rental fees could generate funds to pay for extra staff will offset some of these costs.

Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design				500,000			500,000
Land/Right of Way							-
Utility Relocation							-
Construction					2,300,000	5,300,000	7,600,000
Landscaping							-
Equipment & Furnish						200,000	200,000
Other							-
<b>Total Costs</b>	-	-	-	500,000	2,300,000	5,500,000	8,300,000
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Gen. Obligation Bond						700,000	700,000
Federal/State Funding					675,000	675,000	1,350,000
Cultural Improvement Fund				180,000			180,000
Capital Projects							-
Private Gifts and Grants					875,000	1,495,000	2,370,000
Gaming					750,000	750,000	1,500,000
Community Foundation						750,000	750,000
General Fund Savings				320,000		1,130,000	1,450,000
<b>Total Source</b>	-	-	-	500,000	2,300,000	5,500,000	8,300,000

Funding Source:		Project Schedule	Start	Finish
PRIV	2,370,000	Design	FY26	FY26
CIF	180,000	Land/Right of Way		
F/S	1,350,000	Utility Relocation		
BHCG	1,500,000	Construction	FY27	FY28
GO	700,000	Other:		
CF	750,000			
GFS	1,450,000			
<b>Total</b>	<b>\$8,300,000</b>	<b>Total Project</b>	<b>FY26</b>	<b>FY28</b>

**City of Cedar Falls Capital Improvement Program**

CIP Number: 50

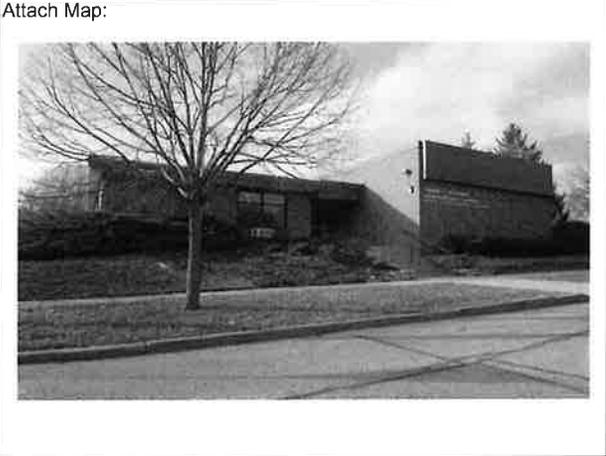
Department:  
Community Development

Division:  
Inspection Services

Project Number:

**Project Description:**  
Land Acquisition and Building Demolition at School Administration Property

It is anticipated the School District will consider transferring this land to the City, after the new high school opens. The City will then need to demolish the building. A fire & police station is anticipated as a future opportunity at this site, replacing the fire station at 18th/Main that is over 50 years old. A 2015 feasibility study found that the best locations for fire stations would include a station along the 1st Street corridor along with the Public Safety building at 4600 S. Main.



**Operations and Maintenance Impact on Budget:**  
Current:  
None, it is not currently a City-owned property.

Long-Term:  
It will increase the City's costs taking on an additional property. Maintenance costs for building, parking lot and mowing will be paid out of the operating or building matenance budgets.

<b>Project Costs</b>	<b>FY23</b>	<b>FY24</b>	<b>FY25</b>	<b>FY26</b>	<b>FY27</b>	<b>FY28</b>	<b>Total</b>
Design							-
Land/Right of Way							-
Utility Relocation							-
Construction							-
Landscaping							-
Equipment & Furnish							-
Other: Demolition						210,000	210,000
<b>Total Costs</b>	-	-	-	-	-	210,000	210,000
<b>Source of Funds</b>	<b>FY23</b>	<b>FY24</b>	<b>FY25</b>	<b>FY26</b>	<b>FY27</b>	<b>FY28</b>	<b>Total</b>
Gen. Obligation Bond							-
Federal/State Funding							-
Local Sales Tax							-
Capital Projects							-
Cedar Falls Utilities							-
General Fund Savings						210,000	210,000
Emergency Reserve							-
							-
							-
<b>Total Source</b>	-	-	-	-	-	210,000	210,000
<b>Funding Source:</b>	<b>Project Schedule</b>		<b>Start</b>		<b>Finish</b>		
GFS	210,000	Design					
ER	-	Land/Right of Way					
		Utility Relocation					
		Construction					
		Other:					
<b>Total</b>	<b>\$210,000</b>	<b>Total Project</b>		FY28		FY28	

## City of Cedar Falls Capital Improvement Program

CIP Number: 51

Item 1.

Department: <b>Community Development</b>	Division: <b>Inspection Services</b>	Project Number:
---	---	-----------------

**Project Description:**

**Pedestrian way from Andy Ave to Aldrich Elementary**

In 2021 a family built a pedestrian bridge from Andy Ave. to Aldrich Elementary to help the children in the neighborhood access the school. Upon coming to the City's attention, it was removed due to safety and drainage concerns. The desire to create a more direct, safe route to Aldrich remains due to lack of street connectivity. Project would include a sidewalk from Andy Ave to the southwest corner of Prairie West Subdivision, a culvert over the drainageway, and a sidewalk along the east edge of the McMahill Subdivision, connecting to Ashworth Drive's sidewalk. Easements would be donated by the property owners.



**Operations and Maintenance Impact on Budget:**

**Current:**  
Minimal. Project would be contracted for completion.

**Long-Term:**  
Costs could be increased for snow removal. Future costs for sidewalk repair as required on the city lot portion of the project.

Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way							-
Utility Relocation							-
Construction	15,000	15,000					30,000
Landscaping							-
Equipment & Furnish							-
Other							-
<b>Total Costs</b>	15,000	15,000	-	-	-	-	30,000
<b>Source of Funds</b>	<b>FY23</b>	<b>FY24</b>	<b>FY25</b>	<b>FY26</b>	<b>FY27</b>	<b>FY28</b>	<b>Total</b>
Gen. Obligation Bond	15,000	15,000					30,000
Federal/State Funding							-
Local Sales Tax							-
Capital Projects							-
Cedar Falls Utilities							-
TIF - Downtown							-
							-
							-
							-
<b>Total Source</b>	15,000	15,000	-	-	-	-	30,000
<b>Funding Source:</b>		<b>Project Schedule</b>		<b>Start</b>		<b>Finish</b>	
GO	30,000	Design		FY23		FY23	
		Land/Right of Way					
		Utility Relocation					
		Construction		FY23		FY24	
		Other:					
<b>Total</b>	<b>\$30,000</b>	<b>Total Project</b>					

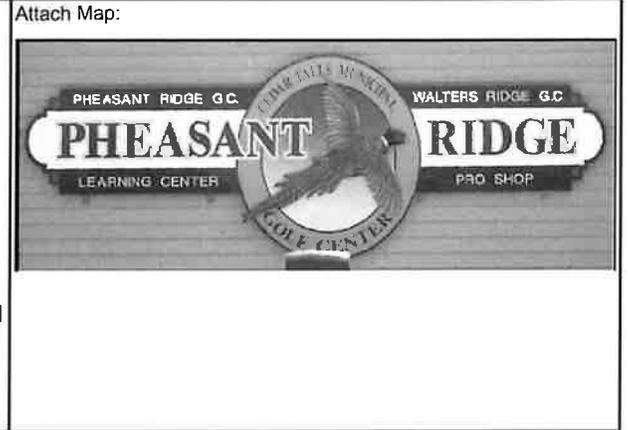
# City of Cedar Falls Capital Improvement Program

CIP Number: 52 Item 1.

Department: Community Development	Division: Inspection Services	Project Number:
--------------------------------------	----------------------------------	-----------------

**Project Description:**  
**Pheasant Ridge Pro Shop and Cart Storage Repairs**

Pheasant Ridge Golf Club Proshop has several areas that are in need of repair and updating. The building has had minimal work since the addition and remodel was completed in 1998. We propose a phased approach to repair and upgrade the building. Phase 1 (FY23): Replace roof, soffit, fascia, siding, and repair any underlining damage of Cart Storage Building. Repair and paint ProShop Patio ceiling and beams. Phase 2 (FY24): Upgrade and bring the bathrooms into code compliance. Phase 3 (FY26): Replace the carpet throughout. Potential Phase 4: Replace Pro Shop Roof. Current roof has 5-8 year life remaining



**Operations and Maintenance Impact on Budget:**  
**Current:**  
 The Golf Improvement Fund will be used for the improvements needed.

**Long-Term:**  
 None, the Golf Improvement Fund will be used.

Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way							-
Utility Relocation							-
Construction	15,000	50,000		46,000			111,000
Landscaping							-
Equipment & Furnish							-
Other							-
<b>Total Costs</b>	15,000	50,000	-	46,000	-	-	111,000
<b>Source of Funds</b>	<b>FY23</b>	<b>FY24</b>	<b>FY25</b>	<b>FY26</b>	<b>FY27</b>	<b>FY28</b>	<b>Total</b>
Gen. Obligation Bond							-
Federal/State Funding							-
Local Sales Tax							-
Capital Projects							-
Cedar Falls Utilities							-
TIF - Downtown							-
Golf Improvement Fund	15,000	50,000		46,000			111,000
							-
							-
<b>Total Source</b>	15,000	50,000	-	46,000	-	-	111,000
<b>Funding Source:</b>			<b>Project Schedule</b>	<b>Start</b>	<b>Finish</b>		
GIF	111,000	Design					
		Land/Right of Way					
		Utility Relocation					
		Construction			FY23		FY26
		Other:					
<b>Total</b>	<b>\$111,000</b>		<b>Total Project</b>	<b>FY23</b>	<b>FY26</b>		

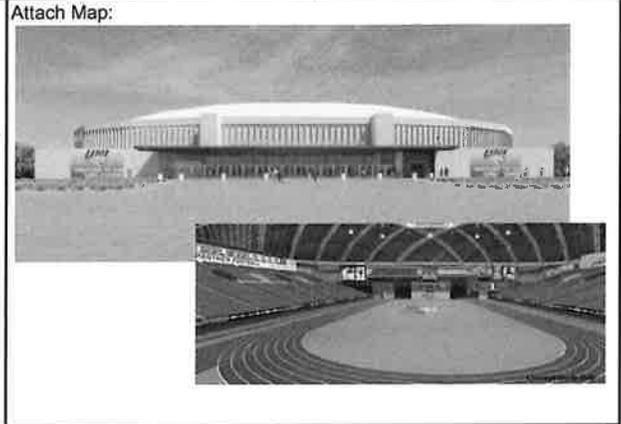
# City of Cedar Falls Capital Improvement Program

CIP Number 53 Item 1.

Department: Community Development	Division: Inspection Services	Project Number:
--------------------------------------	----------------------------------	-----------------

**Project Description:**  
UNI Dome Renovation

The University of Northern Iowa Dome was built nearly 50 years ago. It is in need of renovations to maintain an attractive facility for both UNI and the community. The Dome is a multi-use facility, hosting not only UNI events but the State High School Football playoffs and championship game, FIRST Robotics Competition, sportsman shows, concerts, wrestling tournaments and more.



**Operations and Maintenance Impact on Budget:**  
Current:  
Renovation cost request from the City.

Long-Term:  
UNI is responsible for maintenance of this facility.

Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way							-
Utility Relocation							-
Construction		16,666,670	16,666,660	16,666,670			50,000,000
Landscaping							-
Equipment & Furnish							-
Other							-
<b>Total Costs</b>	-	16,666,670	16,666,660	16,666,670	-	-	50,000,000
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Gen. Obligation Bond							-
Univ. of Northern Iowa		16,666,670	15,166,660	15,166,670			47,000,000
Local Sales Tax							-
Capital Projects							-
Cedar Falls Utilities							-
TIF - Downtown							-
Hotel/Motel							-
Economic Development			1,500,000	1,500,000			3,000,000
							-
<b>Total Source</b>	-	16,666,670	16,666,660	16,666,670	-	-	50,000,000

Funding Source:		Project Schedule		Start	Finish
GO	-	Design			
UNI	47,000,000	Land/Right of Way			
H/M	-	Utility Relocation			
EDF	3,000,000	Construction		FY23	FY26
		Other:			
<b>Total</b>	<b>\$50,000,000</b>	<b>Total Project</b>		<b>FY23</b>	<b>FY26</b>

# City of Cedar Falls Capital Improvement Program

CIP Number: 54 Item 1.

Department:  
Community Development

Division:  
Planning & Community Services

Project Number:

Project Description:  
**Bike Network On-street Signage**

This project will fund signage and paint for the bicycle network. Funds used to improve bicycle facilities during road improvement projects and for annual maintenance; repainting bike lanes and sharrows.



Operations and Maintenance Impact on Budget:  
Current:  
Staff time to install the signs and paint bike stencils on the street  
  
Long-Term:  
Future maintenance will be required as needed

Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way							-
Utility Design/Relocation							-
Construction	5,000	5,000	5,000	5,000	5,000	5,000	30,000
Construction Engineering							-
Equipment & Furnish							-
Other							-
<b>Total Costs</b>	5,000	5,000	5,000	5,000	5,000	5,000	30,000
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Gen. Obligation Bond							-
Federal/State Funding							-
Local Sales Tax							-
General Revenue							-
Street Construction Fund	5,000	5,000	5,000	5,000	5,000	5,000	30,000
Hotel/Motel Tax-VT							-
							-
<b>Total Source</b>	5,000	5,000	5,000	5,000	5,000	5,000	30,000
Funding Source:	<b>Project Schedule</b>		<b>Start</b>		<b>Finish</b>		
SCF	30,000	Design					
		Land/Right of Way					
	-	Utility Relocation					
	-	Construction		FY19	FY28		
	30,000	Other:					
<b>Total</b>	<b>\$60,000</b>	<b>Total Project</b>		FY19	FY28		

# City of Cedar Falls Capital Improvement Program

CIP Number: 55 Item 1.

Department:  
Community Development

Division:  
Planning & Community Services

Project Number:

**Project Description:**  
**Bus Shelters & Related Amenities**

This project would include the installation of bus shelters and related amenities including but not limited to sidewalk connections, benches, and crosswalks along selected MET Transit routes. The City will work with MET Transit on the specific locations of the shelters and funding for each future shelter. These funds are through the Federal Transit Authority for shelters and route enhancements.



**Operations and Maintenance Impact on Budget:**  
Current:  
Initial expenses for bus shelter installation will be reimbursed through MET Transit upon completion of each individual project.  
Long-Term:  
All public improvements will be maintained by Public Works.

Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way							-
Utility Relocation							-
Construction	15,000		15,000		15,000		45,000
Landscaping							-
Equipment & Furnish							-
Other							-
<b>Total Costs</b>	15,000	-	15,000	-	15,000	-	45,000
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Gen. Obligation Bond							-
Federal/State Funding							-
Local Sales Tax							-
Capital Projects							-
MET Transit	15,000		15,000		15,000		45,000
							-
							-
							-
							-
<b>Total Source</b>	15,000	-	15,000	-	15,000	-	45,000
Funding Source: MET Transit Reimbursement	45,000	<b>Project Schedule</b>		<b>Start</b>		<b>Finish</b>	
		Design					
		Land/Right of Way					
		Utility Relocation					
		Construction		FY19		ongoing	
		Other:					
<b>Total</b>	<b>\$45,000</b>	<b>Total Project</b>		FY19		ongoing	

# City of Cedar Falls Capital Improvement Program

CIP Number: 56 Item 1.

Department:  
Community Development

Division:  
Planning and Community Services

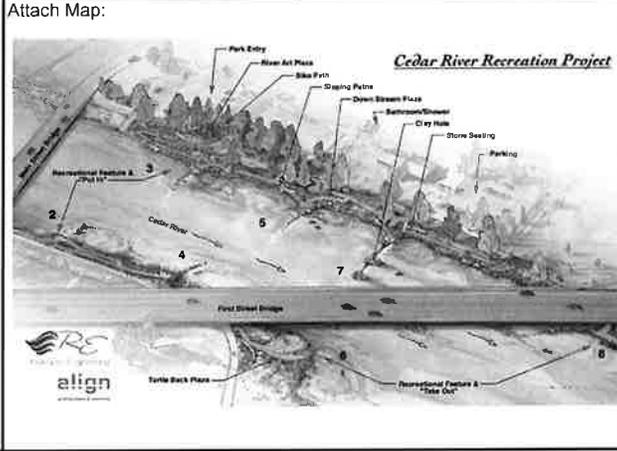
Project Number:  
FL - 033 - 3088

**Project Description:**

**Cedar River Safety and Recreational River Improvements Phase I**

This project will study and construct the recreational improvements along the river bank and in the river from the Main Street bridge to the downstream side of the W. 1st Street bridge. This project includes the safety improvements at the Gateway Park Dam (remove rebar) along with fishing jetties, trails and adjacent recreational features.

**\$296,587.10 has already been spent on design as of 9-13-21.**



**Operations and Maintenance Impact on Budget:**

**Current:**  
The recreational features will impact the debt service levy.

**Long-Term:**  
The public improvements will be maintained by Municipal Operations & Programs.

Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design	352,000						352,000
Land/Right of Way							-
Utility Relocation							-
Construction	5,211,550	1,070,000					6,281,550
Landscaping							-
Equipment & Furnish							-
Other		70,000					70,000
<b>Total Costs</b>	5,563,550	1,140,000	-	-	-	-	6,703,550
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Gen. Obligation Bond	288,550	70,000					358,550
Federal/State Funding	1,725,000						1,725,000
Emergency Reserve	1,000,000	700,000					1,700,000
Private	500,000						500,000
Black Hawk Cnty Gaming	1,500,000						1,500,000
General Revenue	150,000						150,000
General Fund Savings		300,000					300,000
Hotel/Motel-Parks		70,000					70,000
Tourism Cash Reserves	400,000						400,000
<b>Total Source</b>	5,563,550	1,140,000	-	-	-	-	6,703,550
Funding Source:	Project Schedule		Start	Finish			
GO Bond	358,550	Design	FY16	FY23			
F/S	1,725,000	Land/Right of Way					
ER	1,700,000	Utility Relocation					
PRIV	500,000	Construction	FY23	FY23			
BHCG	1,500,000	Other:	FY24	FY24			
GR	150,000						
GFS	300,000						
H/M-PK	70,000						
TRC	400,000						
<b>Total</b>	6,703,550	<b>Total Project</b>	FY16	FY24			

# City of Cedar Falls Capital Improvement Program

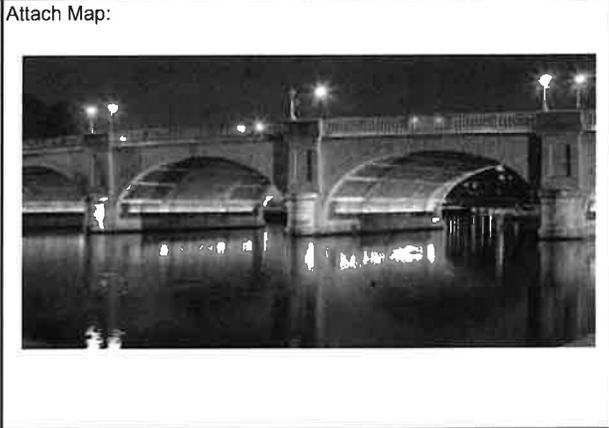
CIP Number: 57

Item 1.

Department: Community Development	Division: Planning & Community Services	Project Number:
--------------------------------------	--	-----------------

**Project Description:**  
Cedar Valley Placemaking

Grow Cedar Valley completed the Cedar Valley River Experience Vision Document in July 2022. As a part of a joint Cedar Falls-Waterloo Destination Iowa grant application, Cedar Falls would complete the anchor projects of bridge lighting on Main Street, W 1st St. and Center Street bridges in addition to several trees along the north riverbank as well as the connector projects of several park improvements. This item reflects the Cedar Falls component of the overall \$14 million project submitted to the State of Iowa.



**Operations and Maintenance Impact on Budget:**  
Current:  
The General Fund Operating Budget will be used for the design and installation costs of this project.

Long-Term:  
The improvements will be maintained by Public Works.

Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design			60,000				60,000
Land/Right of Way							-
Utility Relocation							-
Construction			266,160	266,150			532,310
Landscaping							-
Equipment & Furnish							-
Other							-
<b>Total Costs</b>	-	-	326,160	266,150	-	-	592,310
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Gen. Obligation Bond			125,760	65,750			191,510
Federal/State Funding			113,240	113,240			226,480
Local Sales Tax							-
Capital Projects							-
General Revenue							-
Cedar Falls Utilities							-
TIF - Downtown							-
Black Hawk Co. Gaming			16,000	16,000			32,000
Hotel/Motel-Parks			71,160	71,160			142,320
<b>Total Source</b>	-	-	326,160	266,150	-	-	592,310
Funding Source:		Project Schedule		Start	Finish		
GO	191,510	Design	FY25				
F/S	226,480	Land/Right of Way					
BHCG	32,000	Utility Relocation					
H/M-PK	142,320	Construction	FY25		FY26		
		Other:					
<b>Total</b>	<b>592,310</b>	<b>Total Project</b>	FY25		FY26		

# City of Cedar Falls Capital Improvement Program

CIP Number: 58 Item 1.

Department: Community Development	Division: Planning & Community Services	Project Number:
--------------------------------------	--	-----------------

**Project Description:**  
Community-wide Strategic Plan

Cedar Falls has a history of regularly conducting community-wide strategic planning to identify initiatives that could propoel the community forward for the next 5-10 years. The last plan, Future Forward, was developed in 2015 and endorsed in 2017. In August 2021, the Council agreed it should remain in use through 2030 and discussed at goal setting.



**Operations and Maintenance Impact on Budget:**  
Current:  
The General Fund Operating budget will be used to complete this project.

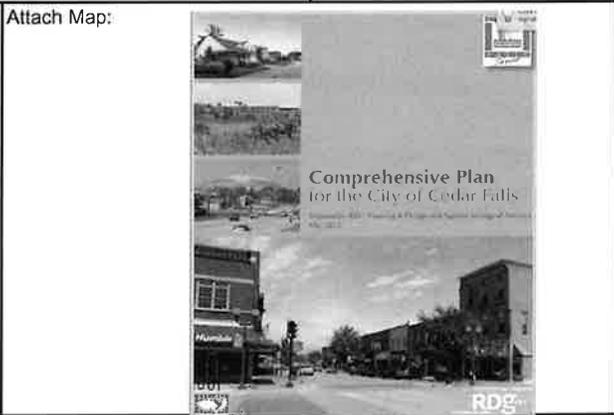
Long-Term:  
Initiatives or projects recommended by a new plan would be proposed as individual CIP items in the future, with funding proposed as appropriate to the project.

Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design						25,000	25,000
Land/Right of Way							-
Utility Relocation							-
Construction							-
Landscaping							-
Equipment & Furnish							-
Other							-
<b>Total Costs</b>	-	-	-	-	-	25,000	25,000
<b>Source of Funds</b>	<b>FY23</b>	<b>FY24</b>	<b>FY25</b>	<b>FY26</b>	<b>FY27</b>	<b>FY28</b>	<b>Total</b>
Gen. Obligation Bond							-
Federal/State Funding							-
Local Sales Tax							-
Capital Projects							-
General Revenue		-	-			25,000	25,000
Cedar Falls Utilities							-
TIF - Downtown							-
							-
							-
<b>Total Source</b>	-	-	-	-	-	25,000	25,000
<b>Funding Source:</b>		<b>Project Schedule</b>			<b>Start</b>	<b>Finish</b>	
GR	25,000	Design			FY28	FY28	
		Land/Right of Way					
		Utility Relocation					
		Construction					
		Other:					
<b>Total</b>	<b>\$25,000</b>	<b>Total Project</b>			<b>FY28</b>	<b>FY28</b>	

**City of Cedar Falls Capital Improvement Program** CIP Number: 58

Department: Community Development Division: Planning & Community Services Project Number:

**Project Description:**  
**Comprehensive Plan and Zoning Code Update**  
 A Comprehensive Plan was adopted in May 2012. Changes to the zoning code are necessary to implement this plan. This project will result in adoption of more detailed area plans, starting with Downtown and College Hill and moving to other areas as directed by Council, including an needed update to the City's office/business/ and industrial park zoning districts. These area plans will become an integral part of the City's Comprehensive Plan. The Zoning Code will be updated concurrently.



**Operations and Maintenance Impact on Budget:**  
 Current:  
 The General Fund Operating Budget will be used to complete these updates. TIF funds may be used for planning efforts in Downtown, College Hill, and the Unified District if urban renewal plans are amended accordingly.

Long-Term:  
 Changes that help to preserve existing assets while thoughtfully guiding growth and development in the community will increase assessed values, protect existing adjacent property values and increase the tax base.

Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way							-
Utility Relocation							-
Construction							-
Landscaping							-
Equipment & Furnish							-
Other		150,000	150,000	150,000	150,000	150,000	750,000
<b>Total Costs</b>	-	150,000	150,000	150,000	150,000	150,000	750,000

Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Gen. Obligation Bond							-
Federal/State Funding							-
Local Sales Tax							-
Capital Projects							-
General Revenue		125,000	150,000	150,000	150,000	150,000	725,000
TIF - Downtown							-
TIF - College Hill		25,000					25,000
TIF - Unified							-
<b>Total Source</b>	-	150,000	150,000	150,000	150,000	150,000	750,000

Funding Source:		Project Schedule	Start	Finish
GR	725,000	Design		
TIF - CH	25,000	Land/Right of Way		
		Utility Relocation		
		Construction		
		Other:	FY19	FY28
<b>Total</b>	<b>\$750,000</b>	<b>Total Project</b>	<b>FY19</b>	<b>FY28</b>

# City of Cedar Falls Capital Improvement Program

CIP Number: 6 Item 1.

Department:  
**Community Development**

Division:  
**Planning & Community Services**

Project Number:

Project Description:  
Conversion of rental homes back to owner-occupied.

This incentive program is intended to be one tool to restore a better balance of owner-occupied homes within neighborhoods with an over-concentration of short term rental properties. A forgivable loan program has been developed for individuals that would like to take a rental back to an owner-occupied house, providing a \$10,000 matching forgivable loan.



Operations and Maintenance Impact on Budget:  
Current:  
The cost of the program will affect the General Fund Operating Budget. There will also be staff time to develop, implement and administer the program. Council would decide to fund through budget process.

Long-Term:  
The General Fund Operating Budget would be impacted for an additional 4 years, for both the program and the staff time to administer it.

Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way							-
Utility Relocation							-
Construction							-
Landscaping							-
Equipment & Furnish							-
Other	100,000	100,000	100,000	100,000	100,000		500,000
<b>Total Costs</b>	100,000	100,000	100,000	100,000	100,000	-	500,000
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Gen. Obligation Bond							-
Federal/State Funding							-
Local Sales Tax							-
Capital Projects							-
General Revenue	100,000	100,000	100,000	100,000	100,000		500,000
							-
							-
<b>Total Source</b>	100,000	100,000	100,000	100,000	100,000	-	500,000

Funding Source:	Project Schedule	Start	Finish
GR	500,000	Design	
		Land/Right of Way	
		Utility Relocation	
		Construction	
		Other:	FY15
<b>Total</b>	<b>500,000</b>	<b>Total Project</b>	FY15 FY27

**City of Cedar Falls Capital Improvement Program**

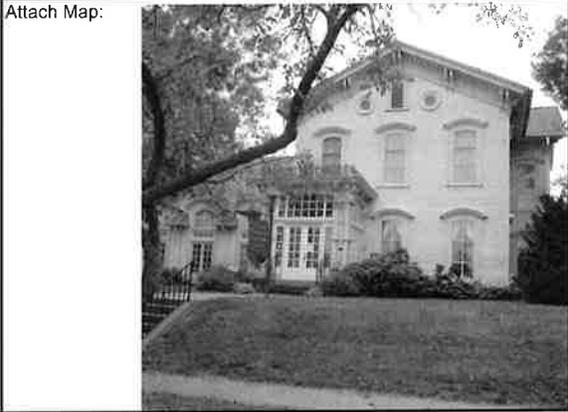
CIP Number: 61

Department:  
Community Development

Division:  
Planning & Community Services

Project Number:

**Project Description:**  
Historic Reconnaissance Survey of Overman Park Neighborhood  
The Historic Preservation Commission proposes to seek a CLG grant from the State Historic Preservation Office to hire a consultant to conduct a reconnaissance survey of a portion of the Overman Park Neighborhood in the area bounded by 1st, 12th, Washington, and Walnut Streets. The consultant would be assisted by Historic Preservation Commissioners and community volunteers. The survey will identify potential historic resources in the area to help facilitate the preservation and appreciation of the history of the neighborhood and identify areas for more intensive surveys and potential for national recognition.



**Operations and Maintenance Impact on Budget:**  
Current:  
CLG grant requires a 40% local match, which can be satisfied primarily with in-kind volunteer work and minimal cash contribution from the City.  
Long-Term:  
Preservation of the history and culture of the downtown neighborhoods was a high priority of local residents and CMS in the Downtown Vision Plan, as it adds to the value, attractiveness of livability of the close in neighborhoods.

Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way							-
Utility Relocation							-
Construction							-
Landscaping							-
Equipment & Furnish							-
Other		13,400					13,400
<b>Total Costs</b>	-	13,400	-	-	-	-	13,400

Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Gen. Obligation Bond							-
Federal/State Funding		11,000					11,000
Local Sales Tax							-
Capital Projects							-
Cedar Falls Utilities							-
TIF - Downtown							-
General Revenue		2,400					2,400
							-
							-
<b>Total Source</b>	-	13,400	-	-	-	-	13,400

Funding Source:		Project Schedule	Start	Finish
F/S	11,000	Design		
GR	2,400	Land/Right of Way		
		Utility Relocation		
		Construction		
		Other:	FY24	FY24
<b>Total</b>	<b>\$13,400</b>	<b>Total Project</b>		

## City of Cedar Falls Capital Improvement Program

CIP Number: 62

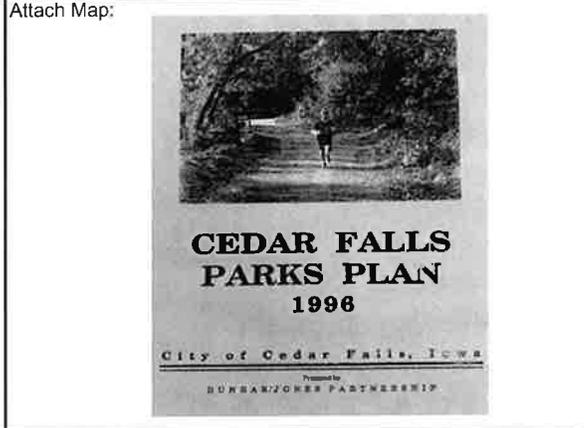
Department:  
Community Development

Division:  
Planning & Community Services

Project Number:

**Project Description:**  
Parks and Public Lands Master Plan

The last Park Plan was completed in 1996. Since 1996 the city has experienced growth to the south and west and changes to northern Cedar Falls due to flood buyouts. In addition, recreation preferences have changed over time, so a review and update of current recreation programs, services, and facilities within parks is warranted. This plan will consolidate previous plans and implement the goals of the City's 2012 Comprehensive Plan, including incorporating a method of land dedication for parks so that newly developing areas have adequate park space and facilities.



**Operations and Maintenance Impact on Budget:**  
Current:  
Cost for the consultant to complete the plan

Long-Term:  
Provides more orderly decision making for future park and public lands and needed amenities.

Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design			75,000	75,000			150,000
Land/Right of Way							-
Utility Relocation							-
Construction							-
Landscaping							-
Equipment & Furnish							-
Other							-
<b>Total Costs</b>	-	-	75,000	75,000	-	-	150,000
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Gen. Obligation Bond			75,000	75,000			150,000
Federal/State Funding							-
Local Sales Tax							-
Capital Projects							-
Hotel/Motel-Park							-
							-
							-
							-
							-
<b>Total Source</b>	-	-	75,000	75,000	-	-	150,000

Funding Source:		Project Schedule		
		Start	Finish	
GO	150,000	Design		
		Land/Right of Way		
		Utility Relocation		
		Construction		
		Other:	FY25	FY26
<b>Total</b>	<b>\$150,000</b>	<b>Total Project</b>	FY25	FY26



<b>City of Cedar Falls Capital Improvement Program</b>		CIP Number: 64
Department: Community Development	Division: Planning & Community Services	Project Number:
Project Description:  <b>Resilience Initiatives</b>  The City has worked with with the public to create a Resilience Plan. The goal of the plan is to identify short-term and long-term actions the community can implement to help prepare infrastructure, the economy, the natural environment, civic services and the general public for potential disruption due to events such as flooding, economic disturbance or public health crisis. The plan was presented to the public on April 12, 2022 and was received and filed by City Council on June 20, 2022. This item anticipates implementation of actions at the direction of City Council.		Attach Map:  

Operations and Maintenance Impact on Budget:  
 Current:  
 The implementation will likely involve various city departments and the funding would be used to implement or complement identified projects and programs  
 Long-Term:  
 The plan will identify projects which can help to improve stormwater management and flooding issues, efficiencies in service delivery, and the quality of life for residents

Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way							-
Utility Relocation							-
Construction							-
Landscaping							-
Equipment & Furnish							-
Other	25,000	25,000	25,000	25,000	25,000	25,000	150,000
<b>Total Costs</b>	25,000	25,000	25,000	25,000	25,000	25,000	150,000
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Gen. Obligation Bond							-
Federal/State Funding							-
Local Sales Tax							-
Capital Projects							-
Cedar Falls Utilities							-
TIF - Downtown							-
General Revenue	25,000	25,000	25,000	25,000	25,000	25,000	150,000
							-
							-
<b>Total Source</b>	25,000	25,000	25,000	25,000	25,000	25,000	150,000
Funding Source:		<b>Project Schedule</b>		<b>Start</b>		<b>Finish</b>	
GR	150,000	Design					
		Land/Right of Way					
		Utility Relocation					
		Construction					
		Other:		On-going		On-going	
<b>Total</b>	<b>\$150,000</b>	<b>Total Project</b>		On-going		On-going	

**City of Cedar Falls Capital Improvement Program**

CIP Number: 65

Department:  
Community Development

Division:  
Planning & Community Services

Project Number:

**Project Description:**  
**Support for Historical Society Enhance Iowa Grant**  
  
The Cedar Falls Historical Society is seeking a \$300,000 Enhance Iowa Grant to help fund a \$1.5 million renovation of their building at 315 Clay Street into a new exhibit hall and educational center. The grant requires a 15% match (\$40,000) from the City for the project.



**Operations and Maintenance Impact on Budget:**  
Current:  
Funds would be provided from Hotel/Motel tax  
  
Long-Term:  
The facility would be a new attraction for downtown Cedar Falls and help to preserve and educate the public about the history and culture of the community.

Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way							-
Utility Relocation							-
Construction							-
Landscaping							-
Equipment & Furnish							-
Other		16,000	17,000	17,000			50,000
<b>Total Costs</b>	-	16,000	17,000	17,000	-	-	50,000
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Gen. Obligation Bond							-
Federal/State Funding							-
Local Sales Tax							-
Capital Projects							-
Cedar Falls Utilities							-
TIF - Downtown							-
General Revenue							-
Hotel/Motel		16,000	17,000	17,000			50,000
							-
<b>Total Source</b>	-	16,000	17,000	17,000	-	-	50,000
Funding Source:	Project Schedule		Start		Finish		
H/M-VT	50,000	Design					
		Land/Right of Way					
		Utility Relocation					
		Construction					
		Other:		FY24		FY26	
<b>Total</b>	<b>\$50,000</b>	<b>Total Project</b>		<b>FY24</b>		<b>FY26</b>	

# City of Cedar Falls Capital Improvement Program

CIP Number: 66 Item 1.

Department: Community Development	Division: Planning & Community Services	Project Number:
--------------------------------------	--	-----------------

**Project Description:**

**Wayfinding Signage-Phase II**

Install a series of wayfinding signage throughout the community in order to promote and direct travelers to the City's historical, cultural and commercial areas. The first phase of the project was completed in 2021. A second phase was anticipated to include signage along other major thoroughfares, including Main Street (after reconstruction), Greenhill Road, Waterloo Road, and University Ave. Based on experience with the 1st phase, would recommend larger signs similar to what was installed along 1st Street.



**Operations and Maintenance Impact on Budget:**

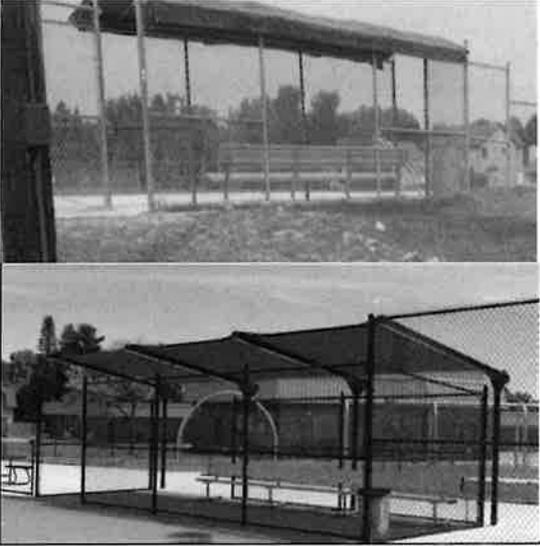
**Current:**  
Sign locations in the TIF district may be eligible for funding through TIF revenues, if eligible. Otherwise signs will need to be funded through Hotel/Motel revenue.

**Long-Term:**  
The directional signs will need to be continually maintained after installation.

Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way							-
Utility Relocation							-
Construction				30,000			30,000
Landscaping							-
Equipment & Furnish							-
Other							-
Total Costs	-	-	-	30,000	-	-	30,000
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Gen. Obligation Bond							-
Federal/State Funding							-
Local Sales Tax							-
Capital Projects							-
TIF - DT							-
TIF -UN							-
Hotel/Motel-V&T				30,000			30,000
							-
							-
Total Source	-	-	-	30,000	-	-	30,000

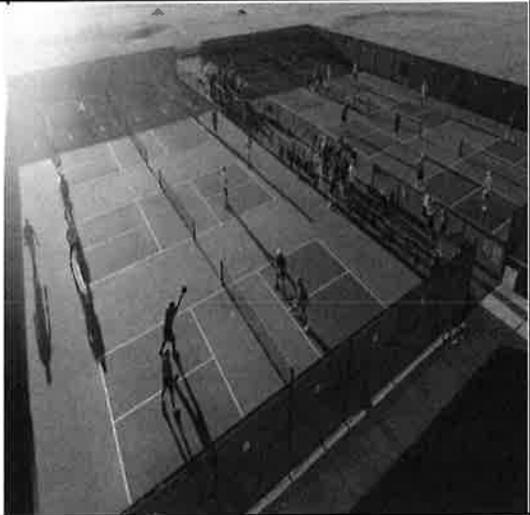
Funding Source:	Project Schedule	Start	Finish
TIF- UN	Design	FY25	
H/M-VT	Land/Right of Way		
	Utility Relocation		
	Construction		FY26
	Other:		
Total	Total Project	FY25	FY26

City of Cedar Falls Capital Improvement Program						CIP Number: 67	
Department: Community Development			Division: Recreation			Project Number:	
Project Description:							
<p>Ballfield Fencing Spot Repair around the City</p> <p>Fencing at various ballfields within the Cedar Falls Park system needs to be repaired, from normal wear of regular use and age. Damage includes bent posts, curled fence fabric, missing or detached posts and rails. This includes certain areas of Birdsall, Orchard Hill, Pfeiffer Park and Central Park.</p>							
Operations and Maintenance Impact on Budget:							
Current: Fence will function as it was supposed to and will provide a safer facility for those using these facilities.							
Long-Term: Minor-repairs will improve the structural integrity and lengthen the useful life of current fencing.							
Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way							-
Utility Relocation							-
Construction	1,500	1,500	1,500	1,500	1,500	1,500	9,000
Landscaping							-
Equipment & Furnish	1,500	1,500	1,500	1,500	1,500	1,500	9,000
Other							-
<b>Total Costs</b>	<b>3,000</b>	<b>3,000</b>	<b>3,000</b>	<b>3,000</b>	<b>3,000</b>	<b>3,000</b>	<b>18,000</b>
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Gen. Obligation Bond							-
Federal/State Funding							-
Local Sales Tax							-
Capital Projects							-
Cedar Falls Utilities							-
TIF - Downtown							-
Player Fund	3,000	3,000	3,000	3,000	3,000	3,000	18,000
Rec CIP							-
							-
<b>Total Source</b>	<b>3,000</b>	<b>3,000</b>	<b>3,000</b>	<b>3,000</b>	<b>3,000</b>	<b>3,000</b>	<b>18,000</b>
Funding Source:		<b>Project Schedule</b>		<b>Start</b>		<b>Finish</b>	
SBPF	18,000	Design					
		Land/Right of Way					
		Utility Relocation					
		Construction					
		Other:		FY21		FY26	
<b>Total</b>	<b>\$18,000</b>	<b>Total Project</b>		FY21		FY26	

City of Cedar Falls Capital Improvement Program						CIP Number	68
Department: Community Development		Division: Recreation		Project Number:			
Project Description:							
<p>Dugout Covers - Birdsall Park</p> <p>The Six Dugout Covers at Birdsall Park will need replaced. Current structure was a prototype that has proven to need frequent repair. Upgraded cantilever structure is promised to be more resilient and provide simple set up and tear down resulting in longer fabric life.</p>							
Operations and Maintenance Impact on Budget:							
Current:							
Improve customer service and user facilities							
Long-Term:							
Improvements will make city facilities more attractive to program participants and potential outside user/rental groups interested in hosting tournaments and game play. Potentially increasing concession and rental revenue. Improvements would decrease maintenance including mowing and run-off clean-up.							
Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way							-
Utility Relocation							-
Construction				65,000			65,000
Landscaping							-
Equipment & Furnish				42,000			42,000
Other							-
<b>Total Costs</b>	-	-	-	107,000	-	-	107,000
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Gen. Obligation Bond							-
Federal/State Funding							-
Local Sales Tax							-
Capital Projects							-
Player Fund				107,000			107,000
							-
							-
<b>Total Source</b>	-	-	-	107,000	-	-	107,000
Funding Source:		<b>Project Schedule</b>		<b>Start</b>		<b>Finish</b>	
SBPF	107,000	Design					
GO	-	Land/Right of Way					
		Utility Relocation					
		Construction		FY26		FY26	
		Other:					
<b>Total</b>	<b>\$107,000</b>	<b>Total Project</b>		FY26		FY26	

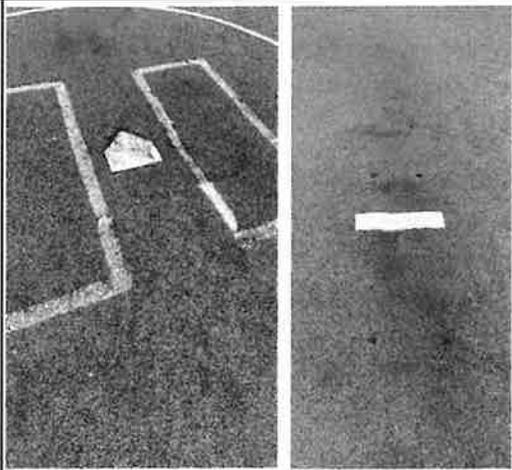
City of Cedar Falls Capital Improvement Program						CIP Number:	69
Department: Community Development			Division: Recreation			Project Number:	
Project Description:							
<p>Facility Improvements - Rec Center</p> <p>Replacing antiquated Volleyball net systems - current Volleyball net systems are original to the facility and in need of replacement. This will make facility more attractive to use for programming and community user groups. 3 nets systems are needed</p>							
Operations and Maintenance Impact on Budget:							
Current:							
Improve customer service and user facilities							
Long-Term:							
Improved appearance and customer safety							
Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way							-
Utility Relocation							-
Construction							-
Landscaping							-
Equipment & Furnish		10,000					10,000
Other							-
<b>Total Costs</b>	-	10,000	-	-	-	-	10,000
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Gen. Obligation Bond							-
Federal/State Funding							-
Local Sales Tax							-
Rec CIP		10,000					10,000
							-
							-
							-
							-
							-
<b>Total Source</b>	-	10,000	-	-	-	-	10,000
Funding Source:		<b>Project Schedule</b>		<b>Start</b>		<b>Finish</b>	
RCCIP		10,000		Design			
				Land/Right of Way			
				Utility Relocation			
				Construction			
				Other:		FY 24	
						FY24	
<b>Total</b>		<b>\$10,000</b>		<b>Total Project</b>		FY24	

City of Cedar Falls Capital Improvement Program						CIP Number	70
Department: Community Development		Division: Recreation		Project Number:			
Project Description:  New HS Pool: Phase I & II  Like the City did in 75/76 when the indoor pools at Peet and Holmes were built, the City will be asked by the school system to contribute approximately 1/3 of the construction cost to build a new pool attached to the new High School currently being planned. Since the City is a participant in the planning we can ensure public access 24/7 when it is not being used for school functions. Both Peet and Holmes are at the last of their useful lives without more major costly renovations. Phase I includes the building shell with interior drywall, exterior sidewalks, & minor excavation. Phase II builds the pool, completes fireproofing/sprinklers, seating area, and other interior improvements							
Operations and Maintenance Impact on Budget: Current:  Long-Term: There would be on-going costs related to the upkeep of the pool.							
Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design		1,500,000					1,500,000
Land/Right of Way							-
Utility Relocation							-
Construction		14,600,000	4,900,000				19,500,000
Landscaping							-
Equipment & Furnish							-
Other							-
<b>Total Costs</b>	-	16,100,000	4,900,000	-	-	-	21,000,000
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Gen. Obligation Bond		700,000					700,000
Federal/State Funding			700,000				700,000
School District		7,600,000	500,000				8,100,000
Rec CIP		1,400,000					1,400,000
General Fund Savings		3,400,000	2,500,000				5,900,000
Black Hawk Cnty Gaming			900,000				900,000
Private		3,000,000	300,000				3,300,000
							-
<b>Total Source</b>	-	16,100,000	4,900,000	-	-	-	21,000,000
Funding Source:		<b>Project Schedule</b>		<b>Start</b>		<b>Finish</b>	
GO	700,000	Design					
SCHOOLS	8,100,000	Land/Right of Way					
F/S	700,000	Utility Relocation					
RCCIP	1,400,000	Construction					
GFS	5,900,000	Other:		FY24		FY25	
BHCG	900,000						
PRIV	3,300,000						
<b>Total</b>	<b>\$21,000,000</b>	<b>Total Project</b>		<b>FY24</b>		<b>FY25</b>	

City of Cedar Falls Capital Improvement Program						CIP Number: 71	
Department: Community Development			Division: Recreation & Community Programs			Project Number:	
<p>Project Description:</p> <p><b>Orchard Hill Park-Pickleball Expansion</b></p> <p>Remove existing tennis courts and replace them with eight pickleball courts, matching the existing courts. Remove existing shelter and playground. Construct new shelter inbetween the courts. Double the size of the parking lot, paving and striping it.</p>							
							
<p>Operations and Maintenance Impact on Budget:</p> <p>Current: Tennis courts need to be removed at this point regardless. With the current parking lot situation there is an imminent need for more parking.</p> <p>Long-Term: Courts would have to be resurfaced at some point down the road.</p>							
Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Parking Lot Expansion		200,000					200,000
Utility Relocation							-
Construction		50,000					50,000
Landscaping							-
Equipment & Furnish		150,000					150,000
Other							-
<b>Total Costs</b>	-	400,000	-	-	-	-	400,000
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Gen. Obligation Bond		110,000					110,000
Federal/State Funding							-
Local Sales Tax							-
Capital Projects							-
Cedar Falls Utilities							-
TIF - Downtown							-
Private-Pickleball Club		190,000					190,000
Hotel/Motel- Parks		100,000					100,000
							-
<b>total Source</b>	-	400,000	-	-	-	-	400,000
Funding Source:		<b>Project Schedule</b>		<b>Start</b>		<b>Finish</b>	
GO	110,000	Design		FY23			
PRIV	190,000	Land/Right of Way					
H/M-PK	100,000	Utility Relocation					
		Construction		FY24		FY24	
		Other:					
<b>Total</b>	<b>\$400,000</b>	<b>Total Project</b>		<b>FY23</b>		<b>FY24</b>	

City of Cedar Falls Capital Improvement Program						CIP Number:	72
Department: Community Development		Division: Recreation & Community Programs			Project Number:		
Project Description:							
<p>Outdoor Fitness Park</p> <p>An outdoor fitness park that would be free for public use. It would be located near the Rec to support and facilitate classes being held there adding potential future clients to the Rec.</p>							
Operations and Maintenance Impact on Budget:							
Current:							
Should be very minimal on the maintenance side.							
Long-Term:							
Built tough for the hard climate, but individual apparatuses may need replaced over time.							
Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							0
Land/Right of Way							0
Utility Relocation							0
Construction						50,000	50,000
Landscaping							0
Equipment & Furnish						100,000	100,000
Other							0
<b>Total Costs</b>	-	-	-	-	-	150,000	150,000
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Gen. Obligation Bond							0
Federal/State Funding							0
Local Sales Tax							0
Capital Projects							0
Cedar Falls Utilities							0
TIF - Downtown							0
Nat'l. Fitness Grant						30,000	30,000
Private Fundraising						120,000	120,000
							0
<b>Total Source</b>	-	-	-	-	-	150,000	150,000
Funding Source:		<b>Project Schedule</b>		<b>Start</b>		<b>Finish</b>	
NFG	30,000	Design					
PRIV	120,000	Land/Right of Way					
		Utility Relocation					
		Construction		FY28		FY28	
		Other:					
<b>Total</b>	<b>\$150,000</b>	<b>Total Project</b>		FY28		FY28	

City of Cedar Falls Capital Improvement Program							CIP Number: 73
Department: Community Development		Division: Recreation & Community Programs			Project Number:		
Project Description:  Park Renovations  Add a new piece of playground equipment or playground structure in an already established City Park. We have taken down old or damaged equipment over the past decade without replacing it. This item identifies funding to establish a rotation in our parks, to improve the attractiveness of all of our parks by having relevant and safe equipment.				Attach Map:  			
Operations and Maintenance Impact on Budget:							
Current: Parks/PW could assist with construction.							
Long-Term: Weekly inspections are already taking place looking for potential safety hazards that are addressed as needed. Rotation of equipment is proposed with this CIP item.							
Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way							-
Utility Relocation							-
Construction							-
Landscaping							-
Equipment & Furnish			100,000	50,000	200,000	100,000	450,000
Other							-
<b>Total Costs</b>	-	-	100,000	50,000	200,000	100,000	450,000
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Gen. Obligation Bond			100,000	50,000	200,000	100,000	450,000
Federal/State Funding							-
Local Sales Tax							-
Capital Projects							-
Cedar Falls Utilities							-
TIF - Downtown							-
Hotel/Motel-Parks							-
General Revenue							-
							-
<b>Total Source</b>	-	-	100,000	50,000	200,000	100,000	450,000
Funding Source:		<b>Project Schedule</b>		<b>Start</b>		<b>Finish</b>	
GO	450,000	Design		FY24			
		Land/Right of Way					
		Utility Relocation					
		Construction		FY25		Annual	
		Other:					
<b>Total</b>	<b>\$450,000</b>	<b>Total Project</b>		FY25		Annual	

City of Cedar Falls Capital Improvement Program						CIP Number: 74	
Department: Community Development			Division: Recreation Division			Project Number:	
Project Description:							
<p>Turf Replacement Robinson Dresser</p> <p>The Synthetic Turf at Robinson Dresser was installed in 2007 as a joint project between the City and Cedar Falls Schools. The average life expectancy according to Midwest Field Turf is 10 -12 years. This field has exceeded this estimate with high usage from both school programs and community users. Is now showing its age and has a limited usable life remaining before it becomes unsafe to use. A full removal and replacement is proposed.</p>							
Operations and Maintenance Impact on Budget:							
Current:							
Once installed will need limited maintenance							
Long-Term:							
Rubber granular fill will need to be added to the turf about every 6-7 years to extend lifetime.							
Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way							-
Utility Relocation							-
Construction							-
Landscaping							-
Equipment & Furnish						175,000	175,000
Other							-
<b>Total Costs</b>	-	-	-	-	-	175,000	175,000
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Gen. Obligation Bond						87,500	87,500
Federal/State Funding							-
Local Sales Tax							-
Capital Projects							-
School Contribution							-
Recreation Center Capi						87,500	87,500
Hotel/Motel-Parks							-
							-
							-
<b>Total Source</b>	-	-	-	-	-	175,000	175,000
Funding Source:		Project Schedule		Start	Finish		
GO	87,500	Design					
RCCIP	87,500	Land/Right of Way					
SCHOOLS	-	Utility Relocation					
		Construction		FY28	FY28		
		Other:					
<b>Total</b>	<b>\$175,000</b>	<b>Total Project</b>		<b>FY28</b>	<b>FY28</b>		

City of Cedar Falls Capital Improvement Program						CIP Number: 75	
Department: Community Development			Division: Recreation			Project Number:	
Project Description: Weight Equipment  New Weight Equipment to replace machines bought in December of 2005. These machines are showing their age and wearing out as indicated by the number of repairs staff is now having to do.							
Operations and Maintenance Impact on Budget: Current: This will reduce repair cost, should increase membership/income as updated or new machines foster an increased enthusiasm. Long-Term:							
Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way							-
Utility Relocation							-
Construction							-
Landscaping							-
Equipment & Furnish	300,000						300,000
Other							-
<b>Total Costs</b>	300,000	-	-	-	-	-	300,000
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Gen. Obligation Bond							-
Federal/State Funding							-
Local Sales Tax							-
Capital Projects							-
Rec Relief Grant	300,000						300,000
							-
							-
							-
							-
<b>Total Source</b>	300,000	-	-	-	-	-	300,000
Funding Source:		<b>Project Schedule</b>		<b>Start</b>		<b>Finish</b>	
RCRG		300,000		Design			
				Land/Right of Way			
				Utility Relocation			
				Construction			
				Other:		FY23	
						FY23	
<b>Total</b>		<b>\$300,000</b>		<b>Total Project</b>		FY23	

City of Cedar Falls Capital Improvement Program						CIP Number:	76
Department: Community Development			Division: Recreation			Project Number:	
Project Description: Falls-Cabanas							
Purchase and install cabanas that would be available for patron rental throughout the season at the Falls Aquatic Center.							
Operations and Maintenance Impact on Budget:							
Current: Normal annual upkeep and maintenance on cabanas.							
Long-Term: Additional income could be generated by renting cabanas to those interested at the FAC to offset maintenance and replacement.							
Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way							-
Utility Relocation							-
Construction							-
Landscaping							-
Equipment & Furnish							-
Other			15,000				15,000
<b>Total Costs</b>	-	-	15,000	0			15,000
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Gen. Obligation Bond							-
Federal/State Funding							-
Local Sales Tax							-
Capital Projects							-
Cedar Falls Utilities							-
TIF - Downtown							-
Rec CIP			15,000				15,000
<b>Total Source</b>	-	-	15,000	0			15,000
Funding Source:	<b>Project Schedule</b>		<b>Start</b>		<b>Finish</b>		
RCCIP	15,000	Design					
		Land/Right of Way					
		Utility Relocation					
		Construction					
		Other:		FY25		FY25	
<b>Total</b>	<b>\$15,000</b>	<b>Total Project</b>		FY25		FY25	

City of Cedar Falls Capital Improvement Program						CIP Number	77
Department: Community Development		Division: Recreation			Project Number:		
Project Description:							
<p>Falls-Improve fencing location</p> <p>Moving approximately 400' of fence in, to a total length of approximately 350'. The goal is to curb behavior that is not allowed that frequently occurs in this area due to the lack of visibility of the area for the deck guards for the area below the berm on the south side of the Falls.</p>							
Operations and Maintenance Impact on Budget:							
Current:							
Cost of construction to process the move.							
Long-Term:							
This project will help reduce the amount of difficult situations that take place behind the berm area at the Falls. Currently the berm creates a large portion of unsupervised/not-visible space for lifeguards.							
Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way							-
Utility Relocation							-
Construction	9,050						9,050
Landscaping							-
Equipment & Furnish							-
Other							-
<b>Total Costs</b>	9,050	-	-	-	-	-	9,050
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Gen. Obligation Bond							
Federal/State Funding							
School District							
Capital Projects							
Rec CIP	9,050						9,050
General Fund Savings							
Black Hawk Cnty Gaming							
Private							
<b>Total Source</b>	9,050						9,050
Funding Source:		<b>Project Schedule</b>		<b>Start</b>		<b>Finish</b>	
GO	-	Design					
SCHOOLS	-	Land/Right of Way					
RCCIP	9,050	Utility Relocation					
GFS	-	Construction		FY23		FY23	
BHCG	-	Other:					
PRIV	-						
<b>Total</b>	<b>\$9,050</b>	<b>Total Project</b>		<b>FY 23</b>		<b>FY 23</b>	

City of Cedar Falls Capital Improvement Program						CIP Number: 78	
Department: Community Development			Division: Recreation			Project Number:	
Project Description:							
<p>Falls - Maintenance</p> <p>On-going maintenance of The Falls Aquatic Center is important for a top-notch facility. These items are not related to the annual operations but more focused on larger maintenance needs such as replacing chemical controllers, repairs &amp; painting of the pool and other structures within the facility, chair/innertube replacement, and more. Staff has developed an overall maintenance list, to guide CIP proposals and budgeting.</p>							
Operations and Maintenance Impact on Budget:							
Current:							
Consistent evaluation of maintenance projects for near and distant future.							
Long-Term:							
Reduce unanticipated repairs that would be more costly if not planned in a systematic fashion.							
Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way							-
Utility Relocation							-
Construction	26,000	10,000	10,000	10,000	10,000	10,000	76,000
Landscaping							-
Equipment & Furnish	41,000	15,000	45,000	25,000	25,000	25,000	176,000
Other		30,000	10,000				40,000
<b>Total Costs</b>	<b>67,000</b>	<b>55,000</b>	<b>65,000</b>	<b>35,000</b>	<b>35,000</b>	<b>35,000</b>	<b>292,000</b>
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Gen. Obligation Bond							-
Federal/State Funding							-
Local Sales Tax							-
Capital Projects							-
Cedar Falls Utilities							-
TIF - Downtown							-
Rec CIP	67,000	55,000	65,000	35,000	35,000	35,000	292,000
							-
<b>Total Source</b>	<b>67,000</b>	<b>55,000</b>	<b>65,000</b>	<b>35,000</b>	<b>35,000</b>	<b>35,000</b>	<b>292,000</b>
Funding Source:	<b>Project Schedule</b>		<b>Start</b>		<b>Finish</b>		
RCCIP	292,000	Design					
		Land/Right of Way					
		Utility Relocation					
		Construction					
		Other:		On-going		On-going	
<b>Total</b>	<b>\$292,000</b>	<b>Total Project</b>		On-going		On-going	

City of Cedar Falls Capital Improvement Program						CIP Number	79
Department: Community Development		Division: Recreation				Project Number:	
Project Description:							
<p>Falls- Splash Feature</p> <p>Remove &amp; replace Totem Pole water feature with more modern Splash Pad Play Structure.</p>							
Operations and Maintenance Impact on Budget:							
Current:							
Demolition & Replacement costs							
Long-Term:							
Cost to maintain & repair structure							
Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design	5,000						5,000
Land/Right of Way							-
Utility Relocation							-
Construction		20,000					20,000
Landscaping							-
Equipment & Furnish		50,000					50,000
Other							-
<b>Total Costs</b>	5,000	70,000	-	-	-	-	75,000
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Gen. Obligation Bond							-
Federal/State Funding							-
Local Sales Tax							-
Capital Projects							-
Cedar Falls Utilities							-
TIF - Downtown							-
Rec CIP	5,000	70,000					75,000
							-
							-
<b>Total Source</b>	5,000	70,000	-	-	-	-	75,000
Funding Source:		<b>Project Schedule</b>		<b>Start</b>		<b>Finish</b>	
RCCIP		75,000		Design		FY23	
				Land/Right of Way			
				Utility Relocation			
				Construction		FY24	
				Other:			
<b>Total</b>		<b>\$75,000</b>		<b>Total Project</b>		FY23	
						FY24	

# City of Cedar Falls Capital Improvement Program

CIP Number: 80 Item 1.

Department: Community Development	Division: V&T-Cultural	Project Number:
--------------------------------------	---------------------------	-----------------

**Project Description:**  
**Hearst Center Master Plan**  
 In FY20 the Hearst presented results from visioning in anticipation of the building feasibility study. The study was delayed due to COVID. Staff and stakeholders reconvened in FY22. This project would complete a Master Plan to develop a building layout for a new facility on Seerley Blvd., with conceptual building elevations, conceptual images of the interior, and detailed cost estimate.



**Operations and Maintenance Impact on Budget:**  
**Current:**  
 Some of this work may be completed by staff reducing the expense of the project.  
**Long-Term:**  
 Make best possible decisions about future expansion and to limit additional tax support.

Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way							-
Utility Relocation							-
Construction							-
Landscaping							-
Equipment & Furnish							-
Other	55,000						55,000
Total Costs	55,000	-	-	-	-	-	55,000
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Gen. Obligation Bond							-
Federal/State Funding							-
Local Sales Tax							-
Capital Projects							-
Cultural Rep. & Maint.							-
Art and Culture Funds	15,000						15,000
Friends	15,000						15,000
CIF	25,000						25,000
							-
Total Source	55,000	-	-	-	-	-	55,000
Funding Source:	ACB	FRIEND	CIF	Project Schedule		Start	Finish
	15,000	15,000	25,000	Design			
				Land/Right of Way			
				Utility Relocation			
				Construction			
				Other:		FY22	FY23
Total	\$55,000			Total Project		FY22	FY23

## City of Cedar Falls Capital Improvement Program

CIP Number: 81 Item 1.

Department: Community Development	Division: V&T-Cultural	Project Number:
--------------------------------------	---------------------------	-----------------

**Project Description:**

**Hearst Center Fundraising Feasibility Study**

In FY23 the Hearst is working on a new building master plan. In anticipation of the results of the master plan, staff also seeks to begin work on a Hearst 2.0 fundraising feasibility study with a certified fundraising professional/firm to prepare for large public and private fundraising efforts and confirm anticipated results of a capital campaign.



**Operations and Maintenance Impact on Budget:**

**Current:**

**Long-Term:**  
Make best possible estimates of fundraising support through public and private means.

Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way							-
Utility Relocation							-
Construction							-
Landscaping							-
Equipment & Furnish							-
Other	10,000	30,000					40,000
<b>Total Costs</b>	<b>10,000</b>	<b>30,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>40,000</b>
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Gen. Obligation Bond							-
Federal/State Funding							-
Local Sales Tax							
Capital Projects							-
Cultural Rep. & Maint.							
Art and Culture Funds		15,000					15,000
Friends	10,000	15,000					25,000
CIF							
							-
<b>Total Source</b>	<b>10,000</b>	<b>30,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>40,000</b>
Funding Source:	Project Schedule		Start		Finish		
ACB	15,000	Design					
FRIEND	25,000	Land/Right of Way					
		Utility Relocation					
		Construction					
		Other:		FY23		FY24	
<b>Total</b>	<b>\$40,000</b>	<b>Total Project</b>					

**City of Cedar Falls Capital Improvement Program**

CIP Number: 82 **Item 1.**

Department:  
Community Development

Division:  
V&T

Project Number:

Project Description:  
RAGBRAI Start Up Funds  
This is revenue generated from the 2015 event. It is held in the reserve account for use as start-up funds when the event returns to Cedar Falls.



Operations and Maintenance Impact on Budget:  
Current:  
n/a  
Long-Term:  
n/a

Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way							-
Utility Relocation							-
Construction							-
Landscaping							-
Equipment & Furnish							-
Other			5,000				5,000
<b>Total Costs</b>	-	-	5,000	-	-	-	5,000
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Gen. Obligation Bond							-
Federal/State Funding							-
Local Sales Tax							-
Capital Projects							-
Tourism Cash Reserves			5,000				5,000
							-
							-
							-
							-
<b>Total Source</b>	-	-	5,000	-	-	-	5,000
Funding Source:	<b>Project Schedule</b>		<b>Start</b>		<b>Finish</b>		
TRC	5,000	Design					
		Land/Right of Way					
		Utility Relocation					
		Construction					
		Other:		FY25		FY25	
<b>Total</b>	<b>\$5,000</b>	<b>Total Project</b>		FY25		FY25	

# City of Cedar Falls Capital Improvement Program

CIP Number: 83 Item 1.

Department:  
Community Development

Division:  
V&T

Project Number:

**Project Description:**  
Replacement of Horse & Rider Sculpture at Visitor Center

A donation in memory of Howard Lund, a former volunteer, was received in 2016 for improvements to the Visitor Center. This gift is being held in the reserve account and will be used to help replace the Horse & Rider sculpture with the piece reaches the end of its life.



**Operations and Maintenance Impact on Budget:**  
Current:  
This project will be funded from the Division's cash reserves, private donations, and public art funds.

Long-Term:  
Little maintenance is expected

Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way							-
Utility Relocation							-
Construction			20,000				20,000
Landscaping							-
Equipment & Furnish							-
Other							-
<b>Total Costs</b>	-	-	20,000	-	-	-	20,000
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Gen. Obligation Bond							-
Federal/State Funding							-
Local Sales Tax							-
Capital Projects							-
Tourism Cash Reserves			950				950
Art & Cultural Board			9,500				9,500
Private Fundraising			9,550				9,550
							-
							-
<b>Total Source</b>	-	-	20,000	-	-	-	20,000
Funding Source:	Project Schedule		Start	Finish			
TRC	950	Design					
PRIV	9,550	Land/Right of Way					
ACB	9,500	Utility Relocation					
		Construction					
		Other:	FY25			FY25	
<b>Total</b>	<b>\$20,000</b>	<b>Total Project</b>	<b>FY25</b>			<b>FY25</b>	

# City of Cedar Falls Capital Improvement Program

CIP Number: 84 Item 1.

Department: Community Development	Division: V&T	Project Number:
--------------------------------------	------------------	-----------------

**Project Description:**  
**Replacement of Street Banners**  
 We set aside \$1,000 each year to replace street banners as they become worn. We currently have \$7,030 in reserves for this purpose. This CIP request serves as a reminder that these funds are available.



**Operations and Maintenance Impact on Budget:**  
**Current:**  
 This project will be funded from the Division's cash reserves.

**Long-Term:**  
 Little maintenance is expected

Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way							-
Utility Relocation							-
Construction							-
Landscaping							-
Equipment & Furnish							-
Other		2,500		2,500		2,500	7,500
<b>Total Costs</b>	-	2,500	-	2,500	-	2,500	7,500
<b>Source of Funds</b>	<b>FY23</b>	<b>FY24</b>	<b>FY25</b>	<b>FY26</b>	<b>FY27</b>	<b>FY28</b>	<b>Total</b>
Gen. Obligation Bond							-
Federal/State Funding							-
Local Sales Tax							-
Capital Projects							-
Tourism Cash Reserves		2,500		2,500		2,500	7,500
							-
							-
							-
							-
<b>Total Source</b>	-	2,500	-	2,500	-	2,500	7,500
<b>Funding Source:</b>		<b>Project Schedule</b>		<b>Start</b>		<b>Finish</b>	
TRC	7,500	Design					
		Land/Right of Way					
		Utility Relocation					
		Construction					
		Other:		FY24		On-going	
<b>Total</b>	<b>\$7,500</b>	<b>Total Project</b>		<b>FY24</b>		<b>On-going</b>	

# City of Cedar Falls Capital Improvement Program

CIP Number: 85 Item 1.

Department: <b>Community Development</b>	Division: <b>V&amp;T</b>	Project Number:
---	-----------------------------	-----------------

**Project Description:**  
**Tourism Market Study**

A tourism plan and market research project would identify needs within the community to attract more visitors. This destination assessment would help confirm if there is a need for expanded meeting venues, athletic venues and hotels. This could be used to support and advocate for continued growth in the Cedar Falls tourism industry by sharing information with potential investors interested in destination-enhancing economic development projects.



**Operations and Maintenance Impact on Budget:**  
**Current:**  
 This project will be funded from the Division's cash reserves.

**Long-Term:**  
 No long term impact

Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way							-
Utility Relocation							-
Construction							-
Landscaping							-
Equipment & Furnish							-
Other			25,000				25,000
<b>Total Costs</b>	-	-	25,000	-	-	-	25,000
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Gen. Obligation Bond							-
Federal/State Funding							-
Local Sales Tax							-
Capital Projects							-
Tourism Cash Reserves			25,000				25,000
							-
							-
							-
							-
<b>Total Source</b>	-	-	25,000	-	-	-	25,000
Funding Source:		Project Schedule		Start	Finish		
TRC	25,000	Design					
		Land/Right of Way					
		Utility Relocation					
		Construction					
		Other:		FY25		FY25	
<b>Total</b>	<b>\$25,000</b>	<b>Total Project</b>			<b>FY25</b>	<b>FY25</b>	

# City of Cedar Falls Capital Improvement Program

CIP Number: 86 Item 1.

Department: Community Development	Division: V&T	Project Number:
--------------------------------------	------------------	-----------------

**Project Description:**  
**Visitor Center -Cedar Falls 3D Sign**

The sign would be located in the grass circle in the driveway of the Visitor Center. The 4 foot high letters are aluminum and would be mounted on a concrete base and lit. Many communities and universities are using these letters to welcome visitors (and residents) and encourage photo opportunities that are shared online. This would be another way to draw guests into the Visitor Center for information about the community.



**Operations and Maintenance Impact on Budget:**  
**Current:**  
 This project will be funded from the Division's cash reserves.

**Long-Term:**  
 Little maintenance is expected

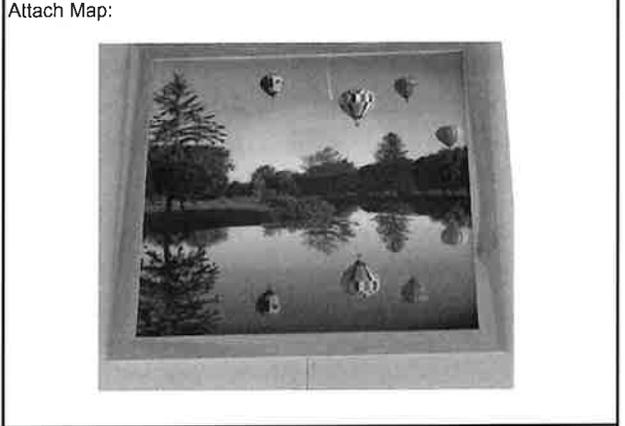
Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way							-
Utility Relocation							-
Construction			22,000				22,000
Landscaping							-
Equipment & Furnish							-
Other							-
<b>Total Costs</b>	-		22,000	-	-	-	22,000
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Gen. Obligation Bond							-
Federal/State Funding							-
Local Sales Tax							-
Capital Projects							-
Tourism Cash Reserves			22,000				22,000
							-
							-
							-
							-
<b>Total Source</b>	-	-	22,000	-	-	-	22,000
Funding Source:	Project Schedule		Start	Finish			
TRC	22,000	Design					
		Land/Right of Way					
		Utility Relocation					
		Construction		FY25			FY25
		Other:					
<b>Total</b>	<b>\$22,000</b>	<b>Total Project</b>		FY25		FY25	

# City of Cedar Falls Capital Improvement Program

CIP Number: 87 Item 1.

Department: Community Development	Division: V&T	Project Number:
--------------------------------------	------------------	-----------------

**Project Description:**  
**Visitor Center Interior Painting & Updates**  
 The paint in staff section of the visitor center could use refreshing. The photos in the Visitor Center foyer, gift shop and conference room are nearly 20 years old and need replacing.



**Operations and Maintenance Impact on Budget:**  
**Current:**  
 This project will be funded from the Division's cash reserves.  
**Long-Term:**  
 Little maintenance is expected

Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way							-
Utility Relocation							-
Construction							-
Landscaping							-
Equipment & Furnish							-
Other		15,000					15,000
<b>Total Costs</b>	-	15,000	-	-	-	-	15,000
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Gen. Obligation Bond							-
Federal/State Funding							-
Local Sales Tax							-
Capital Projects							-
Tourism Cash Reserves		15,000					15,000
							-
							-
							-
							-
<b>Total Source</b>	-	15,000	-	-	-	-	15,000
Funding Source:	Project Schedule		Start	Finish			
TRC	15,000	Design					
		Land/Right of Way					
		Utility Relocation					
		Construction					
		Other:		FY24			FY24
<b>Total</b>	<b>\$15,000</b>	<b>Total Project</b>		FY24			FY24

# City of Cedar Falls Capital Improvement Program

CIP Number: 88 Item 1.

Department: Community Development	Division: V&T	Project Number:
--------------------------------------	------------------	-----------------

**Project Description:**  
**Visitor Center -Retaining Wall and Patio Repair**

This project would include tearing out the existing retaining wall and replacing it with two new walls, along with replacing the entire patio area. This area has also become unsightly and overgrown with prairie. The appearance of the building would be improved by cleaning this area up while discouraging foot traffic since there is a large drop-off. We hope to do this project at the beginning of FY23.



**Operations and Maintenance Impact on Budget:**  
**Current:**  
 This project will be funded from the Division's cash reserves.

**Long-Term:**  
 Little maintenance is expected

Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way							-
Utility Relocation							-
Construction							-
Landscaping	30,000						30,000
Equipment & Furnish							-
Other							-
<b>Total Costs</b>	30,000	-	-	-	-	-	30,000
<b>Source of Funds</b>	<b>FY23</b>	<b>FY24</b>	<b>FY25</b>	<b>FY26</b>	<b>FY27</b>	<b>FY28</b>	<b>Total</b>
Gen. Obligation Bond							-
Federal/State Funding							-
Local Sales Tax							-
Capital Projects							-
Tourism Cash Reserves	30,000						30,000
							-
							-
							-
							-
<b>Total Source</b>	30,000	-	-	-	-	-	30,000
<b>Funding Source:</b>		<b>Project Schedule</b>		<b>Start</b>		<b>Finish</b>	
TRC	30,000	Design					
		Land/Right of Way					
		Utility Relocation					
		Construction		FY23		FY23	
		Other:					
<b>Total</b>	<b>\$30,000</b>	<b>Total Project</b>		<b>FY23</b>		<b>FY23</b>	









# City of Cedar Falls Capital Improvement Program

CIP Number: 93

Item 1.

Department:  
Public Works

Division:  
Engineering

Project Number:

Project Description:  
Bridges/Culverts: Ridgeway Avenue Bridge Replacement  
Ridgeway Avenue Bridge Project will remove and replace the existing bridge with a new bridge.



Operations and Maintenance Impact on Budget:  
Current:  
This will impact the debt service levy since the City's match to the IDOT bridge funding will be paid for with TIF proceeds.  
Long-Term:  
This bridge will be maintained by Public Works.

Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way							-
Utility Relocation							-
Construction			665,000				665,000
Landscaping							-
Equipment & Furnish							-
Other							-
<b>Total Costs</b>	-	-	665,000	-	-	-	665,000
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Federal or State Funding			480,000				480,000
Tax Increment Financing -			185,000				185,000
							-
							-
							-
							-
							-
							-
							-
							-
							-
<b>Total Source</b>	-	-	665,000	-	-	-	665,000
Funding Source:			<b>Project Schedule</b>	<b>Start</b>	<b>Finish</b>		
F/S	480,000		Design	FY25	FY25		
TIF-STH	185,000		Land/Right of Way				
			Utility Relocation				
			Construction	FY25	FY25		
			Other:				
<b>Total</b>	<b>\$665,000</b>		<b>Total Project</b>	FY25	FY25		

















# City of Cedar Falls Capital Improvement Program

CIP Number: 102

Item 1.

Department:  
**Public Works**

Division:  
**Engineering**

Project Number:

**Project Description:**  
Sidewalks/Trails: Grand Avenue Trail Infill (Bronson to Galloway)  
  
This project would infill a segment of paved trail to complete the footpath created between Galloway Avenue and Bronson Court. This infill would require the purchase of easements along this private property, but would create a significant pedestrian connection on Grand Avenue.



**Operations and Maintenance Impact on Budget:**  
Current:  
This project would impact the debt service levy since bond funding would be used.  
  
Long-Term:  
This sidewalk would be maintained by Public Works in the long term.

Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way							-
Utility Relocation							-
Construction						130,000	130,000
Landscaping							-
Equipment & Furnish							-
Other							-
<b>Total Costs</b>	-	-	-	-	-	130,000	130,000
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
General Obligation Bond						130,000	130,000
							-
							-
							-
							-
							-
							-
							-
							-
							-
							-
							-
							-
<b>Total Source</b>	-	-	-	-	-	130,000	130,000
<b>Funding Source:</b>			<b>Project Schedule</b>		<b>Start</b>		<b>Finish</b>
GO	130,000		Design		FY28		FY28
			Land/Right of Way				
			Utility Relocation				
			Construction		FY28		FY28
			Other:				
<b>Total</b>	<b>\$130,000</b>		<b>Total Project</b>		FY28		FY28



















# City of Cedar Falls Capital Improvement Program

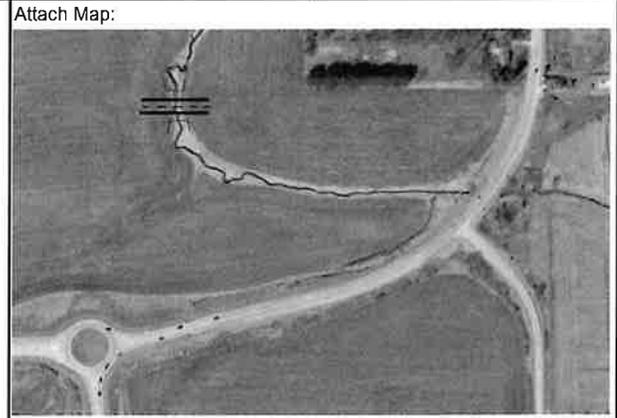
CIP Number: 112 Item 1.

Department:  
Public Works

Division:  
Engineering

Project Number:

**Project Description:**  
Storm Water: Huntington Road Extension Over Green Creek  
  
This project would infill the roadway segment and culvert crossing of Green Creek that would be required for the Huntington Road extension into the Pinnacle Prairie area.



**Operations and Maintenance Impact on Budget:**  
Current:  
This project will not impact the debt service levy since bond funding will not be utilized.  
  
Long-Term:  
The roadway and culvert will be maintained by Public Works.

Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way							-
Utility Relocation							-
Construction					500,000		500,000
Landscaping							-
Equipment & Furnish							-
Other							-
<b>Total Costs</b>	-	-	-	-	500,000	-	500,000
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Storm Water Fund					250,000		250,000
Local Sales Tax					250,000		250,000
							-
							-
							-
							-
							-
							-
							-
							-
							-
							-
<b>Total Source</b>	-	-	-	-	500,000	-	500,000
<b>Funding Source:</b>		<b>Project Schedule</b>		<b>Start</b>	<b>Finish</b>		
STW	250,000	Design		FY26	FY26		
LST	250,000	Land/Right of Way					
		Utility Relocation					
		Construction		FY27	FY27		
		Other:					
<b>Total</b>	<b>\$500,000</b>	<b>Total Project</b>		FY27	FY27		

# City of Cedar Falls Capital Improvement Program

CIP Number: 113 Item 1.

Department:  
Public Works

Division:  
Engineering

Project Number:

**Project Description:**  
Storm Water: Northern Cedar Falls Storm Sewer Extension

This project includes the design and infrastructure to extend the storm sewer network from Center Street southwest to Lone Tree Road. This line will run behind the existing line along the north side of the roadway.



**Operations and Maintenance Impact on Budget:**  
Current:  
This project will impact the debt service levy since bond funding will be used.

Long-Term:  
This storm sewer will be maintained by the Public Works.

Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way							-
Utility Relocation							-
Construction					480,000		480,000
Landscaping							-
Equipment & Furnish							-
Other							-
<b>Total Costs</b>	-	-	-	-	480,000	-	480,000
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
General Obligation Bond					480,000		480,000
							-
							-
							-
							-
							-
							-
							-
							-
							-
							-
							-
<b>Total Source</b>	-	-	-	-	480,000	-	480,000

Funding Source:	Project Schedule	Start	Finish
GO	480,000		
	Design		
	Land/Right of Way		
	Utility Relocation		
	Construction	FY27	FY27
	Other:		
<b>Total</b>	<b>\$480,000</b>	<b>Total Project</b>	<b>FY27</b>

















# City of Cedar Falls Capital Improvement Program

CIP Number: 122

Item 1.

Department:  
Public Works

Division:  
Engineering

Project Number:

Project Description:  
**Streets: Cedar Heights Drive Reconstruction**  
  
This project will remove and replace Cedar Heights Drive including the intersection of Cedar Heights/Greenhill Road and continuing south along Cedar Heights to approximately Viking Road. The intersection was part of a recently adopted Greenhill Road Corridor Study. A roundabout was recommended for Greenhill Road as well as Huntington Dr.



Operations and Maintenance Impact on Budget:  
Current:  
This will impact the debt service levy since bond proceeds are being used for portions of the project. Local option sales tax, road use tax funds, and state funds are being used.  
Long-Term:  
The street will be maintained by Public Works.

Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way							-
Utility Relocation							-
Construction	2,550,000						2,550,000
Construction Inspection	200,000						200,000
Equipment & Furnish							-
Other							-
<b>Total Costs</b>	2,750,000	-	-	-	-	-	2,750,000
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
General Obligation Bond	375,000						375,000
Federal or State Funding	1,700,000						1,700,000
Local Sales Tax	600,000						600,000
Cedar Falls Utilities							-
Street Construction Fund	75,000						75,000
							-
							-
							-
							-
							-
<b>Total Source</b>	2,750,000	-	-	-	-	-	2,750,000
Funding Source:		Project Schedule		Start	Finish		
GO	375,000	Design		FY20		FY20	
F/S	1,700,000	Land/Right of Way		FY20		FY20	
LST	600,000	Utility Relocation					
CFU	-	Construction		FY21		FY23	
SCF	75,000	Other:					
<b>Total</b>	2,750,000	<b>Total Project</b>		FY20		FY23	









# City of Cedar Falls Capital Improvement Program

CIP Number: 127

Item 1.

Department:  
Public Works

Division:  
Engineering

Project Number:  
RC-000-3294

Project Description:  
Streets: Hudson Road & Ridgeway Avenue Traffic Signal  
  
This project will install a traffic signal at the intersection of Hudson Road and Ridgeway Avenue.



Operations and Maintenance Impact on Budget:  
Current:  
This will not impact the debt service levy since TIF, LST, and SCF funding will be used.  
  
Long-Term:  
The improvements will be maintained by Public Works.

Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way							-
Utility Relocation							-
Construction	580,000						580,000
Landscaping							-
Equipment & Furnish							-
Other							-
<b>Total Costs</b>	580,000	-	-	-	-	-	580,000
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Tax Increment Financing -	210,000						210,000
Local Sales Tax	170,000						170,000
Street Construction Fund	200,000						200,000
							-
							-
							-
							-
							-
							-
							-
							-
<b>Total Source</b>	580,000	-	-	-	-	-	580,000
Funding Source:		Project Schedule		Start	Finish		
TIF-STH	210,000	Design		FY22	FY23		
LST	170,000	Land/Right of Way					
SCF	200,000	Utility Relocation					
	-	Construction		FY23	FY23		
	-	Other:					
Total	\$580,000	Total Project		FY22	FY23		



**City of Cedar Falls Capital Improvement Program**

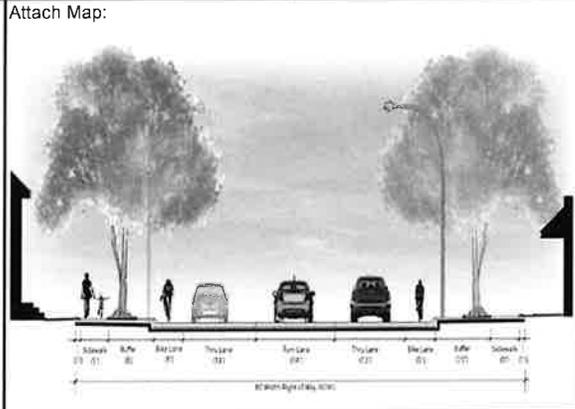
CIP Number: 129

Department:  
Public Works

Division:  
Engineering

Project Number:

**Project Description:**  
**Streets: Main Street Reconstruction**  
  
This project includes design and reconstruction of Main Street from 6th Street south to University Avenue. The design of the roadway will include a 3 lane corridor with on-street bike lanes. Intersection improvements will include roundabouts at Seerley, 18th St., 12th St., and a design alternative for a roundabout at 6th Street. American Rescue Plan funding will be used for storm water ( \$1,000,000) and sewer improvements (\$900,000) on this project. Included within this budget is the additional cost for sanitary sewer I&I testing.



**Operations and Maintenance Impact on Budget:**  
Current:  
The project will primarily utilize Local Option Sales Tax to implement. However, initial components of design and right-of-way acquisition (if necessary) will require use of General Obligation Bonds which will impact the debt service levy.  
Long-Term:  
The street will be maintained by Public Works.

Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design	300,000	195,000					495,000
Land/Right of Way	450,000						450,000
Utility Relocation							-
Construction	11,187,000	11,567,000	7,353,000				30,107,000
Landscaping							-
Equipment & Furnish							-
Other							-
<b>Total Costs</b>	<b>11,937,000</b>	<b>11,762,000</b>	<b>7,353,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>31,052,000</b>
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
General Obligation Bond	50,000		500,000				550,000
Federal or State Funding	1,500,000	1,400,000					2,900,000
Local Sales Tax	5,000,000	5,800,000	1,900,000				12,700,000
Street Construction Fund	687,000	687,000	4,478,000				5,852,000
American Rescue Plan	900,000	1,550,000	200,000				2,650,000
Storm Water Fund	500,000	500,000	200,000				1,200,000
Cedar Falls Utilities	1,450,000	1,450,000	200,000				3,100,000
Tax Increment Financing -	1,600,000	500,000					2,100,000
							-
							-
							-
<b>Total Source</b>	<b>11,687,000</b>	<b>11,887,000</b>	<b>7,478,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>31,052,000</b>

Funding Source:	Amount	Project Schedule	Start	Finish
GO	550,000	Design	FY22	FY22
F/S	2,900,000	Land/Right of Way		
LST	12,700,000	Utility Relocation		
SCF	5,852,000	Construction	FY23	FY25
ARPA	2,650,000	Other:		
STW	1,200,000			
CFU	3,100,000			
TIF-DT	2,100,000			
<b>Total</b>	<b>31,052,000</b>	<b>Total Project</b>	<b>FY22</b>	<b>FY25</b>

# City of Cedar Falls Capital Improvement Program

CIP Number: 130

Item 1.

Department:  
**Public Works**

Division:  
**Engineering**

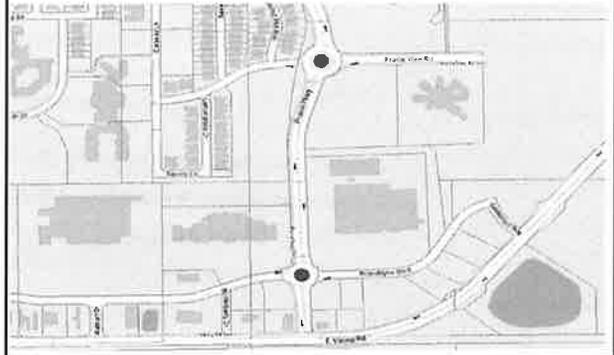
Project Number:  
**RC-000-3294**

**Project Description:**

Streets: Prairie Parkway Roundabout Landscaping Improvements

This project will construct landscaping improvements at the roundabout intersections of Prairie Parkway in conjunction with the developer at Prairie Parkway/Prairie View Rd Corridor and the Brandilynn roundabout within the Pinnacle Prairie Urban Renewal Area. The 2015 amendment of the Pinnacle Prairie Master Plan calls for the developer to make improvements at Prairie Parkway/Prairie View Rd.

**Attach Map:**



**Operations and Maintenance Impact on Budget:**

**Current:**

This will not impact the debt service levy since TIF funding will be used.

**Long-Term:**

The improvements will be maintained by Public Works.

Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way							-
Utility Relocation							-
Construction							-
Landscaping	490,000						490,000
Equipment & Furnish							-
Other							-
<b>Total Costs</b>	490,000	-	-	-	-	-	490,000
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Local Sales Tax							-
Street Construction Fund							-
Tax Increment Financing -	450,000						450,000
Tax Increment Financing -							-
Private Contribution	40,000						40,000
							-
							-
							-
							-
							-
<b>Total Source</b>	490,000	-	-	-	-	-	490,000
Funding Source:		<b>Project Schedule</b>		<b>Start</b>		<b>Finish</b>	
LST	-	Design		FY22		FY23	
SCF	-	Land/Right of Way					
TIF-PP	450,000	Utility Relocation					
TIF-STH	-	Construction		FY23		FY23	
PRIV	40,000	Other:					
<b>Total</b>	<b>\$490,000</b>	<b>Total Project</b>		FY22		FY23	























# City of Cedar Falls Capital Improvement Program

CIP Number: 142 Item 1.

Department: <b>Public Works</b>	Division: <b>Operations and Maintenance - Cemetery</b>	Project Number:
------------------------------------	---	-----------------

**Project Description:**

**Cemetery Columbariums**

Columbariums have become a popular choice for storing cremains. This method of interment will save space throughout the three City cemeteries. The most common columbarium is a 72 space or "niche" unit at a cost of approximately \$20,000 plus installation. Niches installed in other cemeteries that were surveyed are sold on average at \$900.00 each.



**Operations and Maintenance Impact on Budget:**

**Current:**  
There will be an initial impact with the purchase of 6 units over a period of three years.

**Long-Term:**  
The sales of each niche of a 72 niche unit will offset the cost of purchase and installation. Additionally, staff costs will be reduced by not having to dig holes for traditional cremation burials.

Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way							-
Utility Relocation							-
Construction							-
Landscaping							-
Equipment & Furnish		70,000	70,000	70,000			210,000
Other							-
<b>Total Costs</b>	-	70,000	70,000	70,000	-	-	210,000
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Gen. Obligation Bond							-
Federal/State Funding							-
Local Sales Tax							-
Capital Projects							-
Cedar Falls Utilities							-
TIF - Downtown							-
GR		70,000	70,000	70,000			210,000
							-
							-
<b>Total Source</b>	-	70,000	70,000	70,000	-	-	210,000

<b>Funding Source:</b>		<b>Project Schedule</b>	<b>Start</b>	<b>Finish</b>
GR	210,000	Design		
		Land/Right of Way		
		Utility Relocation		
		Construction	FY24	FY26
		Other:		
<b>Total</b>	<b>\$210,000</b>	<b>Total Project</b>	FY24	FY26

# City of Cedar Falls Capital Improvement Program

CIP Number: 143

Item 1.

Department:  
Public Works

Division:  
Operations and Maintenance-Golf

Project Number:

Project Description:  
**Golf Course Maintenance**  
  
Pheasant Ridge Golf Course requires regular maintenance in order to be well kept and ensure it remains a desirable place to play golf.



Operations and Maintenance Impact on Budget:  
Current:  
The Golf Improvement Fund will be used for materials and expenditures related to maintenance.  
  
Long-Term:  
The Golf Improvement Fund will be used for materials and expenditures related to maintenance.

Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way							-
Utility Relocation							-
Construction	5,000	5,000	10,000	5,000	10,000	5,000	40,000
Landscaping							-
Equipment & Furnish							-
Other							-
<b>Total Costs</b>	5,000	5,000	10,000	5,000	10,000	5,000	40,000
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Gen. Obligation Bond							-
Federal/State Funding							-
Local Sales Tax							-
Capital Projects							-
Cedar Falls Utilities							-
TIF - Downtown							-
Golf Improvement Fund	5,000	5,000	10,000	5,000	10,000	5,000	40,000
							-
							-
<b>Total Source</b>	5,000	5,000	10,000	5,000	10,000	5,000	40,000
Funding Source: GIF	40,000	<b>Project Schedule</b>		<b>Start</b>		<b>Finish</b>	
		Design					
		Land/Right of Way					
		Utility Relocation					
		Construction		On-going		On-going	
		Other:					
<b>Total</b>	<b>\$40,000</b>	<b>Total Project</b>		On-going		On-going	

# City of Cedar Falls Capital Improvement Program

CIP Number: 14 Item 1.

Department:  
Public Works

Division:  
Operations and Maintenance - Golf

Project Number:  
03.2399

Project Description:  
**Pheasant Ridge Cart Path Renovations**  
  
Some of the older cart paths at Pheasant Ridge need to be replaced. There are also some additional paths that need to be constructed adjacent to more heavily used areas. The paths will be constructed with either asphalt or concrete.



Operations and Maintenance Impact on Budget:  
Current:  
Staff time will be needed to install the paths and repair the adjacent turf. There will be cost associated with purchasing grass seed. This item is added to our Park work plan every other year.  
Long-Term:  
Safer cart paths will reduce wear and tear to golf carts, provide a safer surface to walk on and promote a positive, professional image of the golf course, hopefully encouraging additional play and additional revenues.

Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way							-
Utility Relocation							-
Construction	65,000		40,000		40,000		145,000
Landscaping							-
Equipment & Furnish							-
Other							-
<b>Total Costs</b>	65,000	-	40,000	-	40,000	-	145,000
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Gen. Obligation Bond							-
Federal/State Funding							-
Local Sales Tax							-
Capital Projects							-
Golf Improve Fund	65,000		40,000		40,000		145,000
							-
							-
							-
<b>Total Source</b>	65,000	-	40,000	-	40,000	-	145,000
Funding Source:		<b>Project Schedule</b>		<b>Start</b>		<b>Finish</b>	
GIF	145,000	Design					
		Land/Right of Way					
		Utility Relocation					
		Construction		On-going		On-going	
		Other:					
<b>Total</b>	<b>\$145,000</b>	<b>Total Project</b>		On-going		On-going	

City of Cedar Falls Capital Improvement Program						CIP Number:	145
Department: Public Works		Division: Operations and Maintenance - Park				Project Number:	
Project Description:		<p>Bess Streeter Park Playground Equipment Upgrade</p> <p>Playground equipment upgrades for Bess Streeter Park have been requested by neighbors. PROJECT DELAY DUE TO SUPPLY ISSUES</p>					
							
<p>Operations and Maintenance Impact on Budget:</p> <p>Current: Staff time to install equipment.</p> <p>Long-Term: Future maintenance will be required as needed.</p>							
Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way							-
Utility Relocation							-
Construction	5,000						5,000
Landscaping							-
Equipment & Furnish	58,000						58,000
Other							-
<b>Total Costs</b>	63,000	-	-	-	-	-	63,000
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Gen. Obligation Bond							-
Federal/State Funding							-
Local Sales Tax							-
Capital Projects							-
Hotel/Motel-Parks	63,000						63,000
Private							-
							-
							-
							-
<b>Total Source</b>	63,000	-	-	-	-	-	63,000
Funding Source:		<b>Project Schedule</b>		<b>Start</b>		<b>Finish</b>	
H/M-PK		63,000		Design			
				Land/Right of Way			
				Utility Relocation			
				Construction		FY23	
				Other:			
<b>Total</b>		<b>\$63,000</b>		<b>Total Project</b>		FY22	

# City of Cedar Falls Capital Improvement Program

CIP Number: 146 Item 1.

Department: <b>Public Works</b>	Division: <b>Operations and Maintenance-Park</b>	Project Number:
------------------------------------	---	-----------------

**Project Description:**

**Big Woods Lake Cabin**

Cabin rentals have been very popular with reservations being full for the majority of the past several years. During the construction of the first cabin, grade work and infrastructure was put in place for future addition of cabins. An additional cabin is now warranted and fits into the time frame for expansion.



**Operations and Maintenance Impact on Budget:**

**Current:**  
There will be an initial impact on the Big Woods Campground and Maintenance budget

**Long-Term:**  
Cabin rental history shows that there is a 5 year payoff for construction cost. Future general maintenance will be covered by rental fees.

Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way							-
Utility Relocation							-
Construction		125,000					125,000
Landscaping							-
Equipment & Furnish							-
Other							-
<b>Total Costs</b>	-	125,000	-	-	-	-	125,000

Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Gen. Obligation Bond							-
Federal/State Funding							-
Local Sales Tax							-
Capital Projects							-
Cedar Falls Utilities							-
TIF - Downtown							-
GR							-
Black Hawk County		62,500					62,500
BW Maintenance Reserve		62,500					62,500
<b>Total Source</b>	-	125,000	-	-	-	-	125,000

Funding Source:		Project Schedule	Start	Finish
BHC	62,500	Design		
BWMR	62,500	Land/Right of Way		
		Utility Relocation		
		Construction	FY24	FY24
		Other:		
<b>Total</b>	<b>\$125,000</b>	<b>Total Project</b>	FY24	FY24

**City of Cedar Falls Capital Improvement Program** CIP Number: 147

Department: Public Works Division: Operations and Maintenance -Park Project Number:

Project Description:  
**Cedar River Dam Maintenance**  
 The tainter gate structure of the dam is in need of structural repairs in order to maintain proper functionality. This project is intended to restore surface decking, repair gate guide plates and seals, and recalibrate gauges on the control panel.



Operations and Maintenance Impact on Budget:  
 Current:  
 There will be an impact on the capital operating budget  
 Long-Term:  
 Gates will require less man power to raise and lower and will be safer to operate.

Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way							-
Utility Relocation							-
Construction	75,000						75,000
Landscaping							-
Equipment & Furnish							-
Other							-
<b>Total Costs</b>	75,000	-	-	-	-	-	75,000

Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Gen. Obligation Bond							-
Federal/State Funding							-
Local Sales Tax							-
Capital Projects	75,000						75,000
Cedar Falls Utilities							-
TIF - Downtown							-
							-
							-
							-
<b>Total Source</b>	75,000	-	-	-	-	-	75,000

Funding Source:	Project Schedule	Start	Finish
CP	75,000		
	Design	FY22	FY23
	Land/Right of Way		
	Utility Relocation		
	Construction		
Other:			
<b>Total</b>	<b>\$75,000</b>	<b>FY22</b>	<b>FY23</b>

# City of Cedar Falls Capital Improvement Program

CIP Number: 14 Item 1.

Department: <b>Public Works</b>	Division: <b>Operations and Maintenance - Park</b>	Project Number:
------------------------------------	---	-----------------

**Project Description:**

**Gold Star Family Memorial Monument**

Local veteran volunteers are proposing an additional memorial monument in Veterans Park. The purpose of the monument is to honor Gold Star Families, preserve the memory of the fallen, and stand as a reminder that Freedom is not free. The scenes on each panel are a reflection of each community's Gold Star Families and their fallen Heroes. At the center of this tribute is the most distinct feature of the monument, the cut out which represents the loved one who paid the ultimate sacrifice in the name of Freedom. Like other portions of Veterans Park, it is proposed that private fundraising and in-kind donations pay for the improvements.



**Operations and Maintenance Impact on Budget:**

**Current:**  
Staff time to meet with proponents to discuss design of the project.

**Long-Term:**  
Periodic upkeep of the memorial and the surrounding amenities.

Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way							-
Utility Relocation							-
Construction		65,000	40,000				105,000
Landscaping							-
Equipment & Furnish							-
Other							-
Total Costs	-	65,000	40,000	-	-	-	105,000
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Gen. Obligation Bond							-
Federal/State Funding							-
Street Construction Fund							-
Capital Projects							-
Private		65,000	40,000				105,000
General Revenues							-
Black Hawk Cnty Gaming							-
Hotel/Motel Tax-Parks							-
							-
Total Source	-	65,000	40,000	-	-	-	105,000

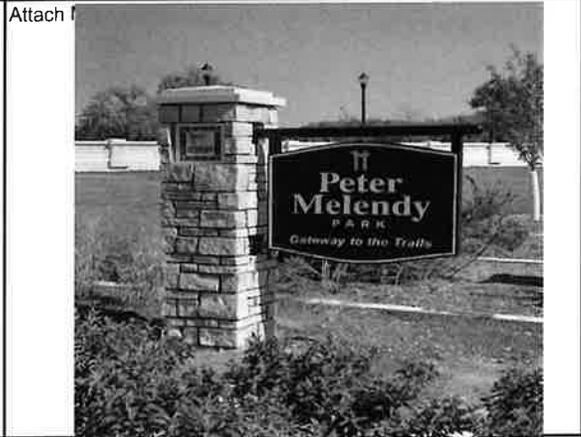
Funding Source:	Project Schedule	Start	Finish
PRIV 105,000	Design	FY24	FY25
	Land/Right of Way		
	Utility Relocation		
	Construction	FY24	FY25
H/M-PK -	Other:		
Total	\$105,000	Total Project	FY24 FY25



**City of Cedar Falls Capital Improvement Program** CIP Number: 150

Department: Public Works Division: Operations and Maintenance - Park Project Number:

**Project Description:**  
**New Park Identification Signage**  
 The current Park identification signage has been in place in some locations since the 1970's. Many of the signs are routed wood that is stained and painted. Due to the exposure to the elements, frequent maintenance of the signs is necessary. This proposal involves working with a sign company for consistency/standardization of signs throughout the park system and providing branding that is consistent with other area signage.



**Operations and Maintenance Impact on Budget:**  
**Current:**  
 Initial investment in the new signs, staff time to install  
**Long-Term:**  
 Reduced ongoing maintenance.

Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way							-
Utility Relocation							-
Construction							-
Landscaping							-
Equipment & Furnish	25,000						25,000
Other							-
<b>Total Costs</b>	25,000	-	-	-	-	-	25,000
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Gen. Obligation Bond							-
Federal/State Funding							-
Local Sales Tax							-
Capital Projects							-
Hotel/Motel-PK	25,000						25,000
							-
							-
							-
<b>Total Source</b>	25,000	-	-	-	-	-	25,000
Funding Source:	Project Schedule	Start	Finish				
H/M-PK	25,000	Design					
		Land/Right of Way					
		Utility Relocation					
		Construction	FY21			FY23	
		Other:					
<b>Total</b>	<b>\$25,000</b>	<b>Total Project</b>		FY21		FY23	

# City of Cedar Falls Capital Improvement Program

CIP Number: 15

Item 1.

Department:  
Public Works

Division:  
Operations and Maintenance - Park

Project Number:  
03.2396

**Project Description:**  
**Park Improvements**  
  
This is an ongoing project of improving existing parks and park infrastructure. The City currently has over 1,000 acres of park land that these funds will be used for to perform various maintenance needs. Projects are prioritized annually by staff and Park and Recreation Commission. Projects may include; shelter and playground surface renovations, sidewalk replacements, grade work, etc.



**Operations and Maintenance Impact on Budget:**  
**Current:**  
Park staff will perform maintenance as part of the annual work plan. The material purchase will initially impact the budget  
**Long-Term:**  
Future maintenance will occur related to repair of structures or improvement due to vandalism or usual wear. The annual park operating and capital budgets will pay ongoing maintenance costs.

Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way							-
Utility Relocation							-
Construction	25,000	25,000	25,000	25,000	25,000	25,000	150,000
Landscaping							-
Equipment & Furnish							-
Other							-
<b>Total Costs</b>	25,000	25,000	25,000	25,000	25,000	25,000	150,000
<b>Source of Funds</b>	<b>FY23</b>	<b>FY24</b>	<b>FY25</b>	<b>FY26</b>	<b>FY27</b>	<b>FY28</b>	<b>Total</b>
							-
Hotel/Motel-Parks	25,000	25,000	25,000	25,000	25,000	25,000	150,000
							-
							-
							-
							-
							-
							-
<b>Total Source</b>	25,000	25,000	25,000	25,000	25,000	25,000	150,000
Funding Source:		<b>Project Schedule</b>		<b>Start</b>		<b>Finish</b>	
H/M-PK	150,000	Design					
		Land/Right of Way					
	-	Utility Relocation					
		Construction		Ongoing		Ongoing	
		Other:					
<b>Total</b>	<b>\$150,000</b>	<b>Total Project</b>		Ongoing		Ongoing	

# City of Cedar Falls Capital Improvement Program

CIP Number: 152

Item 1.

Department:  
Public Works

Division:  
Operations and Maintenance - Park

Project Number:

Project Description:  
**Pickle Ball Court Maintenance**  
The acrylic surface on the pickle ball courts will need to be replaced approximately every 5 years. Additionally, this will provide any other maintenance and upkeep for all of the existing infrastructure.



Operations and Maintenance Impact on Budget:  
Current:  
The cost of court maintenance will create an impact on the operating budget.  
Long-Term:  
Maintenance costs will increase with addition of additional courts

Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way							-
Utility Relocation							-
Construction	35,000	5,000	5,000	5,000	5,000	40,000	95,000
Landscaping							-
Equipment & Furnish							-
Other							-
<b>Total Costs</b>	35,000	5,000	5,000	5,000	5,000	40,000	95,000
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Gen. Obligation Bond							-
Federal/State Funding							-
Local Sales Tax							-
General Revenue	35,000	5,000	5,000	5,000	5,000	40,000	95,000
Cedar Falls Utilities							-
TIF - Downtown							-
Priv							-
							-
							-
<b>Total Source</b>	35,000	5,000	5,000	5,000	5,000	40,000	95,000
Funding Source:				Project Schedule	Start	Finish	
GR	95,000			Design			
				Land/Right of Way			
				Utility Relocation			
				Construction	FY23	FY27	
				Other:			
<b>Total</b>	<b>\$95,000</b>			<b>Total Project</b>			

**City of Cedar Falls Capital Improvement Program**

CIP Number: 153

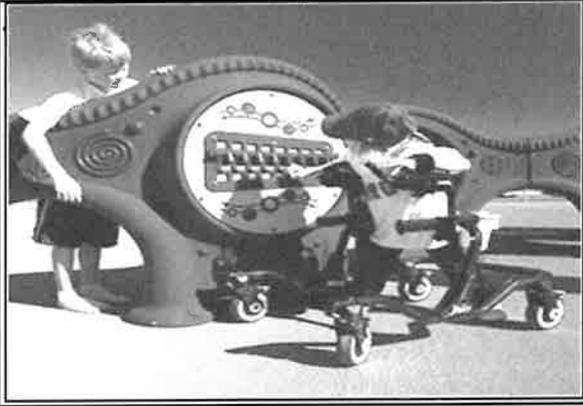
Department:  
Public Works

Division:  
Operations and Maintenance - Park

Project Number:

Project Description:  
  
Place to Play Park - Future Maintenance

The Place to Play Park contains unique ADA compliant safety surfacing and equipment. Early use has shown the park to be extremely popular which will add to wear and tear of the equipment and facility. Staff recommends a separate maintenance account be established specifically for this facility so safety and maintenance can be addressed as needed.



Operations and Maintenance Impact on Budget:

Current:  
Staff time to assess wear and tear

Long-Term:  
Increased maintenance costs for a specialized park should it see heavy use.

Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way							-
Utility Relocation							-
Construction	6,000	6,000	6,000	6,000	6,000	6,000	36,000
Landscaping							-
Equipment & Furnish							-
Other							-
<b>Total Costs</b>	6,000	6,000	6,000	6,000	6,000	6,000	36,000
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Gen. Obligation Bond							-
Federal/State Funding							-
Local Sales Tax							-
Capital Projects							-
Private	6,000	6,000	6,000	6,000	6,000	6,000	36,000
General Revenues							-
Black Hawk Cnty Gamir							-
							-
<b>Total Source</b>	6,000	6,000	6,000	6,000	6,000	6,000	36,000
Funding Source:		<b>Project Schedule</b>		<b>Start</b>		<b>Finish</b>	
PRIV	36,000	Design					
BHCG	-	Land/Right of Way					
GR	-	Utility Relocation					
		Construction		FY20		FY25	
		Other:					
<b>Total</b>	<b>\$36,000</b>	<b>Total Project</b>		FY20		FY25	

<b>City of Cedar Falls Capital Improvement Program</b>	CIP Number 154
--	----------------

Department: Public Works	Division: Operations and Maintenance -Park	Project Number:
-----------------------------	---	-----------------

**Project Description:**  
Place to Play Park Modifications

The park is very popular and in need of some modifications. This project includes adding an additional shelter that can be semi isolated with a gate that will allow reservations without conflict with the main shelter. Additionally, the sand feature is one of the main attractions of the park and is located in the middle of the park. This has created problems with sand impacting the artificial turf and with some of the play equipment. Moving the sand and water feature to an area on the southeast side of the park will help mitigate the problem. A new play feature will be designed into the



**Operations and Maintenance Impact on Budget:**  
Current:  
This will be funded with private donations. Some staff time will be needed to construct the shelter.

Long-Term:  
By making the proposed modifications, maintenance costs will be reduced.

Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design	5,000						5,000
Land/Right of Way							-
Utility Relocation							-
Construction	20,000						20,000
Landscaping							-
Equipment & Furnish	25,000						25,000
Other							-
<b>Total Costs</b>	50,000	-	-	-	-	-	50,000
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Gen. Obligation Bond							-
Federal/State Funding							-
Local Sales Tax							-
Capital Projects							-
Cedar Falls Utilities							-
TIF - Downtown							-
Private - Beau's BB	50,000						50,000
							-
							-
<b>Total Source</b>	50,000	-	-	-	-	-	50,000
Funding Source:		Project Schedule		Start	Finish		
PRIV	50,000	Design		FY22	FY23		
		Land/Right of Way					
		Utility Relocation					
		Construction		FY23	FY23		
		Other:					
<b>Total</b>	<b>\$50,000</b>	<b>Total Project</b>		<b>FY23</b>	<b>FY23</b>		

# City of Cedar Falls Capital Improvement Program

CIP Number: 15 Item 1.

Department: <b>Public Works</b>	Division: <b>Operations and Maintenance - Parks</b>	Project Number:
------------------------------------	--	-----------------

**Project Description:**  
**Private Property Hazardous Tree Removal**

The Emerald Ash Borer infestation began in Iowa in 2010. In 2017, the City started a multi-year effort to remove dead and damaged trees on City property. In 2019, the City started notifying private property owners that trees needed to be removed or treated. A recent inventory, estimates approximately 2,000 hazardous trees on private property. The City plans to hire a contractor to address this nuisance.



**Operations and Maintenance Impact on Budget:**  
**Current:**  
 If a property owner does not remove it themselves, then the City will pay the cost of removal and then assess each owner. The owner may choose to pay immediately or over a period of five years, through an assessment on their property tax bill.  
**Long-Term:**  
 Collection of assessments is anticipated to be up to five years after the initial expense.

Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way							-
Utility Relocation							-
Construction							-
Landscaping							-
Equipment & Furnish							-
Other	2,000,000	2,000,000					4,000,000
<b>Total Costs</b>	<b>2,000,000</b>	<b>2,000,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>4,000,000</b>
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Gen. Obligation Bond							-
Federal/State Funding							-
Local Sales Tax							-
Capital Projects							-
Cedar Falls Utilities							-
TIF - Downtown							-
Special Assessment	2,000,000	2,000,000	-				4,000,000
							-
							-
<b>Total Source</b>	<b>2,000,000</b>	<b>2,000,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>4,000,000</b>
<b>Funding Source:</b>		<b>Project Schedule</b>		<b>Start</b>		<b>Finish</b>	
SA	4,000,000	Design					
		Land/Right of Way					
		Utility Relocation					
		Construction					
		Other:		FY22		FY24	
<b>Total</b>	<b>\$4,000,000</b>	<b>Total Project</b>		<b>FY22</b>		<b>FY24</b>	



<b>City of Cedar Falls Capital Improvement Program</b>		CIP Number: 157
Department: Public Works	Division: Operations and Maintenance - Park	Project Number:
Project Description:  Seerley Park Renovation  This project includes the installation of a new shelter, restroom, upgraded playground equipment including inclusive elements, fencing, and signage.		

Operations and Maintenance Impact on Budget:  
 Current:  
 This will not impact the debt service levy since Hotel/Motel Tax will be utilized.

Long-Term:  
 On-going maintenance of the structures

Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design	25,000						25,000
Land/Right of Way							-
Utility Relocation							-
Construction			75,000	225,000			300,000
Landscaping							-
Equipment & Furnish				75,000			75,000
Other							-
<b>Total Costs</b>	25,000	-	75,000	300,000	-	-	400,000
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
H/M-PK	25,000		56,000				81,000
Private			9,000	36,000			45,000
Community Foundation			10,000	25,000			35,000
General Obligation Bond				239,000			239,000
							-
							-
<b>Total Source</b>	25,000	-	75,000	300,000	-	-	400,000
Funding Source:		<b>Project Schedule</b>		<b>Start</b>		<b>Finish</b>	
H/M-PK 81,000		Design					
PRIV 45,000		Land/Right of Way					
CF 35,000		Utility Relocation					
GO 239,000		Construction		FY23		FY26	
		Other:					
<b>Total</b>	<b>\$400,000</b>	<b>Total Project</b>		FY23		FY26	



# City of Cedar Falls Capital Improvement Program

CIP Number: 159

Item 1.

Department:  
Public Works

Division:  
Operations and Maintenance - Park

Project Number:

**Project Description:**  
**Street Tree Replacement**

The city is currently removing approximately 250 street trees annually. These removals are due to age, damage from storms and the Emerald Ash Borer. Current bid prices are approximately \$100 per replacement tree which would require \$25,000 annually if all trees would be replaced. Operating dollars and grants currently fund around \$10,000 annually.



**Operations and Maintenance Impact on Budget:**  
Current:  
Staff time to plant trees

Long-Term:  
Increased costs to maintain the trees in the future.

Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total	
Design							-	
Land/Right of Way							-	
Utility Relocation							-	
Construction							-	
Landscaping	8,000	8,000	8,000	10,000	10,000	10,000	54,000	
Equipment & Furnish							-	
Other							-	
<b>Total Costs</b>	8,000	8,000	8,000	10,000	10,000	10,000	54,000	
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total	
Gen. Obligation Bond							-	
Federal/State Funding							-	
Local Sales Tax							-	
Capital Projects							-	
Cedar Falls Utilities							-	
Grant							-	
Hotel/Motel-PK	8,000	8,000	8,000	10,000	10,000	10,000	54,000	
							-	
							-	
<b>Total Source</b>	8,000	8,000	8,000	10,000	10,000	10,000	54,000	
Funding Source:  H/M-PK	54,000	Project Schedule		Start	Finish			
		Design						
		Land/Right of Way						
		Utility Relocation						
		Construction			FY21		FY27	
		Other:						
<b>Total</b>	<b>\$54,000</b>	<b>Total Project</b>		FY21		FY27		

# City of Cedar Falls Capital Improvement Program

CIP Number: 160 Item 1.

Department: <b>Public Works</b>	Division: <b>Operations and Maintenance - Park</b>	Project Number: <b>03.2391</b>
------------------------------------	---	-----------------------------------

Project Description:  
**Trail Maintenance**

Funded by Hotel/Motel Tax revenue on an annual basis for structural repairs to the existing recreation trail system. The goal is to only utilize a portion of the funds annually so that a reserve fund will accumulate.



Operations and Maintenance Impact on Budget:  
Current:  
Park staff will coordinate periodic repairs and will use city staff members or equipment or private contractors depending on the complexity of the repairs.

Long-Term:  
Smooth, safe recreation trails limit city liability and reduce the need for expensive total reconstruction projects.

Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way							-
Utility Relocation							-
Construction	50,000	50,000	50,000	50,000	50,000	50,000	300,000
Landscaping							-
Equipment & Furnish							-
Other							-
<b>Total Costs</b>	50,000	50,000	50,000	50,000	50,000	50,000	300,000
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Gen. Obligation Bond							-
Federal/State Funding							-
Local Sales Tax							-
Capital Projects							-
Hotel/Motel Tax-Trail	50,000	50,000	50,000	50,000	50,000	50,000	300,000
							-
							-
							-
<b>Total Source</b>	50,000	50,000	50,000	50,000	50,000	50,000	300,000
Funding Source:		<b>Project Schedule</b>		<b>Start</b>		<b>Finish</b>	
H/M-TR	300,000	Design					
		Land/Right of Way					
		Utility Relocation					
		Construction		Annual		Annual	
		Other:					
Total	\$300,000	<b>Total Project</b>		Annual		Annual	

<b>City of Cedar Falls Capital Improvement Program</b>		CIP Number: 161
Department: <b>Public Works</b>	Division: <b>Operations and Maintenance - Park</b>	Project Number:
Project Description: <b>Veterans Park Restroom</b>  With a weekly event and other functions taking place at veterans park, there is a need for restroom facilities. This project would include a uni-sex restroom located on the south side of the park		
Operations and Maintenance Impact on Budget: Current: Construction costs would be privately funded. City staff time to construct.  Long-Term: Long term impacts will include utility and maintenance costs		

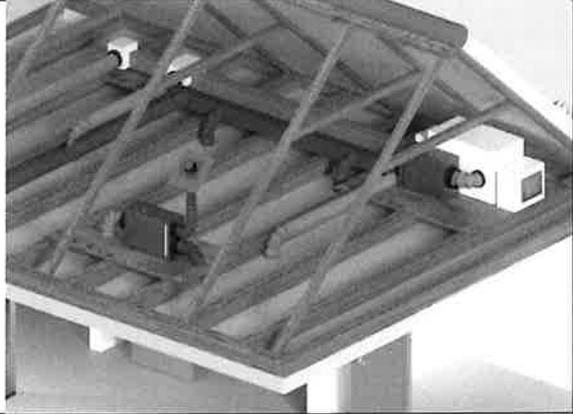
Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way							-
Utility Relocation							-
Construction				50,000			50,000
Landscaping							-
Equipment & Furnish							-
Other							-
<b>Total Costs</b>	-	-	-	50,000	-	-	50,000
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Gen. Obligation Bond							-
Federal/State Funding							-
Local Sales Tax							-
Capital Projects							-
Cedar Falls Utilities							-
TIF - Downtown							-
Hotel/Motel Tax							-
Private Funds				50,000			50,000
Other							-
<b>Total Source</b>	-	-	-	50,000	-	-	50,000
Funding Source:				Project Schedule	Start	Finish	
PRIV	50,000			Design			
				Land/Right of Way			
				Utility Relocation			
				Construction	FY26	FY26	
				Other:			
<b>Total</b>	<b>\$50,000</b>			<b>Total Project</b>	<b>FY26</b>	<b>FY26</b>	

City of Cedar Falls Capital Improvement Program						CIP Number:	162
Department: Public Works		Division: Operations and Maintenance - Landscape			Project Number:		
Project Description:							
<p><b>Cedar Falls Landscape Improvements</b></p> <p>The PW/Park Division is proposing to plant, prairie, wildflowers, trees and turfgrass on select flood buyout as defined on the Northern Cedar Falls Recreation and Maintenance Plan prepared by Confluence. The goal is to make the properties more reflective of the Park system, upgrade neighborhood aesthetics while reducing long term maintenance costs.</p>							
Operations and Maintenance Impact on Budget:							
Current:							
Staff time to install seeding, trees and other natural amenities.							
Long-Term:							
Reduced maintenance costs to mow small and large tracts of land.							
Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way							-
Utility Relocation							-
Construction							-
Landscaping	25,000	25,000	25,000	25,000	25,000	25,000	150,000
Equipment & Furnish							-
Other	-		-		-	-	-
<b>Total Costs</b>	25,000	25,000	25,000	25,000	25,000	25,000	150,000
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Gen. Obligation Bond	-		-		-	-	-
Federal/State Funding							-
Local Sales Tax							-
Capital Projects	25,000	25,000	25,000	25,000	25,000	25,000	150,000
							-
							-
							-
							-
							-
<b>Total Source</b>	25,000	25,000	25,000	25,000	25,000	25,000	150,000
Funding Source:	<b>Project Schedule</b>		<b>Start</b>		<b>Finish</b>		
CP	150,000	Design					
		Land/Right of Way					
		Utility Relocation					
		Construction					
		Other:		Annual		Annual	
<b>Total</b>	<b>\$150,000</b>	<b>Total Project</b>		Annual		Annual	

**City of Cedar Falls Capital Improvement Program** CIP Number: 163

Department: Public Works Division: Operations and Maintenance - Public Buildings Project Number:

**Project Description:**  
**Beach House Dehumidification System**  
 During the spring when ambient temperatures are higher than ground temperatures, and on humid days, the floor at the beach house becomes wet with condensation causing a slip hazard for users. This project is to install a roof mount dehumidifier to be used during those situations to prevent condensation.



**Operations and Maintenance Impact on Budget:**  
**Current:**  
 The project will be paid from beach house improvements funds generated by rentals and should not have an initial impact on the operating budget  
**Long-Term:**  
 Cost of energy to operate throughout the spring and summer months. Reducion in risk of slip and fall injuries.

Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way							-
Utility Relocation							-
Construction							-
Landscaping							-
Equipment & Furnish		15,000					15,000
Other							-
<b>Total Costs</b>	-	15,000	-	-	-	-	15,000
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Gen. Obligation Bond							-
Federal/State Funding							-
Local Sales Tax							-
Capital Projects							-
Cedar Falls Utilities							-
TIF - Downtown							-
Beach House escrow		15,000					15,000
							-
							-
<b>Total Source</b>	-	15,000	-	-	-	-	15,000

Funding Source:	Project Schedule	Start	Finish
Beach House 15,000	Design		
	Land/Right of Way		
	Utility Relocation		
	Construction	FY24	FY24
	Other:		
<b>Total</b>	<b>Total Project</b>	FY24	FY24

# City of Cedar Falls Capital Improvement Program

CIP Number: 164 Item 1.

Department: Public Works	Division: Operations and Maintenance - Public Buildings	Project Number:
-----------------------------	--	-----------------

**Project Description:**  
**Building Weatherproofing - Public Buildings**

City owned buildings are nearing the age when it will be necessary to perform exterior surface maintenance. This project includes brick & block tuck-point, EIFS repair and waterproofing for buildings that are ten years old or older.



**Operations and Maintenance Impact on Budget:**  
**Current:**  
 This project will have an initial impact on the Operating Budget.

**Long-Term:**  
 Preventative maintenance will extend the longevity of city owned buildings which will reduce expensive repair and/or replacement costs.

Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way							-
Utility Relocation							-
Construction	60,000		60,000		60,000		180,000
Landscaping							-
Equipment & Furnish							-
Other							-
<b>Total Costs</b>	60,000	-	60,000	-	60,000	-	180,000
<b>Source of Funds</b>	<b>FY23</b>	<b>FY24</b>	<b>FY25</b>	<b>FY26</b>	<b>FY27</b>	<b>FY28</b>	<b>Total</b>
Gen. Obligation Bond							-
Federal/State Funding							-
Local Sales Tax							-
General Revenue	60,000		60,000		60,000		180,000
CF Community Foundation							-
							-
							-
							-
							-
<b>Total Source</b>	60,000	-	60,000	-	60,000	-	180,000
<b>Funding Source:</b>		<b>Project Schedule</b>		<b>Start</b>		<b>Finish</b>	
GR	180,000						
	-						
<b>Total</b>	180,000						
			<b>Total Project</b>				
				Ongoing		Ongoing	

<b>City of Cedar Falls Capital Improvement Program</b>	CIP Number: 165
--	-----------------

Department: <b>Public Works</b>	Division: Operations and Maintenance--Public Buildings and Community Center	Project Number:
------------------------------------	--	-----------------

**Project Description:**  
**Community Center Flooring and Furniture**

The Community Center opened in 2004. Carpet and a dance floor were installed at that time. Programs for seniors and evening and weekend rentals have resulted in wear and tear and stains that cannot be removed. The soft seating around the TV in the Community Center is worn and shabby and should be replaced with furniture designed for the heavy traffic of public buildings. Because spills during rentals have resulted in the dance floor's having to be professionally cleaned occasionally, flooring that is more easily cleaned will be considered in consultation with the maintenance supervisor and flooring expert. The divider that surrounds the dance floor will also be repaired or replaced.



**Operations and Maintenance Impact on Budget:**  
Current:  
  
Long-Term:

Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design	3,000						3,000
Land/Right of Way							-
Utility Relocation							-
Construction	50,000						50,000
Landscaping							-
Equipment & Furnish	10,000						10,000
Other							-
<b>Total Costs</b>	63,000	-	-	-	-	-	63,000

Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Gen. Obligation Bond							-
Federal/State Funding							-
Local Sales Tax							-
Capital Projects							-
Cedar Falls Utilities							-
General Revenues	57,000						57,000
CF Community Foundation	6,000						6,000
							-
							-
<b>Total Source</b>	63,000	-	-	-	-	-	63,000

<b>Funding Source:</b>		<b>Project Schedule</b>	<b>Start</b>	<b>Finish</b>
		Design		
GR	57,000	Land/Right of Way		
CFCF	6,000	Utility Relocation		
		Construction		
		Other:		
<b>Total</b>	<b>\$63,000</b>	<b>Total Project</b>		

# City of Cedar Falls Capital Improvement Program

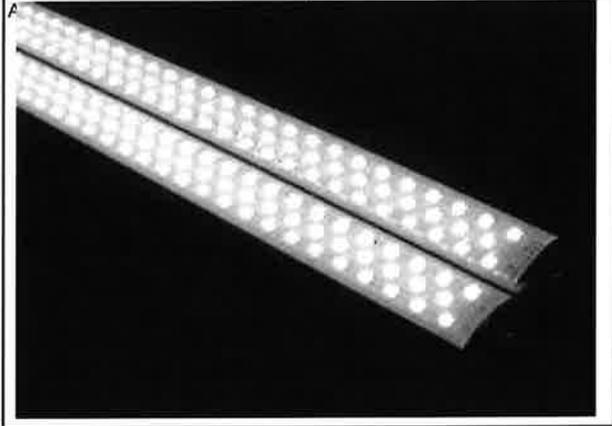
CIP Number: 160 Item 1.

Department:  
Public Works

Division:  
Operations and Maintenance - Public Buildings

Project Number:

Project Description:  
**LED Lighting Upgrade - Aquatic Center**  
  
This project is an energy initiative that includes replacing and retrofitting LED lighting throughout the Aquatic Center



Operations and Maintenance Impact on Budget:  
Current:  
The cost of LED lighting has decreased significantly over the past 5 years although with a building this size there will be an impact on the budget.  
Long-Term:  
A reduction in energy cost will be realized in the long term.

Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way							-
Utility Relocation							-
Construction	25,000						25,000
Landscaping							-
Equipment & Furnish							-
Other							-
<b>Total Costs</b>	25,000	-	-	-	-	-	25,000
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Gen. Obligation Bond							-
Federal/State Funding							-
Local Sales Tax							-
Capital Projects							-
Cedar Falls Utilities							-
TIF - Downtown							-
General Revenue	25,000						25,000
							-
							-
<b>Total Source</b>	25,000	-	-	-	-	-	25,000
Funding Source: GR	25,000	<b>Project Schedule</b>		<b>Start</b>		<b>Finish</b>	
		Design					
		Land/Right of Way					
		Utility Relocation					
		Construction		FY23		FY23	
		Other:					
<b>Total</b>	<b>\$25,000</b>	<b>Total Project</b>		FY23		FY23	

# City of Cedar Falls Capital Improvement Program

CIP Number: 16 Item 1.

Department: <b>Public Works</b>	Division: <b>Operations and Maintenance - Public Buildings</b>	Project Number:
------------------------------------	---	-----------------

Project Description:

**LED Lighting Upgrade - Library**

This project is an energy initiative that includes replacing and retrofitting LED lighting throughout the Library



Operations and Maintenance Impact on Budget:

Current:  
The cost of LED lighting has decreased significantly over the past 5 years although with a building this size there will be an impact on the budget.

Long-Term:  
A reduction in energy cost will be realized in the long term.

Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total	
Design							-	
Land/Right of Way							-	
Utility Relocation							-	
Construction		35,000	30,000				65,000	
Landscaping							-	
Equipment & Furnish							-	
Other							-	
<b>Total Costs</b>	-	35,000	30,000	-	-	-	65,000	
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total	
Gen. Obligation Bond							-	
Federal/State Funding							-	
Local Sales Tax							-	
Capital Projects							-	
Cedar Falls Utilities							-	
TIF - Downtown							-	
General Revenue		35,000	30,000				65,000	
							-	
							-	
<b>Total Source</b>	-	35,000	30,000	-	-	-	65,000	
Funding Source:	Project Schedule			Start	Finish			
GR	65,000	Design						
		Land/Right of Way						
		Utility Relocation						
		Construction			FY24	FY24		
		Other:						
<b>Total</b>	<b>\$65,000</b>	<b>Total Project</b>			<b>FY24</b>	<b>FY24</b>		

# City of Cedar Falls Capital Improvement Program

CIP Number: 16 Item 1.

Department:  
Public Works

Division:  
Operations and Maintenance-Public Bldgs.

Project Number:

**Project Description:**  
Library: Atrium Window Replacement

The library building was constructed in 2004. Recently some of the windows in the atrium are showing signs of wear and collecting condensation to the point that the maintenance supervisor recommended replacing those.



**Operations and Maintenance Impact on Budget:**  
Current:  
Ideally the cost would be funded partially by the library's Community Foundation funds and partially by city funding.

Long-Term:

Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way							-
Utility Relocation							-
Construction		25,000					25,000
Landscaping							-
Equipment & Furnish							-
Other							-
<b>Total Costs</b>	-	25,000	-	-	-	-	25,000
<b>Source of Funds</b>	FY23	FY24	FY25	FY26	FY27	FY28	Total
Gen. Obligation Bond							-
Federal/State Funding							-
Local Sales Tax							-
Capital Projects							-
Cedar Falls Utilities							-
TIF - Downtown							-
CF Community Foundation		15,000					15,000
General Revenue		10,000					10,000
							-
<b>Total Source</b>	-	25,000	-	-	-	-	25,000
<b>Funding Source:</b>		<b>Project Schedule</b>		<b>Start</b>		<b>Finish</b>	
CF GR	15,000	Design					
		Land/Right of Way					
	10,000	Utility Relocation					
		Construction					
		Other:					
<b>Total</b>	<b>\$25,000</b>	<b>Total Project</b>					

<b>City of Cedar Falls Capital Improvement Program</b>	CIP Number: 169
--	-----------------

Department: <b>Public Works</b>	Division: <b>Operations and Maintenance--Public Buildings</b>	Project Number:
------------------------------------	--	-----------------

<p>Project Description:</p> <p><b>Library Drive-Through Book Returns</b></p> <p>The drive-through book returns on the State Street side of the library are now seventeen years old and have been repaired multiple times, but are close to being beyond repair.</p>	<p>Attach Map:</p> 
---	---

Operations and Maintenance Impact on Budget:

Current:

Long-Term:

Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way							-
Utility Relocation							-
Construction	2,000						2,000
Landscaping							-
Equipment & Furnish	5,000						5,000
Other							-
<b>Total Costs</b>	7,000	-	-	-	-	-	7,000
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Gen. Obligation Bond							-
Federal/State Funding							-
Local Sales Tax							-
Capital Projects							-
Cedar Falls Utilities							-
General Revenue	3,500						3,500
CF Community Foundation	3,500						3,500
							-
							-
<b>Total Source</b>	7,000	-	-	-	-	-	7,000
Funding Source:		<b>Project Schedule</b>		<b>Start</b>		<b>Finish</b>	
		Design					
GR	3,500	Land/Right of Way					
CFCF	3,500	Utility Relocation					
		Construction					
		Other:					
Total	\$7,000	<b>Total Project</b>					

<b>City of Cedar Falls Capital Improvement Program</b>		CIP Number: 170
Department: Public Works	Division: Operations and Maintenance - Public Buildings	Project Number:
Project Description:  Rec Center Heat Pumps and MEP  The heat pumps were installed when the Rec Center was built in 1992 are at the end of their lives and need to be replaced. These items along with other mechanical/electrical/plumbing & heating items will need to be replaced over several years.		

Operations and Maintenance Impact on Budget:  
 Current:  
 There will be an initial impact on the operating budget  
 Long-Term:  
 Long term savings on utility costs may be experienced by utilizing modern, high efficiency equipment

Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way							-
Utility Relocation							-
Construction							-
Landscaping							-
Equipment & Furnish	20,000	25,000	25,000	25,000			95,000
Other							-
<b>Total Costs</b>	20,000	25,000	25,000	25,000	-	-	95,000
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Gen. Obligation Bond							-
Federal/State Funding							-
Local Sales Tax							-
Capital Projects							-
Cedar Falls Utilities							-
TIF - Downtown							-
Rec CIP	20,000	25,000	25,000	25,000			95,000
							-
							-
<b>Total Source</b>	20,000	25,000	25,000	25,000	-	-	95,000
Funding Source:		<b>Project Schedule</b>		<b>Start</b>		<b>Finish</b>	
RCCIP	95,000	Design					
		Land/Right of Way					
		Utility Relocation					
		Construction		FY21		FY26	
		Other:					
<b>Total</b>	<b>\$95,000</b>	<b>Total Project</b>		FY21		FY26	

# City of Cedar Falls Capital Improvement Program

CIP Number: 11 Item 1.

Department: <b>Public Works</b>	Division: <b>Operations and Maintenance-Refuse</b>	Project Number:
------------------------------------	---	-----------------

**Project Description:**  
**Expanded Poly Styrene (Styrofoam) Densifier**  
 The intake of Expanded Poly Styrene (Styrofoam) has increased significantly since the purchase and onset of the recycling program. The material intake has outgrown the efficient capability of original densifying machine. This project is intended to replace the existing unit with a larger machine with improved loading capabilities.



**Operations and Maintenance Impact on Budget:**  
**Current:**  
 The initial cost of purchase and setup will have an impact on the Refuse Enterprise Fund.  
**Long-Term:**  
 Improved capacity and loading of the material will reduce staff hours needed to process the expanded material

Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way							-
Utility Relocation							-
Construction							-
Landscaping							-
Equipment & Furnish		95,000					95,000
Other							-
<b>Total Costs</b>	-	95,000	-	-	-	-	95,000
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Gen. Obligation Bond							-
Federal/State Funding							-
Local Sales Tax							-
Capital Projects							-
Cedar Falls Utilities							-
TIF - Downtown							-
Refuse Fund		95,000					95,000
							-
							-
<b>Total Source</b>	-	95,000	-	-	-	-	95,000
Funding Source:		Project Schedule			Start	Finish	
REF	95,000	Design					
		Land/Right of Way					
		Utility Relocation					
		Construction					
		Other:		FY24		FY24	
<b>Total</b>	<b>\$95,000</b>	<b>Total Project</b>			<b>FY24</b>	<b>FY24</b>	

# City of Cedar Falls Capital Improvement Program

CIP Number: 172

Item 1.

Department:  
Public Works

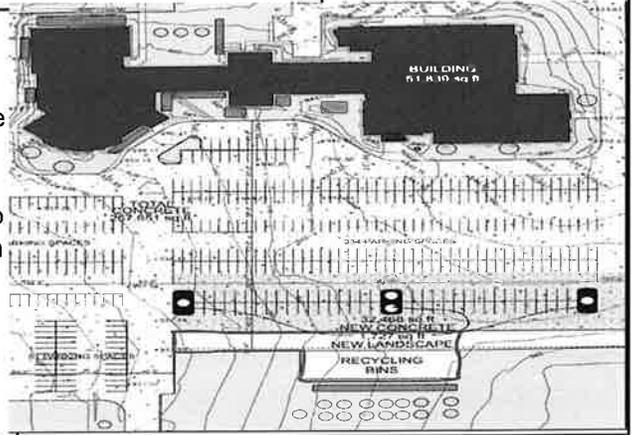
Division:  
Oper/Maint - Refuse

Project Number:

Project Description:

## Orchard Hill Recycling Drop Site Improvements

Orchard Hill Church is extending paved surface on the south side of their complex. The City has partnered with the church to provide a public drop site for household recyclables. As the site becomes more popular, and to meet City code, there is a need to construct a hard surface deck for the roll off containers. The area of City responsibility is outlined in red.



Operations and Maintenance Impact on Budget:

Current:

The initial impact will be the cost of concrete and staff time to complete the project.

Long-Term:

Maintenance of the site will be reduced with the hard surface in place.

Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way							-
Utility Relocation							-
Construction		25,000					25,000
Landscaping							-
Equipment & Furnish							-
Other							-
<b>Total Costs</b>	-	25,000	-	-	-	-	25,000

Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Gen. Obligation Bond							-
Federal/State Funding							-
Local Sales Tax							-
Capital Projects							-
Cedar Falls Utilities							-
TIF - Downtown							-
Hotel/Motel Tax							-
Refuse Funds		25,000					25,000
VRP							-
<b>Total Source</b>	-	25,000	-	-	-	-	25,000

Funding Source:

REF

25,000

### Project Schedule

### Start

### Finish

Design			
Land/Right of Way			
Utility Relocation			
Construction	FY24		FY24
Other:			
Equipment			
<b>Total Project</b>			

Total

\$25,000

# City of Cedar Falls Capital Improvement Program

CIP Number: 17 Item 1.

Department: <b>Public Works</b>	Division: <b>Operations and Maintenance - Refuse</b>	Project Number:
------------------------------------	---	-----------------

**Project Description:**  
**Refuse and Yard Waste Cart Tracking**  
 RFID technology is utilized to track collection and billing of yard waste carts. This technology is used so residents can be billed on a per dump basis. The hardware used on the trucks is proprietary and is becoming outdated along with the software used to track both solid waste and yard waste carts. There will be a need in the near future to update all aspects of cart collection and tracking services.



**Operations and Maintenance Impact on Budget:**  
**Current:**  
 Purchase of new software, hardware for trucks and RFID tags will have an impact on the refuse operating budget  
**Long-Term:**  
 Improved tracking of cart collections and billing will reduce long term operating costs.

Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way							-
Utility Relocation							-
Construction	25,000	25,000					50,000
Landscaping							-
Equipment & Furnish							-
Other							-
<b>Total Costs</b>	25,000	25,000	-	-	-	-	50,000
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Gen. Obligation Bond							-
Federal/State Funding							-
Local Sales Tax							-
General Revenue							-
CF Community Foundation							-
REF	25,000	25,000					50,000
							-
							-
<b>Total Source</b>	25,000	25,000	-	-	-	-	50,000
Funding Source:	Project Schedule	Start	Finish				
REF	50,000	Design					
	-	Land/Right of Way					
		Utility Relocation					
		Construction					
		Other:	FY23			FY24	
<b>Total</b>	50,000	<b>Total Project</b>					

# City of Cedar Falls Capital Improvement Program

CIP Number: 11 Item 1.

Department:  
Public Works

Division:  
Operations and Maintenance - Refuse

Project Number:

**Project Description:**  
Security Cameras at Recycling sites.

This initiative is an effort to monitor use of recycling drop sites due to increased contamination and illicit dumping. Sites are receiving more usage and with it comes the dumping of unwanted items. The cameras would be used to identify misuse and hold the abusers accountable.



**Operations and Maintenance Impact on Budget:**  
Current:  
This project will be funded by the refuse enterprise fund. There will be an initial impact on the refuse operating budget.

Long-Term:  
Cameras may prove to be cost effective by reducing man-hours and tipping fees required to manage illicit materials. There may be future ongoing costs for service provided by CFU

Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way							-
Utility Relocation							-
Construction							-
Landscaping							-
Equipment & Furnish		50,000	50,000				100,000
Other							-
<b>Total Costs</b>	-	50,000	50,000	-	-	-	100,000
<b>Source of Funds</b>	FY23	FY24	FY25	FY26	FY27	FY28	Total
Gen. Obligation Bond							-
Federal/State Funding							-
Local Sales Tax							-
Capital Projects							-
Cedar Falls Utilities							-
TIF - Downtown							-
REF		50,000	50,000				100,000
							-
							-
<b>Total Source</b>	-	50,000	50,000	-	-	-	100,000
Funding Source:	<b>Project Schedule</b>		<b>Start</b>		<b>Finish</b>		
REF	100,000	Design					
		Land/Right of Way					
		Utility Relocation					
		Construction		FY24		FY25	
		Other:					
<b>Total</b>	<b>\$100,000</b>	<b>Total Project</b>		FY24		FY25	

# City of Cedar Falls Capital Improvement Program

CIP Number: 17 Item 1.

Department: Public Works	Division: Operations & Maintenance - Refuse	Project Number:
-----------------------------	--	-----------------

**Project Description:**  
**SW Solid Waste Transfer Station**

The current facility has portions of its operation located in the 500 year flood plain. The DNR has restrictions related to ancillary items being stored in the flood plain that are currently under waiver. Creating an additional facility will allow unencumbered storage and processing of banned landfill items more efficiently. This project would be for the site selection/land acquisition necessary to build a new facility in the future.



**Operations and Maintenance Impact on Budget:**  
**Current:**  
 The cost of design and construction would create an impact on the refuse enterprise fund and would need to be subsidized by other funding sources.

**Long-Term:**  
 Long term impacts will include utility and operation/maintenance costs

Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way						1,000,000	1,000,000
Utility Relocation							-
Construction							-
Landscaping							-
Equipment & Furnish							-
Other							-
<b>Total Costs</b>	-	-	-	-	-	1,000,000	1,000,000

Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Gen. Obligation Bond							-
Federal/State Funding							-
Local Sales Tax							-
Capital Projects							-
Cedar Falls Utilities							-
TIF - Downtown							-
Hotel/Motel Tax							-
Refuse Funds						1,000,000	1,000,000
Other							-
<b>Total Source</b>	-	-	-	-	-	1,000,000	1,000,000

<b>Funding Source:</b>		<b>Project Schedule</b>	<b>Start</b>	<b>Finish</b>
REF	1,000,000	Design	FY28	FY28
		Land/Right of Way		
		Utility Relocation		
		Construction	FY28	FY28
		Other:		
<b>Total</b>	<b>\$1,000,000</b>	<b>Total Project</b>		

# City of Cedar Falls Capital Improvement Program

CIP Number: 176

Item 1.

Department:  
Public Works

Division:  
Operations & Maintenance - Streets

Project Number:

**Project Description:**  
**Material Storage Bunkers**  
Granular materials are in constant need for maintenance operations. Some of these materials are required to be dry for use. For example, dirt used in cemeteries during the winter months, washed stone for spray patch operations, etc. The project would include constructing concrete bunker walls with a wood roof to protect materials from precipitation. The location of the project would be on the west side of the Public Works complex at 2200 Technology Parkway.



**Operations and Maintenance Impact on Budget:**  
Current:  
Initial cost of construction materials - Construction would be completed by city staff.  
Long-Term:  
Efficiencies would be created by having dry material to use on a regular basis.

Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way							-
Utility Relocation							-
Construction					75,000		75,000
Landscaping							-
Equipment & Furnish							-
Other							-
<b>Total Costs</b>	-	-	-	-	75,000	-	75,000
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Gen. Obligation Bond							-
Federal/State Funding							-
Local Sales Tax							-
Capital Projects							-
Cedar Falls Utilities							-
TIF - Downtown							-
Road Use Tax					75,000		75,000
							-
							-
<b>Total Source</b>	-	-	-	-	75,000	-	75,000
Funding Source:	Project Schedule			Start	Finish		
SCF	75,000	Design			FY27	FY27	
		Land/Right of Way					
		Utility Relocation					
		Construction			FY27	FY27	
		Other:					
<b>Total</b>	<b>\$75,000</b>	<b>Total Project</b>			<b>FY27</b>	<b>FY27</b>	

City of Cedar Falls Capital Improvement Program					CIP Number: 177		
Department: Public Works		Division: Operations and Maintenance - Street			Project Number:		
Project Description:							
<p>Streetscape: College Hill Maintenance &amp; Improvements</p> <p>This project will continue to provide improvements to the City's College Hill Business District. The improvements will include streets, sidewalks, benches, landscaping, public art, and pedestrian amenities. This will also include the cost to clean the pavers on a biennial cycle.</p>							
Operations and Maintenance Impact on Budget:							
Current:							
This will be certified in the College Hill TIF district and TIF revenues will be used to repay the expense.							
Long-Term:							
The streetscape will be maintained by Public Works.							
Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design					70,000		70,000
Land/Right of Way							-
Utility Relocation							-
Const. (Streets & Parking)					230,000		230,000
Maintenance	5,000	5,000	5,000	5,000		5,000	25,000
Other							-
							-
<b>Total Costs</b>	5,000	5,000	5,000	5,000	300,000	5,000	325,000
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Gen. Obligation Bond							-
Federal/State Funding							-
Local Sales Tax							-
Capital Projects							-
Parkade Assessment							-
Road Use Tax							-
TIF-College Hill	5,000	5,000	5,000	5,000	300,000	5,000	325,000
							-
							-
<b>Total Source</b>	5,000	5,000	5,000	5,000	300,000	5,000	325,000
Funding Source:	<b>Project Schedule</b>		<b>Start</b>		<b>Finish</b>		
TIF-CH	325,000	Design					
		Land/Right of Way					
		Utility Relocation					
		Construction		Annual		Annual	
		Other:					
<b>Total</b>	<b>\$325,000</b>	<b>Total Project</b>		Annual		Annual	

City of Cedar Falls Capital Improvement Program						CIP Number: 178	
Department: Public Works			Division: Operations and Maintenance - Street			Project Number:	
Project Description:							
<p><b>Streetscape: Downtown Maintenance &amp; Improvements</b></p> <p>This project will continue to provide improvements to the City's Central Business District. The improvements include maintenance/repairs to sidewalk bricks on the Parkade.</p>							
Operations and Maintenance Impact on Budget:							
Current:							
This will be certified in the Downtown TIF district and TIF revenues will be used to repay the expense.							
Long-Term:							
The streetscape will be maintained by Public Works.							
Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way							-
Utility Relocation							-
Const. (Streets & Parking)							-
Maintenance	10,000	10,000	10,000	10,000	10,000	10,000	60,000
Cleaning Bricks & Repairs							-
Amenities						-	-
<b>Total Costs</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>60,000</b>
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Gen. Obligation Bond							-
Federal/State Funding							-
Local Sales Tax							-
Capital Projects							-
Parkade Assessment							-
Road Use Tax							-
TIF-Downtown	10,000	10,000	10,000	10,000	10,000	10,000	60,000
							-
							-
<b>Total Source</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>60,000</b>
Funding Source:		<b>Project Schedule</b>		<b>Start</b>		<b>Finish</b>	
TIF-DT		60,000		Design			
				Land/Right of Way			
				Utility Relocation			
				Construction		Annual	
				Other:			
<b>Total</b>		<b>\$60,000</b>		<b>Total Project</b>		<b>Annual</b>	



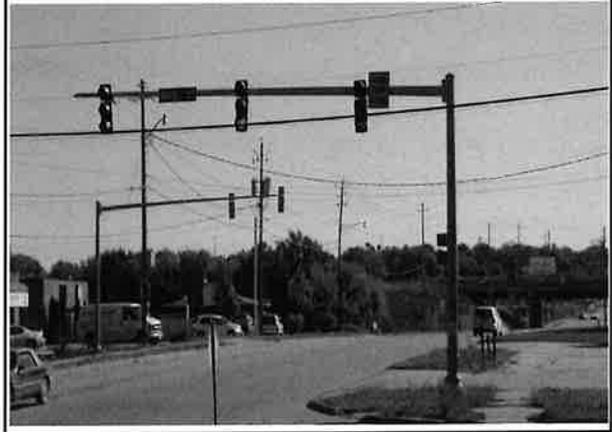
## City of Cedar Falls Capital Improvement Program

CIP Number: 180 Item 1.

Department: <b>Public Works</b>	Division: <b>Operations and Maintenance - Traffic</b>	Project Number:
------------------------------------	--	-----------------

**Project Description:**  
**Signalized Intersection Upgrade**

Select intersections will be in need of complete replacement due to deteriorating bases and signal structures. Including wiring, conduit, detector loops, signal heads and controllers. This also incorporates the upgrading of controller electronics and replacement of failing Light Emitting Diodes (LED's).



**Operations and Maintenance Impact on Budget:**  
Current:  
This ongoing project will affect the Street Construction Fund.

Long-Term:  
Long term operation and maintenance savings will be realized due to the fact that LED's use 90% less electricity and last approximately 10 times longer than incandescent bulbs. Signal maintenance will also be reduced.

Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way							-
Utility Relocation							-
Construction							-
Landscaping							-
Equipment & Furnish	200,000	200,000	200,000	200,000	200,000	200,000	1,200,000
Other							-
<b>Total Costs</b>	200,000	200,000	200,000	200,000	200,000	200,000	1,200,000
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Gen. Obligation Bond							-
Federal/State Funding							-
Local Sales Tax							-
Capital Projects							-
Road Use Tax	200,000	200,000	200,000	200,000	200,000	200,000	1,200,000
							-
							-
							-
<b>Total Source</b>	200,000	200,000	200,000	200,000	200,000	200,000	1,200,000

<b>Funding Source:</b>		<b>Project Schedule</b>	<b>Start</b>	<b>Finish</b>
SCF	1,200,000	Design	Annual	Annual
		Land/Right of Way		
		Utility Relocation		
		Construction	Annual	Annual
		Other:		
<b>Total</b>	1,200,000	<b>Total Project</b>	Annual	Annual

# City of Cedar Falls Capital Improvement Program

CIP Number: 181

Item 1.

Department:  
Public Works

Division:  
Operations and Maintenance - Traffic

Project Number:

Project Description:  
**Outdoor Warning Siren Upgrade**  
Siren upgrades will be required to take place in the coming years. Additional sites will need to be evaluated and added as the city expands south and westward.



Operations and Maintenance Impact on Budget:  
Current:  
This upgrade will have an impact on the general operating budget.  
Long-Term:  
Maintenance costs will be reduced by installing modern controllers and siren heads.

Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way							-
Utility Relocation							-
Construction	60,000	5,000	5,000	5,000	5,000	5,000	85,000
Landscaping							-
Equipment & Furnish							-
Other							-
<b>Total Costs</b>	60,000	5,000	5,000	5,000	5,000	5,000	85,000
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Gen. Obligation Bond							-
Federal/State Funding							-
Local Sales Tax							-
Capital Projects							-
General Revenue	60,000	5,000	5,000	5,000	5,000	5,000	85,000
							-
							-
							-
							-
<b>Total Source</b>	60,000	5,000	5,000	5,000	5,000	5,000	85,000
Funding Source:	<b>Project Schedule</b>		<b>Start</b>		<b>Finish</b>		
GR	85,000	Design					
		Land/Right of Way					
		Utility Relocation					
		Construction		Annual		Annual	
		Other:					
<b>Total</b>	<b>\$85,000</b>	<b>Total Project</b>					

# City of Cedar Falls Capital Improvement Program

CIP Number: 188 Item 1.

Department: Public Works	Division: Operations and Maintenance-Vehicle Maint.	Project Number:
-----------------------------	--	-----------------

**Project Description:**  
Bulk Fluids Room Expansion

With newer modern technology of equipment the requirements for lubricants and coolants has become very specific. Due to the need to stock additional items the bulk fluid storage room has become cluttered and is no longer sizeable to properly store the fluids. This project includes enlarging the space to accommodate additional bulk fluids to ensure proper safe storage is available.



**Operations and Maintenance Impact on Budget:**  
Current:  
There will be an initial impact with the purchase of 6 units over a period of three years.

Long-Term:  
The sales of each niche of a 72 niche unit will offset the cost of purchase and installation. Additionally, staff costs will be reduced by not having to dig holes for traditional cremation burials.

Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design		10,000					10,000
Land/Right of Way							-
Utility Relocation							-
Construction		70,000					70,000
Landscaping							-
Equipment & Furnish		20,000					20,000
Other							-
<b>Total Costs</b>	-	100,000	-	-	-	-	100,000
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Gen. Obligation Bond							-
Federal/State Funding							-
Local Sales Tax							-
Capital Projects							-
Cedar Falls Utilities							-
TIF - Downtown							-
GR							-
VRF		100,000					100,000
							-
<b>Total Source</b>	-	100,000	-	-	-	-	100,000
Funding Source:		Project Schedule		Start		Finish	
VRF	100,000	Design		FY24		FY24	
		Land/Right of Way					
		Utility Relocation					
		Construction		FY24		FY24	
		Other:					
<b>Total</b>	<b>\$100,000</b>	<b>Total Project</b>		<b>FY24</b>		<b>FY24</b>	

# City of Cedar Falls Capital Improvement Program

CIP Number: 183

Item 1.

Department: Public Works	Division: Operations and Maintenance - Vehicle Maint,	Project Number:
-----------------------------	--	-----------------

<p>Project Description:</p> <p><b>Electric Shore Station for Patrol Vehicles</b></p> <p>This project is to add shore power charging at the Public Safety Building for patrol vehicles. Currently, vehicles are required to run the gas engine in order to keep the electronic devices from draining the vehicle battery. Having the ability to plug in to shore power will reduce idle time significantly.</p>	<p>Attach Map:</p> <div style="text-align: center;">  </div>
--	---

**Operations and Maintenance Impact on Budget:**

Current:  
Installing connectors on the vehicles and shore lines would have an initial impact on the budget.

Long-Term:  
Long term impacts would include savings on fuel. Vehicles will not need to idle to maintain battery power

Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way							-
Utility Relocation							-
Construction							-
Landscaping							-
Equipment & Furnish			50,000				50,000
Other							-
<b>Total Costs</b>	-	-	50,000	-	-	-	50,000
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Gen. Obligation Bond							-
Federal/State Funding							-
Local Sales Tax							-
Capital Projects							-
Cedar Falls Utilities							-
TIF - Downtown							-
Hotel/Motel Tax							-
VRF			50,000				50,000
Other							-
<b>Total Source</b>	-	-	50,000	-	-	-	50,000
Funding Source:	Project Schedule		Start		Finish		
VRF	50,000	Design					
		Land/Right of Way					
		Utility Relocation					
		Construction					
		Other:					
		Equipment			FY25		FY25
<b>Total</b>	<b>\$50,000</b>	<b>Total Project</b>				<b>FY25</b>	

# City of Cedar Falls Capital Improvement Program

CIP Number: 184

Item 1.

Department:  
Public Works

Division:  
Oper/Maint - Vehicle Maintenance

Project Number:

Project Description:  
**P511 Replacement Aerial Truck**  
  
The current operational life of fire apparatus is on a 30 year replacement schedule. The platform aerial truck will reach that age in FY28. This project will replace the unit with a modern more compact chassis that will retain the same capabilities as the current unit.



Operations and Maintenance Impact on Budget:  
Current:  
This will have a major impact on the debt service levy since general obligation funding will be used.  
  
Long-Term:  
Maintenance costs of a new apparatus will be reduced.

Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way							-
Utility Relocation							-
Construction							-
Landscaping							-
Equipment & Furnish						1,800,000	1,800,000
Other							-
<b>Total Costs</b>	-	-	-	-	-	1,800,000	1,800,000
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Gen. Obligation Bond						1,800,000	1,800,000
Federal/State Funding							-
Local Sales Tax							-
Capital Projects							-
Cedar Falls Utilities							-
TIF - Downtown							-
Hotel/Motel Tax							-
VRP Public Safety							-
Other							-
<b>Total Source</b>	-	-	-	-	-	1,800,000	1,800,000
Funding Source:		Project Schedule		Start	Finish		
GO	1,800,000	Design		FY26	FY27		
		Land/Right of Way					
		Utility Relocation					
		Construction					
		Other:					
		Equipment		FY27	FY28		
<b>Total</b>	<b>\$1,800,000</b>	<b>Total Project</b>			<b>FY28</b>		

# City of Cedar Falls Capital Improvement Program

CIP Number: 188 Item 1.

Department: Public Works	Division: Operations and Maintenance - Vehicle Maint.	Project Number:
-----------------------------	--	-----------------

**Project Description:**  
**Vehicle Locators**

This project is intended to add additional vehicle locators to the city fleet. Currently, public works street, refuse and some of parks vehicles are equipped with telematics hardware. The vehicles being added to the program would be Public Safety, Engineering, and Inspection Services. The equipment has the capability to track location, speed and vehicle analytics.



**Operations and Maintenance Impact on Budget:**  
**Current:**  
 Outfitting equipment with telematics hardware would have an initial impact on the operating budget

**Long-Term:**  
 Long term impacts would include the cost of a data plan for each vehicle. Increased efficiencies are a result of having tracking abilities.

Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way							-
Utility Relocation							-
Construction							-
Landscaping							-
Equipment & Furnish			15,000	10,000			25,000
Other							-
<b>Total Costs</b>	-	-	15,000	10,000	-	-	25,000
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Gen. Obligation Bond							-
Federal/State Funding							-
Local Sales Tax							-
Capital Projects							-
Cedar Falls Utilities							-
TIF - Downtown							-
Hotel/Motel Tax							-
Refuse Funds							-
VRF			15,000	10,000			25,000
<b>Total Source</b>	-	-	15,000	10,000	-	-	25,000
Funding Source:		Project Schedule		Start		Finish	
VRF	25,000	Design					
		Land/Right of Way					
		Utility Relocation					
		Construction					
		Other:					
		Equipment				FY25	
<b>Total</b>	<b>\$25,000</b>	<b>Total Project</b>				FY26	

# City of Cedar Falls Capital Improvement Program

CIP Number: 18 Item 1.

Department:  
Public Works

Division:  
Water Reclamation

Project Number:

**Project Description:**

**Building Maintenance**

This is an expense once every five years to include block repair, waterproofing and tuck-pointing as needed on the block buildings maintained by the Water Reclamation Division.



**Operations and Maintenance Impact on Budget:**

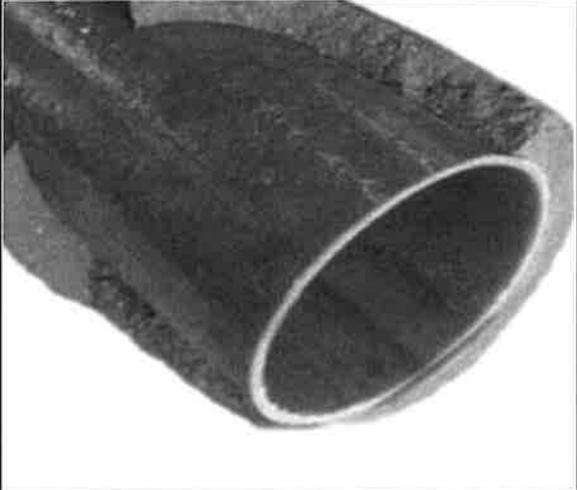
**Current:**

This project should have little impact on the budget.

**Long-Term:**

This work waterproofs the concrete block and reduces the need for major repairs.

Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way							-
Utility Relocation							-
Construction							-
Landscaping							-
Equipment & Furnish							-
Other					30,000		30,000
<b>Total Costs</b>	-	-	-	-	30,000	-	30,000
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Gen. Obligation Bond							-
Federal/State Funding							-
Local Sales Tax							-
Capital Projects							-
Sewer Rental Fund					30,000		30,000
							-
							-
							-
<b>Total Source</b>	-	-	-	-	30,000	-	30,000
Funding Source:	Project Schedule		Start	Finish			
SRF	30,000	Design					
		Land/Right of Way					
		Utility Relocation					
		Construction					
		Other:		FY27			FY27
<b>Total</b>	<b>\$30,000</b>	<b>Total Project</b>		FY27			FY27

City of Cedar Falls Capital Improvement Program				CIP Number 187			
Department: Public Works		Division: Water Reclamation		Project Number:			
Project Description:  Hudson Road Sanitary Line Replacement  This project involves replacing decaying concrete lines along Hudson Road. This will likely be included in future road reconstruction projects.							
Operations and Maintenance Impact on Budget: Current: This should not have a significant impact on the budget. The dollar amount for this will be taken from annual sliplining. This is another lining technology where CIPP lining is not suitable. Long-Term: None							
Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way							-
Utility Relocation							-
Construction						50,000	50,000
Landscaping							-
Equipment & Furnish							-
Other							-
<b>Total Costs</b>	-	-	-	-	-	50,000	50,000
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Gen. Obligation Bond							-
Federal/State Funding							-
Local Sales Tax							-
Capital Projects							-
Cedar Falls Utilities							-
TIF - Downtown							-
Sewer Rental Fund						50,000	50,000
							-
							-
<b>Total Source</b>		-	-	-	-	50,000	50,000
Funding Source:		<b>Project Schedule</b>		<b>Start</b>		<b>Finish</b>	
SRF	50,000	Design					
		Land/Right of Way					
		Utility Relocation					
		Construction		FY28		FY28	
		Other:					
<b>Total</b>	<b>\$50,000</b>	<b>Total Project</b>		FY28		FY28	

<b>City of Cedar Falls Capital Improvement Program</b>		CIP Number: 188
Department: Public Works	Division: Water Reclamation	Project Number:

Project Description:

**Lift Station Pump Rebuild or Replacement**

With twelve lift stations and thirty pumps throughout the collections system in the City, pumps are rebuilt or replaced on a regular basis. This project is for the next three 17th street pumps and two additional at Cedar Heights. Price increases have also significantly increased the estimates for this project.



Operations and Maintenance Impact on Budget:

Current:  
This will have minimal impact on the current budget.

Long-Term:

Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way							-
Utility Relocation							-
Construction							-
Landscaping							-
Equipment & Furnish							-
Other	75,000	135,000	75,000	75,000	75,000	75,000	510,000
<b>Total Costs</b>	<b>75,000</b>	<b>135,000</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>	<b>510,000</b>
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Gen. Obligation Bond							-
Federal/State Funding							-
Local Sales Tax							-
Capital Projects							-
Cedar Falls Utilities							-
TIF - Downtown							-
SRF	75,000	135,000	75,000	75,000	75,000	75,000	510,000
							-
							-
<b>Total Source</b>	<b>135,000</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>	<b>510,000</b>
Funding Source:	<b>Project Schedule</b>		<b>Start</b>		<b>Finish</b>		
SRF	510,000	Design					
		Land/Right of Way					
		Utility Relocation					
		Construction					
		Other:		FY22			FY28
<b>Total</b>	<b>\$510,000</b>	<b>Total Project</b>		<b>FY22</b>		<b>FY28</b>	



# City of Cedar Falls Capital Improvement Program

CIP Number: 190 Item 1.

Department:  
Public Works

Division:  
Water Reclamation

Project Description:  
**Oak Park Sewer Replacement Project**  
  
This line runs through private property along property bordering 929 & 941 Oak Park Boulevard with an elevated portion through a wooded ravine. The elevated portion collapsed in December of 2018 and a temporary repair was made. A permanent repair will need to be made as soon as possible to avoid overflows or basement back-ups.



Operations and Maintenance Impact on Budget:  
Current:  
This project will have added impact on SRF funds.  
  
Long-Term:

Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way							-
Utility Relocation							-
Construction	900,000						900,000
Landscaping							-
Equipment & Furnish							-
Other							-
<b>Total Costs</b>	900,000	-	-	-	-	-	900,000
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Gen. Obligation Bond							-
Federal/State Funding							-
Local Sales Tax							-
Capital Projects							-
Sewer Revenue Bond	900,000						900,000
							-
							-
							-
							-
<b>Total Source</b>	900,000	-	-	-	-	-	900,000
Funding Source:	Project Schedule		Start	Finish			
SRB	900,000	Design	FY23	FY23			
		Land/Right of Way					
		Utility Relocation					
		Construction	FY23	FY23			
		Other:					
<b>Total</b>	<b>\$900,000</b>	<b>Total Project</b>	<b>FY23</b>	<b>FY23</b>			

City of Cedar Falls Capital Improvement Program						CIP Number: 191	
Department: Public Works			Division: Water Reclamation			Project Number:	
Project Description: <b>Cross Connection Removal Reimbursement</b>  This is related to ongoing projects to remove clean water entering the City's sanitary sewer system through legal and illicit connections. These connections can add millions of gallons of water a day in wet weather to the City's sanitary sewer system. This leads to back-ups, overflows, and permit violations. This item will provide reimbursements to homeowners for plumbing changes that would be required under new regulations. This program will help reduce any future violations by the EPA & IDNR.						Attach Map: 	
Operations and Maintenance Impact on Budget: Current: The immediate impact on the budget can be offset with short term reductions in other sewer projects such as sliplining. Long-Term: This project will lessen the need for increasing the size of sewer mains and capacity at the treatment plant, leading to long term overall costs savings.							
Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way							-
Utility Relocation							-
Construction							-
Landscaping							-
Equipment & Furnish							-
Other	150,000	150,000	150,000	50,000	50,000	50,000	600,000
<b>Total Costs</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>600,000</b>
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Gen. Obligation Bond							-
Federal/State Funding							-
Local Sales Tax							-
Capital Projects							-
Cedar Falls Utilities							-
TIF - Downtown							-
Sewer Rental Funds	150,000	150,000	150,000	50,000	50,000	50,000	600,000
							-
							-
<b>Total Source</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>600,000</b>
Funding Source: SRF 600,000		<b>Project Schedule</b>		<b>Start</b>		<b>Finish</b>	
		Design					
		Land/Right of Way					
		Utility Relocation					
		Construction					
		Other:		FY23		FY28	
<b>Total</b>		<b>\$600,000</b>		<b>Total Project</b>			

City of Cedar Falls Capital Improvement Program						CIP Number	192
Department: Public Works			Division: Water Reclamation			Project Number:	
Project Description:  Polymer Pumps  The polymer system for the biosolids processing equipment are very difficult to get parts for. This is a very complex system and should be replaced as a complete unit.							
Operations and Maintenance Impact on Budget: Current: Long-Term: none							
Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way							-
Utility Relocation							-
Construction							-
Landscaping							-
Equipment & Furnish	75,000						75,000
Other							-
<b>Total Costs</b>	75,000	-	-	-	-	-	75,000
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Gen. Obligation Bond							-
Federal/State Funding							-
Local Sales Tax							-
Capital Projects							-
Cedar Falls Utilities							-
TIF - Downtown							-
SRF	75,000						75,000
							-
							-
<b>Total Source</b>	75,000	-	-	-	-	-	75,000
Funding Source:		<b>Project Schedule</b>		<b>Start</b>		<b>Finish</b>	
SRF	75,000	Design					
		Land/Right of Way					
		Utility Relocation					
		Construction					
		Other:			FY23		FY23
<b>Total</b>	<b>\$75,000</b>	<b>Total Project</b>		<b>FY23</b>		<b>FY23</b>	





# City of Cedar Falls Capital Improvement Program

CIP Number: 19 Item 1.

Department: <b>Public Works</b>	Division: <b>Water Reclamation</b>	Project Number:
------------------------------------	---------------------------------------	-----------------

**Project Description:**

**Sartori Trust Farm Improvements**

This farm is used extensively for our biosolids land application program and generates revenue for the Health Trust Fund. Improvements are needed periodically either to satisfy USDA requirements, or to solve problems the tenant or city may be having, or enhance productivity of the soil.



**Operations and Maintenance Impact on Budget:**

**Current:**  
Minimal impact on Sewer Rental Fund.

**Long-Term:**  
Maintaining the property to meet USDA farm program requirements will insure our eligibility to participate in these beneficial programs.

Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way							-
Utility Relocation							-
Construction							-
Landscaping					20,000		20,000
Equipment & Furnish							-
Other							-
<b>Total Costs</b>	-	-	-	-	20,000	-	20,000
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Gen. Obligation Bond							-
Federal/State Funding							-
Local Sales Tax							-
Capital Projects							-
Sewer Rental Funds							-
Health Trust					20,000		20,000
							-
							-
							-
<b>Total Source</b>	-	-	-	-	20,000	-	20,000

<b>Funding Source:</b>		<b>Project Schedule</b>	<b>Start</b>	<b>Finish</b>
HT	20,000	Design		
		Land/Right of Way		
		Utility Relocation		
		Construction		
		Other:	FY27	FY27
<b>Total</b>	<b>\$20,000</b>	<b>Total Project</b>	FY27	FY27

## City of Cedar Falls Capital Improvement Program

CIP Number: 196

Department:  
Public Works

Division:  
Water Reclamation

Project Number:

**Project Description:**  
**Sewer Collection System Expansion Study**

In order to prepare for future growth, planning of infrastructure needs to be completed with information and understanding of the condition and size of the current system and how best to proceed with extending this. An outside engineering firm with expertise in this area will be utilized to move forward with this.



**Operations and Maintenance Impact on Budget:**  
Current:  
This should be completed over three years and will have an impact on the current budget.

Long-Term:  
This process will help the expansion of the sewer system proceed in a planned manner to help eliminate replacing undersized lines in the future. Some of the costs will be absorbed by developers as areas are expanded into.

Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design			250,000				250,000
Land/Right of Way							-
Utility Relocation							-
Construction							-
Landscaping							-
Equipment & Furnish							-
Other							-
<b>Total Costs</b>	-	-	250,000	-	-	-	250,000
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Gen. Obligation Bond							-
Federal/State Funding							-
Local Sales Tax							-
Capital Projects							-
Cedar Falls Utilities							-
TIF - S Industrial Park							-
Sanitary Sewer Rental Fu			250,000				250,000
							-
<b>Total Source</b>	-	-	250,000	-	-	-	250,000
Funding Source:	<b>Project Schedule</b>		<b>Start</b>		<b>Finish</b>		
SRF	250,000	Design	FY25		FY25		
		Land/Right of Way					
		Utility Relocation					
		Construction					
		Other:					
<b>Total</b>	<b>\$250,000</b>	<b>Total Project</b>	<b>FY25</b>		<b>FY25</b>		

# City of Cedar Falls Capital Improvement Program

CIP Number: 197 Item 1.

Department: <b>Public Works</b>	Division: <b>Water Reclamation</b>	Project Number: <b>06.2417</b>
------------------------------------	---------------------------------------	-----------------------------------

**Project Description:**  
**Slipline Existing Sanitary Sewers**

An ongoing process of repair and refurbishing existing sewer lines. A very cost effective method of increasing the strength of a line while decreasing the infiltration. A decrease in infiltration is very beneficial to the WWTP.



**Operations and Maintenance Impact on Budget:**

**Current:**  
This has been an ongoing program and does have a significant impact on the current budget.

**Long-Term:**  
This program helps improve the sanitary sewer system and protect the integrity of the system.

Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way							-
Utility Relocation							-
Construction							-
Landscaping							-
Equipment & Furnish							-
Other	250,000	250,000	250,000	250,000	250,000	250,000	1,500,000
<b>Total Costs</b>	250,000	250,000	250,000	250,000	250,000	250,000	1,500,000
<b>Source of Funds</b>	<b>FY23</b>	<b>FY24</b>	<b>FY25</b>	<b>FY26</b>	<b>FY27</b>	<b>FY28</b>	<b>Total</b>
Gen. Obligation Bond							-
Federal/State Funding							-
Local Sales Tax							-
Capital Projects							-
Sewer Rental Fund	250,000	250,000	250,000	250,000	250,000	250,000	1,500,000
CDBG							-
							-
							-
<b>Total Source</b>	250,000	250,000	250,000	250,000	250,000	250,000	1,500,000
<b>Funding Source:</b>		<b>Project Schedule</b>		<b>Start</b>		<b>Finish</b>	
SRF	1,500,000	Design					
		Land/Right of Way					
		Utility Relocation					
		Construction					
		Other:		Annual		Annual	
<b>Total</b>	<b>\$1,500,000</b>	<b>Total Project</b>		Annual		Annual	

# City of Cedar Falls Capital Improvement Program

CIP Number: 198

Item 1.

Department:  
Public Works

Division:  
Water Reclamation

Project Number:

Project Description:  
**UV Disinfection Bulb Replacement**  
The bulbs used in the disinfection process have a lifespan of 1200 hours. They will need to be replaced to maintain permit requirements.



Operations and Maintenance Impact on Budget:  
Current:  
Sewer rates have been adjusted to allow for this and other upgrades.  
Long-Term:  
This is a recurring cost.

Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way							-
Utility Relocation							-
Construction							-
Landscaping							-
Equipment & Furnish	60,000					60,000	120,000
Other							-
<b>Total Costs</b>	60,000	-	-	-	-	60,000	120,000
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Gen. Obligation Bond							-
Federal/State Funding							-
Local Sales Tax							-
Capital Projects							-
Sanitary Sewer Rental Fu	60,000					60,000	120,000
							-
							-
							-
<b>Total Source</b>	60,000	-	-	-	-	60,000	120,000
Funding Source:		<b>Project Schedule</b>		<b>Start</b>		<b>Finish</b>	
SRF	120,000	Design					
		Land/Right of Way					
		Utility Relocation					
		Construction					
		Other:		FY23		FY28	
<b>Total</b>	<b>\$120,000</b>	<b>Total Project</b>		FY23		FY28	

## City of Cedar Falls Capital Improvement Program

CIP Number: 199

Item 1.

Department:  
Public Safety Services

Division:  
Fire Operations

Project Number:

Project Description:

**AED**

AED units are used in medical emergencies involving cardiac arrest. These units typically have a 10 year life span, although from time to time may need to be replaced sooner due to upgrades or other requirements. Batteries and pads need to be replaced often due to expiration dates. The Fire Department is responsible for the AED program through out the City. There are 25 AEDs in the city.



Operations and Maintenance Impact on Budget:

Current:

There are some maintenance costs that will effect the fire operations budget.

Long-Term:

Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total	
Design							-	
Land/Right of Way							-	
Utility Relocation							-	
Construction							-	
Landscaping							-	
Equipment & Furnish				15,000			15,000	
Other							-	
<b>Total Costs</b>	-	-	-	15,000	-	-	15,000	
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total	
Gen. Obligation Bond							-	
Federal/State Funding							-	
Local Sales Tax							-	
General Revenue				15,000			15,000	
							-	
							-	
							-	
							-	
							-	
<b>Total Source</b>	-	-	-	15,000	-	-	15,000	
Funding Source:	Project Schedule			Start	Finish			
GR	\$15,000	Design						
		Land/Right of Way						
		Utility Relocation						
		Construction						
		Other:			FY23	FY26		
<b>Total</b>	<b>\$15,000</b>	<b>Total Project</b>			FY23	FY26		



# City of Cedar Falls Capital Improvement Program

CIP Number: 20 Item 1.

Department: <b>Public Safety Services</b>	Division: <b>Fire Operations</b>	Project Number:
--	-------------------------------------	-----------------

**Project Description:**  
Fire Hose

A replacement program for Fire Hose has been developed. This comprehensive replacement program will help insure safety of fire personnel and our operation efficiency. About one dozen lengths fail testing each year. On going replacement is vital to operations. These funds include updating of nozzles and other connections. Updated planning includes the replacement of 5 inch large diameter hose used to supply water to trucks from fire hydrants.



**Operations and Maintenance Impact on Budget:**  
Current:  
Maintaining fire hose is already included in the normal operating budget. However, replacement is not in the operating budget.

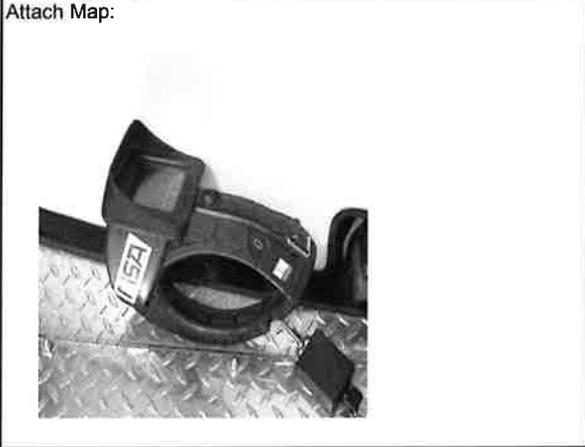
Long-Term:  
Life expectancy of fire hose is 20 years.

Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way							-
Utility Relocation							-
Construction							-
Landscaping							-
Equipment & Furnish	21,000		6,000	12,000	6,000	12,000	57,000
Other							-
<b>Total Costs</b>	21,000	-	6,000	12,000	6,000	12,000	57,000
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Gen. Obligation Bond							-
Federal/State Funding							-
Local Sales Tax							-
General Revenue	21,000		6,000	12,000	6,000	12,000	57,000
Donations							-
							-
							-
							-
<b>Total Source</b>	21,000	-	6,000	12,000	6,000	12,000	57,000
Funding Source:		<b>Project Schedule</b>		<b>Start</b>		<b>Finish</b>	
GR	57,000	Design					
		Land/Right of Way					
		Utility Relocation					
		Construction					
		Other:		FY 23		FY 28	
Total	\$57,000	<b>Total Project</b>		FY 23		FY 28	



<b>City of Cedar Falls Capital Improvement Program</b>		CIP Number: 203
Department: Public Safety Services	Division: Fire Operations	Project Number:

**Project Description:**  
**Replacement of Thermal Imaging Units.**  
 Thermal Imaging cameras are used by firefighters in order to assist in "seeing" through smoke and into walls. The cameras are a very valuable firefighting and rescue tools. These tools have been proven to save several hundred thousand of dollars of property by finding hidden fires in walls and ceilings. The thermal imaging cameras are used on every incident that deals with smoke, heat and/or fire.



**Operations and Maintenance Impact on Budget:**  
**Current:**  
 This will replace two of the thermal imaging units each year. This should allow a smaller impact on the budget with giving longer use of the units. The primary ongoing cost is simple maintenance and batteries  
**Long-Term:**  
 Replacement cycle should be considered every ten years.

Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way							-
Utility Relocation							-
Construction							-
Landscaping							-
Equipment & Furnish		18,760	18,760				37,520
Other							-
<b>Total Costs</b>	-	18,760	18,760	-	-	-	37,520
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Gen. Obligation Bond							-
Federal/State Funding							-
Local Sales Tax							-
Capital Projects							-
General Revenue		18,760	18,760				37,520
							-
<b>Total Source</b>	-	18,760	18,760	-	-	-	37,520

Funding Source:	Project Schedule	Start	Finish
GR	Design		
	Land/Right of Way		
	Utility Relocation		
	Construction		
	Other:	FY24	FY25
<b>Total</b>	<b>Total Project</b>	FY24	FY25

# City of Cedar Falls Capital Improvement Program

CIP Number: 204 Item 1.

Department: <b>Public Safety Services</b>	Division: <b>Fire Operations</b>	Project Number:
--	-------------------------------------	-----------------

**Project Description:**  
**SCBA Replacement**

The City purchased the current Self Contained Breathing Apparatus which includes the backpack, air tanks and face masks in 2009 placing the age of these units at 12 years. The life expectancy of these units is 15 years. Replacement costs of the units is \$7,381 per SCBA unit. CF Fire would need 40 back packs, 100 tanks and 84 face masks. Each firefighter is issued a mask that is specific to them and spares are carried on each fire truck. Back packs and tanks are shared. Newer units will not be compatible with the older units we currently own.



**Operations and Maintenance Impact on Budget:**

**Current:**  
Minimal cost to maintain this equipment. The normal operating budget can afford maintenance costs.

**Long-Term:**  
Long-term costs are handled within the normal budget with the exception of the replacement of the equipment.

Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way							-
Utility Relocation							-
Construction							-
Landscaping							-
Equipment & Furnish		392,040					392,040
Other							-
<b>Total Costs</b>	-	392,040	-	-	-	-	392,040
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Gen. Obligation Bond		98,010					98,010
Federal/State Funding							-
Local Sales Tax							-
Capital Projects							-
Cedar Falls Utilities							-
TIF - Downtown							-
Assist to FF Grant		294,030					294,030
							-
							-
<b>Total Source</b>	-	392,040	-	-	-	-	392,040
Funding Source:	Project Schedule	Start	Finish				
GO	98,010	Design					
FF	294,030	Land/Right of Way					
		Utility Relocation					
		Construction					
		Other:		FY24		FY24	
<b>Total</b>	<b>\$392,040</b>	<b>Total Project</b>		<b>FY24</b>		<b>FY24</b>	

City of Cedar Falls Capital Improvement Program				CIP Number: 205			
Department: Public Safety Services		Division: Fire Operations		Project Number:			
Project Description: Technical Rescue Equipment and SCBA							
<p>With the ever expanding role the fire department will facilitate in the future, the replacement and additional Technical Rescue Equipment used in Confined Space, Trench Rescue and Structural Collapse is needed. Included would be: Extrication Tools; Supplied Air Respirators; Rescue Struts; Ventilation Systems; Winch; Ropes; and Full Body Harness. Life safety ropes have a 10 year life span and planning for replacement is included here. This would include replacement and updates of vehicle rescue equipment as well. This also includes the cost of SCBA purchases.</p>							
Operations and Maintenance Impact on Budget:							
Current: Primary impact on budget is ongoing maintenance of equipment. Estimated life of the equipment would be 10 years.							
Long-Term: Many components of technical rescue equipment have a shelf life which requires replacement. Allocations will be needed in varying intervals for a variety of the equipment.							
Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way							-
Utility Relocation							-
Construction							-
Landscaping							-
Equipment & Furnish	5,000	10,000	7,000	7,000	10,000	7,000	46,000
Other							-
<b>Total Costs</b>	5,000	10,000	7,000	7,000	10,000	7,000	46,000
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Gen. Obligation Bond	5,000	10,000	7,000	7,000	10,000	7,000	46,000
Federal/State Funding							-
Local Sales Tax							-
Capital Projects							-
							-
							-
							-
							-
<b>Total Source</b>	5,000	10,000	7,000	7,000	10,000	7,000	46,000
Funding Source:	<b>Project Schedule</b>		<b>Start</b>		<b>Finish</b>		
GO	46,000	Design					
		Land/Right of Way					
		Utility Relocation					
		Construction					
		Other:	FY 23		FY28		
<b>Total</b>	<b>\$46,000</b>	<b>Total Project</b>	FY 23		FY28		

<b>City of Cedar Falls Capital Improvement Program</b>		CIP Number: 206
Department: Public Safety Services	Division: Police	Project Number: 05.2370

Project Description:  
**Ballistic Vest Replacement**  
 Scheduled replacement of Bullet Resistant Vests. Police officers are required to wear ballistics vests during patrol functions. The vests have a lifespan of 5 years. These purchases are for the replacement of expired vests and purchases for new hires.



Current:  
 There will be no effect on the General Fund Operating Budget since these vests are being purchased with grant funds and forfeiture funds.  
 Long-Term:

Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way							-
Utility Relocation							-
Construction							-
Landscaping							-
Equipment & Furnish	9,750	14,000	14,000	14,000	14,000	14,000	79,750
Other							-
<b>Total Costs</b>	9,750	14,000	14,000	14,000	14,000	14,000	79,750
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Gen. Obligation Bond							-
Federal/State Funding	4,870	7,000	7,000	14,000	14,000	14,000	60,870
Local Sales Tax							-
Capital Projects							-
Police Forfeiture	4,880	7,000	7,000				18,880
Police Block Grant							-
Donations							-
							-
<b>Total Source</b>	9,750	14,000	14,000	14,000	14,000	14,000	79,750
Funding Source:		<b>Project Schedule</b>		<b>Start</b>		<b>Finish</b>	
F/S	60,870	Design					
PF	18,880	Land/Right of Way					
		Utility Relocation					
		Construction					
		Other:		Annual		Annual	
<b>Total</b>	<b>\$79,750</b>	<b>Total Project</b>		Annual		Annual	

City of Cedar Falls Capital Improvement Program						CIP Number:	207
Department: Public Safety Services			Division: Police			Project Number:	
Project Description: <b>Equipment Reserve</b> For the purchase of various police equipment for police officers and reserve officers. The department supplements policing efforts with the use of reserve officers. This fund helps to equip officers with needed equipment.							
Operations and Maintenance Impact on Budget: Current: By maintaining a reserve of police equipment, fluctuations in the operating budget will not occur when equipment needs to be purchased. Long-Term: Any repairs associated with this equipment after any warranty expires would come out of the general operating budget.							
Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way							-
Utility Relocation							-
Construction							-
Landscaping							-
Equipment & Furnish	9,000	11,000	11,000	11,000	11,000	11,000	64,000
Other							-
<b>Total Costs</b>	9,000	11,000	11,000	11,000	11,000	11,000	64,000
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Gen. Obligation Bond							-
Federal/State Funding							-
Local Sales Tax							-
General Revenue	9,000	11,000	11,000	11,000	11,000	11,000	64,000
							-
							-
							-
							-
<b>Total Source</b>	9,000	11,000	11,000	11,000	11,000	11,000	64,000
Funding Source:							
GR	64,000	Project Schedule		Start		Finish	
		Design					
		Land/Right of Way					
		Utility Relocation					
		Construction					
		Other:		Annual		Annual	
Total	\$64,000	<b>Total Project</b>		Annual		Annual	

# City of Cedar Falls Capital Improvement Program

CIP Number: 208

Item 1.

Department:  
Public Safety Services

Division:  
Police

Project Number:

**Project Description:**

**Forensic Cellphone & Tablet Equipment**

The Public Safety Department currently owns a Cellbrite Forensic Kit that is used to examine cellphones and tablets as needed for criminal investigation. The unit is used weekly to examine phones. As with most technology these units need upgraded or replaced regularly in order to analyze the newer lines of phones that come out annually. This unit needs expensive upgrades annually or replaced completely every few years.



**Operations and Maintenance Impact on Current:**

**Long-Term:**

Annual repair and maintenance will impact the operating budgets after any warranties expire.

Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way							-
Utility Relocation							-
Construction							-
Landscaping							-
Equipment & Furnish		5,000		7,500		10,000	22,500
Other	-		-		-		-
<b>Total Costs</b>	-	5,000	-	7,500	-	10,000	22,500
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Gen. Obligation Bond	-		-		-		-
Federal/State Funding							-
Local Sales Tax							-
Capital Projects							-
General Revenue		5,000		7,500		10,000	22,500
							-
							-
							-
<b>Total Source</b>	-	5,000	-	7,500	-	10,000	22,500
Funding Source:	<b>Project Schedule</b>		<b>Start</b>		<b>Finish</b>		
GR	22,500	Design					
		Land/Right of Way					
		Utility Relocation					
		Construction					
		Other:		FY22		FY28	
<b>Total</b>	<b>\$22,500</b>	<b>Total Project</b>		FY22		FY28	

# City of Cedar Falls Capital Improvement Program

CIP Number: 209 Item 1.

Department:  
**Public Safety Services**

Division:  
**Police**

Project Number:

**Project Description:**  
**In Car Camera/Body Camera's**

The Police Department has in-car camera systems in each of the 12 patrol vehicles. Each police officer has a body camera. The camera systems record audio and video of all police activity. The car cameras and body cameras do link together providing side by side synched viewing. The current cameras are expected to reach the end of their life expectancy in 2023. The in-car camera system and body cameras are expected by courts and the public in this modern day of policing and technology.



**Operations and Maintenance Impact on Budget:**  
Current:

Long-Term:  
Any repairs associated with this equipment after any warranty expires would come out of the general operating budget.

Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way							-
Utility Relocation							-
Construction							-
Landscaping							-
Equipment & Furnish		240,000					240,000
Other							-
<b>Total Costs</b>	-	240,000	-	-	-	-	240,000
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Gen. Obligation Bond		240,000					240,000
Federal/State Funding							-
Local Sales Tax							-
Capital Projects							-
Cedar Falls Utilities							-
TIF - Downtown							-
General Revenue							-
							-
							-
<b>Total Source</b>	-	240,000	-	-	-	-	240,000

Funding Source:	Project Schedule	Start	Finish
GR GO	-		
	240,000		
		FY24	FY24
	<b>Total</b>	<b>Total Project</b>	FY24



# City of Cedar Falls Capital Improvement Program

CIP Number: 21

Item 1.

Department:  
Public Safety

Division:  
Police

Project Number:

**Project Description:**  
**Radar**  
The Public Safety Department has one radar installed in each patrol vehicle for speed violation detection. The radar units have a life span of less than 10 years. Each unit cost is approximately \$4,000. The Department also has handheld speed detection radar units which cost approx. \$4,000. The Department routinely replaces radar units as they age and do not pass certification.



**Operations and Maintenance Impact on Budget:**  
Current:  
There is a minimal cost to to maintain this equipment and normal operating budget can afford these costs.  
Long-Term:  
There is a minimal cost to to maintain this equipment and normal operating budget can afford these costs.

Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way							-
Utility Relocation							-
Construction							-
Landscaping							-
Equipment & Furnish	9,000	12,000	12,000	12,000	8,000	8,000	61,000
Other							-
<b>Total Costs</b>	9,000	12,000	12,000	12,000	8,000	8,000	61,000
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Gen. Obligation Bond							-
Federal/State Funding							-
Local Sales Tax							-
Capital Projects							-
Cedar Falls Utilities							-
TIF - Downtown							-
General Revenue	9,000	12,000	12,000	12,000	8,000	8,000	61,000
							-
							-
<b>Total Source</b>	9,000	12,000	12,000	12,000	8,000	8,000	61,000
Funding Source:		<b>Project Schedule</b>		<b>Start</b>		<b>Finish</b>	
GR	61,000	Design					
		Land/Right of Way					
		Utility Relocation					
		Construction					
		Other:		FY23		FY28	
<b>Total</b>	<b>\$61,000</b>	<b>Total Project</b>		<b>FY23</b>		<b>FY28</b>	

# City of Cedar Falls Capital Improvement Program

CIP Number: 211 Item 1.

Department: Public Safety Services	Division: Police	Project Number:
---------------------------------------	---------------------	-----------------

**Project Description:**  
Firearms, TASERS, Less-Lethal systems

The Police Division has an inventory of handguns, rifles, shotguns, TASERS and less-lethal weapons systems that need replaced on a 5 to 10 year basis. The weapons are a necessary piece of equipment for the safety of the public and the police officers. The replacement of the weapons are based upon their useful life and maintenance costs. Current Inventory: (98) pistols, (17) rifles, (14) shotguns, (22) TASERS, (4) less-lethal systems



**Operations and Maintenance Impact on Budget:**  
**Current:**  
 Minimal cost to maintain this equipment. Normal operating budget can afford these costs.

**Long-Term:**  
 Long-term costs are handled with the annual budget with the exception of the replacement of the equipment.

Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way							-
Utility Relocation							-
Construction							-
Landscaping							-
Equipment & Furnish	18,000	10,000	20,000	20,000	15,000	15,000	98,000
Other							-
<b>Total Costs</b>	18,000	10,000	20,000	20,000	15,000	15,000	98,000
<b>Source of Funds</b>	<b>FY23</b>	<b>FY24</b>	<b>FY25</b>	<b>FY26</b>	<b>FY27</b>	<b>FY28</b>	<b>Total</b>
Gen. Obligation Bond							-
Federal/State Funding							-
Local Sales Tax							-
Capital Projects							-
Cedar Falls Utilities							-
TIF - Downtown							-
General Revenue	18,000	10,000	20,000	20,000	15,000	15,000	98,000
							-
							-
<b>Total Source</b>	18,000	10,000	20,000	20,000	15,000	15,000	98,000
<b>Funding Source:</b>		<b>Project Schedule</b>		<b>Start</b>		<b>Finish</b>	
CP	-	Design					
GR	98,000	Land/Right of Way					
		Utility Relocation					
		Construction					
		Other:		Annual		Annual	
<b>Total</b>	<b>\$98,000</b>	<b>Total Project</b>		Annual		Annual	

**FY23 - FY28 CAPITAL IMPROVEMENTS PROGRAM SUMMARY  
CITY OF CEDAR FALLS  
LIST OF UNMET NEEDS**

<b>#</b>	<b>PROJECT</b>	<b>DEPT/ DIV</b>	<b>REQUESTED AMOUNT</b>
A	Industrial Park Expansion (Phase II)	ADM/ED	3,000,000
B	Recreation & Fitness Center Expansion & Land Acquisition	CD/INSPECT	6,000,000
C	Cedar River Safety & Recreational River Improvements - Phase II	CD/PLAN	17,500,000
D	Parkland Purchase	CD/PLAN	250,000
E	Birdsall Park Renovation	CD/REC	2,200,000
F	Birdsall Fencing	CD/REC	200,000
G	Falls-Shelters	CD/REC	20,000
H	Hearst Center Lower Restrooms Refurbish	CD/CULT	35,000
I	Hearst Center - Replace Tile Flooring on Lower Level	CD/CULT	10,170
J	Hearst Center - Upper Restrooms Refurbish	CD/CULT	35,000
K	Hearst Center - Entrance Signage Replacement & Upgrades	CD/CULT	92,500
L	Visitor Center/Entrance Sign	CD/V&T	10,000
M	Bridges/Culverts: Bridge Handrail - Center St. & N. Main	PW/ENG	540,500
N	Bridges/Culverts: Tremont Street Bridge Replacement	PW/ENG	495,000
O	Bridges/Culverts: West 12th Street Culvert (Near Union Rd.)	PW/ENG	275,000
P	Industrial & City Development: Capital Way Street Extension	PW/ENG	88,000
Q	Industrial & City Development: Waterway Avenue Extension	PW/ENG	255,000
R	Sidewalks/Trails: Cedar Heights Drive Shoulder Improvements	PW/ENG	350,000
S	Sidewalks/Trails: Center Street Paved Shoulder & Sidewalk	PW/ENG	770,000
T	Sidewalks/Trails: Danish Drive Infill	PW/ENG	10,000
U	Sidewalks/Trails: Devlin Circle Sidewalk Infill	PW/ENG	10,000
V	Sidewalks/Trails: Hudson Road Prairie Lakes Trail	PW/ENG	560,000
W	Sidewalks/Trails: Hwy 58 Recreation Trail to UNI Campus	PW/ENG	1,000,000
X	Sidewalks/Trails: Magnolia Drive Sidewalk Infill	PW/ENG	26,000
Y	Sidewalks/Trails: State Street Infill	PW/ENG	6,000
Z	Sidewalks/Trails: Valley High Drive Sidewalk Infill	PW/ENG	15,000
AA	Sidewalks/Trails: Veralta Infill	PW/ENG	45,000
BB	Sidewalks/Trails: W. 8th Street Sidewalk Infill	PW/ENG	60,000
CC	Sidewalks/Trails: W. 12th St. Sidewalk Infill	PW/ENG	25,000
DD	Sidewalks/Trails: W. Viking Road Trail Infill	PW/ENG	170,000
EE	Storm Water: Greenhill Road Drainage Improvements	PW/ENG	395,000
FF	Storm Water: Streambank Stabilization (Bergstrom Branch)	PW/ENG	660,000
GG	Streets: Ashworth Drive Extension West of Arbors Drive	PW/ENG	275,000
HH	Streets: Barnett Drive Extension	PW/ENG	2,050,000
II	Streets: Greenhill Road Corridor Lighting	PW/ENG	198,000

JJ	<b>Streets: Greenhill Road &amp; Coneflower Intersection Widening</b>	PW/ENG	930,000
KK	<b>Streets: Greenhill Road Intersection Improvements</b>	PW/ENG	2,780,000
LL	<b>Streets: Greenhill Road/University Avenue Landscaping</b>	PW/ENG	176,000
MM	<b>Streets: Union Road Phase I: From 27th to University</b>	PW/ENG	7,600,000
NN	<b>Streets: Union Road Phase II - From 27th to 12th St.</b>	PW/ENG	2,715,000
OO	<b>Cedar City Campground</b>	PW/PARK	2,310,000
PP	<b>Dog Park - Northern Cedar Falls</b>	PW/PARK	65,000
QQ	<b>Eco-Loop Trail</b>	PW/PARK	5,000,000
RR	<b>Outdoor Winter Recreation Ice Rink with Refrigeration</b>	PW/PARK	450,000
SS	<b>Traffic Signal Fiber Connectivity</b>	PW/TO	690,000
TT	<b>Trunkline and Forcemain Replacement and Lining</b>	PW/WTR	1,000,000
UU	<b>Ulrich Park Lift Station</b>	PW/WTR	2,000,000
VV	<b>Physical Fitness Equipment</b>	PSS/FIRE	22,500
	<b>TOTAL</b>		<b>\$ 63,369,670</b>

**City of Cedar Falls Capital Improvement Program**

CIP Number: **A**

Department:  
**Administration**

Division:  
**Economic Development**

Project Number:

Project Description:  
**Industrial Park Expansion (Phase II)**

The City of Cedar Falls has completed the expansion of the West Viking Road Industrial Park and development of the Northern Cedar Falls Industrial Park. With that, the City recently acquired 200 acres of ground to continue the expansion of the West Viking Road Industrial Park. This project would plan for the design and construction of infrastructure of future phases of the industrial park expansion project when they are ready to be developed.



Operations and Maintenance Impact on Budget:  
Current:  
This expense will be initially paid by Economic Development Funds then will be certified as TIF debt within the Unified Highway 58 Corridor Urban Renewal Plan (TIF District).

Long-Term:  
Industrial Park growth will increase property tax revenues and job opportunities.

Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right-of-Way							-
Utility Relocation							-
Construction			3,000,000				3,000,000
Landscaping							-
Equipment & Furnish							-
Other							-
<b>Total Costs</b>	-	-	3,000,000	-	-	-	3,000,000
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Gen. Obligation Bond							-
Federal/State Funding							-
Local Sales Tax							-
Capital Projects							-
TIF - Unified		-	3,000,000	-			3,000,000
							-
							-
<b>Total Source</b>	-	-	3,000,000	-	-	-	3,000,000
Funding Source:	<b>Project Schedule</b>		<b>Start</b>		<b>Finish</b>		
TIF - UN	3,000,000	Design					
		Land/Right of Way					
		Utility Relocation					
		Construction	FY25		FY25		
		Other:					
<b>Total</b>	<b>\$3,000,000</b>	<b>Total Project</b>	FY20		FY25		

City of Cedar Falls Capital Improvement Program						CIP Number:	B
Department: Community Development			Division: Inspections			Project Number:	
Project Description: Recreation & Fitness Center Expansion & Land Acquisition							
The project will add an estimated 7,600 square feet. This addition will allow the City to offer a wider selection of programs and at more times. Fees generated from the increase in membership sales & program fees are anticipated to cover any increase in costs. Plus, this expansion allows classes to be larger, generating additional revenue with no additional staff cost. This addition will allow more flexibility in programming the different areas. The land has already been acquired. This project is pending based on the usage study results.							
Operations and Maintenance Impact on Budget: Current: A portion of this project will be funded through general obligation bonds so it will have a small effect on property taxes.							
Long-Term: Additional space will mean more maintenance and utility costs.							
Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design					500,000		500,000
Land/Right of Way				250,000			250,000
Utility Relocation							-
Construction						4,500,000	4,500,000
Landscaping							-
Equipment & Furnish						750,000	750,000
Other							-
<b>Total Costs</b>	-	-	-	250,000	500,000	5,250,000	6,000,000
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Gen. Obligation Bond							-
Federal/State Funding							-
Local Sales Tax							-
Capital Projects							-
Rec CIP				250,000	165,000	1,000,000	1,415,000
Private					335,000	1,165,000	1,500,000
Black Hawk Cnty Gaming						300,000	300,000
Block Grant						500,000	500,000
GFS						2,285,000	2,285,000
<b>Total Source</b>	-	-	-	250,000	500,000	5,250,000	6,000,000
Funding Source:		<b>Project Schedule</b>		<b>Start</b>		<b>Finish</b>	
GO	-	Design		FY26		FY26	
PRIV	1,500,000	Land/Right of Way					
RCCIP	1,415,000	Utility Relocation					
CP	-	Construction		FY27		FY28	
GFS	2,285,000	Other:					
CDBG	500,000						
BHCG	300,000						
<b>Total</b>	<b>6,000,000</b>	<b>Total Project</b>		<b>FY26</b>		<b>FY28</b>	





<b>City of Cedar Falls Capital Improvement Program</b>						CIP Number: E	
Department: Community Development		Division: Recreation & Community Programs			Project Number:		
Project Description:  Birdsall Park Renovation  The current Birdsall Park Baseball/Softball Complex was built in 1970 and is now in need of some major renovations. This project includes replacing the infield with an alternative material, replacement of fences and dugouts, LED Lighting upgrade, and adding scoreboards to the primary fields.							
Operations and Maintenance Impact on Budget:							
Current: Two ball field maintenance seasonal workers are hired each year for line chalking, dragging of the fields, and general maintenance. Public Works/Parks hires a seasonal mower to mow the fields and the complex.							
Long-Term: At completion, it is recommended three ball field maintenance seasonals workers are hired due to anticipated higher use of the fields.							
Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way							-
Utility Relocation							-
Construction						300,000	300,000
Landscaping							-
Equipment & Furnish						1,900,000	1,900,000
Other							-
<b>Total Costs</b>	-	-	-	-	-	2,200,000	2,200,000
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Gen. Obligation Bond						700,000	700,000
Federal/State Funding							-
Local Sales Tax							-
Capital Projects							-
School Contribution						250,000	250,000
Fundraising						170,000	170,000
Hotel/Motel-Parks						1,000,000	1,000,000
Softball Players Fund						80,000	80,000
							-
<b>Total Source</b>	-	-	-	-	-	2,200,000	2,200,000
Funding Source:		Project Schedule		Start	Finish		
GO	700,000	Design					
SCHOOL	250,000	Land/Right of Way					
PRIV	170,000	Utility Relocation					
H/M-PK	1,000,000	Construction		FY25	FY26		
SPF	80,000	Other:					
Total	\$2,200,000	<b>Total Project</b>		FY25	FY26		

City of Cedar Falls Capital Improvement Program						CIP Number: F	
Department: Community Development			Division: Recreation			Project Number:	
Project Description: Birdsall Fencing  To install a tall protective fence along West 12th Street where the softball complex is located. This is needed in an attempt to prevent trail users and vehicles traveling on 12th Street from being hit by balls during scheduled events on the fields and for drop in usage as well.							
Operations and Maintenance Impact on Budget: Current: None. Just a safety issue.  Long-Term: Annual maintenance to keep fence functioning as intended.							
Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way							-
Utility Relocation							-
Construction					200,000		200,000
Landscaping							-
Equipment & Furnish							-
Other							-
<b>Total Costs</b>	-	-	-	-	200,000	-	200,000
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Gen. Obligation Bond							-
Federal/State Funding							-
Player Fund					200,000		200,000
Capital Projects							-
Rec CIP							-
							-
							-
							-
							-
<b>Total Source</b>	-	-	-	-	200,000	-	200,000
Funding Source:		<b>Project Schedule</b>		<b>Start</b>		<b>Finish</b>	
SBPF		200,000		Design			
				Land/Right of Way			
				Utility Relocation			
				Construction		FY26	
				Other:			
<b>Total</b>		<b>\$200,000</b>		<b>Total Project</b>		<b>FY26</b>	

<b>City of Cedar Falls Capital Improvement Program</b>						CIP Number: <b>G</b>	
Department: <b>Community Development</b>			Division: <b>Recreation</b>			Project Number:	
Project Description: <b>Falls - Shelters</b>  Install one shelter at the Falls Aquatic Center that can be rented during open hours for parties and events.							
Operations and Maintenance Impact on Budget: Current: Cost of construction but should produce revenue from rentals.  Long-Term: Maintenance and upkeep on shelter once installed.							
Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way							-
Utility Relocation							-
Construction				20,000			20,000
Landscaping							-
Equipment & Furnish							-
Other							-
<b>Total Costs</b>	-	-	-	20,000	-	-	20,000
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Gen. Obligation Bond							-
Federal/State Funding							-
Local Sales Tax							-
Capital Projects							-
Rec CIP				20,000			20,000
							-
							-
<b>Total Source</b>	-	-	-	20,000	-	-	20,000
Funding Source:		<b>Project Schedule</b>		<b>Start</b>		<b>Finish</b>	
RCCIP	20,000	Design					
		Land/Right of Way					
		Utility Relocation					
		Construction			FY26		FY26
		Other:					
<b>Total</b>	<b>\$20,000</b>	<b>Total Project</b>		<b>FY26</b>		<b>FY26</b>	

# City of Cedar Falls Capital Improvement Program

CIP Number:

Item 1.

Department:  
Community Development

Division:  
V&T-Cultural

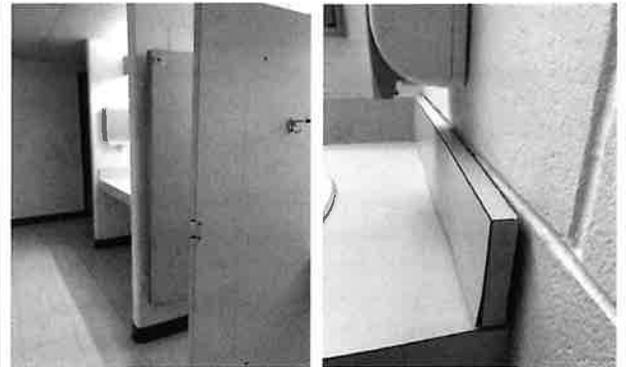
Project Number:

**Project Description:**

**Hearst Center Lower Restrooms Refurbish**

Lower lever restrooms are frequented by class attendees. Space is original to 1989 and contain one men's and one women's room. New stalls, fixtures, countertops and flooring are recommended. Contingent on expansion/relocation options being explored.

**Attach Map:**



**Operations and Maintenance Impact on Budget:**

**Current:**

No impact to current operating budget

**Long-Term:**

New fixtures and flooring may reduce cleaning and maintenance costs.

Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way							-
Utility Relocation							-
Construction				35,000			35,000
Landscaping							-
Equipment & Furnish							-
Other							-
<b>Total Costs</b>	-	-	-	35,000	-	-	35,000
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Gen. Obligation Bond							-
Federal/State Funding							-
Local Sales Tax							-
Cultural Impr. Fund				35,000			35,000
Cultural - Rep & Maint. Fun							-
General Revenue							-
Capital Projects							-
							-
							-
<b>Total Source</b>	-	-	-	35,000	-	-	35,000

**Funding Source:**

		Project Schedule	Start	Finish
CIF	35,000	Design		
		Land/Right of Way		
		Utility Relocation		
		Construction	FY26	FY26
		Other:		
<b>Total</b>	<b>\$35,000</b>	<b>Total Project</b>	FY26	FY26

**City of Cedar Falls Capital Improvement Program**

CIP Number: 1

Department:  
Community Development

Division:  
V&T - Cultural

Project Number:

Project Description:  
Hearst Center - Replace tile flooring on lower level  
  
Lower level composite vinyl tile is in poor condition that warrants replacement. The flooring has exceeded its life expectancy and is no longer able to be refinished to a satisfactory standard. Areas are deteriorating and beginning to cause trip hazards. This request is contingent on expansion/relocation options.



Operations and Maintenance Impact on Budget:  
Current:  
  
Long-Term:

Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way							-
Utility Relocation							-
Construction							-
Landscaping							-
Equipment & Furnish				10,170			10,170
Other							-
<b>Total Costs</b>	-	-	-	10,170	-	-	10,170
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Gen. Obligation Bond							-
Federal/State Funding							-
Local Sales Tax							-
Capital Projects							-
Cedar Falls Utilities							-
TIF - Downtown							-
Cultural Imp Fund				10,170			10,170
							-
							-
<b>Total Source</b>	-	-	-	10,170	-	-	10,170

Funding Source:	Project Schedule	Start		Finish	
CIF	Design				
	Land/Right of Way				
	Utility Relocation				
	Construction		FY26		FY26
	Other:				
<b>Total</b>	<b>Total Project</b>		FY26		FY26

# City of Cedar Falls Capital Improvement Program

CIP Number:

Item 1.

Department:  
Community Development

Division:  
V&T-Cultural

Project Number:

**Project Description:**  
Hearst Center Upper Restrooms Refurbish

Facelift for the public restrooms on the first floor (one men's, one women's.) Space is original to 1989. Current wallpaper is stained, some minor wall repairs are needed, new stalls, fixtures, countertops and flooring are recommended. Contingent on expansion/relocation options being explored.

Attach Map:



**Operations and Maintenance Impact on Budget:**

Current:  
No impact to current operating budget

Long-Term:  
New fixtures and flooring may reduce cleaning and maintenance costs.

Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way							-
Utility Relocation							-
Construction				35,000			35,000
Landscaping							-
Equipment & Furnish							-
Other							-
<b>Total Costs</b>	-	-	-	35,000	-	-	35,000
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Gen. Obligation Bond							-
Federal/State Funding							-
Local Sales Tax							-
Cultural Impr. Fund				35,000			35,000
Cultural - Rep & Maint. Fur							-
General Revenue							-
Capital Projects							-
							-
							-
<b>Total Source</b>	-	-	-	35,000	-	-	35,000
Funding Source: CIF	35,000	<b>Project Schedule</b>		<b>Start</b>	<b>Finish</b>		
		Design					
		Land/Right of Way					
		Utility Relocation					
		Construction		FY26	FY26		
		Other:					
<b>Total</b>	<b>\$35,000</b>	<b>Total Project</b>		FY26	FY26		

## City of Cedar Falls Capital Improvement Program

CIP Number: K

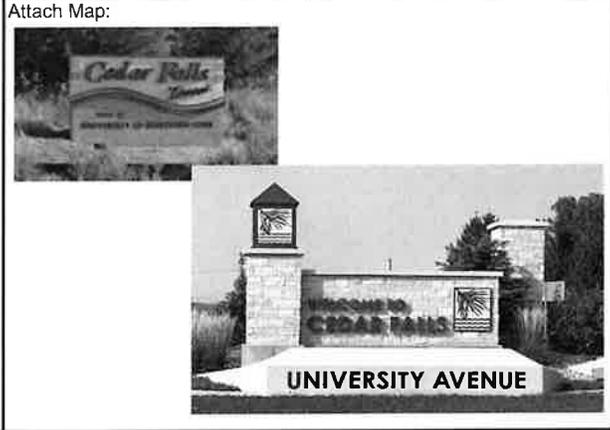
Department:  
Community Development

Division:  
V&T

Project Number:

**Project Description:**  
Entrance Signage Replacement & Upgrade

City entrance signs were installed 20 years ago and have been well maintained. The City has been integrating beautification and placemaking with recent roadway and industrial park expansion. We are also nearing installation of community wayfinding signage. It is time to integrate these into our entrance signage and make upgrades to improve our welcome to visitors and community pride. Replacement of 2 signs on Hwy 58 and addition of signs at Hudson/Ridgeway and W 1st St./Union Road are proposed over the next 10 years.



**Operations and Maintenance Impact on Budget:**  
Current:  
Sign locations in the TIF district may be eligible for funding through TIF revenues, if eligible. Otherwise Hotel/Motel revenues may be used.  
Long-Term:  
The signs will need to be maintained after installation. There may be landscaping that will require weeding and maintenance too.

Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design			7,500				7,500
Land/Right of Way							-
Utility Relocation							-
Construction				75,000			75,000
Landscaping				10,000			10,000
Equipment & Furnish							-
Other							-
<b>Total Costs</b>	-	-	7,500	85,000	-	-	92,500
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Gen. Obligation Bond							-
Federal/State Funding							-
Local Sales Tax							-
Capital Projects							-
Cedar Falls Utilities							-
TIF - UN			3,750	42,500	-	-	46,250
TIF - South							-
Hotel/Motel-V&T			3,750	42,500			46,250
							-
<b>Total Source</b>	-	-	7,500	85,000	-	-	92,500

Funding Source:	Project Schedule	Start	Finish
GO	Design	FY25	FY40
CP	Land/Right of Way		
TIF-UN	Utility Relocation		
H/M-VT	Construction	FY26	FY41
	Other:		
<b>Total</b>	<b>Total Project</b>	FY25	FY41

**City of Cedar Falls Capital Improvement Program**

CIP Number: L

Department:  
Community Development

Division:  
V&T

Project Number:

Project Description:  
**Visitor Center -Entrance Sign**  
  
The monument sign at the entrance to the Visitor Center coordinates with the building and other monument signage throughout Industrial Park. The top of the sign is composed of aluminum and vinyl with interior LED illumination. It was updated in 2012 and is beginning to show wear. In addition, the logo is outdated. We would like to replace this portion of the sign, leaving the stone monument and Daktronics electronic message board intact.



Operations and Maintenance Impact on Budget:  
Current:  
This project will be funded from the Division's cash reserves.  
  
Long-Term:  
Little maintenance is expected

Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way							-
Utility Relocation							-
Construction			10,000				10,000
Landscaping							-
Equipment & Furnish							-
Other							-
<b>Total Costs</b>	-	-	10,000	-	-	-	10,000
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Gen. Obligation Bond							-
Federal/State Funding							-
Local Sales Tax							-
Capital Projects							-
Tourism Cash Reserves			10,000				10,000
							-
							-
							-
							-
<b>Total Source</b>	-	-	10,000	-	-	-	10,000

Funding Source:	Project Schedule	Start	Finish
TRC	10,000		
	Design		
	Land/Right of Way		
	Utility Relocation		
	Construction	FY25	FY25
Other:			
<b>Total</b>	<b>\$10,000</b>	<b>FY25</b>	<b>FY25</b>

























































**City of Cedar Falls Capital Improvement Program**

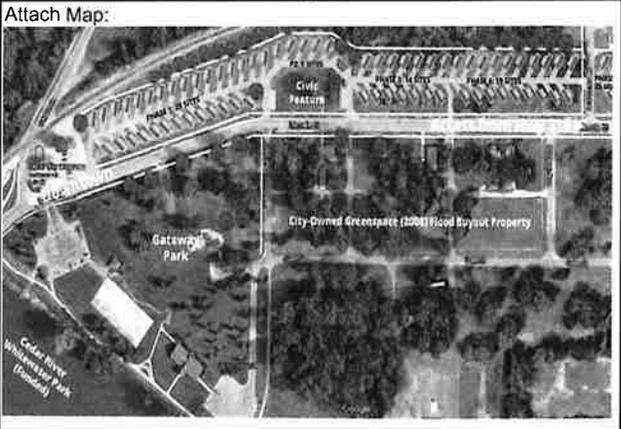
CIP Number: 00

Department:  
Public Works

Division:  
Operations & Maintenance - Park

Project Number:

Project Description:  
**Cedar City Campground**  
  
This project includes design and development of Phase I of the Cedar City Campground Concept. This project would involve the utility installation and site preparation for approximately 30 sites.



Operations and Maintenance Impact on Budget:  
Current:  
This will not impact the debt service levy since private and federal/state grants will be used.  
  
Long-Term:  
The campground will be maintained by Public Works.

Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design						60,000	60,000
Land/Right of Way							-
Utility Relocation							-
Construction						2,250,000	2,250,000
Landscaping							-
Equipment & Furnish							-
Other							-
<b>Total Costs</b>	-	-	-	-	-	2,310,000	2,310,000
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Private						577,500	577,500
Federal/State						1,732,500	1,732,500
							-
							-
							-
							-
							-
							-
							-
							-
<b>Total Source</b>	-	-	-	-	-	2,310,000	2,310,000

Funding Source:		Project Schedule	Start	Finish
GO	577,500	Design	FY28	FY28
F/S	1,732,500	Land/Right of Way		
	-	Utility Relocation		
	-	Construction	FY28	FY28
	-	Other:		
	-			
<b>Total</b>	<b>2,310,000</b>	<b>Total Project</b>	<b>FY28</b>	<b>FY28</b>

**City of Cedar Falls Capital Improvement Program**

CIP Number: PP

Department:  
Public Works

Division:  
Operations and Maintenance - Park

Project Number:

Project Description:  
  
Dog Park - Northern Cedar Falls  
  
Construction of a dog park located in Northern Cedar Falls. The feasibility and location will be determine by a future park master plan.



Operations and Maintenance Impact on Budget:  
Current:  
Park Staff time to install recommended improvements  
Long-Term:  
Increased maintenance costs for additional park

Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total		
Design							-		
Land/Right of Way							-		
Utility Relocation							-		
Construction				65,000			65,000		
Landscaping							-		
Equipment & Furnish							-		
Other							-		
<b>Total Costs</b>	-	-	-	65,000	-	-	65,000		
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total		
H/M - PK				48,750		-	48,750		
Capital Projects							-		
Private				16,250		-	16,250		
General Revenues							-		
							-		
							-		
<b>Total Source</b>	-	-	-	65,000	-	-	65,000		
Funding Source:				<b>Project Schedule</b>		<b>Start</b>		<b>Finish</b>	
H/M - PK	48,750			Design					
Private	16,250			Land/Right of Way					
	-			Utility Relocation					
	-			Construction	FY26		FY26		
				Other:					
<b>Total</b>	<b>\$65,000</b>			<b>Total Project</b>	FY20		FY25		



**City of Cedar Falls Capital Improvement Program**

CIP Number: RR

Department:  
Public Works

Division:  
Operations and Maintenance - Park

Project Number:

**Project Description:**  
Outdoor Winter Recreation Ice Rink With Refrigeration

This project is an option to create sustainable ice through the winter months in order to provide outdoor recreation opportunities. The rink could be used for both recreational skating and youth hockey league. Estimated rink size would be 85' x 185' and would be located at Gateway Park. This project would include new perimeter boards, portable roll out flooring and a chiller unit capable of sustaining ice up to 50 degrees, allowing skating from mid November through early March. Entire unit would be portable and capable of being moved if the threat of flooding occurs.



**Operations and Maintenance Impact on Budget:**  
Current:  
The initial impact would be the purchase of new equipment to sustain and maintain ice through the winter.

Long-Term:  
Staff time requirement for set up and tear down. Power supply for refrigeration unit  
Potential income generator by providing hockey league during select times and dates throughout the winter.

<b>Project Costs</b>	<b>FY23</b>	<b>FY24</b>	<b>FY25</b>	<b>FY26</b>	<b>FY27</b>	<b>FY28</b>	<b>Total</b>
Design							-
Land/Right of Way							-
Utility Relocation							-
Construction							-
Landscaping							-
Equipment & Furnish			425,000				425,000
Other			25,000				25,000
<b>Total Costs</b>	-		450,000	-	-	-	450,000

<b>Source of Funds</b>	<b>FY23</b>	<b>FY24</b>	<b>FY25</b>	<b>FY26</b>	<b>FY27</b>	<b>FY28</b>	<b>Total</b>
Gen. Obligation Bond			237,500				237,500
Federal/State Funding							-
Local Sales Tax							-
Capital Projects							-
Cedar Falls Utilities							-
TIF - Downtown							-
Hotel/Motel			100,000				100,000
PRIV			112,500				112,500
							-
<b>Total Source</b>	-	-	450,000	-	-	-	450,000

<b>Funding Source:</b>	<b>Project Schedule</b>	<b>Start</b>	<b>Finish</b>
GO 237,500	Design		
H/M 100,000	Land/Right of Way		
PRIV 112,500	Utility Relocation		
	Construction	FY25	FY25
	Other:		
<b>Total \$450,000</b>	<b>Total Project</b>	FY25	FY25



**City of Cedar Falls Capital Improvement Program**

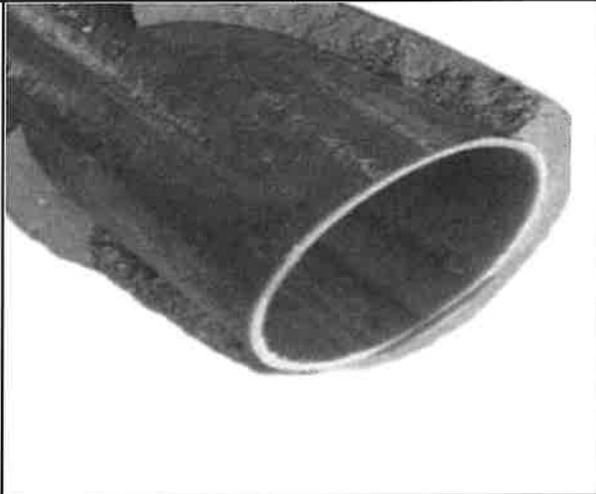
CIP Number: TT

Department:  
Public Works

Division:  
Water Reclamation

Project Number:

Project Description:  
  
Trunkline and Forcemain Replacement and Lining  
  
This project involves replacing and lining older large gravity lines and forcemains throughout the city.



Operations and Maintenance Impact on Budget:  
Current:  
This should not have a significant impact on the budget. The dollar amount for this will be taken from annual sliplining. This is another lining technology where CIPP lining is not suitable.  
Long-Term:  
None

Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way							-
Utility Relocation							-
Construction						1,000,000	1,000,000
Landscaping							-
Equipment & Furnish							-
Other							-
<b>Total Costs</b>	-	-		-	-	1,000,000	1,000,000

Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Gen. Obligation Bond							-
Federal/State Funding							-
Local Sales Tax							-
Capital Projects							-
Cedar Falls Utilities							-
TIF - Downtown							-
Sewer Rental Fund						1,000,000	1,000,000
							-
							-
<b>Total Source</b>		-	-	-	-	1,000,000	1,000,000

Funding Source:		Project Schedule		
		Start	Finish	
SRF	1,000,000	Design		
		Land/Right of Way		
		Utility Relocation		
		Construction	FY28	FY28
		Other:		
<b>Total</b>	<b>\$1,000,000</b>	<b>Total Project</b>	FY28	FY28



**City of Cedar Falls Capital Improvement Program**

CIP Number: VV

Department:  
Public Safety

Division:  
Fire

Project Number:

Project Description:  
**Physical Fitness Equipment**  
  
The Public Safety Department has two fire stations and each facility has a physical fitness room for the use of all public safety employees. Nearly all of the current physical fitness equipment was donated by the recreation department after it's useful life-cycle. This funding allows public safety staff to replace equipment after it can no longer be repaired.



Operations and Maintenance Impact on Budget:  
Current:  
There is a minimal cost to to maintain this equipment and normal operating budget can afford these costs.  
  
Long-Term:  
There is a minimal cost to to maintain this equipment and normal operating budget can afford these costs.

Project Costs	FY23	FY24	FY25	FY26	FY27	FY28	Total
Design							-
Land/Right of Way							-
Utility Relocation							-
Construction							-
Landscaping							-
Equipment & Furnish		7,500		7,500		7,500	22,500
Other							-
<b>Total Costs</b>	-	7,500	-	7,500	-	7,500	22,500
Source of Funds	FY23	FY24	FY25	FY26	FY27	FY28	Total
Gen. Obligation Bond							-
Federal/State Funding							-
Local Sales Tax							-
Capital Projects							-
Cedar Falls Utilities							-
TIF - Downtown							-
General Revenue		7,500		7,500		7,500	22,500
							-
							-
<b>Total Source</b>	-	7,500	-	7,500	-	7,500	22,500

Funding Source:	Project Schedule	Start	Finish
GR 22,500	Design		
	Land/Right of Way		
	Utility Relocation		
	Construction		
	Other:	Bi-Annual	Bi-Annual
	<b>Total</b>	<b>Total Project</b>	Bi-Annual



MAYOR ROBERT M. GREEN

CITY OF CEDAR FALLS, IOWA  
220 CLAY STREET  
CEDAR FALLS, IOWA 50613  
319-273-8600  
FAX 319-268-5126

Item 1.

## MEMORANDUM

Office of the Mayor

*Robert M. Green*  
**FROM:** Mayor Robert M. Green  
**TO:** Cedar Falls City Council  
**DATE:** December 13, 2022

**SUBJECT: Council Goal Setting Document – Three Text / Format Changes**

1. Thanks to each of you for a very productive and well-deliberated Goal Setting Work Session. We covered a lot of ground, and did so with admirable spirit and civility.
2. I have three requests for the text and formatting of the final FY24 Council Goals document, which I have attached for your consideration:

- a. **Requested Change 1:** Move “Foster Organizational Excellence” from its current position as Goal #5 to Goal #1. The city’s employees are vital to the success of the other four goals, and shifting the order to put organizational development first is a thoughtful symbolic change. All other goals naturally follow our pursuit organizational excellence.

Additionally, the annual goal setting work sessions would then logically and sequentially cover the Short Term Financial Plan, then Goals 1, 2, and 3 the first night (which are all “inward city operations”) and then Goals 4, and 5 the second night (which are all “outward city relationships”). Resolving the first night’s topics will give council a better sense of the resources available for fostering economic development and improving quality of life.

- b. **Requested Change 2:** Relocate the Short Term Financial Plan from “Section 6” to its own new Part. The new part would be called “Short-Term Financial Plan” and would follow “Mission of the City of Cedar Falls” and “Goals and Objectives”.
- c. **Requested Change 3:** Expand the “Promote Economic Development” Goal descriptor. I request to add text to make the goal more aspirational and explain goal’s purpose:

**GOAL #3: Promote Economic Development.** Create an environment conducive to economic development for the long term financial prosperity and stability of the community.

3. I request that the Committee of the Whole make a recommendation to the City Council to approve the attached Council Goals, Work Program and Financial Plan with my three requested formatting changes and text addition listed above. I’m proud of our work to set clear goals and objectives for the city, and hope that you will agree that the proposed changes will improve the final document. Thank you for your consideration.

Xc: City Administrator

###

279

## CFD 1101: Council Goals, Work Program, and Financial Plan for FY2024

Adopted ~~January 3XXXX~~, 2023 by the Cedar Falls City Council

### MISSION OF THE CITY OF CEDAR FALLS:

~~Continuously Maintain and~~ improve the safety and desirability of Cedar Falls through ~~the efficient~~ delivery of public services, ~~with and the ongoing practice of~~ open communication ~~between Citizens,~~ among Council, ~~Mayor, and City~~ Staff, ~~Mayor, and Citizens.~~

### GOALS AND OBJECTIVES:

1. **GOAL #1: Deliver Responsible Local Government.** ~~Continue to p~~Provide a representative system which identifies and anticipates concerns, problems, and opportunities which are effectively addressed with thoughtful and decisive governmental actions for the benefit of citizens.

#### A. Supporting Council Policies.

- 1). ~~Set policies and guidelines, and provide~~ Provide broad direction to the City Administrator, who in turn formulates management decisions to provide efficient service offerings and operations.
- 2). As a policy-making body, interpret community needs and values and convey them to City staff through consistent legislative and policy actions.
- 3). Continue to provide a forum for active public input engagement related to City actions through open public meetings, hearings, committees, commissions, task forces, ~~local access cable television, and web-based media and broadcast media.~~
- 4). ~~Encourage active public input into the City's various boards, commissions, task forces, and other advisory bodies.~~
- 5).4). Continually explore and evaluate improved methods of communication with citizens to informing them of City activities and accomplishments.

#### B. Long-Term and Ongoing Objectives.

- 1). Continue to hold annual meetings with CFU to discuss the impacts and strategies to deal with the on-going transfer of Utility funds in lieu of property taxes, franchise taxes, use of right-of-way, TIF reimbursement, and support of entrepreneurship.
- 2). Hold joint meetings with policy-making City boards such as the Library Board and the Planning & Zoning Commission.
- 3). Consider holding when timely, joint meetings with the Waterloo City Council, Black Hawk County Supervisors, Cedar Falls Community School District and the University of Northern Iowa on matters of mutual interest.
- 4). Encourage the professional development of City Council members, city commissioners and

board members through staff-facilitated work sessions, training sessions, the Iowa League of Cities annual conference, the Municipal Leadership Academy, and innovative project presentations from other cities.

- 5). Expand on existing collaborations with the City of Waterloo, CFU, UNI, Black Hawk County, and other governmental bodies to provide high-quality public services at lower cost; examples include art & culture services, airport operations, public safety services, transit systems, economic development coordination, emergency response, sewer infrastructure, and shared facilities / equipment.
- 6). Continue working with the Metropolitan Transit Authority and exploring other transportation options which meet the needs of Cedar Falls' public transit-dependent residents at an affordable cost to the city.
- 7). Continue to support the development of a five-year Community-Wide Strategic Plan (CFD 4005) to help coordinate the long-term efforts of the City's many stakeholders, including a new plan for 2025-2030.
- 8). Continue using the city's quarterly Currents newsletter, websites, cable television, social media and other technologies to provide relevant information about City services, activities, and schedules to residents.
- 9). Continue expanding the Communication Specialist role to facilitate increased communications with the public about all aspects of city government.
- 10). Maintain an online index of major city plans, policies, and documents for reference.
- 11). Continue to expand the City's online services to take advantage of the prevalence of smartphones & other mobile devices in our community, while also ensuring that the less digitally advantaged can fully access city services.
- 12). Continue to implement the Nutrient Reduction Strategy as submitted to the IDNR to update the existing Wastewater Treatment Facility.

C. ~~FY2023~~FY2024 Detailed Objectives.

1). City of Waterloo Objectives.

- a. Maintain mutual aid agreements with Waterloo for faster emergency response times and lower callback expenses for both cities.
- b. Support coordination with Waterloo directly and through the Iowa Northland Regional Council of Governments (INRCOG) on common legislative goals.

~~c. Support cooperative efforts to upgrade the County Consolidated Communications Center (911 dispatch) while exploring options to minimize costs assessed to Cedar Falls.~~

2). University of Northern Iowa Objectives.

- a. Continue to collaborate with UNI to address public safety, parking, College Hill neighborhood, equitable payment for City services, sharing of facilities and elimination of duplicated governmental services.
  - b. Continue to explore the viability of shared service contracts with UNI for policing, fire protection, dispatch, street maintenance, utilities, and recreational facility development and usage.
  - c. Continue to coordinate the development of new City open field recreational uses with UNI to minimize the purchase of additional land; this approach will allow City funds to be used for site development.
  - d. Engage with Iowa Workforce Development and UNI to explore opportunities to retain recent UNI graduates in Cedar Falls.
  - e. Continue to provide paid internships to UNI students as a means to promote civic engagement.
- 3). Cedar Falls Community School District (CFCSD) Objectives.
- a. Assist CFCSD with infrastructure improvements that create parking areas, joint City/Schools playgrounds, and building expansion areas.
  - b. Support improvements to parking and pedestrian traffic near public schools in accordance with the Safe Routes to Schools Study (CFD 4106.11); examples of such design are Orchard Hill Elementary, Southdale Elementary, and Lincoln Elementary.
  - c. Coordinate with CFCSD on the completion of the new Cedar Falls High School; identify local, county and state facilities, programs and property which can minimize duplication of services.
  - d. Continue to engage directly with High School student groups to introduce students to civic engagement (e.g. CAPS program).
  - e. Build collaboration between CFCSD and the City to highlight and celebrate the many cultures in the community and how they add value to our city.
  - f. Create pathways and collaborative equity discussions between businesses and UNI.
  - g. Participate in a community-wide equity committee.
- 4). Cedar Falls Utilities (CFU) Objectives.
- a. Annually consider repaying eligible CFU expenses (if excess TIF revenues exist) for CFU projects completed in City TIF districts.
  - b. Support CFU in the implementation of water service programs, as CFU is the sole governmental entity authorized by code to provide these services. Reimbursement would be subject to CFU maintaining a fair and updated annual transfer that equitably

compensates the City for return on investment from City ownership, property taxes, franchise fees and use of city right-of-way (ROW).

- c. Implement public water special assessment programs (if requested by CFU) to install a public water system in un-serviced areas, if requested and financially supported by a majority of benefited property owners. Examples include parts of northern Cedar Falls, Viking Place, Horseshoe Drive and some rural properties.
- d. Use federal Community Development Block Grant (CDBG) funding (if eligible) to pay for water service line connection for all residents who are income-eligible and property taxes to pay for fire hydrant installation; CFU will pay for all water line over-sizing and property owners will pay all other expenses, less any other funding sources.
- e. Continue to explore sustainability and resiliency initiatives jointly with CFU.

5). Community Resiliency ~~and Sustainability~~ Objectives.

- a. Continue to implement the Island Park Revitalization Plan.
- b. Continue to evaluate cost effective measures to reduce damages resulting from Cedar River flooding.
- c. Continue to support conversion of city buildings to LED lighting, when cost-effective, to reduce the City's electricity demand.
- d. Continue to support the conversion of unused City property to native tallgrass prairie (when practical) to reduce storm water runoff, minimize lawn maintenance requirements, and provide habitat for wildlife and pollinators.
- e. Continue to support the conversion of select gravel alleys to permeable alleys (when funds permit) to reduce gravel erosion and pollution from storm runoff.
- f. Continue to support the development of a city Resilience Plan to identify opportunities for increased city resiliency & sustainability.

6). Racial Equity and Human Rights Objectives.

- a. Invest in organizational capacity and infrastructure through hiring under Human Resources personnel to achieve human rights and equity goals.
- b. Continue to actively partner with the Black Hawk County Health Department, Cedar Falls Community School District, UNI, and Grow Cedar Valley to develop coordinated and supporting equity plans and initiatives.
- c. Build collaboration with the Cedar Falls Community School District to highlight and celebrate different cultures in the community and their value to the city.
- d. Create pathways and collaborative equity discussions between businesses and UNI.

- e. Work with Human Rights Commission about forming a Diversity, Equity, & Inclusion (DEI) subcommittee or determine best approach to establishing a Cedar Falls Equity Committee.
- f. Work towards actively building capacity to create public engagement opportunities that are welcoming and inclusive.

7). General Governance Objectives.

- a. Continue support for 'Mayor's Updates' to inform the City Council, Cedar Falls residents and stakeholders of the status of Council priorities, City projects, upcoming activities and key information.
- b. Continue to specify in council agenda memos and presentations how a project or topic fits into the City Council's stated goals and priorities.
- c. Maintain a directory of governmental units, neighborhood groups, and other stakeholders the City Council would periodically like to meet with to discuss common interests.
- d. Maintain an online calendar of civic events of relevance to city elected officials, published with as much advance notice as possible to facilitate attendance.

~~e. Develop a long-term participation protocol for public meetings, including videoconferencing options.~~

~~f.e.~~ Hold city council committee or work sessions on council meeting Mondays to discuss complex or potentially contentious matters, ~~including:~~

~~(1) Political Campaigning (federal / state / local) within City Parks.~~

~~(2) Resilience Plan – Final Report.~~

2. **GOAL #2: Ensure Government Efficiency and Effectiveness.** Equitably deliver services in a cost effective, efficient, professional, and timely manner.

A. Supporting Council Policies.

- 1). Carry out the Short-Term Financial Plan (see Section 6 below).
- 2). Ensure that community health, safety, and welfare are protected through provision of essential cost-effective, efficient, professional, and timely public services.
- 3). Adopt a balanced budget reflecting the community's economic climate and needs.
- 4). Continue to monitor the impacts of the State of Iowa's roll back of commercial/industrial taxable values without long-term guaranteed backfill funding.
- 5). Maintain a budget philosophy of self-sufficiency in all major funds.

- 6). Adopt a Capital Improvements Program annually which coordinates major capital expenditures and is responsive to property tax levies and the City's debt restrictions.
- 7). Maintain a stable property tax rate relative to the consumer price index.
- 8). Deposit funds in excess of annual operations expenses (including released TIF funds) in a capital reserve account for projects, ~~such as the repurposing of city hall,~~ economic development, public land acquisition, redevelopment, health insurance fund support, or other one-time allocations expenses approved by the City Council.
- 9). Evaluate each newly proposed service to determine the cost, relative importance and value of each service, and to identify unnecessary duplication within City-sponsored programs.
- 10). Identify and implement cost-effective methods to save energy within City operations.

B. Long-Term and Ongoing Objectives.

- 1). Continue to monitor the City's capacity to provide adequate maintenance of its growing infrastructure. Maintain a long-term maintenance plan, including a contingency plan to respond to any long-term reductions in maintenance funds ~~if encountered in the long term.~~
- 2). Continue to dedicate future accumulating cash generated by mid-year budget reductions for one-time future expenses such as capital projects.
- 3). Continue to dedicate TIF release dollars generated by expired TIF areas to future economic development projects.
- 4). Continue to explore appropriate opportunities for privatization of city services.
- 5). Continue the annual street repair program using RUT and LOST revenues.
- 6). Ensure that essential services (public safety, parks, sewers, roads, refuse collection) are offered, while constantly exploring ways to increase efficiency in delivery.
- 7). Encourage civic involvement and volunteerism by citizens to reduce costs, including recycling, picking up leaves, moving cars to assist with efficient snowplowing, cleaning sidewalks, Friends of the Library, Friends of the Hearst Center, and Police Reservists.
- 8). Maintain the appropriate number of alternative staff in police and fire while improving services and reducing overtime costs by annually recruiting, if necessary new Police Reservists, volunteers, PSOs and POC staff.
- 9). Periodically conduct an evaluation of the costs and benefits of participation in the County Consolidated Communications Center and CJIS. Determine the fair share of costs that should be assigned to Cedar Falls while exploring a "county funded" system.
- 10). Maintain the Police Community Service Officer (CSO) program to help supervisory personnel with office duties, allowing supervisors to work closer with the public and provide direction in the field supervision of down-line employees.

- 11). Maintain staffing levels in all departments that reduce overtime by matching staffing levels to specific service demands as opposed to predetermined rigid standards.
- 12). Return City property to the tax base (when possible) to support revenue generation and economic development.

C. ~~FY2023~~FY2024 Detailed Objectives.

1). General Cost Savings Objectives.

- a. Evaluate cost-effective alternatives to keep City departments staffed and functional.
- b. Continue the review of open positions as they occur.
- c. Continue the practice of succession planning to identify talented internal candidates when a vacancy is expected to occur.
- d. Continue to promote cross-training programs and alternative employment practices for most effective use of city staff.
- e. Continue to explore the sharing of services with other jurisdictions.

2). Public Safety Objectives.

- a. Continue to support and provide feedback on the Multi-Jurisdictional Hazard Mitigation Plan for Black Hawk County (CFD 5901.20) and intergovernmental emergency response plans.
- b. Continue to evaluate the City's Public Safety model, ensuring cost effective and efficient law enforcement, firefighting, and rescue operations.
- c. Continue to review ~~the staffing levels of the POC and Reserve programs~~ to ensure the most efficient use of Public Safety funds and personnel.

~~d. Actively solicit Public Safety Services Department employees to participate in the POC and PSO programs to increase their availability for service.~~

~~e. Expand the use of PSOs, part time staff, and POCs to adequately staff fire stations without adding full-time staff or overtime expenses.~~

~~f.d.~~ Continue using supervisor performance measurement tools to hold first line supervisors accountable for daily staffing decisions.

~~g. Ensure that weekends and holidays are fully-scheduled productive workdays for shift personnel.~~

~~h. Minimize fire shift overtime, using volunteers, PSOs, POCs, part-time staffing or other cross trained positions to reduce callbacks and staff scheduling expenses.~~

i.e. Use the Performance Based (Merit Based) Pay Policy (CFD 2154) to reward supervisors who successfully respond to workload demands with decisions that adequately protect the safety of employees and the public while minimizing overtime and callback expenses.

j.f. Exercise management rights to schedule full staffing to avoid overtime expenses on days where known special public events will tax personnel resources.

k.g. Pursue the establishment of a new public safety fire station along W. 1st Street / Highway 57.

~~l. Maintain a fire station staffing plan that directs personnel to stations where the highest number of calls for service occurs.~~

h. Expand the reach of the City's marketing and promotional campaigns regarding policing and racial equity efforts, beyond traditional media sources.

~~Continue placing firefighting ensembles in police vehicles for faster response times.~~

~~Continue deploying CAFS equipment in select police vehicles to provide faster fire suppression response times.~~

~~Staff fire stations whenever possible with a combination of career, PSO, POC, PT, ambulance and volunteer staff to maintain readiness while reducing staffing costs.~~

i. Continue to assign Minimum Rental Housing, Section 8 Rental and Commercial Inspection duties to Fire shift personnel whenever possible.

m.j. Continue annual smoke detector inspections in businesses and residences, recognizing that smoke detectors identify fire hazards as early as possible.

~~n. Support Public Safety staff review and implementation of viable Racial Equity Taskforce recommendations for policing.~~

### 3). Code Enforcement Objectives.

a. Continue to be proactive in code enforcement activities.

a.b. Continue to identify and implement methods designed to better coordinate inspections while enforcing land use, property maintenance codes, rental housing, and zoning and nuisance ordinance violations citywide with cooperative and coordinated actions by the City's departments.

b.c. Continue the full-time Code Enforcement Officer position to enforce ~~parking~~, property maintenance, snow removal, zoning, housing, building, and nuisances.

e.d. Enforce 48-hour parking laws in response to snow events, citizen complaints, habitual violations, and when public safety is compromised.

- d.e. Prioritize code enforcement on issues related to health & safety, property maintenance and over-crowding or over-occupancy.
- e.f. Continue rental inspections on a 3-year cycle.
- f.g. Expand building maintenance code inspections and enforcement city-wide, including in the College Hill area.
- g.h. Continue to coordinate and consolidate federally subsidized rental and minimum rental housing inspection duties.
- h.i. Continue to annually evaluate efficacy of the Landlord Accountability Ordinance.
- i.j. Implement traffic and parking controls based on public input meetings, test cases, sound engineering / best practices, and specific structural or safety limitations (street width, density, traffic flow and safety).
- j.k. Enforce laws prohibiting illegal parking on private property (front yards and non-conforming lots).
- k.l. Enforce over-occupancy regulations.
- l.m. Enforce parking restrictions on all streets less than 31' in width, based on the need for public safety vehicle accessibility.
- ~~m. Employ traffic calming devices, when appropriate, to address neighborhood traffic concerns.~~
- ~~n. Consider ordinance changes recommended by the Single Family Conversion task force to limit the number of converted single family homes in neighborhoods.~~

#### ~~4). Fire Prevention and Suppression Programs Objectives.~~

- ~~a. Continue to assign Minimum Rental Housing, Section 8 Rental and Commercial Inspection duties to Fire shift personnel whenever possible.~~
- ~~b. Continue annual smoke detector inspections in businesses and residences, recognizing that smoke detectors identify fire hazards as early as possible.~~
- ~~c. Staff fire stations whenever possible with a combination of career, PSO, POC, PT, ambulance and volunteer staff to maintain readiness while reducing staffing costs.~~
- ~~d. Continue placing firefighting ensembles in police vehicles for faster response times.~~
- ~~e. Continue deploying CAFS equipment in select police vehicles to provide faster fire suppression response times.~~
- ~~f. Encourage the Fire Chief to exercise management authority in implementing fire station staffing plans, and encourage the Battalion Chiefs to use management discretion in~~

~~determining daily staffing levels using alternative staff.~~

~~5)-4).~~ Yard Waste, & Refuse and Transfer Station Objectives.

- a. Determine if yard waste collection programs should be altered or expanded based on the efficiency of material collection, customer satisfaction and general cost efficiency.
- b. Evaluate City-operated leaf vacuum collection rates to determine if they are set at levels that encourage property owners with small volumes of leaves to compost, mulch or utilize 'City' container disposal methods; ensure that the rate offers a cost-effective option for property owners who must dispose of large volumes of leaves.
- c. Evaluate how the expansion of the hours of operation for the yard waste drop off site has impacted revenues and expenditures.
- d. Continue the City's public relations program to encourage the environmentally safe disposal of yard waste.
- e. Continue to review refuse fees, when timely, to ensure that sufficient revenues exist to cover all collection costs.

~~e.f.~~ Continue to plan for future relocation of transfer station outside of the floodplain

~~6)-5).~~ Stormwater and Wastewater Objectives.

- a. Review sewer rental fees to ensure that sufficient revenue exists in the next several years to pay for EPA mandated treatment plant improvements and other sewer projects.
- b. Continue ~~timely~~ review of stormwater fees, ~~when timely~~, to determine sufficiency of fees ~~exist~~ to pay for projected storm water costs outlined in the Capital Improvements Program ~~CIP~~.

~~b.c.~~ Actively enforce Municipal Separate Storm Sewer(MS4) Permit requirements

~~7)-6).~~ General Legislative Objectives.

- a. Continue using lobbyists to influence municipally-related legislative action.
  - (1) Continue to contract with a professional lobbyist to represent City interests to the State legislature.
  - (2) Continue membership in the Iowa League of Cities to lobby for all Iowa cities.
- ~~b. Continue to oppose changes to TIF laws that would impair the use of TIF as an economic development tool.~~
- ~~c. Continue to support property tax reform initiatives that eliminate the rollback formula that shifts burdens among classes of property.~~

b. Develop and annually update policies to communicate the City's goals and desires to the federal and state legislators.

d.c. Continue to meet with legislators to increase rapport, gain insight into current legislative directions, and to apprise them of the City's revenue generation challenges, as well as the negative impact of legislation (including unfunded mandates, tax exempt and rollbacks).

e.d. Continue pre- and post-legislative session meetings with area representatives to discuss topics of mutual interest.

~~8). State Legislative Objectives.~~

~~a. The November 2020 elections resulted in no changes in the political party that will control the Iowa House and Iowa Senate, along with the Governor's office; Republicans will maintain "trifecta" control of these three institutions for both the 2022 legislative session. There will be redistricting impacts on Cedar Falls.~~

~~b. State Legislative Concerns.~~

~~(1) Tax Cut/Tax Reform. Expect a wide ranging discussion of ways to significantly lower income taxes in Iowa. One of those discussion items will be a review of the local option sales tax the cities currently collect. Local governments will need to forcefully advocate protecting the continuance of this funding.~~

~~(2) Restrictions on the use of Tax Increment Financing (TIF) and Tax Credits. House File 849 was passed in the 2021 session that put 20-year sunsets on all TIF districts and may bring more discussion in 2022. Cedar Falls supports the continuation of TIF as the primary tool for communities to promote economic development.~~

~~(3) Restrictions on Local Control of Decision-making. Such legislation runs contrary to the intent of the Iowa Constitution's Home Rule Amendment<sup>1</sup>.~~

~~(4) Other Concerns. Cedar Falls will continue to oppose any unfunded mandates, reserve restraints (\$8.10 levy, rollback, 411 pensions, recouping of legal costs associated with public record requests, etc.) erosions of Home Rule Amendment authority, and elimination of state tax credits used for economic development.~~

~~c. State Legislative Opportunities.~~

~~(1) Housing. Cedar Falls supports state efforts to provide additional resources to communities for housing construction, including more state support of local housing trust funds and expansion of the Workforce Housing Tax Credits. An Economic Recovery Advisory Board was created in 2020 to make recommendations for~~

<sup>1</sup>The home rule amendments of the Iowa Constitution give cities and counties authority to determine their own local affairs and government in a manner which is not inconsistent with state statute, except that home rule power and authority does not extend to the authority to levy a tax without the express authorization of the General Assembly. See [https://www.legis.iowa.gov/DOCS/LSA/Legis\\_Guide/2009/LGLSL054.PDF](https://www.legis.iowa.gov/DOCS/LSA/Legis_Guide/2009/LGLSL054.PDF).

~~helping Iowa recover from COVID-19. Part of their recommendations will include several to increase funding for workforce housing tax credits and the State Housing Trust Fund. Passage of these recommendations might provide an opportunity for the City of Cedar Falls to secure financial assistance for housing initiatives in the city.~~

~~(2) Water and Wastewater Infrastructure. Cedar Falls supports state efforts to provide additional funding sources and flexible policies related to water, wastewater, and storm water infrastructure; these changes are necessary to meet the demands of increasing environmental regulation of cities. Funding for local government water and wastewater infrastructure may come through the State's ARPA, Infrastructure, and COVID relief funds.~~

~~(3) University of Northern Iowa. During the 2021 legislative session, the City of Cedar Falls provided support for UNI's legislative priorities, and would expect to do so again in 2022.~~

~~9). Federal Legislative Objectives:~~

~~a. Continue to request federal transportation funding support for major street projects, including the Greenhill and Highway 58 interchange, including a city funding match.~~

~~b. Request federal funding for EPA mandated treatment plant improvements.~~

~~c. Support CFU in securing federal grants for utility or telecommunication infrastructure projects which will benefit citizens through improved reliability, security, efficiency, accessibility, or environmental impacts.~~

3. **GOAL #3: Promote Economic Development.** Create an environment conducive to economic development.

A. Supporting Council Policies.

1). Function as a catalyst to encourage business development/expansion in Cedar Falls.

a. Continue to support public and private economic development efforts in Cedar Falls and the metropolitan area.

B. Long-Term and Ongoing Objectives

1). Develop initiatives, when financially feasible, to support the economic development goals contained in the city's Comprehensive Plan (CFD 4101.12).

2). Implement a long-term plan for the development of future TIF districts. This plan should include ways to acquire land and provide adequate infrastructure utilizing cooperative efforts with other groups and agencies.

3). Continue the systematic and strategic buyout of flood-prone properties to retain viable areas based on quality of infrastructure, elevation and contiguity.

- 4). Prepare on a project-by-project basis an in-depth analysis of the long-term economic benefits vs. public investment/risk for each private/public cooperative economic development venture; the analysis must conclude that the long-term financial benefit derived by Cedar Falls taxpayers clearly out-weighs the risk of public financial assets.

C. ~~FY2023~~FY2024 Detailed Objectives.

1). General Economic Development Objectives.

- a. Offer economic development incentives on par with other Iowa cities to remain competitive in the site selection process.
- b. Continue to support and develop the city's economic development website.
- c. ~~Use~~ Continue to use TIF funds to acquire land for development into marketable industrial lots.
- d. ~~Use~~ Continue to use TIF funds to provide cash incentives to developers and business owners when consistent with City economic development policies.
- e. Explore the establishment of a University Avenue Corridor TIF district.
- f. Review downtown incentives (following adoption of new zoning) to consider the increase in assessed value and to incentivize enhanced architectural design or public benefits.
- g. ~~Provide~~ Continue to provide property tax abatement (based on current schedules) for projects meeting adopted job creation and tax base growth criteria.
- h. Continue to allocate TIF funds for redevelopment projects on College Hill, in Downtown, and in northern Cedar Falls.
- i. Continue ~~funding expansion~~to dedicate funds for expanding of economic development marketing efforts.
- j. Continue to eExplore options for city support of expanded day-care options in Cedar Falls.
- k. Pursue expanded benefits and incentives to recently-separated military members willing to relocate to Cedar Falls, as part of the state's Home Base Iowa initiative.
- ~~k.l.~~ Explore the establishment of an incentive policy for residential districts.

2). Regional Economic Development Organization Objectives.

- a. Continue regional economic development partnership with Grow Cedar Valley.
- b. Monitor economic development ~~cash subsidies~~agencies (to CMS, CHP, and GCV, and CFEDC) to determine ~~if the City's cash subsidies result in services of~~ value to Cedar

Falls citizens and businesses.

- c. Continue to support the efforts of the Cedar Falls Economic Development Corporation in advancing Cedar Falls' economic interests.

3). Regional Tourism Objectives.

- a. Continue to maintain a dedicated Cedar Falls Visitors & Tourism Bureau.
- b. Continue to coordinate marketing and programming efforts between UNI, Cedar Falls and Waterloo Visitors and Tourism Bureaus for all Metro tourist events.

4). Comprehensive Planning, Engineering and Building Objectives.

- a. Develop a grading ordinance for all new and existing developments.
- b. Continue to ~~ie~~ Implement the City's ~~City's~~ Comprehensive Plan (CFD 4101.12) with emphasis on:
  - (1) Design standards which protect urban watersheds by encouraging developers to utilize natural methods of storm water control rather than traditional underground storm water collection and disposal systems.
  - (2) Clear standards for growth, streets, street connectivity and walkability.
  - (3) Low-maintenance landscaping in the city right-of-way, when cost-effective.
  - (4) Trails and on-road accommodation of bicyclists, when possible.
  - (5) Traffic calming devices and design approaches to address neighborhood traffic concerns, when practical.

(6) ~~6~~ Revise the Major Thoroughfare Plan.

(6)(7) ~~6~~ Evaluate one-way streets and traffic flow

5). Zoning Ordinance Economic Development Objectives.

- ~~a.~~ Support the development of a comprehensive new Zoning Ordinance to update ~~replace~~ the Zoning Ordinance first adopted in 1970.
- ~~b.a.~~ Consider new zoning and traffic control regulations to control density and parking problems by reducing the number of multiple family and duplex conversions.
- ~~e.b.~~ Consider changes to zoning regulations to limit the conversion of single-family properties to rental uses, to protect neighborhood stability and character.
- ~~d.c.~~ Consider changes to zoning regulations, policies and land use plans to restrict development of non-profit uses on prime commercial sites along arterial streets.

e.d. Consider developing a Zoning Ordinance (and Subdivision Ordinance) to accommodate features that encourage mixed uses, variable building setbacks, walkability, sustainability and complete street concepts.

~~f. Develop Consider developing, as a part of the new Zoning Ordinance, a new zoning map which includes pre-zoned areas.~~

g.e. Support the pre-zoning of select properties for residential development and shorten the development timeline by identifying neighborhood concerns and responding with developmental limitations.

h.f. Annex ~~additional~~ lands into the city (if requested by property owners) to support community growth and development consistent with the Comprehensive Plan (CFD 4101.12).

6). Affordable Housing Development Objectives.

a. Continue to seek ways in to provide affordable housing options to residents by:

(1) Maximizing Section 8 funds available to provide as many vouchers as possible, given HUD guidance.

(2) Incentivizing improvements in Section 8 housing (with tools such as Community Development Block Grant rental rehabilitation program).

(3) Revising zoning codes to encourage a variety of housing types in every neighborhood, e.g., allow for Habitat for Humanity builds.

(4) Encouraging the Housing Commission to evaluate initiatives to balance investments in market rate and low-income housing (e.g., tax abatements, forgivable loans, gap payments on rent or mortgage, housing trust fund).

b. Review City construction standards to identify possible changes which can promote the construction of affordable housing.

c. Identify existing older homes which can provide a market to meet affordable housing demand.

d. Target potential developers with Requests for Proposals for affordable housing development, if federal or state grants can be secured.

e. Partner with Habitat for Humanity to build/rehabilitate homes on city-owned lots.

f. ~~Consider the results of the Complete a~~ Housing Needs Assessment, focusing on how to provide housing variety to promote ~~affordable~~ housing options for all.

g. Create educational messaging and outreach for landlords and citizens to emphasize the importance of healthy housing for all, along with destigmatizing affordable housing options such as Section 8 and Habitat for Humanity builds.

- h. Create a resource database of all federal, state and local programs that can be used to foster more homeownership among low- and moderate- income families and individuals.
  - i. Create an ongoing educational program for low- and moderate-income families to access available homeownership assistance programs.
  - j. Implement diversity, inclusion and affordability considerations and evaluation in all new housing development plans.
  - k. ~~Expand~~ Continue the forgivable loan program for conversion of rental properties to owner-occupied, expanded service area, and more qualifying expenses.
- 7). Commercial and Office Economic Development Objectives.
- a. Support the private development of commercial (retail & wholesale), professional office and industrial expansions to improve the City's residential to commercial/industrial land use mix from an 80/20 assessed value split to a 50/50 assessed value split.
  - b. ~~Consider~~ Implement diagonal on-street parking ~~within neighborhoods~~ where ~~structurally~~ feasible and where parking deficiencies can be solved with this approach.
  - c. Continue development of the city-owned properties along the relocated Highway 20 corridor and establish a new urban renewal area if appropriate.
  - d. ~~Study the future use, ownership and corporate jurisdiction of land along the Highway 20 corridor, including cooperative arrangements with the City of Hudson if petitioned by property owners for annexation.~~
- 8). College Hill Economic Development Objectives.
- a. Carry out the recommendations of the College Hill Parking Study (CFD 1602.19)
  - b. Continue to enact the College Hill Urban Revitalization Plan (CFD 1852.12).
- 9). Northern Cedar Falls Economic Development Objectives.
- a. ~~Continue to enact the recommendations of the Northern Cedar Falls Visioning Committee Report (CFD 4108.08).~~
  - b.a. Continue to support the development of commercial uses in the northeast corner of Lone Tree Road/Center Street and at the Lone Tree Road interchange.
  - e.b. Continue to promote the development of commercial growth along Center Street through streetscaping and beautification efforts in the ROW.
- 10). Downtown Area Economic Development Objectives.
- a. Consider adopting an Urban Revitalization District in the Downtown area, following the

adoption of new zoning ordinance.

b. Explore all options to building a downtown parking structure, in conjunction with a feasibility study and continual re-evaluation of paid parking options.

~~b.~~ Plan for site development of the MercyOne – Cedar Falls Medical Center property using the Health Trust Fund.

#### 11).Industrial Economic Development Objectives.

a. Create a new urban renewal area by acquiring additional land in areas that are attractive to the private sector for industrial development yet can be efficiently developed at a low public cost.

b. Reserve TIF increment capacity to pay off debt incurred by the City/IDOT cooperative construction of US 58 interchanges.

~~c.~~ Continue ing to aggressively repay to repay Industrial Park TIF debt owed to the City debt service, economic development and capital project funds.

#### ~~12).~~ MercyOne – Cedar Falls Hospital Economic Development Objectives.

~~a.~~ Plan for site development using current Health Trust Fund monies.

~~b.~~ Organize a staff/council committee to determine options and best uses for the original Sartori Hospital site once a new hospital is constructed elsewhere.

#### ~~13).~~ 12). Flood Control, Storm Water, Sanitary Sewer and Water Improvement Objectives.

~~a.~~ Complete priority wastewater treatment system improvements:

~~b.a.~~ Inflow and Infiltration Reduction Program: Carry out separation of sanitary sewer and stormwater sewer lines from the footing drains when reconstructing streets.

~~e.b.~~ Extend sanitary sewer to areas that are unserved and remain on septic systems (i.e. South Main Street).

#### ~~14).~~ 13). Street Improvement Objectives.

a. Develop cooperative agreements with State Agencies to improve the following streets using Road Use Tax (RUT), Local Option Sales Tax (LOST), and General Obligation (GO) bonds, if necessary:

(1) Main Street Reconstruction – Use LOST, RUT, Stormwater, ARPA, and GO bonds to complete this project for construction 2023-2025.

(2) Greenhill Road/Highway 58 Cedar Heights Drive – Use TIF funding as City match to Iowa Department of Transportation’s project in FY2027. Use MPO and State safety grants to help fund this project. The City’s match will come from TIF

~~funds~~ LOST, RUT, and GO bonds for construction in ~~2028~~2020-2023.

(3) West 23rd Street Improvements – Use LOST, Assessment, and GO bonds to complete this project in FY2024.

(4) Ridgeway & 58 – Use TIF funding as City match to Iowa Department of Transportation’s project in ~~FY2023~~FY2024-FY2025.

(5) Prairie Parkway & Viking Road Intersection Improvements – Use TIF, LOST, and RUT for construction in FY2024-2025.

~~(4)~~(6)Northern Cedar Heights Area – Use LOST and SCF to complete this project

b. Explore and establish agreements with developers to complete the connection of the following streets:

(1) Arbors Drive -- Aldrich Elementary to Greenhill Road

(2) Ashworth Drive – Prairie Winds to Hudson Road

(3) Ashworth Drive – Connection to Arbor Drive

(4) Ironwood Drive – Connection to Greenhill Road

(5) West 27th Street Improvements – Use LOST, RUT, and GO bonds to complete this project in FY20221-20243.

c. Continue to develop the plans for the reconstruction of Union Road from 27th Street to University Avenue - Use LOST and RUT funds to complete this project. Timing of project dependent on receipt of grant funding sources.

~~15)-14).~~ Miscellaneous Infrastructure Repairs.

a. Slope Repairs. Continue to develop plans to address significant slope failure issues. Use storm water funds to complete these projects.

4. **GOAL #4: Enhance Community Quality of Life.** Preserve the community’s physical, human, and aesthetic assets by assuring that Quality of Life services are available for leisure, educational, cultural and personal enrichment of residents.

A. Supporting Council Policies.

1). Actively support the development of cultural, educational, recreational, and natural features, which make Cedar Falls distinctive.

2). Endorse planned community growth, which protects the unique, natural, and historic features of Cedar Falls.

~~2)-3).~~ Continue evaluating and implementing pedestrian safety measures.

B. Long-Term and Ongoing Objectives.

- 1). Continue to review and evaluate the ways in which the City can enhance racial and cultural diversity and inclusion in Cedar Falls.
- 2). Update the Park Master Plan (CFD 8601.06) to account for city growth, changing needs and desires of the public, and updating of equipment and facilities.
- ~~3).~~

C. ~~CY2023~~FY2024 Detailed Objectives.

- 1). Continue planning for Hearst Center expansion/relocation.
- 2). Continue to use the Recreation & Fitness Center, Operations & Facilities Needs Assessment (CFD 8101.18) to determine the viability of expansion.
- 3). Implement, when financially feasible, an enhanced riverfront as a visitor attraction consistent with the Northern Cedar Falls Development Master Plan (CFD 4102).
- 4). Coordinate with the Cedar Falls Community School District CFCSD to purchase land for future parks in developing areas, as appropriate when possible.
- 5). Assist in the solicitation of grants and development of the Cedar River including dam safety improvements, riverbank improvements, and recreational features.
- ~~6).~~ 1). Update the Park Master Plan (CFD 8601.06) to account for city growth, changing needs and desires of the public, and updating of equipment and facilities.
- ~~7).~~ 6). Continue to implement portions of the Park Master Plan (CFD 8601.06) for the Big Woods Lake, Gateway Park and Cedar City sites.
- ~~8).~~ 7). Improve the Big Woods Campground (cabins, playground, and landscaping) as funding becomes available and as floodplain development ordinances allow.
- ~~9).~~ 8). Develop an annual street right-of-way beautification, wayfinding signage, bike network signage, and city entrance signage & monument program using hotel/motel tax es-revenues.
- ~~10).~~ 9). Consider recommendations from City staff when alternative roadway designs are appropriate based on safety, roadway efficiency and financially feasible; typically, these opportunities arise when a street is scheduled for resurfacing or reconstruction allowing the City to address issues involving landscaping, pedestrian movements, transit, bike and vehicular traffic.
- ~~11).~~ 10). Protect areas identified in the Cedar Falls Environmentally Sensitive Lands Survey (CFD 4551.07) as city finances allow.
- ~~12).~~ 11). Identify trails most appropriate for winter snow removal and inform the public via an annually-published Trail and Bus Bench Snow Removal Map (CFD 4403).

- ~~13)-12).~~ Develop a Great American Rail Trail Connection Plan to identify possible improvements, wayfinding, and other amenities along the Cedar Falls portion of this cross-country route
- ~~14)-13).~~ Continue collaboration with CFCSO on the development of plans for a new indoor community pool, co-located with the new Cedar Falls High School.
- ~~15)-14).~~ Encourage private development for an official Independence Day fireworks display.
- ~~16)-15).~~ Continue working with private property owners to remove trees impacted by emerald ash borer infestation.
- ~~16).~~ ~~Design and develop~~ Implement facility improvements to Seerley Park.
- 17). Design and develop facility improvements to various City ~~XXXXXXXX~~ Parks.
- ~~18).~~ ~~Have a work session to develop an ordinance to address political campaigning (federal, state and local) within the city's parks.~~
- ~~19)-18).~~ Continue pursuit of sister city partnerships and engagement, including in-person visits as part of major Iowa delegations.
- ~~20)-19).~~ ~~Update~~ Implement the Bike Network Plan as funding and construction allows.
- ~~20).~~ ~~Continue evaluating and implementing pedestrian safety measures.~~
- 21). Consider potential for new quality of life projects
- a. Eco Loop
  - b. Campground/RV Park in Northern Cedar Falls
  - c. Trail Connections (in former railroad right-of-way, if abandoned behind CFU, contingent upon railroad grant)
  - d. Pickleball Courts
  - e. Birdsall Park Renovations
  - f. Historic Reconnaissance Survey of Overman Park Neighborhood
- 22). Consider funding for quality of life projects with other entities
- a. Historical Society
  - b. UNI Dome Renovations
  - c. Additional ask for High School Pool
  - a.d. Cedar Valley Placemaking Project (bridge lighting)

5. **GOAL #5: Foster Organizational Excellence.** Select, train, motivate and retain highly-qualified employees who represent the city in a professional manner.

A. Supporting Policies.

- 1). ~~Provide an~~ Ensure that employee wages and benefits ~~schedule that is are~~ competitive with other municipalities in the state of Iowa and private enterprise in the metro area.
- 2). Maintain clear lines and methods of communication between elected officials and ~~city~~ staff.
- 3). Treat employees with respect and expect that they, in turn, will treat citizens with respect.
- 4). Encourage and management and supervisory employees to be creative and innovative in the delivery of city services.
- 5). Promote continuous quality improvement in all city government operations.
- ~~5)-6).~~ Conduct employee survey every two years.

B. Long-Term and Ongoing Objectives.

- 1). Continue to monitor the ability to attract and retain quality staff.
- 2). Continue to support the Performance Based Pay (Merit Pay) Policy (CFD 2154) to reward superior staff performance and encourage the retention of high performers.
- 3). Expand cross-training programs to improve service without increasing staffing.
- 4). Seek methods to reduce employee health insurance costs by altering benefits, seeking greater financial contribution from employees and modify methods of employee health service delivery.

C. ~~FY2023~~FY2024 Detailed Objectives.

- 1). ~~Conduct a~~ Review results and consider policy changes from the workforce climate assessment / employee satisfaction survey to ~~identify areas for improvement~~ improve in human resources management and employee relations.
- 2). Continue to evaluate whether to fill an opening or proposed newly created position.
- 3). Explore restructuring, merging, or eliminating ~~vacant~~ unnecessary positions ~~as they become vacant~~.
- 4). ~~Develop and maintain~~ maintaining Maintain multi-year staffing and succession plans.
- 5). Implement and maintain updates to the ~~city's~~ Comprehensive Pay Plan (CFD 2502.18).
- 6). Continue to fund the City's employee ~~tuition~~ educational assistance program (CFD 2254).
- 7). Encourage employees to use the City's wellness program (CFD 2257) and continue to offer

incentives for participation.

8). Update the staffing plan to address employment attrition, retirements and the use of PT, PSOs, POCs, Police Reservists, volunteers or other cross-training programs to respond to long-term staffing needs.

~~8-9). Develop a review standard to annually evaluate Contract with a third party executive review consultant to facilitate the annual performance review of the City Administrator.~~

## 6. ~~FY2023~~FY2024 Short Term Financial Plan.

### A. ~~FY2023~~FY2024 Budget Policies.

- 1). Limit tax increases to no more than the rate of inflation on residential properties for controllable costs.
- 2). City staff members are directed to certify the maximum amount of legally incurred TIF debt annually by December 1st for all completed City and CFU construction work within the TIF Districts to better position the City and CFU financially. Continue to transfer TIF release funds to economic development fund to cash-flow economic development projects.
- 3). Use State aid (including backfill if provided) only to fund one-time capital expenditures or non-reoccurring expenses, rather than for operating expenses.
- 4). Requests for aid from any group will only be considered once annually during the annual budget process. Mid-year requests will be deferred to the next fiscal year unless they are emergency in nature. Financial aid will only be provided if there is not financial hardship on City offered essential services and the services proposed are not duplicated.
- 5). Applications for City funding support from UNI will only be accepted from the Vice President of Administration and Finance once annually. This process ensures that all UNI projects or programs seeking City financial aid have been approved by UNI management and prioritized.
- 6). All outside agencies seeking City financial support shall submit formal applications for review by a committee of staff members with recommendations forwarded to the Mayor and City Council; considerations for approval shall include timely reporting, performance, public benefit, funding options and service priority.
- 7). Escrow Fund Policies.
  - a. The City will escrow funds annually to pay accrued liabilities.
  - b. The City will address annually these commitments by budgeting and depositing in a restricted account funds to pay these liabilities when they occur.
  - c. The City will not un-fund liabilities in escrow accounts; these include severance, payroll, liability insurance, vehicle replacement, data processing, workmen's compensation, long-term disability and all pensions.

- 8). Continue to assess user fees for specific City services at rates approved by Council.
  - 9). Explore the use of State authorized tax levies for statutory services, if the General Fund experiences financial limitations.
  - 10).The Cedar Falls Health Trust Fund shall only budget expenditure of interest income generated by the fund minus an interest income contribution into the fund's principal equal to the rate of inflation in health care. Principal should only be used in negotiating a development agreement for a new hospital or a health care provider.
  - 11).Interest income generated from the 411 Pension reserve fund shall be used to pay the required City contribution to annual 411 expenses. No portion of the principal shall be used for operating purposes.
  - 12).Road Use taxes shall only be deposited in the Street Construction fund with their use limited to street operations and maintenance purposes.
  - 13).Consider adding General Fund financial support for annual maintenance expenses to better landscape public roadways.
  - 14).Maintain capital and maintenance reserve accounts generated from user fees set aside to pay for future capital repairs or facility replacement of benefit to the users contributing (examples include the Recreation Center, Aquatic Center, Hearst Center, Beach House, Big Woods Campground and golf courses).
  - 15).The CFU transfer made to the City in lieu of property taxes shall be deposited in the General Fund to off-set the cost of supplying City services. Transfer funds shall also be set aside in a capital account to finance various one-time capital projects.
  - 16).Maintain liability, work compensation and health insurance reserves as required by law or policy to support the City's self-insurance programs.
  - 17).Evaluate annually the ability of the Library Board to utilize Community Foundation Trust accounts to support select programs, operations and capital needs.
  - 18).TIF-qualified SSMID funds collected from Downtown and College Hill SSMID District will be allocated to Community Main Street and College Hill Partnership rather than for City TIF debt payments.
  - 19).Coordinate and centralize all requests for grants, including the Black Hawk County Gaming Association.
- B. FY2023FY2024 Budget Contingency Policies.
- 1). Prioritize all city services if budget reductions are required; this will allow for the most cost effective use of Federal Aid to pay eligible 'essential' service operating expenses as, if the operating expenses are not reoccurring or if more efficient staffing can be achieved.
  - 2). Reduce City financial aid to outside agencies if funding shortfalls risk damaging the

provision of essential services; annually notify agencies if funding reductions are anticipated for the next fiscal year.

C. FY2023FY2024 Cash Reserves Policy.

- 1). 1.The City will maintain an unreserved balance at year-end at a level determined by Council to meet cash flow requirements, emergency needs, and bond rating criteria.

Fund Type	Percent Minimum	Absolute Minimum
General Fund	15-25% <sup>2</sup>	Not specified
Refuse Fund	20-30%	\$500,000
Sewer Fund	65-75%	\$1,500,000
Street Fund	20-30%	\$1,000,000
Storm Water Fund	10-20%	\$200,000
Emergency Reserve Fund	N/A	\$1,500,000 - \$2,000,000

D. FY2023FY2024 Revenues Policy.

- 1). Description. The revenue projection process starts with estimates submitted by the departments for their specific areas. Finance reviews those estimates and makes informed judgments on all revenues City-wide. Prior year's actual and current year-to-date amounts are used to project both the current year and next year's revenues. Information received from the State, County, and Iowa League of Cities is utilized to project revenue trends and anticipated amounts.
- 2). Approval. Finance will use conservative interest rate projections, current balances and interest accrual information, projects interest earnings. The Mayor and City Administrator will review revenues, expenditures and ending fund balances to determine if any revenue adjustments need to be made.
- 3). Revenue Source Policies.
- Property Taxes. The budget of the City of Cedar Falls shall be drawn so that the general tax levy does not exceed limits established by State law.
  - Debt Service Levy. Taxes shall be levied each year under the Debt Service Levy in the amount equal to the general obligation principal and interest due in that same year, minus the portion paid by the enterprise funds and CFU.
  - Tort Liability Levy. The City may levy for the expected costs of property and liability

<sup>2</sup> The City Council established Resolution 9054 that the General Fund balance be maintained between 15 and 25% and preferably at the 20-25% level, allowing for the seasonal cash flows. Work towards closer to 25%.

insurance policies and estimated claims losses held by the City.

- d. Employee Benefits Levy. The City's share of contributions to police and fire pension and retirement systems, at rates determined by the State of Iowa, for currently employed sworn officers. The City's share of contributions for employee benefits budgeted under the General Fund only if the general tax levy is at the \$8.10 maximum. ~~E~~Tax revenues under the employee benefits levy tax revenues will be receipted into the Trust and Agency Fund and then transferred into the General Fund.
- e. Emergency Management Levy. Levy for all dispatch, 911 and emergency operation costs assigned to the City of Cedar Falls.
- f. Transit Levy. ~~Transit levy taxes~~Taxes levied under the transit levy shall not exceed the 95-cent limit established by State law. Transit levy tax revenues will be receipted into the General Fund.
- g. Band Levy. Taxes levied under the Band Levy shall not exceed the 13.5-cent limit established by State law. Tax revenues from the band levy will be receipted into the General Fund.
- h. Library Levy. Taxes levied under the library levy shall not exceed the 27-cent limit established by state law. ~~Library levy t~~ax revenues shall from the library levy will be used to support the library. Approximately 50% of the levy will be used for new materials and services and approximately 50% will be used to lower general fund support to the library.
- i. Sales Tax. The City collects an additional 1% in local option sales tax. The revenues and expenditures under this program are recorded in a separate fund.
- j. Hotel/Motel Tax. The City currently has a 7% hotel/motel tax with 50% of the income generated by the imposition of the tax being devoted to the Visitors and Tourism Division. The other 50% is devoted to programs related to parks, lakes, trails, and recreational/cultural facilities.
- k. Fees and Charges. The City will establish fees and charges, in accordance with revenue bond requirements or for covering all or part of the related costs of providing the services. Fees and charges shall be reviewed at least biennially. The City will review fees and charges, at a minimum, on a biannual basis.
- l. Investments. The City will invest 100% of idle funds and will obtain the best possible return on all cash investments within the limits of the State law.
- m. Intergovernmental Revenue. Revenues from local, State and Federal governments will be used according to the restrictions or intent placed on each.
- n. Additional Revenue Sources. The City will continue searching for additional revenues to maintain a balanced budget.

E. ~~FY2023~~FY2024 Expenditures Policies.

- 1). Current Service Level: Funding will be prioritized to maintain current service levels.
- 2). Cost Effective Programs: Technology and capital investment programs will be leveraged to reduce operating expenses whenever cost-effective.
- 3). Infrastructures and Equipment: The City will maintain the scheduled level of maintenance and replacement for City infrastructure and equipment.
- 4). Local Option Sales Tax: 100% of LOST proceeds will be spent on street repair in accordance with the stipulations set by the voters and City Council resolution<sup>3</sup>.
- 5). Reductions: The City will attempt to avoid service reductions when balancing the budget. First consideration will be given to alternatives which avoid employee layoffs, resist cuts in service, and establish user fees. Parameters for downsizing shall ensure that (1) no essential service be eliminated; (2) service with high public visibility and exposure remain intact, and (3) reductions will first be made in internal functions.

F. ~~FY2023~~FY2024 Long Term Debt Policies.

- 1). Purpose of Debt: Debt will be used to fund the design, inspection and construction of capital improvement projects, rather than for annual operating expenses.
- 2). Debt Limit: The total GO debt will not exceed 5% of total assessed real property value.
- 3). Debt Issuance: New debt issuance shall not exceed a replacement debt level. Existing debt should be refinanced to secure the lowest possible interest costs, whenever possible.
- 4). Self-Financing: Self-financing or cash (where allowed) will be used to fund one-time projects if excess cash reserves exist.

G. ~~FY2023~~FY2024 Capital Improvements Program Policies.

- 1). Description. The Capital Improvements Program (CIP) is a planning document and does not authorize or fund projects. The projects listed in the CIP are summarized in the capital projects program.
- 2). Approvals. The CIP is prepared by the Finance & Business Operations Department for review by the Department Directors, City Administrator, Mayor, and Planning and Zoning Commission; the CIP is then submitted to the City Council for approval.
- 3). The City will make all capital improvements in accordance with the adopted CIP. The City

---

<sup>3</sup> City Council Resolution 15,596 provides that, "Zero percent (0%) of said local sales and services tax is to be used for property tax relief. One hundred percent (100%) of the revenue generated in the City of Cedar Falls, Iowa during each fiscal year from said local sales and services tax is to be allocated for reconstruction, repair or replacement of existing streets, curbs, structures, storm sewers and sanitary sewers as they relate to streets within the corporate limits of the City of Cedar Falls, Iowa and not as replacement funds for the present funding levels, as authorized by the City Council of the City of Cedar Falls, Iowa.

will develop and annually update a multi-year plan for capital improvements.

- 4). The City will enact an annual capital budget based on the multi-year capital improvement plan. Future capital expenditures necessitated by changes in population, changes in real estate development, or changes in economic base will be calculated and included in capital budget projections.
- 5). The City will coordinate development of the capital improvement budget with development of the operating budget. Future operating costs associated with new capital improvement will be projected and included in operating budget forecasts.
- 6). The City will use intergovernmental assistance to finance only those capital improvements consistent with the CIP and City priorities and where operating and maintenance costs have been included in operating budget forecasts.
- 7). The City will maintain all assets at a level adequate to protect the City's capital investment and to minimize future maintenance and replacement costs.
- 8). The City will project its equipment replacement and maintenance needs for the next several years and will update this projection each year in order to implement a maintenance and replacement schedule.
- 9). The City will not finance equipment or projects with a projected life span less than a bond's maturity through the sale of GO bonds.
- 10). The City will not finance ongoing operating expenses with GO or revenue bonds.
- 11). The CIP will incorporate the least costly financing method for all new projects.
- 12). The City will maintain a long-term financial plan to address inadequacies in "City managed" infrastructure in unserved areas of the City and progressively add them to the CIP when cost effective (if consistent with long-range growth plans).
- 13). The CIP will incorporate a debt management strategy emphasizing the protection of at least 25-30% of the City's debt capacity.
- 14). The City will develop a plan addressing competing projects, priorities and timing to meet this objective jointly by soliciting input from the Planning & Zoning Commission to ensure that projects are timely, unduplicated and supportive of long-range plans.
- 15). The issuance of new debt shall not exceed a replacement debt level, which typically ranges from \$3.0 - \$4.0 million dollars every other year; CFU uses the City's bank qualified financing capacity in off bond sale years.
  - a. In FY23, the City will budget for a \$3.0 - \$4 million dollar GO bond sale.
  - b. The City will use emergency reserve funds for projects identified in the CIP, with a balance of \$1.5-2 million for emergencies.

- 16).The City will incorporate when timely, properly planned, safely engineered and financially feasible and design appropriate street and growth concepts in the planning and design of all capital projects.
- 17).The city will seek minimum private donation match of 25% of/for recreation & quality of life projects. Funds shall be escrowed or an agreement with the City Council needs to be executed prior to the project bid letting.

~~18).FY23 Capital Improvements Program Approved Projects:~~

~~a. General Obligation (GO) Bonds \$12.43 Million Total~~

- ~~(1) Cameras (\$.37 million)~~
- ~~(2) Financial System (\$.70 million)~~
- ~~(3) Gateway Parking Lot (\$.20 million)~~
- ~~(4) Hearst Center Expansion (\$.70 million)~~
- ~~(5) Cedar River Recreation Improvements (\$.53 million)~~
- ~~(6) High School Pool (.70 million)~~
- ~~(7) Bridge & Culvert Replacements (\$.11 million)~~
- ~~(8) Infrastructure oversizing (\$.30 million)~~
- ~~(9) Sidewalks/Trails (\$1.60 million)~~
- ~~(10) Slope Repair (\$.28 million)~~
- ~~(11) Storm Sewer Extension (\$.48 million)~~
- ~~(12) Annual Street Repair Program (\$.36 million)~~
- ~~(13) Aldrich Elementary School Connections (\$1.34)~~
- ~~(14) Cedar Heights Drive reconstruction (\$1.22 million)~~
- ~~(15) Greenhill Road & South Main intersection improvements (\$.55)~~
- ~~(16) Main Street Reconstruction (\$1.65 million)~~
- ~~(17) West 1st Street (\$.15 million)~~
- ~~(18) West 22nd Street (\$.06 million)~~
- ~~(19) West 23rd Street (\$.05 million)~~

~~(20) West 27th Street (\$.10 million)~~

~~(21) Pedestrian Bridge Replacement (\$.08 million)~~

~~(22) Fire bunker gear, thermal imaging cameras, and SCBA (\$0.30 million)~~

~~(23) Issuance expenses (\$0.60 million)~~

~~b. Tax Increment Financing (TIF)~~

~~(1) Annual TIF Rebates~~

~~(2) Downtown Streetscape~~

~~(3) Hwy 58 and Greenhill Road Intersection~~

~~(4) Main Street~~

~~(5) Viking Road Reconstruction~~

~~(6) Industrial Park Expansion~~

~~(7) Gibson Property Development~~

~~(8) Ridgeway Avenue bridge replacement~~

~~(9) Ridgeway Avenue Reconstruction~~

~~(10) Comprehensive Plan & Zoning ordinance updates~~

~~(11) Land Acquisition~~

~~(12) Street and sewer infrastructure improvements~~

~~(13) Olive Street Box Culverts~~

~~(14) Landscaping, alleys, brick replacement, wayfinding signage, parking, lot improvements, & utility improvements associated with streetscape improvements in Downtown and College Hill.~~

~~c. Road Use Taxes (Street Construction Fund)~~

~~(1) Street equipment~~

~~(2) Parking improvements~~

~~(3) Permeable Alley program~~

~~(4) Signalized intersection upgrades~~

~~(5) Intersection improvements~~

~~(6) Traffic planning studies~~

~~(7) Bridges~~

~~(8) Annual Street Repair program~~

~~(9) Aldrich School Connections~~

~~(10) Cedar Heights Drive~~

~~(11) Greenhill Road intersection improvements~~

~~(12) Main Street~~

~~(13) Union Road~~

~~(14) West 12th~~

~~(15) West 22nd~~

~~(16) West 27th~~

~~d. Refuse Fund~~

~~(1) Refuse trucks & equipment~~

~~(2) Security cameras~~

~~(3) Compaction equipment~~

~~e. Emergency Fund~~

~~(1) Cedar River recreational improvements (\$1.0 million)~~

~~(2) Center Street improvements (\$.8 million)~~

~~(3) School Administration site (\$.7 million)~~

~~f. Sewer Fund~~

~~(1) Waste Water Treatment Plant~~

~~(2) Nutrient Removal/Facility Plan~~

~~(3) Slipline sewers~~

~~(4) I&I reduction~~

~~(5) Oak Park sewer replacement~~

~~(6) West 1st Street~~

~~(7) West 27th Street~~

~~(8) Sewer equipment~~

~~(9) Infrastructure oversizing~~

~~(10) Sewer collection study~~

~~(11) Lift station pump repairs~~

~~(12) Annual Street Repair program~~

~~(13)(1) Sanitary sewer extensions~~